NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date:	June 25, 2019
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Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT ADMINISTRATIVE BUILDING 1400 SOUTH LOOP 336 WEST CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

- 1. Call to Order
- 2. Invocation
- 3. Pledge of Allegiance
- 4. Roll Call
- 5. Public Comment
- 6. Special Recognition

District

- 7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
- 8. Presentation of the MCHD Communication and PR plan. (Mr. Cole, Chairman MCHD Board)
- 9. Consider and act on District Policies: (Mr. Chance, Chair Personnel Committee)
 - HR 25-314 Insurance for Retirees

Emergency Medical Services

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations and fleet.

Operations and Health Care Services

- 11. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, emergency preparedness and IT.
- 12. Consider and act on lease renewal for Station 90. (Mr. Whatley, Chair PADCOM Committee)

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 1

- 13. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
- 14. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. (Mrs. Wagner, Chair Indigent Care Committee)
- 15. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. (Mrs. Wagner, Chair Indigent Care Committee)
- 16. Consider and act on recommendation that HCAP claims administration be moved from Boon Chapman to In-House IHS software in FY20. (Mrs. Wagner, Chair-Indigent Care Committee)

Finance

- Presentation of preliminary Financial Report for eight months ended May 31, 2019 Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
- 18. Consider an act on Banking and Investment Authorization Resolution. (Mr. Grice, Treasurer, MCHD Board)
- 19. Consider and act on Banking and Investment policy. (Mr. Grice, Treasurer, MCHD Board)
- 20. Consider and act on approval of DSRIP payment. (Mr. Grice, Treasurer MCHD Board)
- 21. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2019. (Mr. Grice, Treasurer MCHD Board)
- 22. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer MCHD Board)
- 23. Consider and act on salvage and surplus. (Mr. Grice, Treasurer MCHD Board)

Other Items

- 24. Secretary's Report Consider and act on minutes for the May 28, 2019 Regular BOD meeting. (Mrs. Wagner, Secretary MCHD Board)
- 25. Convene into executive session pursuant to section 551.072 of the Texas Government code to discuss real estate property including but not limited to acquisition of property and construction and renovation of EMS station at Bentwater and any other related matters. (Ms. Whatley, Chair PADCOM Committee)
- 26. Reconvene from executive session and take action as necessary on real estate property including but not limited to acquisition of property and construction and renovation of EMS station at Bentwater and any other related matters. (Ms. Whatley, Chair PADCOM Committee)
- Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)
- 28. Reconvene from executive session and make recommendations if needed on matters relating to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair Personnel Committee)
- 29. Adjourn.

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

NOTICE OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT - PAGE 2

Agenda Item #7



To: Board of Directors

From: Randy Johnson, CEO

Date: June 25, 2019

Re: CEO Report

I Have Focused on the Following Activities During the Past Month:

- I completed the PFIA (Public Funds Investment Act) required bi-annual recertification. Thank you Mr. Grice and Brett Allen for attending the re-cert class with me.
- Chief Campbell, Emily Fitzgerald, and I attended a webinar on building resilience for PTSD hosted by the American Ambulance Association.
- We hosted a going away event to honor Chief Cosper.
- We hosted a retirement event to honor Brother Ed.
- Chief Campbell and I visited Commissioner's Court, The Woodlands Chamber of Commerce Meeting, Conroe/Lake Conroe Chamber of Commerce, The Woodlands Township Council, Panorama City Council, Shenandoah City Council, and Northshore Republican Women meetings to introduce him to our constituents.
- We also met with Conroe Regional, Memorial Hermann, St. Luke's, and Methodist Hospitals to introduce Chief Campbell.
- The Executive team reviewed the initial planned 2020 Operation budget.
- The Command Staff reviewed the service demand problems we are currently having with the transfer system. We decided to, to the greatest extend possible, hold routine transfers longer than the thirty minute maximum response time if necessary in order to have transfer trucks manage the non-critical transfers. Our intent is to have transfer trucks manage all routine transfers, and only use the 911 trucks if an Advanced Life Support capable transfer unit is not available for Advanced Life Support calls. We are hiring additional EMT Basics to manage some of our non-ALS transports. Since we have relaxed our response to non-ALS transports times, 911 transfer transports have been reduced. We plan to have this problem corrected within the next 60 days.
- We had a Public Health Board meeting.
- We interviewed candidates to fill the Assistant Chief position.
- I attended the EMS Texas Evolution Conference with Chief Campbell and Mr. Allen. At the conference, Chief Campbell presented on the MCHD service inquiry process. His presentation was very well received. We also received very valuable information on the new ET3 Medicare project. This initiative, which begins later this year, will allow EMS services to treat some Medicare patients in place and not transport them to a hospital. Alternatively, it will allow EMS services to send minor injuries or illnesses to urgent Care Centers instead of hospital ED's. This

program will be a five year pilot program to track the potential cost savings/reduction of treating patients in more appropriate care settings. Second, we received information on the potential upcoming CMS EMS cost reporting project.

- We have begun evaluating e-pcr systems to replace our current e-pcr in budget year 2020.
- We are currently conducting NEOP testing.
- We have recently promoted three In-charges, and have eight candidates currently going through the promotion process.
- Mr. Scott Sanders has promoted to District Chief. Congratulations to District Chief Sanders!
- I am very pleased to announce that we will be providing a quiet SAFE space in the Public Health Clinic for victims of rape or abuse to be cared for and evaluated by a contract nurse specifically credentialed to manage the patient's forensic evidence collection, and to work with the patient's medical and emotional needs. We will begin to have this space available for the contract nursing team this week.
- MCHD and Education for Tomorrow Alliance (EFTA) have partnered to provide four high school seniors an opportunity to conduct a summer internship. These students are all interested in a possible career in the medical field, and are taking this opportunity to solidify their career paths. The students attended a two day orientation process at MCHD headquarters where they received training on HIPAA rules, a tour of MCHD, CPR/BLS, BCON Training (Bleeding Control & Shock), and training on EMS equipment. They also received Ambulance and ALARM orientation. These students will conduct four 12 hours shifts on the ambulances and two shifts in ALARM. On June 25th, Misti Willingham and Kim Brown will be attending a luncheon with the four students that will be held at Lone Star College Community Building in The Woodlands. The 2019 Student Internship Program luncheon sponsored by Sam Houston state University highlights student accomplishments and celebrates internship hosts.

Plans for Next Month:

- Finalize the Press Gainey employee satisfaction survey process.
- Finalize plans for coordination of construction with Porter Fire Department at 1314 and Hi-way 99
- Finalize plans for the coordination of construction with South County (ESD 8) for Station 22 at Volunteer Lane.
- Update the EMS Bentwater station project as more information becomes available.
- Begin capital coordination and labor cost evaluation for the FY 2020 budget.
- Will complete the Conroe Police Department backup center project
- Begin the MCHD wage and salary survey process in order to assure our pay scale is balanced and competitive for the new fiscal year.
- Will further review transfer project and present data to the Board.

Thank you,

Randy Johnson

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT Organizational Projects

Project	Progress		Evaluation
Project: Microwave Replacement Project-Phase 3 Objective: Redundant microwave connections to our dispatch center Initial Deadline: July 2018 Final Deadline: July 31, 2019 Budget: \$ 1,260,000.00 Actual Costs: Project Manager: Justin Evans/Melissa Miller	April May	June	The Microwave Project is in the final days of the Testing or "Burn-in" phase. Which barring any issues the burn-in will be complete by May 31. Final validation scheduled the week of June 24 with old equip. removal to begin in July.
Project: PSAP Critical UPS upgrade in MDF Objective: Provide redundant power source to critical technology infrastructure Initial Deadline: Sept. 30, 2019 Revised Deadline: Budget: Actual Cost: \$	April May	June	The project is moving forward with the ceiling and fixtures raised in preparation for equipment, fire suppression and cabling. We anticipate the project to be complete on time.
Project Manager: Justin Evans Project: Room 250 Classroom Buildout Objective: Additional Classroom and office space Initial Deadline: June 30, 2019 Final Deadline: Budget:\$125,000 + \$50,000 furnishings Actual Costs: Project Manager: Melissa Miller	April May	June	All City of Conroe inspections have been satisfactorily completed. Audio visual equipment has been installed. We are able to use the space at this stage but have a few remaining improvements. The remaining tasks are: completion of the partition wall which will allow us to divide the room for smaller classes/meeting receipt and installation of lecterns set-up of offices and lobby
Project: <u>Station 22 Remodel</u> Objective: Modernize ESD #8 station by tear down and rebuild of current aging station to improve functionality Initial Deadline: July 2020 Revised Deadline: Budget: \$650,000 Actual Cost: \$ Project Manager: Melissa Miller	April May	June	ESD 8 are working to resolve property issues prior to remodel. ESD 8 is doing a complete tear down and rebuild of aging station 11-1(our Station 22). We will relocate our crews to ESD 8 station 11-3 for the duration of the rebuild. We are exploring free standing MCHD opportunities to include houses and other suitable sale/lease buildings in the immediate area.
Project Manager: Merisa Miler Project: <u>Conroe Central Station</u> Objective: EMS station in Conroe to improve response times Initial Deadline: Budget:\$ 1,000,000 Actual Costs: Project Manager: Melissa Miller	April May	June	Asbestos abatement and initial demolition is complete. Drawings for the permits are 80% complete and wexpect permits by mid-July. The remodel and building of the bay is expected to take 7 weeks. We expect occupy the station by Oct. 1.

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT

Organizational Projects

Project	Progre	ess		Evaluation				
Project: <u>Station 44/Bentwater</u> Objective: Build or convert property into a station and replace the squad with an ambulance Initial Deadline: Revised Deadline: Budget: \$800,000 Actual Cost: \$	April	Мау	June	ESD 2 is under contract with a property in an ideal location across from the West Gate of Bentwater. We have been offered a land lease from the Bentwater MUD between the east and west gates of Bentwater on which we could build an independent MCHD station.				
Project Manager: Melissa Miller								
Project: Northwest Woodlands Station/1488/Station 27 Objective: Build a station to meet deployment needs Initial Deadline: August 31, 2019 Revised Deadline: Budget: \$1,100,000 between FY19/20 Actual Cost: \$ Project Manager: Melissa Miller	April	Мау	June	The remodel is underway and moving quickly. We anticipate the certificate of occupancy in early August and onc obtained we will take ownership of the property.				
Project Number With Station Objective: Partner with FD on a station at FM 1314 and 99 Initial Deadline: Revised Deadline: Budget: Actual Cost: \$ Project Manager: Melissa Miller	April	May	June	This station is in the planning phase with initial design complete. We reduced the footprint of our "apartment" from 1800 sq. ft. to 885 sq. ft., as in the first design the space is too large. We are reviewing options to purchase property or a dwelling to convert to an EMS Station for cost comparison. An evaluation is also underway to determine if this location which has an additional 1.5 acres would be appropriate for installation of a tower.				
Project: Station 33 Rebuild/ Caney Creek								
Objective: Initial Deadline: Revised Deadline: Budget: Actual Cost: \$	April	May	June	UNDER REVIEW				
Project Manager: Melissa Miller	NEW PR	OJECT						
Project: <u>St Luke's Community Paramedicine</u> Objective: Improve the transition of care from hospital to home of patients at high risk of readmission by providing education, med. Reconciliation and connecting each with needed resources. Initial Deadline: Revised Deadline: Budget: Actual Cost: \$ Project Manager: Andrew Karrer /Melissa Miller	April	May	June	Community Paramedicine continues to work with the St. Luke's team to manage the care transition from hospital to home on non-funded and Medicaid high risk patients. The CPs have been successful in finding resources and assisting with healthcare navigation of for these patients. The EMS District Chiefs have completed additional MIH training to provide care in the home for these clients under specific protocols to reduce re-admissions as appropriate.				

MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT

Organizational Projects

Project	Progre	SS		Evaluation
Project: Paycom - Administration Scheduling Implementation Objective: To enhance tracking an ensure transparency for employees within Admin; will also provide EMS an opportunity to evaluate Paycom Scheduling Module. Initial Deadline: 7/18/18 New Deadline: 7/31/19 Budget: Unbudgeted Actual Cost:	April	May	June	Schedules for administrative staff were rolled out at the end of February. Training the managers to run reports and identify variances has been delayed until July.
Project Manager: Brett Allen / Brandi Matthews Project: Fleet Use & Replacement System Objective: To establish a documented plan to best utilize the service life of the ambulance fleet Initial Deadline: 6/30/19 New Deadline: 7/31/19 Budget: Actual Cost: Project Manager: Brett Allen / Wayde Sullivan	April	May	June	This project will utilize data and industry best practices to establish documented goals regarding the service life of an ambulance. Further, it will result in a plan to best utilize ambulances throughout their service lives to maximize their benefit to the District. Project should completed by the end of July.
Project: EMS Transfer Service Objective: Provide quality transfer service. Goal: Average 9-18 runs per day during 2019 Initial Deadline: January 1, 2018 Secondary Deadline: December 31, 2019 FY 19 Budget: \$1,160,182 Actual Cost: Project Manager: James Campbell	April	May	June	Since the new contract with CHI St. Luke's – The Woodlands has gone into effect, there has been an increase in overal transfer volume as predicted. We are continuing to evaluate the daily/weekly/monthly needs of the Transfer Division with the added volume to the system. With Chief Crocker returning to his previous role in the EMS Quality Division, we will begin the search for a new Transfer Division Chief. New processes have been implemented to help transfer system status management and how it relates to the utilization of 9-1-1 ambulances on non-emergency transfers responses.
Project: EMS Command Supervisor Structure: Phase II Objective: Reorganize EMS to improve both form and flow. Initial Deadline: April 1, 2017 Secondary Deadline: April 1,2019 Budget: Unbudgeted Actual Cost: Project Manager: James Campbell	April	May	June	There are two positions in EMS that are currently open (Asst. Chief – OPS, Transfer Division Chief). As these positions become filled, an evaluation of the EMS Command structure will be performed. These vacant positions have been a contributing factor in the delay in progress for this project. We have continued to evaluate the structure to ensure as we move forward the necessary structure meets the needs of the organization. Chief Campbell and the Executive Team will determine a more appropriate future deadline.
Project: Horton Ambulance Purchases Objective: To obtain a safer, more durable and more economical 911 fleet for our ambulance services. Initial Deadline: November 15, 2019 Budget: \$330,000 each Actual Cost: Project Manager: James Campbell	April	May	June	The first four Horton ambulances have all been placed "in-service." A thorough evaluation of these four trucks has been conducted to ensure the purchase of the next ten goes smoothly. Our previous sales representative is no longer with Professional Ambulance, and MCHD has been assigned a new representative. A final ambulance specification ha been reviewed and approved and the next batch of ambulances will begin production in June 2019. *** Total cost of a Horton that replaces one of the fleet is \$330,000 because the equipment can be moved from the old ambulance to the new. The Total "all-in" cost of an expansion Horton (addition to the fleet) is \$404,000 as all the equipment (vent, IV pump, stretcher, ect.) must be purchased.

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MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT

Organizational Projects

DATE: June 25 , 2019 Task/Pro	ject on Schedule	Task/ Project in Danger of Not Meeting Task/Project Not Meeting Schedule
Project	Progress	Evaluation
Project: <u>Horton Ambulance Review & 2019 Roll Out</u> Objective: Make improvements to next ambulance order Initial Deadline: 5/1/2019 Budget: Same as above Actual Cost: Project Manager: James Campbell	April May June	The next order has been finalized and production is underway. This project is complete. As the next set of new trucks arrive we will evaluate them accordingly to for project continuity.





To: Board of Directors

From: Randy Johnson, CEO

Date: June 25, 2019

Re: MCHD Communication and PR plan

Presentation of the MCHD Communication and PR plan. (Mr. Cole, Chairman – MCHD Board)



CEO Communication Plan

- I. Communication to the Board
 - A. Emergencies If the county experiences a mass casualty incident (MCI) or emergent event, the CEO will:
 - 1.) First gather information from the EMS Chief to ensure scene is safe, a command post is established and support crews are organized. Notify PIO for media management.
 - 2.) Call and text the Board Chairman and appropriate subcommittee board chairs to notify them of the event and initial information, once the immediate scene management is accomplished.
 - If the Board Chairman cannot immediately be reached, CEO will reach out to the Vice-Chairman, then Personnel Committee Chairman, in that order.
 - 3.) Ensure employees, patients, patient families, media and other necessary parties of the scene are taken care of and responded to appropriately.
 - 4.) Follow up with Board Chairman and appropriate subcommittee board chairs with any additional information at regular intervals, or as the situation significantly changes, or as we know more about the circumstances of the event.
 - B. Large-Scale Events Anytime the county experiences a major event, whether it be positive or negative, the CEO will:
 - 1.) First gather information from the EMS Chief and manage MCHD response. Notify PIO for media management if needed.
 - 2.) Call Board Chairman and appropriate subcommittee board chairs to notify them of the event.
 - 3.) Email all board members with appropriate and timely information as needed as the event continues.
 - C. Personnel Changes Anytime there are any personnel changes at or above the position of manager or chief (hires, promotions, resignations), the CEO will:
 - 1.) Call the Board Chairman and Personnel Committee Chairman.
 - 2.) Email all board members with the available information.
 - D. Board Preparation In anticipation of a board meeting, the CEO will:

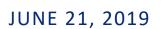
- 1.) Review and approve the board agenda with the Board Chairman no later than the Wednesday (6 days prior) to a regular Tuesday board meeting.
- 2.) Contact board members to discuss relevant board agenda items and wait for responses.
- 3.) Contact the Board Chairman to discuss any proposed changes.
- 4.) Contact other board members to communicate Board Chairman's wishes on any proposed changes.
- 5.) Once all board members are aligned, executive staff will prepare to post the board agenda.
- 6.) Present provisional board agenda to Board Chairman for his/her approval by 3:00 p.m. the Friday before the board meeting.
- II. Communication to Employees
 - A. Board Meetings In reference to regularly-scheduled board meeting, the CEO will:
 - 1.) Require personnel at manager and chief level to attend all board meetings and report relevant information to their employees in departmental meetings.
 - 2.) Attend an After Review Board Meeting to discuss action items and send out a follow-up report via the PIO to employees as a bulletin.
 - B. Plans, Projects and Changes In reference to internal "news" events, the CEO will:
 - 1.) Work with the PIO to produce brief "news alert" videos as needed that will feature the CEO and other key staff members to relay important information to the rest of the staff.
 - 2.) Work with the PIO to produce bulletin board-type messaging for office/station computer screensavers as needed. (Currently looking into other methods of messaging using computers/phones.)
 - C. Informational Updates/Policy Changes In reference to HR policy changes and/or useful information, the CEO will:
 - 1.) Send out Information Bulletins detailing important information
 - 2.) Mention said updates or changes in the "news alert" videos.
 - D. Operational/Company Updates In reference to important operational or company updates, the CEO will:
 - 1.) Ensure the requirement is upheld for all EMS staff to attend quarterly clinical education presentations (continued education).
 - 2.) Update the District Chiefs in monthly meetings to filter the information to crews.
 - E. State of the Organization In reference to capital project plans and overarching goals for the organization, the CEO will:
 - 1.) Continue to deliver an annual 'state of the organization' presentation at the compliance fair.
 - 2.) Include these updates in the "news alert" videos.

- III. Communication to the Public
 - A. City/County Organizations In reference to providing information to citizens of Montgomery County, the CEO will:
 - 1.) Continue to give quarterly updates to Conroe, Magnolia, East Montgomery County and The Woodlands Chambers of Commerce.
 - 2.) Continue to organize two to three presentations per year for the city councils of Conroe, The Woodlands, Magnolia, Montgomery, Oak Ridge North, Shenandoah and Willis.
 - B. First Responder Organizations In order to continue to work closely with other FROs, the CEO will:
 - 1.) Continue to meet frequently with the Montgomery County Fire Chief's Association.
 - 2.) Continue to meet at least annually for lunch meetings with each individual Montgomery County fire department chief.
- IV. Future Plans In the next six months, the CEO has plans to:
 - Evaluate the potential of coordinating a Speaker's Bureau potentially involving board members, district/deputy chiefs and members of the executive team to speak about MCHD at community organization meetings.
 - 2.) Regularly speak at neighborhood HOA meetings, also involving members of the Speaker's Bureau.
 - 3.) Work with the PIO to publish and distribute a 'Report to the Community' informational packet online and in print.
 - 4.) Work with the PIO to publish and distribute a fact sheet to inform city/county organizations and private citizens throughout the county.
 - 5.) Approve a proposal by the PIO to produce a high-quality brand awareness/recruitment video.





Public Relations Campaign



MONTGOMERY COUNTY HOSPITAL DISTRICT Authored by: Misti Willingham





Public Relations Campaign 2019

Building the MCHD Brand

I. Purpose

The plan which follows is designed to provide a roadmap for conducting public relations activities relating to MCHD and providing the Board of Directors with quantifiable results of the efforts.

II. Goals

- To increase awareness, understanding and continue to build a positive image of MCHD within the community and beyond.
- To inform the taxpayers of the intrinsic value of MCHD and the internal efforts for keeping quality high and tax rates low.
- To attract & retain top-tier applicants to MCHD.

III. Target Audiences

- Residents of Montgomery County
- MCHD Employees
- Potential Applicants
- Other EMS agencies, fire departments, police departments
- Hospitals
- City & County Governments (Elected Officials)
- Community Paramedicine & HCAP clients
- Community Organizations
- Healthcare workers on a global scale



IV. Key Messaging to Target Audiences

Overall Brand Message: We live by a set of values including Accountability, Compassion, Excellence, Innovation, Integrity and Unity. We take care of Montgomery County. We are here for you.

MCHD has three primary functions in Montgomery County.

- A. HealthCare Assistance Program for low-income residents HCAP was formed to meet the medical needs of indigent residents of Montgomery County. It provides funding for doctors' visits, prescriptions and other medical needs after certain guidelines are met.
 - MCHD brings value by offering the highest quality and coverage within HCAP.
 - Effective measures are being taken to ensure the best quality of life for qualified residents in the program.
 - Our case managers will go the extra mile to ensure clients are receiving the best care possible.
 - MCHD works with our hospital partners to ensure HCAP clients receive the same quality level of care as other residents of the county.
 - MCHD goes to great lengths on the taxpayers' behalf to thoroughly screen applicants to ensure they meet the qualifications for assistance.
- B. EMS Services We are the county's 24/7 EMS provider for all residents and serve as a 911 call center for medical and fire dispatching.
 - MCHD is continually striving to be the gold standard for clinical practices in EMS. We evaluate our current processes and regularly work to improve them. We thrive on innovation.
 - MCHD cares about our patients. We provide individualized and compassionate care.



- We follow up with hospitals to check on the outcomes of our patients.
- MCHD takes care of our patients, even off-the-clock.
- MCHD prides itself on exemplary customer service.
 - We are #1 in the nation in customer service the past four years.
- MCHD has achieved the highest credentialing possible in medical and fire dispatching to ensure quality while taking a large volume of calls in the county.
- MCHD provides numerous community outreach programs including CPR classes, free of charge, to help keep the public safe.
- C. Public Health District MCHD operates the Montgomery County Public Health District to promote physical and mental health, prevent disease, injury and disability, and encourage emergency preparedness.
 - MCPHD clinical services include immunizations, TB services and STD services.
 - MCPHD strives to keep the community healthy with community education. We regularly host classes to benefit the physical and mental health of county residents.
 - MCPHD helps keep residents safe by tracking, investigating and reporting transmittable diseases in the county.
 - MCPHD reports health trends and data to the state health department as required by law.
 - MCPHD educates health providers throughout the county, so they are better educated on transmittable diseases.
 - MCPHD plans for county disasters such as hurricanes to keep the public informed and safe.
- D. MCHD Overall Message to the Taxpayers We live up to the mission of protecting the interest of the taxpayers.
 - The tax rate has been lowered for 16 consecutive years and a homestead exemption added in 2017.



• The goal is to continue to be fiscally-responsible and transparent with the taxpayer dollar and continue to look for creative ways to lower the tax rate.

V. Outreach Methods

A. Media Relations

Our proactive media relations strategy works to increase public awareness with target audiences by keeping our message consistent throughout all platforms. Targeted media outlets include Montgomery County newspapers, radio stations, regional magazines and Houston broadcast television.

- News Releases
- Public Service Announcements (PSAs)
- Coordinated Media Pitches
- Feature and Contributed Articles
- Live and/or Recorded Interviews (Radio/TV)
- News Conferences (if needed)

B. Social Media

MCHD is active on six major social media outlets. We are tracking the data from FY 2019 and will set goals for FY 2020. The following data compares October 2018 to May 2019.

<u>Facebook</u>

Monthly Reach: $15,077 \rightarrow 200,984$ = increase of 1,233%. Followers: 2,862 \rightarrow 3,857 = increase of 35%.

- <u>Twitter</u> engagement up 1,083% from 6 to 71.
- <u>Instagram</u> engagement up 3,304% from 47 to 1,600.
- <u>LinkedIn</u> engagement up 231,950% from 2 to 4,641.
- <u>YouTube</u> views up 109% from 43 to 90.



• <u>Soundcloud</u> – MCHD Paramedic Podcast has reached 90,000 listens from all over the world.

C. Community Relations

MCHD will build on existing partnerships and forge new alliances to support and facilitate conferences, meetings and community events.

- Trauma & Neuro Conferences with HCA, CHI St. Luke's, Memorial Hermann & Methodist Hospitals
- Blue Elf Holiday Toy Drive & Event
- The Woodlands Safety Day
- Junior First Responder Camp

D. Other Communications Tools

- MCHD will form a Speaker's Bureau comprised of Board Members, EMS Chief, Medical Directors, EMS Assistant Chief, Deputy Chiefs, District Chiefs and other departmental managers to speak on behalf/represent MCHD at community events and meetings.
- MCHD will continue to keep its website current and regularly push audiences to view content.
- MCHD will continue to collaborate with nationally-recognized websites/publications such as EMS1 and JEMS to promote our clinical protocols.

VI. Strategies

- Client Case Studies Save Reunions are one of the best ways to get the good news out about how our work positively impacts our community.
- MCHD Paramedic Podcast reaching our paramedics, other area healthcare professionals and a global healthcare audience by engaging in interesting topics.



- Recruitment Committee MCHD has formed a committee focused on hiring and retaining top-tier applicants to the District. Members attend conferences, recruitment fairs and have one-on-one conversations with potential applicants about the inner workings of our organization.
- Call attention to our innovative protocols (i.e. ABC13's Stroke Protocol Story).
- Increase our grass roots presence by identifying MCHD employees willing to be present and active in spreading the good news about our organization and report back to the Board of Directors on their progress.
- Call attention to our caring ways regarding HCAP/Community Paramedicine.
- Showing our Servant Hearts the public loves to see first responders who genuinely care about their patients. Our employees do amazing things every day – it's time to show the community.
- Call attention to our efforts in Public Health with emergency preparedness/public health crises.
- Community Involvement IRONMAN, The Woodlands Safety Day, The Woodlands Marathon, even a 5-year-old's birthday party.
- Social Media Reciprocation connecting with other first responder agencies and active community pages.
- Call to Action creative writing strategy to ask readers to engage.
- Engaging Family/Friends of MCHD Employees giving kudos to their loved one goes a long way in increasing engagement.
- Training Photos the public appreciates a look "inside MCHD" to see how we prepare for an emergency.
- Currently producing a high-quality brand awareness/EMS recruitment video.
- In beginning stages of creating a YouTube series featuring Dr. Dickson and Dr. Patrick in collaboration with EMS1.

VII. Results

Quantifiable results from the Public Relations Campaign will be shared with the Board of Directors on a quarterly basis.

Agenda Item #9



To: Board of Directors

From: Brett Allen, CFO

Date: June 25, 2019

Re: District Policy – HR 25-314 Insurance for Retirees

Consider and act on District Policies: (Mr. Chance, Chair – Personnel Committee)

• HR 25-314 Insurance for Retirees

Montgomery County Hospital District	INSURANCE FOR RETIREES	Page 1 of 2
Department	Policy Number	CAAS Reference Number
Human Resources	25-314	

I. PURPOSE

The purpose of the retirement insurance plan is to provide eligible, long-term employees with a healthcare bridge until the retiree qualifies for Medicare benefit coverage.

II. **DEFINITIONS**

- 1. <u>Rule of 75</u> MCHD full-time employment years of service plus age is greater than or equal to 75.
- 2. <u>Dependents</u> Spouses, children and eligible, approved domestic partners and their eligible children (with proper documentation).
- 3. <u>Child</u> Biological, adopted, or step sons or daughters up to age of 26 and of any age who are medically certified as disabled and dependent on the retiree for support.
- 4. <u>Benefit -</u> Continued insurance coverage on the High Deductible Health Plan (HDHP), basic dental and vision plans.

III. POLICY

MCHD will offer a retirement insurance plan beginning January 1, 2019 to eligible employees who may wish to retiree, but do not qualify for Medicare benefits. The Board will vote annually regarding the continuation of the plan. If the Board votes to discontinue the plan, any retiree on the plan at that time would be grandfathered and allowed to stay on the plan until Medicare eligibility is attained.

IV. ELIGIBILITY

- 1. Retiree must meet the Rule of 75 and not qualify for Medicare.
- 2. Retiree must have 84 months (7 years) of continuous full-time MCHD employment immediately prior to retirement.
- 3. All seeking benefit coverage (retiree and dependents) must have been continuously enrolled in one of the MCHD health insurance programs for 24 months (2 years) immediately prior to retirement.
- 4. Retirees meeting the TCDRS Rule of 75 retirement requirements but not the MCHD Rule of 75 for healthcare benefits may purchase coverage at full expense. At such time as the retiree meets the MCHD Rule of 75, the retiree will qualify for the premium cost sharing described in the Benefit section below.

5. Plan coverage terminates once the retiree qualifies for Medicare or fails to pay their share of the premium by the last day of a covered month. Once coverage terminates the retiree cannot re-enroll.

V. BENEFIT

- 1. MCHD will offer continued insurance coverage on the High Deductible Health Plan (HDHP), basic dental plan and vision plan for eligible retirees.
- 2. MCHD will pay 80% of the HDHP employee-only premium for the retiree.
- 3. MCHD will not contribute to retiree HSA accounts.
- 3. <u>4. Retiree is responsible for 100% of premiums for basic dental and vision plans.</u>
 - 4. Retiree is responsible for 100% of premiums for covered dependents on the HDHP, basic dental and vision plans.
 - 5. Further eligibility and benefits information can be found in the Employee Benefit Guide. Complete details about the benefits can be obtained by reviewing current plan descriptions, contracts, certificates, policies and plan documents available from the MCHD Payroll and Benefits Coordinator.

Original Date 06/2018 Review/Revision Date MM/YYYY X Supersedes all Previous

Approved by the Board of Directors: Date 6/26/18

Montgomery County Hospital District	INSURANCE FOR RETIREES	Page 1 of 2
Department	Policy Number	CAAS Reference Number
Human Resources	25-314	

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Approved by the Board of Directors: Date 6/26/18

MCHD Policies and Procedures

Policy Number	Name	Policy/Procedure	Reviewed By Legal Counsel	Date Reviewed	Approved/Revisions	Redline Corrections Returned to MCHD (Date)
HR 25-314	Insurance for Retirees	Policy	S. S.	6/20/2019	Approved	
					-	
		2 				
l						

Agenda Item #10



To: Board of Directors

- From: James Campbell
- Date: June 25, 2019
- **RE:** EMS Division Report

Executive Summary

- Customer service scores for May 2019, rank MCHD EMS 2nd compared to other EMS systems. Our average survey score was 95.46, and 85.45% of responses gave MCHD the highest rating of "very good." Overall, 99.15% of responses were positive. This entire EMS Survey Team monthly report is also being shared with the Billing Department so they can have monthly awareness of responses related to their department.
- Final preparations have been made to our 2019 CAAS recertification application, and it is ready for submission.
- All the departments in EMS have met with the Executive Team to continue budget preparations for FY20.
- During Q2 CE all crews were reminded and invited to attend BOD monthly meetings, and also Chief Campbell said that he would ensure Committee Meeting dates were also communicated so that crews could attend those meetings as well.
- During Q2 CE Operational Rounding Chief Campbell held a 'forum style' session to communicate with everyone and allow for open dialogue and idea sharing.
- MCHD has worked with SETRAC and will be co-hosting a 'Situational Awareness for EMS' training seminar on July 15th, 2019 at the Lone Star Convention Center.
- The next NEOP class is scheduled to begin Monday July 8th, 2019
- Production of the next batch of Horton ambulances has begun with an anticipated delivery of up to ten ambulances in September 2019.
- Chief Campbell is meeting with a different crew once a week in the morning to have coffee. Dr. Dickson has also joined on many occasions, and we arrive at 0630 to see both the off-going and on-coming crew. This has been well received by the crews and has been aptly named 'Brew with the Crew' by Rubina Ahmed.

Alarm Summary

- The week of June 17th, 2019 we are held interviews for ALARM District Chief and ALARM Medic III to fill out our ALARM Leadership group.
- This month, we are preparing to roll out version 7 of the Fire Priority Dispatch System (FPDS) call taking software, which better helps address fire and rescue responses, including mass casualty incidents. The projected go-live date is June 25th.

- The two ALARM trainees are progressing well through the training program. Having completed their official International Academies of Emergency Dispatch (IAED) certification training, they are now fielding 9-1-1 calls, in real time, with the guidance of our Communications Training Officers.
- Approximately 50% of the ALARM Staff have completed their staggered 2 year IAED re-certifications.
- We are planning a promotion process for the ALARM Medic II position. This will occur later in the summer after the new batch of ALARM Leaders are put in place.

Department of Clinical Services Summary

- We have purchased an online Resiliency course for EMS Field and ALARM staff. The course uses scenario simulation and is geared to strengthen resiliency as it relates to EMS-related stress.
- Ashton Herring and the TEMS group taught multiple classes of self-administration Naloxone to east county law enforcement agencies. Recent grant funding has allowed several law enforcement agencies to stock intranasal Naloxone.
- Megan Sofka started her position as the First Responder Coordinator. We are excited for Megan to continue our progress with our FRO's, increase their educational offerings, improve clinical performance, and strengthen our relationships.
- TEMS group taught Bleeding Control (BCON) to both MISD and CISD administration. Both administrations were appreciative and working on the process to get their entire teaching staff trained for mass bleeding events and responses.
- Chief Jordan Anderson spoke to the Brazos Valley Regional Advisory Council regarding MCHD and our program transporting psychiatric patients to psychiatric facilities. It is clear that MCHD and Montgomery County are leaders in transporting psychiatric patients to facilities capable of addressing their unique needs and relieving the Emergency Departments of the associated burden.
- Ashton Herring taught a car seat technician course at ESD 48. This certified additional instructors for the region and Safe Kids.
- MCHD was awarded Mission Lifeline Gold Plus 2018. This is the highest level of award and requires exceptional and consistent performance for our heart attack patients in Montgomery County. This is the second year in a row for MCHD to receive this award.
- Lee Gillum taught a two-day course/internship in partnership with Education for Tomorrow Alliance (EFTA) for high school students interested in EMS as a profession.

EMS Operations Summary

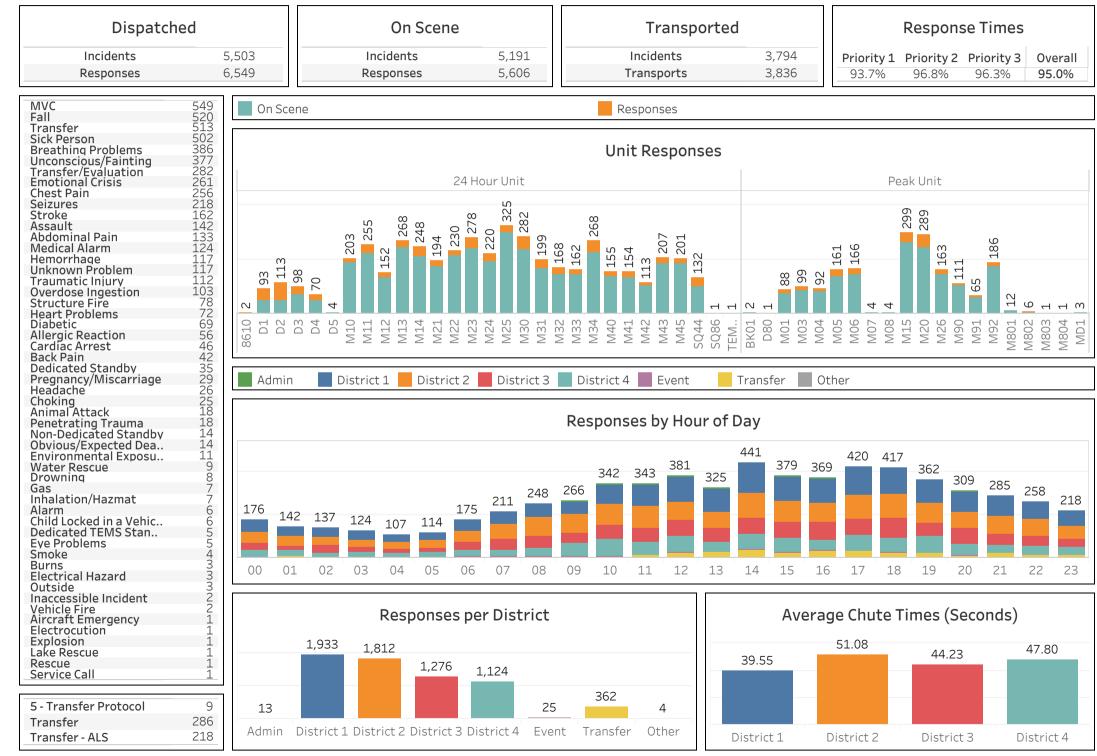
- We recently promoted three In-Charge Paramedics and have started another In-Charge testing process in hopes of increasing our overall number of In-Charge Paramedics.
- Staffing continues to be monitored on a daily basis. We have worked with ALARM and the Transfer Division to improve overall efficiency and are working to reduce the number of non-emergency transfer responses that are dispatched to 9-1-1 trucks.
- During the May 2019 District Chief meeting Mrs. Fitzgerald presented HR topics related to improved disciplinary actions. As we move forward, adding Human Resource related training topics to these meetings will continue.
- Chief Scott Sanders and Chief Coty Aiken are near completion of their District Chief trainings. Chief Kerri King will begin her training in late June 2019.



Dispatched Incident Review

Last Month

5/1/2019 - 5/31/2019



Hospital Patient Transport Report - Previous Month

Avg. Turnaround Time (Minu	tes)
St. Lukes Hospital Lakeside	0.
St. Lukes Hospital Springwoods Village	0.
Tri-County MHMR Hospital	7.
EAST MONTGOMERY COUNTY CRISIS CENTER	8.
Kingwood Pines	10.
Aspire Behavioral	11.
Woodland Springs Health	11.
Cypress Creek Psychiatric	13.
CHI St. Luke's Emergency Center - Montgomery	15.
CHI St. Luke's Emergency Center - Conroe	18.
The Woman's Hospital of Texas	18.
Memorial Hermann Woodlands West	19.
CHI St. Luke's Emergency Center - Spring	20.
North Cypress Medical Center	21. 22.
Memorial Hermann Hospital Greater Heights Affinity Emergency Center at Magnolia	22.
	23. 24.
Memorial Hermann Cypress Hospital Texas Children's Hospital	24.
Texas Children's Hospital The Woodlands	25.
Baylor Scott & White College Station	26
Ben Taub General	20.
Memorial Hermann Children's	27.
Memorial Hermann Hospital Southwest	28
St. Lukes Hospital The Woodlands	28.
Michael E. DeBakey VA Med Center	28.
Conroe Regional Medical Center	28.
Tomball Regional Hospital	30.
Kingwood Medical Center	30.
University of Texas Medical Branch	30.
Memorial Hermann Northeast	30.
St. Lukes Hospital Vintage	30.
TIRR Memorial Hermann - TMC	30.
Clear Lake Regional Hosptial	31.
Houston Methodist The Woodlands	31.
Houston Northwest Medical Center	32.
Texas Children's Hospital West Campus	33.
Memorial Hermann Hospital The Woodlands	34.
Hermann Hospital	34.
Houston Methodist Hospital	34.
St. Luke's Medical Center	35.
Houston Methodist Willowbrook Hospital	36.
M. D. Anderson	43.
Lyndon B Johnson General	64.

18.0 18.6 19.6 20.1 21.8 22.3 23.5 24.4 25.5 26.4 26.7 27.3 27.9 28.1 28.3 28.3 28.7 30.1 30.7 30.8 30.8 30.8 30.9 31.5 31.7 32.9 33.0 34.0 34.1 34.3 35.7 36.8 43.6 64.9

Total Patients Transported (Hospital Destinations Only)
3,656

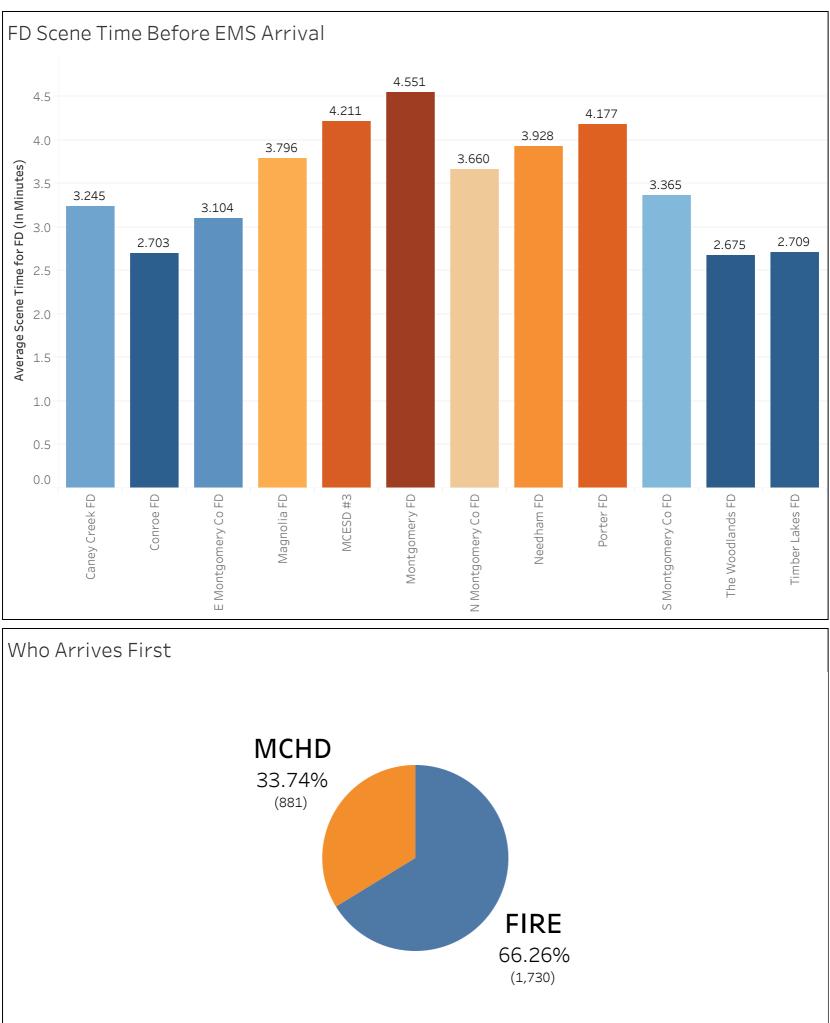
Alerts and Activations

	Sepsis Alert	STEMI Alert	Stroke Alert	
Conroe Regional Medical Center	14	11	5	4
Houston Methodist The Woodlands	5	1	26	
Kingwood Medical Center	8	1	12	
M. D. Anderson	1			
Memorial Hermann Hospital The Woodlands	18	5	16	13
Memorial Hermann Northeast	1	1		
St. Lukes Hospital The Woodlands	9	5	11	
Texas Children's Hospital The Woodlands	1			
Tomball Regional Hospital	1	2	4	
Grand Total	58	26	74	17

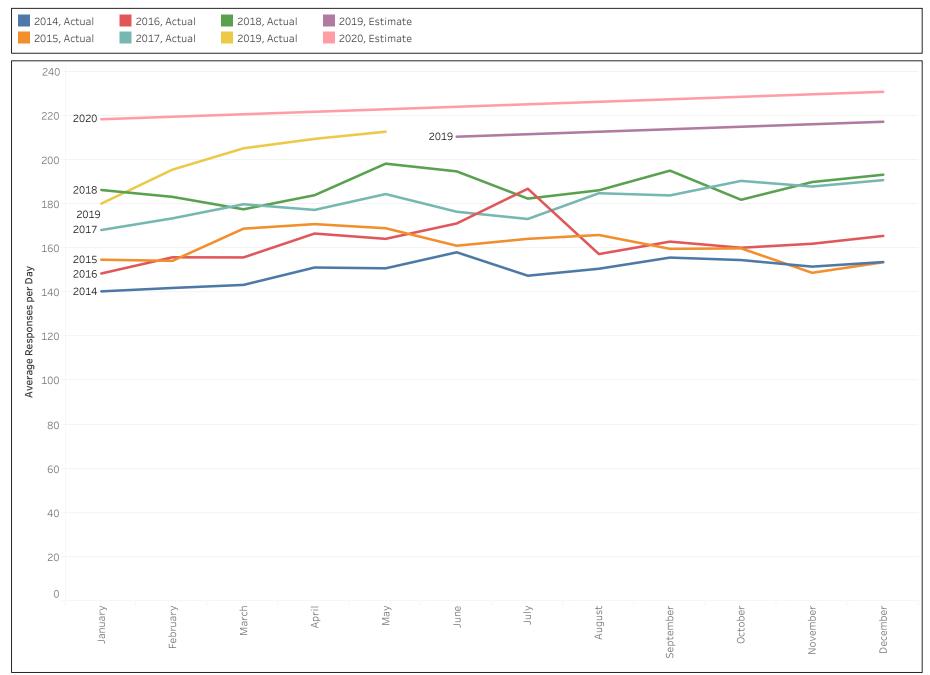
Patients per Facility

r defents per r defity	
Conroe Regional Medical Center	1,013
Memorial Hermann Hospital The Woodlands	827
St. Lukes Hospital The Woodlands	431
Kingwood Medical Center	391
Houston Methodist The Woodlands	380
Tomball Regional Hospital	168
Texas Children's Hospital The Woodlands	128
Memorial Hermann Northeast	59
Houston Methodist Hospital	36
Aspire Behavioral	21
Hermann Hospital	19
Houston Methodist Willowbrook Hospital	19
Memorial Hermann Woodlands West	18
St. Luke's Medical Center	16
Woodland Springs Health	16
Tri-County MHMR Hospital	15
Affinity Emergency Center at Magnolia	13
Texas Children's Hospital	13
Michael E. DeBakey VA Med Center	11
Houston Northwest Medical Center	9
St. Lukes Hospital Vintage	8
Cypress Creek Psychiatric	5
M. D. Anderson	5
Clear Lake Regional Hosptial	4
Baylor Scott & White College Station	3
EAST MONTGOMERY COUNTY CRISIS CENTER	3
Memorial Hermann Children's	3
Memorial Hermann Cypress Hospital	3
Ben Taub General	2
CHI St. Luke's Emergency Center - Conroe	2
St. Lukes Hospital Springwoods Village	2
TIRR Memorial Hermann - TMC	2
CHI St. Luke's Emergency Center - Montgomery	1
CHI St. Luke's Emergency Center - Spring	1
Kingwood Pines	1
Lyndon B Johnson General	1
Memorial Hermann Hospital Greater Heights	1
Memorial Hermann Hospital Southwest	1
North Cypress Medical Center	1
St. Lukes Hospital Lakeside	1
Texas Children's Hospital West Campus	1
The Woman's Hospital of Texas	1
University of Texas Medical Branch	1

FD vs EMS Arrival Report



Average Responses per Day by Month, with Forecasting



Conroe, TX Client 6577





1515 Center Street Lansing, Mi 48096 1 (517) 318-3800 support@EMSSurveyTeam.com www.EMSSurveyTeam.com

EMS System Report

May 1, 2019 to May 31, 2019

Your Score

95.46

Number of Your Patients in this Report

401

Number of Patients in this Report

7,282

Number of Transport Services in All EMS DB

152

Executive Summary

This report contains data from **401 MCHD** patients who returned a questionnaire between **05/01/2019** and **05/31/2019**.

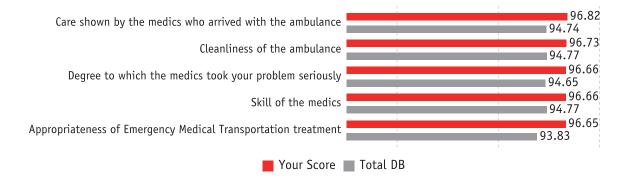
The overall mean score for the standard questions was **95.46**; this is a difference of **2.32** points from the overall EMS database score of **93.14**.

The current score of **95.46** is a change of **-0.43** points from last period's score of **95.89**. This was the **22nd** highest overall score for all companies in the database.

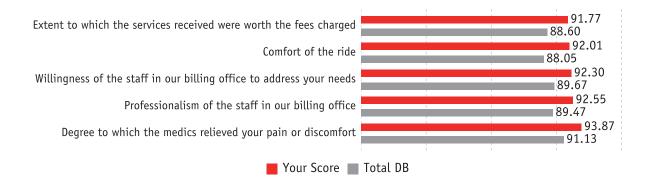
You are ranked **2nd** for comparably sized companies in the system.

85.45% of responses to standard questions had a rating of Very Good, the highest rating. **99.15%** of all responses were positive.

5 Highest Scores



5 Lowest Scores





Greatest Increase and Decrease in Scores by Question

Increases Skill of the person driving the ambulance	Last Period 95.88	This Period 96.33	Change 0.45	Total DB Score 94.10
Extent to which the services received were worth the fees charged	91.35	91.77	0.42	88.60
Professionalism of the staff in our billing office	92.16	92.55	0.38	89.47
Extent to which our staff eased your entry into the medical facility	96.30	96.46	0.15	94.07
Appropriateness of Emergency Medical Transportation treatment	96.60	96.65	0.05	93.83
Helpfulness of the person you called for ambulance service	95.69	95.71	0.02	93.28
Decreases	Last Period	This Period	Change	Total DB Score
Likelihood of recommending this ambulance service to others	96.90	94.97	-1.93	93.63
Medics' concern for your privacy	96.22	94.80	-1.42	93.90
Degree to which the medics relieved your pain or discomfort	95.28	93.87	-1.41	91.13
Comfort of the ride	93.18	92.01	-1.17	88.05
Cleanliness of the ambulance	97.64	96.73	-0.92	94.77
Concern shown by the person you called for ambulance service	95.84	95.18	-0.66	93.09
Extent to which medics cared for you as a person	97.29	96.64	-0.65	94.68
Extent to which the medics kept you informed about your treatment	96.05	95.52	-0.53	93.02
Extent to which you were told what to do until the ambulance arrived	95.42	94.91	-0.50	91.92
Degree to which the medics listened to you and/or your family	96.80	96.32	-0.48	94.40



Company Comparisons — The following chart gives a comparison of the mean score for each question as scored by comparable companies. Your company is highlighted. There is also a green-shaded highlight of the highest score for each question. This will show how you compare to similar companies.

	Your	Comparison Companies					
	Company	А	В	С	D	Е	F
Helpfulness of the person you called for ambulance service	95.71	92.71	94.57	92.03	89.55	93.72	92.56
Concern shown by the person you called for ambulance service	95.18	92.14	94.14	91.85	89.55	93.82	91.38
Extent to which you were told what to do until the ambulance	94.91	92.14	93.06	90.02	86.58	91.52	89.44
Extent to which the ambulance arrived in a timely manner	95.84	91.71	93.18	89.19	89.05	90.89	93.23
Cleanliness of the ambulance	96.73	93.52	95.68	92.31	93.30	94.05	95.53
Comfort of the ride	92.01	85.56	87.96	84.60	81.79	85.78	88.44
Skill of the person driving the ambulance	96.33	93.94	94.46	91.81	91.07	93.81	95.16
Care shown by the medics who arrived with the ambulance	96.82	94.95	94.71	92.62	91.34	95.05	94.41
Degree to which the medics took your problem seriously	96.66	94.82	95.56	92.69	89.91	94.86	94.89
Degree to which the medics listened to you and/or your family	96.32	93.92	94.67	92.82	91.76	94.16	93.96
Skill of the medics	96.66	95.19	93.98	93.09	90.93	94.65	95.92
Extent to which the medics kept you informed about your	95.52	93.04	92.77	89.91	88.99	92.44	93.97
Extent to which medics included you in the treatment decisions (if	95.40	91.01	92.79	90.51	88.12	92.63	94.38
Degree to which the medics relieved your pain or discomfort	93.87	89.41	91.81	88.79	88.09	91.24	90.12
Medics' concern for your privacy	94.80	94.26	94.51	92.31	91.24	94.25	94.94
Extent to which medics cared for you as a person	96.64	95.14	94.26	92.87	90.98	96.17	94.58
Professionalism of the staff in our billing office	92.55	89.01	92.11	86.85	88.41	87.51	86.72
Willingness of the staff in our billing office to address your needs	92.30	87.87	90.30	86.99	89.10	88.44	84.91
How well did our staff work together to care for you	96.25	93.65	93.16	91.27	91.50	93.85	93.96
Extent to which our staff eased your entry into the medical facility	96.46	94.83	93.62	91.63	90.81	94.43	94.38
Appropriateness of Emergency Medical Transportation treatment	96.65	94.54	93.81	91.23	90.88	93.44	93.47
Extent to which the services received were worth the fees charged	91.77	89.14	89.02	86.48	87.05	90.10	83.12
Overall rating of the care provided by our Emergency Medical	96.05	94.59	94.08	92.40	91.34	94.24	93.61
Likelihood of recommending this ambulance service to others	94.97	92.91	93.62	92.20	91.15	93.56	92.27
Overall score	95.46	92.77	93.39	90.89	89.77	92.98	92.68
National Rank	22	57	45	79	84	54	62
Comparable Size (Large) Company Rank	2	14	7	20	21	12	16



Fleet Summary 2018-19

Total

Mileage	Ambulance	Supervisor/Squad	CommandStaff	Support	MonthlyTotal	WeeklyTotal
May 2019	129,649	12,084	4,137	13,923	159,793	39,948
April 2019	139,864	16,174	5,629	18,288	179,955	44,989
March 2019	114,193	12,284	4,386	14,570	145,433	36,358
February 2019	107,420	11,697	4,693	13,981	137,791	34,448
January 2019	108,821	12,310	4,069	12,976	138,176	34,544
December 2018	149,943	15,716	4,499	14,688	184,846	46,212
November 2018	113,659	11,170	5,301	13,363	143,493	35,873
October 2018	139,406	15,775	5,379	17,857	178,417	44,604
September 2018	113,993	10,917	4,243	13,167	142,320	35,580
August 2018	109,340	12,074	3,841	13,334	138,589	34,647
July 2018	137,694	14,284	4,705	17,205	173,888	43,472
June 2018	88,836	8,456	3,519	14,042	114,853	28,713
Total	1,452,818	152,941	54,401	177,394	1,837,554	
Average	121,068	12,745	4,533	14,783	153,130	38,282
Annualized Amounts					1,837,554	

Accidents MCHD-Fault			n Foult	GRAND TOTAL	
Accidents			MCHD Non-Fault		TOTAL
	Non-injury	Injury	Non-injury	Injury	
May 2019	6		1		7
April 2019	4		1		5
March 2019	3				3
February 2019	2		2		4
January 2019	3		1		4
December 2018	7		3		10
November 2018	6		2		8
October 2018	2				2
September 2018	4		3		7
August 2018	2		2		4
July 2018	7				7
June 2018	5				5
Total	51	0	15	0	66
Per 100,000 Miles	2.78	-	0.82	-	3.59
Service					
Interuptions	Count	Per 100K mlles			
May 2019	9	5.63			
April 2019	2	1.11			
March 2019	6	4.13			
February 2019	1	0.73			
January 2019	2	1.45			
December 2018	1	0.54			
November 2018	6	4.18			
October 2018	6	3.36			
September 2018	3	2.11			
August 2018	3	2.16			
July 2018	3	1.73			
June 2018	10	8.71			
T			P		

2.29

42

Agenda Item #11



To: Board of Directors

From: Melissa Miller, COO

Date: June 25, 2019

Re: COO Report

FACILITIES:

- Station 15 Asbestos abatement is complete. Drawings for the permits are 80% complete and we expect permits by mid-July. The remodel and building of the bay is expected to take 7 weeks. We expect to occupy the station by Oct. 1.
- Station 27-FM 1488 Station: We are under contract on this property. The remodel is underway and moving quickly. We anticipate the certificate of occupancy in early August and once obtained we will take ownership of the property.
- Station 22: ESD 8 is doing a complete tear down and rebuild of aging station 11-1(our Station 22) and are working on resolving property issues which have delayed the project. We will relocate our crews to ESD 8 station 11-3 for the duration of the rebuild. We are exploring free standing MCHD opportunities to include houses and other suitable sale/lease buildings in the immediate area.
- New Porter Fire Station: PFD is planning a new station near FM 1314 and Hwy 99. This station is
 in the planning phase with initial design complete. We reduced the footprint of our
 "apartment" from 1800 sq. ft. to 885 sq. ft., as in the first design the space is too large. We are
 reviewing options to purchase property or a dwelling to convert to an EMS Station for cost
 comparison. An evaluation is also underway to determine if this location which has an
 additional 1.5 acres would be appropriate for installation of a tower.
- Station 44-Bentwater: ESD 2 is under contract with a property in an ideal location across from the West Gate of Bentwater. We have been offered a land lease from the Bentwater MUD between the east and west gates of Bentwater on which we could build an independent MCHD station.

RADIO AND TOWERS:

• The Microwave Project is in the final days of the Testing or "Burn-in" phase. Final specification validation is scheduled to take place the week of June 24. Once validation is complete, removal of the old microwave equipment should begin in early July.

INFORMATION SYSTEMS and LASERFICHE:

• IT migrated the Alarm, EMS Stations, and District Chief thin client computers to a new server farms this month. This refresh updated the windows desktop sessions for application compatibility and for security updates.

- On June 24th, IT Dept will be working with Alarm to convert the Ambulance/Fire Computer Aided Dispatch (CAD) System to an "Always On" environment. This project took several weeks of development and testing with the CAD vendor. The previous process to failover to the backup center and recovery back to Alarm was tedious and took a couple of hours to complete the process. The "Always On" system will speed up the transition to less than 10 minutes allowing higher availability for CAD to be used for dispatching.
- A security update was performed on June 19th, in preparation for making Laserfiche available outside our network. Next steps to verify security are being scheduled with IT and OCS.
- Design of the new record repositories (file structure, document security, and retention schedules) is nearly complete. Build out will start once the final structure is approved by executives.
- Testing of the fleet incident report is complete. This form will go live as soon as it can be accessed by District Chiefs in the field on mobile devices.
- Shawn Henners trained the District Chiefs group on tips and tricks to searching for documents in Laserfiche, and answered questions about the project.





To: Board of Directors

From: Melissa Miller, COO

Date: June 25, 2019

Re: Lease Renewal – Station 90

Consider and act on lease renewal for Station 90. (Mr. Whatley, Chair – PADCOM Committee)



June 3, 2019

Melissa Miller Montgomery County Hospital District 1400 South Loop 336 West Conroe, Texas 77304

RE: Lease Proposal for Space Conroe Ambulance Bay, Suite A

Dear Ms. Miller:

We are pleased to offer the following renewal proposal:

Suite:	Α							
Amount of Space:	3,001							
Commencement Date:	October 1, 2019							
Option A: Lease Term: Lease Rate:	1 year \$14.50 / rsf							
Option B: Lease Term: Lease Rate: Annual Increases:	3 year \$14.00 / rsf 3%							
Operating Expenses:	The rate quoted above is inclusive of Operating Expenses, Real Estate Taxes, Insurance, Janitorial Service, Repairs and Maintenance, Utilities and Common Area Maintenance.							
Tenant Improvements:	Tenant accepts space in its "As Is" Condition.							
Early Termination Option:	Tenant will have the right to terminate this lease early with a 90-day notice. Early termination fee would be determined at the time the option is exercised.							

Melissa Miller Montgomery County Hospital District May 31, 2019 Page Two

22999 Hwy 59 N, Suite 214 Kingwood, Texas 77339 281.358.0386 telephone 281.358.2956 fax lincolnharriscsg.com Melissa Miller Montgomery County Hospital District May 31, 2019 Page Two

Please review the above and contact me if you have any questions and/or comments. If you are in agreement with the above, please execute this letter where indicated and return the letter to my attention whereupon I will commence preparation of the Lease incorporating the foregoing terms and conditions.

The foregoing is an outline of the basic structure of the transaction, which is proposed to be entered into between the above-referenced parties, and is not intended to constitute a contract or lease. It is our intention that this outline shall be for negotiation purposes only and shall serve only to establish the basis of any future agreement between the parties. This offer expires fifteen (15) days from the date of this letter.

The previous terms and conditions are further subject to management approval and full execution of legal documents mutually acceptable to both parties. In the event a Lease is executed and delivered by both Landlord and Tenant, the terms of such agreement shall supersede all prior discussions and negotiations and such Lease shall constitute the entire agreement of the parties. In the space indicated below you will need to provide the Legal name of the Practice, Group or Physician(s) in which the lease will be written along with the name (and title where applicable) of responsible party(s) as the Signatory.

Sincerely yours,

PROPERTY MANAGEMENT COMPANY

Janet R Staggs Property Manager

cc: Matt Davis, CEO

ACCEPTED AND AGREED TO THIS _____ DAY OF _____, 20_. TENANT/SIGNATORY:

Lease Name: _____

Signatory Name: _____

Title:			
I IIIE.			

Agenda Item # 13

- To: Board of Directors
- From: Ade Moronkeji
- Date: June 25, 2019

Re: HCAP Report

Outreach

<u>Under Over Mission (The Mission), Conroe</u>

Due to the lack of volume in the number of individuals presenting to The Mission and those needing assistance with the HCAP application, the eligibility team have changed the frequency of visits to a bi-weekly schedule. In May, we provided assistance to **one applicant** whose eligibility process is yet to be finalized.

Parent Assistance Center (PAC), Willis

On June 16th, members of the eligibility team provided on-site application assistance to county residents who presented to PAC for assistance with food and clothing. They were able to assist three individuals with completing the HCAP application. The goal in the near future is to conduct bi-weekly outreach.

Education/HCAP Presentation to Community Partners

Eligibility Supervisor, Ida Chapa and Eligibility Specialist, Dustie Klein, met with staff members at Counseling Services in Montgomery County located at 700 Rockmead Drive in Kingwood Texas. The Counseling Service staff had reached out to HCAP with concerns of how to go about assisting patients needing healthcare coverage. Ida and Dustie provided information on the eligibility process and offered recommendations on effectively referring patients to HCAP.

HCAP Applications

We received a total of 2,120 applications fiscal year to date.

Month	# of Applications Received
May-19	303
Apr-19	262
Mar-19	229
Feb-19	269
Jan-19	305
Dec-18	231
Nov-18	229
Oct-18	292

Program Definitions:

<u>Approval</u>: Applicant met all eligibility criteria and was certified to receive HCAP benefits for the fiscal year or until they exhaust their maximum liability for the year.

<u>Denial</u>: Applicant did not meet one or more of the eligibility criteria and subsequently was not approved to receive HCAP benefits.

<u>Incomplete Cases/Failure to Provide Information (FTPI)</u>: Applicant did not provide the necessary documentation for an eligibility determination.

<u>Cases under Review</u>: Applications that are being processed by the eligibility team but have not been finalized.

Preliminary Status of April Applications

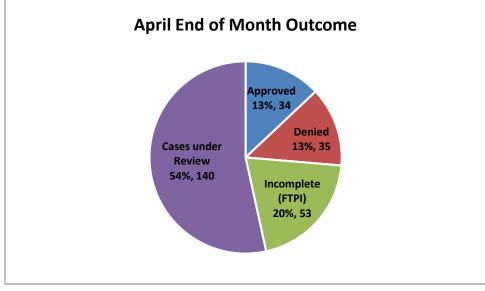


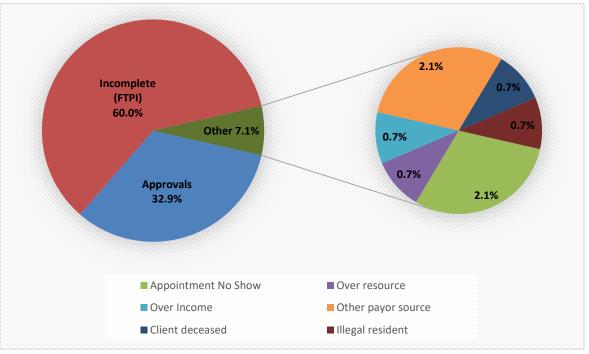
Figure 1 shows the initial outcome of the data presented during April board meeting.

Fig. 1

The following actions is what the eligibility team did to resolve and reach a final determination on the cases that were pending review and incomplete:

1. Cases under Review

These are applications that were categorized as "Cases under Review" in last board report. At the end of April, HCAP data showed that 140 cases were pending review and yet to be finalized. After completing the review process, the final status of the applications are shown in Figure 2. **33% (46 cases)** were approved for HCAP benefits, **60% (84 cases)** did not complete the application process, and \cong 7% (10 cases) fell under the "other" category.





2. Incomplete Applications (FTPI)

Out of the 262 applications submitted in April, <u>53 cases</u> were designated at risk of being denied due to the applicant's failure to submit the requested eligibility documents. In order to encourage completion of the application process, the eligibility team did the following:

- Conducted follow-up calls to applicants over a period of 14 days
 - o Successfully established contact with 29 applicants
 - o Unable to make contact with 19 applicants, but let voice messages
 - Two applicants could not be reached either due to a lack of a voicemail setup or their phone being disconnected
- Reviewed requested documents with applicants and clarified any ambiguities
- Referred two applicants to the CP's to assist with gathering eligibility documents

As a result of these efforts, <u>one of the 53 applicants</u> completed the application process and was approved for HCAP benefits. This individual is reflected in the final approval numbers for the month of April. Figure 3 shows the breakdown of various documents that applicants were unable to provide in order to reach an eligibility determination.

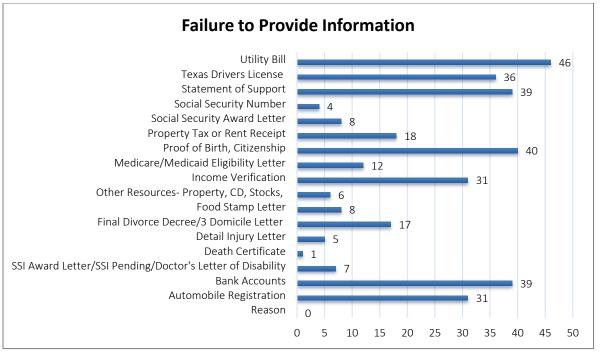
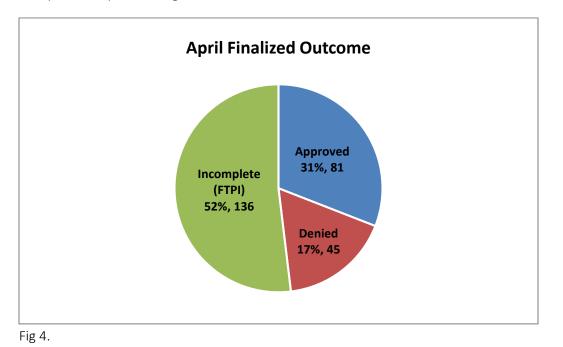


Fig. 3

April Application Results

After processing each case within the required timeframe period of 30 days, the final case determinations for April are depicted in Figure 4.



May Applications

The results of the initial review of all applications receipted in May are shown in Figure 5. Since HCAP data is on a rolling basis, the status of applications in the "Incomplete" and "Cases under Review" categories have not yet been finalized. These will be updated for the subsequent board report.

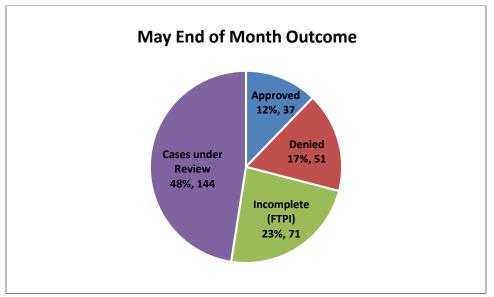


Fig. 5

<u>Census</u>

Effective July 1, 2011, new applicants are required to be \leq 133% of FPIL to qualify for HCAP benefits

HCAP Clients as of May 31, 2019 = 429 versus May 31, 2018 = 437											
FPIL Range	0-21%		21-	50%	50-:	100%	100-1	.33%	Inmates		
FY 2019	245	57%	55	13%	77	18%	37	9%	15	3%	
FY 2018	258	69%	40	9%	96	22%	25	6%	18	4%	

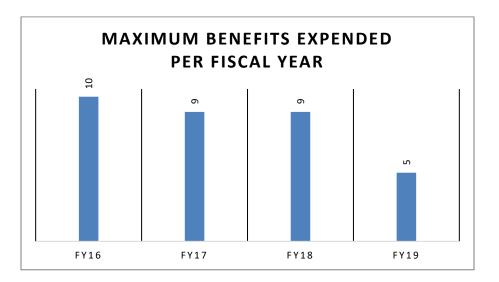
Case Management

Diabetes Classes: We had seven participants in May. These are held monthly by our case management team to promote diabetes self-management. Clients receive their testing supplies and instructed to keep track of their readings daily. The goal is to deliver education that will encourage them to make the necessary lifestyle changes for better health outcomes.

Maximum Liability: HCAP Case Managers work with internal and external partners to assist clients with the correct appropriation of their funds. Some examples of case management cost containment efforts are:

- Directing clients to low cost providers who emphasize quality of care
- Coordination of care with the CP's and other providers to avoid re-admissions
- Ensuring that catastrophic cases have an alternate funding source(s) as soon as they get on the HCAP program to ensure continuity of care
 - We had one cancer client that presented to HCAP in May and the assigned case manager assisted with completing the MD Anderson application in order to prevent gap in care. The client was approved for MD Anderson financial assistance and will continue to receive cancer treatment.

The graph below shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year. To date, <u>five clients</u> have exhausted their maximum liability for this fiscal year.

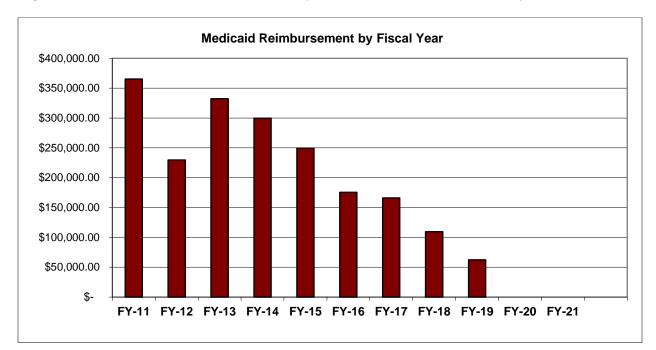


Prescription Benefits Services:

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
May-19	23	39	\$24,884.82
Apr-19	29	35	\$37,519.47
Mar - 19	29	41	\$32,235.61
Feb - 19	30	40	\$39,133.16
Jan - 19	29	50	\$60,200.45
Dec - 18	17	22	\$21,944.47
Nov - 18	21	31	\$56,018.09
Oct - 18	16	20	\$14,817.76
Sep - 18	27	37	\$10,127.99
Aug - 18	18	25	\$10,595.97
Jul - 18	32	45	\$53,516.34
Jun-18	27	46	\$47,082.38
May-18	28	43	\$18,887.13

*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

Medicaid Reimbursement



For FY 18-19 we have collected \$62,504.69 in Medicaid reimbursement. In May 4 clients were found to eligible for Medicaid and \$8,646.34 has been requested in reimbursement from the providers.



Savings Summary Report From 05/01/2019 to 05/31/2019

120501

Montgomery Co IHCP-Retail Type: ALL

		%of	Calculated	Average	Avg								Amt Amt Saved Pct			Price Saved	Pct	
	# of RXs	All RXs	Total Cost	Cost/RX	Qty	Days	Requested	Saved	per RX	Saved	Full AWP	Saved	Per RX	Saved				
Totals:	1006	100%	\$20,277	\$20.16	55.9	25.5	\$20,940	\$662	\$0.66	3.16%	\$109,867	\$89,589	\$89.06	81.54%				
New RXs:	609	60.54%	\$15,378	\$25.25	62.5	23.2	\$16,254	\$875	\$1.44	5.39%	\$69,601	\$54,222	\$89.03	77.90%				
Refill RXs:	397	39.46%	\$4,899	\$12.34	45.8	29.0	\$4,686	-\$213	-\$0.54	-4.55%	\$40,266	\$35,367	\$89.09	87.83%				
Generic RXs:	966	96.02%	\$12,589	\$13.03	54.6	25.5	\$11,962	-\$628	-\$0.65	-5.25%	\$97,537	\$84,947	\$87.94	87.09%				
Brand Equiv RXs:	4	0.40%	\$107	\$26.73	30.0	30.0	\$128	\$21	\$5.28	16.50%	\$132	\$25	\$6.15	18.71%				
Brand RXs:	36	3.58%	\$7,581	\$210.58	93.3	25.1	\$8,850	\$1,269	\$35.24	14.13%	\$12,199	\$4,618	\$128.26	37.85%				
Maintenance RXs:	711	70.68%	\$14,261	\$51.77	20.1	29.3	\$14,851	\$591	\$0.83	3.98%	\$81,729	\$67,468	\$94.89	82.55%				
Non-Maint RXs:	295	29.32%	\$6,017	\$20.40	65.8	16.2	\$6,088	\$72	\$0.24	1.18%	\$28,138	\$22,121	\$74.99	78.62%				

Savings vs. Submitted Amounts Savings vs. Full AWP Price

This section compares amounts requested by the pharmacy with amounts actually billed to the plan.

This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.

All dollar amounts are based of Drug cost only.

Brand Equiv RXs refers to brands drugs filled when a generic equivilant was available

Note

This report is based of invoice close dates.

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Dharmon Cal	tions

205		y Co IHCP-I														
ETA	L			jomery Co IH					_		ercent of					
Rank	Pharmacy Name	NABP	Bra Cnt	and RXs. Amount	Cnt	ic RXs. Amount	Brd Equi Cnt A		Total Billed			By Amt	Avg Day Supply	Avg Cost Per RX		DA\ Ovr
1	LONE STAR FAMILY HEALTH	4534219	9	\$1,354.88	124	367.57	0	0.00	\$1,722.45	133	13.08	13.17	28.3	\$12.95	0	
2	WALMART PHARMACY 10-	4565113	2	\$297.51	78	745.33	0	0.00	\$1,042.84	80	7.87	7.97	28.0	\$13.04	8	
3	KROGER PHARMACY	4532241	2	\$853.63	12	140.40	0	0.00	\$994.03	14	1.38	7.60	24.3	\$71.00	2	
4	KROGER PHARMACY#136	4522997	2	\$126.78	69	830.51	0	0.00	\$957.29	71	6.98	7.32	23.0	\$13.48	3	
5	WALMART PHARMACY 10-	4592300	3	\$712.69	71	89.40	0	0.00	\$802.09	74	7.28	6.13	26.2	\$10.84	2	
6	CVS PHARMACY #07435	4564440	1	\$139.23	39	461.03	0	0.00	\$600.26	40	3.93	4.59	23.2	\$15.01	2	
7	KROGER PHARMACY	4523064	2	\$212.62	62	374.69	0	0.00	\$587.31	64	6.29	4.49	25.8	\$9.18	1	
8	WALMART PHARMACY 10-	4567472	2	\$38.90	59	510.94	0	0.00	\$549.84	61	6.00	4.20	24.3	\$9.01	5	
9	CVS PHARMACY #06741	4536528	3	\$171.78	24	314.35	1	0.00	\$486.13	28	2.75	3.72	24.1	\$17.36	2	
10	BROOKSHIRE BROTHERS	4519700	0	\$0.00	10	482.97	0	0.00	\$482.97	10	0.98	3.69	28.4	\$48.30	0	
11	KROGER PHARMACY #138	4569527	2	\$66.31	62	376.36	0	0.00	\$442.67	64	6.29	3.38	23.5	\$6.92	1	
12	HEB PHARMACY	4534790	1	\$126.73	32	312.08	0	0.00	\$438.81	33	3.24	3.35	21.0	\$13.30	0	
13	KROGER PHARMACY	4511704	0	\$0.00	14	416.12	0	0.00	\$416.12	14	1.38	3.18	24.6	\$29.72	0	
14	KROGER PHARMACY	4545399	1	\$310.01	13	78.41	0	0.00	\$388.42	14	1.38	2.97	25.9	\$27.74	1	
15	WALMART PHARMACY 10-	5921211	3	\$62.14	44	271.40	0	0.00	\$333.54	47	4.62	2.55	26.9	\$7.10	6	
16	CVS PHARMACY #10270	5908667	0	\$0.00	3	305.69	0	0.00	\$305.69	3	0.29	2.34	30.0	\$101.90	0	
17	CVS PHARMACY #05896	4533976	1	\$276.50	0	0.00	0	0.00	\$276.50	1	0.10	2.11	30.0	\$276.5	0	
18	HEB PHARMACY	4530968	1	\$0.00	12	244.21	0	0.00	\$244.21	13	1.28	1.87	28.5	\$18.79	0	
19	CVS PHARMACY #06800	4548321	0	\$0.00	10	177.38	0	0.00	\$177.38	10	0.98	1.36	30.0	\$17.74	1	

% Total By RX:	Percentage of RXs by Pharmacy vs. total RXs	Avg. Cost Per Rx:	Average total price for each RX by Pharmacy (including member copay)
%Total by Amt:	Percentage of dollars by Pharmacy vs. total dollars (including copay)	C-11:	Total # of C-II Controlled RXs dispensed from Pharmacy
Avg. Qty:	Average quantity dispensed in each RX by Pharmacy	DAW Ovrd:	Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides
		Note	
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This report is based on Rx Dispensing Date. Totals could change if loars or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Pharmacy Solutions

Top 25 Pharmacy Dispensing - by Dollar Amount From 05/01/2019 to 05/31/2019 Report : RPT-157 Printed : 06/10/2019 Page: 2

Rank	Pharmacy Name	NABP	Br Cnt	rand RXs. Amount	Gene Cnt	ric RXs. Amount	Brd E Cnt	quiv. RXs. Amount	Total Billed		Percent o By RX		Avg Day Supply	Avg Cost Per RX		DAW Dvrd
20	CVS PHARMACY #07475	4569375	0	\$0.00	2	162.36	0	0.00	\$162.36	2	0.20	1.24	30.0	\$81.18	0	0
21	CVS PHARMACY #17420	4547242	0	\$0.00	5	161.76	0	0.00	\$161.76	5	0.49	1.24	19.2	\$32.35	3	0
22	BROOKSHIRE BROTHERS	4594974	0	\$0.00	11	160.93	0	0.00	\$160.93	11	1.08	1.23	19.9	\$14.63	0	0
23	WALMART PHARMACY 10-	4528052	0	\$0.00	20	155.50	0	0.00	\$155.50	20	1.97	1.19	24.6	\$7.78	0	0
24	SAMS PHARMACY	4517960	0	\$0.00	13	151.94	0	0.00	\$151.94	13	1.28	1.16	24.9	\$11.69	0	0
25	COLLEGE PARK PHARMACY	4540577	0	\$0.00	6	136.13	0	0.00	\$136.13	6	0.59	1.04	22.2	\$22.69	0	0

SUBTOTAL FOR TOP25 :	\$12,177.17	831	636.80	\$890.18
SUBTOTAL FOR ALL OTHER Pharmacies :	\$904.53	186	731.61	\$199.68
TOTAL FOR PLAN :	\$13,081.70	1017	1,368.41	\$1,089.86
TOTAL FOR GROUP :	\$13,081.70	1017	1,368.41	\$1,089.86

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phone colutions

Pha	rmacy Solutions		Top 2				sing - by to 05/31/20	Dollar Ar	nount	t			Report: RF Printed: 06 Page: 1		
1205 RETA															
Rank	Physician Name	Br Cnt	and RXs. Amount	Gene Cnt	ric RXs. Amount		uiv. RXs. Amount	Total Billed (Percent of By RX	f Totals By Amt	Avg Day Supply	Avg Cost Per RX		DAW Ovrd
1	ANUGWOM, CHINASA	6	\$1,587.88	92	447.91	1	38.47	\$2,074.26	99	9.73	15.86	26.3	\$20.95	0	3
2	FLORES, CLAUDIA	2	\$673.79	0	0.00	0	0.00	\$673.79	2	0.20	5.15	15.5	\$336.90	0	0
3	REDDY, SUNIL	4	\$343.56	4	142.38	0	0.00	\$485.94	8	0.79	3.71	12.0	\$60.74	0	0
4	HAMME, CRISTINA	1	\$276.50	43	146.77	0	0.00	\$423.27	44	4.33	3.24	29.4	\$9.62	0	0
5	SINGLETON, REID	2	\$421.97	6	0.00	0	0.00	\$421.97	8	0.79	3.23	26.0	\$52.75	0	0
6	SINGH, BALBIR	0	\$0.00	7	393.11	0	0.00	\$393.11	7	0.69	3.01	30.0	\$56.16	0	0
7	KIEFFER, HILARY	1	\$380.21	6	10.22	0	0.00	\$390.43	7	0.69	2.98	30.0	\$55.78	0	0
8	EMERICK, CAROLYN	1	\$107.50	27	267.61	0	0.00	\$375.11	28	2.75	2.87	28.5	\$13.40	0	0
9	NGUYEN, CHANH	0	\$0.00	32	368.53	0	0.00	\$368.53	32	3.15	2.82	28.9	\$11.52	0	0
10	SPRAYBERRY, CARRIE	0	\$0.00	2	350.80	0	0.00	\$350.80	2	0.20	2.68	30.0	\$175.4	0	0
11	VU, TONA	3	\$280.89	10	53.24	0	0.00	\$334.13	13	1.28	2.55	25.1	\$25.70	0	0
12	FERRY, PAMELA	0	\$0.00	7	262.12	0	0.00	\$262.12	7	0.69	2.00	22.3	\$37.45	0	0
13	MATHEW, NURZY	0	\$0.00	14	249.42	0	0.00	\$249.42	14	1.38	1.91	26.7	\$17.82	0	0
14	WU, KENNETH	0	\$0.00	11	232.22	0	0.00	\$232.22	11	1.08	1.78	27.8	\$21.11	0	0
15	NGUYEN, THAI	0	\$0.00	2	226.63	0	0.00	\$226.63	2	0.20	1.73	30.0	\$113.32	0	0
16	DESAI, PREETI	0	\$0.00	12	216.49	0	0.00	\$216.49	12	1.18	1.65	30.0	\$18.04	0	0
17	SULAIMAN, JASMINE	1	\$12.38	7	204.02	0	0.00	\$216.40	8	0.79	1.65	23.8	\$27.05	0	0
18	BASFORD, AMANDA	0	\$0.00	2	206.26	0	0.00	\$206.26	2	0.20	1.58	30.0	\$103.13	0	0
19	ADIET, JOHN	0	\$0.00	4	172.96	0	0.00	\$172.96	4	0.39	1.32	30.0	\$43.24	0	0
	Total Dollans: Total calculated price for all RAs for Physician (including copay) Avg Day Supply: Avenage Number of days supply dispensed by Physician (reach RX % Total By RX: Percentage of RAs by Physician vs. total RAs Avg. Cost Per Rc: Avenage total price for each RX by Physician (including member copay)														

% Total By RX:	Percentage of RXs by Physician vs. total RXs	Avg. Cast Per Rc:	Average total price for each PX by Physician (including member copay)
%Total by Ant:	Percentage of dollars by Physician vs. total dollars (including copay)	C-II:	Total # of C-II Controlled PXs written by Physician
Avg. Qty:	Average quantity dispensed in each RX by Physician	DAW Ovrd:	Total # of DAW 1 (Physician) and DAW2 (Member) Overrides
		Note	

This report is based on Rx Dispensing Date. Totals could change if loars or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts



Pharmacy Solutions

Top 25 Physician Dispensing - by Dollar Amount From 05/01/2019 to 05/31/2019 Report : RPT-156 Printed : 06/10/2019 Page: 2

4,399.87 \$2,874.18

Rank	Physician Name	Bi Cnt	rand RXs. Amount	Gene Cnt	ric RXs. Amount	Brd Ed Cnt	quiv. RXs. Amount	Total Billed	Rx Count	Percent o By RX		Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrd
20	QADRI, AHMED	1	\$139.23	4	29.04	0	0.00	\$168.27	5	0.49	1.29	18.8	\$33.65	1	0
21	SIMMONS, JERALD	0	\$0.00	2	166.05	0	0.00	\$166.05	2	0.20	1.27	30.0	\$83.03	0	0
22	PORTER, DANIEL	1	\$126.73	8	37.88	0	0.00	\$164.61	9	0.88	1.26	27.2	\$18.29	0	0
23	GILMORE-LYNCH, KELLY	0	\$0.00	7	161.76	0	0.00	\$161.76	7	0.69	1.24	20.3	\$23.11	5	0
24	JOHN, JEAN	1	\$66.31	2	93.49	0	0.00	\$159.80	3	0.29	1.22	20.3	\$53.27	0	1
25	LIN, LINDA	0	\$0.00	5	156.05	0	0.00	\$156.05	5	0.49	1.19	21.0	\$31.21	0	0
			SUBTOTA					\$9,050.38	341			639.89	\$1,442.6		
		SUBTOTA	L FOR ALL OT TC		HYSICIANS: ORPLAN:			\$4,031.32 \$13,081.70	676 1017			3,759.98 4,399.87	\$1,431.5 \$2,874.1		

\$13,081.70 1017

TOTAL FOR GROUP :



Pharmacy Solutions

Top 25 Therapy Classes by- Dollar Amount

From 05/01/2019 to 05/31/2019

Report:	RPT-147
Printed:	06/10/2019
Page:	1

120501 Montgomery Co IHCP-Retail

ETAIL		Montgomery Co IHCP-Retail								
Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent o By Rx	f Totals By Amt
1	2710	*Insulin**	16	0	28.44	\$220.29	16	\$3,524.60		16.51
2	7260	*Anticonvulsants - Misc.**	52	0	29.58	\$33.87	52	\$1,761.23	3 5.11	8.25
3	2717	*Incretin Mimetic Agents (GLP-1 Receptor Agonists)**	1	0	28.00	\$762.17	1	\$762.1	7.1	3.57
4	4930	*Misc. Anti-Ulcer**	4	0	24.25	\$188.09	4	\$752.36	6.39	3.52
5	6110	*Amphetamines**	2	0	30.00	\$305.7	2	\$611.40) .2	2.86
6	8910	*Rectal Steroids**	3	0	30.00	\$191.57	3	\$574.72	2.29	2.69
7	3940	*HMG CoA Reductase Inhibitors**	58	0	30.02	\$9.77	58	\$566.49	9 5.7	2.65
8	4699	*Laxative Combinations**	6	0	1.17	\$86.21	6	\$517.2	5.59	2.42
9	4420	*Sympathomimetics**	15	0	22.40	\$34.22	15	\$513.30) 1.47	2.4
10	3320	*Beta Blockers Cardio-Selective**	36	0	30.00	\$14.02	36	\$504.6	7 3.54	2.36
11	3400	*Calcium Channel Blockers**	34	0	30.00	\$14.03	34	\$477.1	7 3.34	2.24
12	7510	*Central Muscle Relaxants**	30	0	25.67	\$13.75	30	\$412.4	5 2.95	1.93
13	2810	*Thyroid Hormones**	28	0	29.46	\$13.08	28	\$366.20	2.75	1.72
14	6520	*Opioid Partial Agonists**	10	0	3.90	\$34.02	10	\$340.1	7.98	1.59
15	5620	*Alkalinizers**	2	0	30.00	\$166.63	2	\$333.2	5.2	1.56
16	6599	*Opioid Combinations**	33	0	16.03	\$9.86	33	\$325.4	5 3.24	1.52
17	3699	*Antihypertensive Combinations**	22	0	29.86	\$13.76	22	\$302.6	1 2.16	1.42
18	4927	*Proton Pump Inhibitors**	37	0	30.00	\$7.89	37	\$291.98	3 3.64	1.37
19	3720	*Loop Diuretics**	18	0	30.00	\$15.28	18	\$274.9	5 1.77	1.29
20	3610	*ACE Inhibitors**	54	0	30.00	\$5.00	54	\$269.80	5.31	1.26
21	8630	*Ophthalmic Steroids**	4	0	22.25	\$65.24	4	\$260.94	4.39	1.22
22	8710	*Otic Anti-infectives**	1	0	5.00	\$258.9	1	\$258.90).1	1.21
23	3920	*Fibric Acid Derivatives**	9	0	30.00	\$28.35	9	\$255.12	.88	1.2
24	3330	*Alpha-Beta Blockers**	13	0	28.77	\$19.39	13	\$252.03	3 1.28	1.18
25	8337	*Direct Factor Xa Inhibitors**	1	0	15.00	\$223.78	1	\$223.78	3.1	1.05
		SUBTOTAL FOR TOP 25 :	489	0	609.79	\$2,734.84	489	\$14,733.05		
		SUBTOTAL FOR ALL OTHER CLASSES :	528	0	2,389.88	\$2,152.76	528	\$6,613.40		
		TOTAL FOR PLAN:	1017	0	2,999.67	\$4,887.60	1017	\$21,346.45		
		TOTAL FOR GROUP :	1017	0	2,999.67	\$4,887.60	1017	\$21,346.45		

Note

Avg Rx Cost : Total Billed:

Code:

Theraputic Classification for the drug class Average amount per script for the drug cost and dispense fee only Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

Montgomery County Indigent Top 25 Therapy Classes by MCHD Billed Amount

For Period Ending May 31, 2019



Rank	Therapy Class	Billed Amount
1	Insulin	\$3,449.66
2	Anticonvulsants - Misc.	\$1,433.26
3	Misc. Anti-Ulcer	\$717.36
4	Rectal Steroids	\$552.22
5	Laxative Combinations	\$447.25
6	Bronchodilators - Anticholinergics	\$436.00
7	Sympathomimetics	\$388.28
8	Calcium Channel Blockers	\$355.96
9	Alkalinizers	\$318.25
10	Beta Blockers Cardio-Selective	\$312.88
11	Otic Anti-infectives	\$251.40
12	Ophthalmic Steroids	\$230.94
13	Central Muscle Relaxants	\$228.41
14	Alpha-Beta Blockers	\$199.34
15	Fibric Acid Derivatives	\$195.12
16	Loop Diuretics	\$185.87
17	Thyroid Hormones	\$184.81
18	Corticosteroids - Topical	\$184.46
19	HMG CoA Reductase Inhibitors	\$178.02
20	Antihypertensive Combinations	\$166.46
21	Antifungals - Topical	\$159.69
22	Opioid Agonists	\$129.99
23	5-HT3 Receptor Antagonists	\$128.83
24	Anesthetics Topical Oral	\$126.92
25	Hydantoins	\$122.48
	Grand Total	\$11,083.86

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman (Mrs. Wagner, Chair-Indigent Care Committee)

Montgomery County Hospital District Summary of Claims Processed Through (TPA) Boon-Chapman For the Period 4/4/19 through 5/30/19

	Board	Payments Made to All Oth			
Disbursement Date	Reviewed	Vendors (Non-UPL)			
April					
April 4, 2019	Yes	\$	135,846.00		
April 11, 2019	Yes	\$	20,870.26		
April 18, 2019	Yes	\$	7,527.11		
April 25, 2019	Yes	\$	20,491.15		
Total April Payments - MTD		\$	184,734.52		
Monthly Budget - April 2019		\$	254,193.00		
May					
May 2, 2019	No	\$	82,189.98		
May 9, 2019	No	\$	122,137.30		
May 16, 2019	No	\$	95,460.81		
May 23, 2019	No	\$	67,771.23		
May 30, 2019	No	\$	22,653.78		
Total May Payments - MTD		\$	390,213.10		
Monthly Budget - May 2019		\$	254,193.00		

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman.

Montgomery County Hospital District Summary of Claims Processed Through (TPA) Boon-Chapman For the Period 6/1/2019 through 6/30/2019

Disbursement Date	Value of Services Provided by CRMC and Affiliated Providers			
<u>June</u> June Voluntary Contribution for Medicaid 1115 Waiver Program	\$	127,586.00		
Budgeted Amount June 2019	\$	127,586.00		
Over / (Under) Budget	\$	-		

Agenda Item #16



To: Board of Directors

From: Ade Moronkeji

Date: June 25, 2019

Re: In-House Claims Administration

Consider and act on recommendation that HCAP claims administration be moved from Boon Chapman to In-House IHS software in FY20.

Current Practice:

Boon Chapman, Third Party Administrator for HCAP, processes all uncompensated and specialty healthcare claims. As a result, access to administrative and clinical data to facilitate quality improvement is inconsistent and data may be subject to misinterpretation.

Recommended Change:

Effective October 1st 2019, HCAP will utilize the IHS software to process all medical claims.

The claims administration capability is included in the current IHS software package and therefore will not be an additional cost to the district.

Fiscal Impact:

Yes	No	N/A	
X			Budgeted item?
X			Within budget?
	X		Renewal contract?
Χ			Special request?

Montgomery County Hospital District

Financial Dashboard for May 2019

(dollars expressed in 000's)

	May 2019	May 2018	Var	Var %
Cash and Investments	57,476	55,457	2,019	3.6%

		May 2019				Year to Da	Year to Date		
Income Statement	Act	Bud	Var	Var %	Act	Bud	Var	Var %	
Revenue									
Tax Revenue	248	253	(5)	-2.0%	32,409	32,387	22	0.1%	
EMS Net Revenue	1,557	1,277	280	21.9%	9,978	9,773	206	2.1%	
Other Revenue	476	355	122	34.2%	6,673	5,084	1,590	31.3%	
Total Revenue	2,281	1,884	397	21.0%	49,060	47,243	1,817	3.8%	
Expenses									
Payroll	2,915	2,865	50	1.7%	22,375	22,444	(68)	-0.3%	
Operating	1,012	1,252	(241)	-19.2%	8,664	9,770	(1,106)	- 11.3%	
Indigent Healthcare	516	382	135	35.2%	2,938	3,054	(116)	-3.8%	
Total Operating Expenses	4,443	4,499	(56)	-1.3%	33,977	35,268	(1,291)	-3.7%	
Capital	46	25	21	82.2%	3,501	5,047	(1,546)	-30.6%	
Total Expenditures	4,488	4,524	(36)	-0.8%	37,478	40,315	(2,837)	-7.0%	
Revenue Over / (Under) Expenses	(2,208)	(2,640)	432	-16.4%	11,582	6,928	4,654	67.2%	

Tax Revenue: Year-to-date, Tax Revenue is 100.46% of budget or \$22k greater than budget. Compared to budget for the entire fiscal year, 98.4% of tax revenue has been collected.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$206k or 102.11% greater than budget. Total billable trips are 2.6% higher than last year.

Other Revenue: Year-to-date, Other Revenue is \$1,590k more than budget. Of this, \$716k is related to the FEMA receivable for reimbursement of Hurricane Harvey expenses, \$422K is related to higher than expected Investment Income, Tobacco Settlement proceeds were \$153k more than expected, and Tower Contract Revenue has exceeded budgeted expectations by \$118k. In March, revenue for the Ambulance Supplemental Payment Program was recorded at the budgeted amount with payment expected in September.

Payroll: Overall, Payroll Expenses are \$118k under budget year-to-date. Of this, approximately \$12k is related to wages and \$106k is related to taxes and benefits.

Operating Expenses: Operating Expenses are under budget year-to-date by \$1,106k with most variances being due to timing. Fuel is the largest variance at \$201k under budget. For much of the first half of the year, fuel prices were less than expected.

Indigent Care Expenses: Indigent Healthcare Specialty Care Expenses are under budget by \$379k due to a lower than budgeted number of clients and care directed to our Uncompensated Care providers.

Capital Expenditures: Year-to-date, Capital Expenditures for Buildings are \$793k less than budget mainly due to the purchase price of the property at 811 W. Semands Street being less than expected; however, a portion of the remaining budget will be used to remodel the property for use as an EMS station. The Opticom project is not fully completed, so it is \$49k under budget due to timing. Vehicles are \$659k less than budget; however, Horton has committed to delivering all 10 budgeted ambulances by September 30.

Montgomery County Hospital District Balance Sheet As of May 31, 2019

		Fund 10 5/31/2019	Fund 14 5/31/2019	Total 5/31/2019
ASSETS				
Cash and Equivalents				
10-000-10100	Petty Cash-AdmBS	\$1,950.00	\$0.00	\$1,950.00
10-000-11401	Operating Account-WF-BS	\$2,970,995.62	\$0.00	\$2,970,995.62
10-000-12400	Investments-MMA-BS	\$2,003,309.09	\$0.00	\$2,003,309.09
10-000-13100	Texpool-District-BS	\$7,764,987.82	\$0.00	\$7,764,987.82
10-000-13300	Investments-WF Bank-BS	\$17,184,282.49	\$0.00	\$17,184,282.49
10-000-13400	TexStar Investment Pool-BS	\$7,755,800.13	\$0.00	\$7,755,800.13
10-000-13500	Investments-BS	\$19,794,830.48	\$0.00	\$19,794,830.48
10-000-13501	Investments-Cash-BS	\$39.28	\$0.00	\$39.28
Total Cash and Equival		\$57,476,194.91	\$0.00	\$57,476,194.91
Receivables				
10-000-14100	A/R-EMS Billings-BS	\$7,686,071.04	\$0.00	\$7,686,071.04
10-000-14200	Allowance for Bad Debts-BS	(\$3,240,477.64)	\$0.00	(\$3,240,477.64)
10-000-14300	A/R-Other-BS	\$2,992,424.33	\$0.00	\$2,992,424.33
10-000-14305	A/R Employee-BS	\$5,154.92	\$0.00	\$5,154.92
10-000-14525	Receivable from Component Unit-BS	\$250,372.57	\$0.00	\$250,372.57
10-000-14700	Taxes Receivable-BS	\$1,585,140.28	\$0.00	\$1,585,140.28
10-000-14750	Allowance for bad debt-tax rev-BS	(\$436,734.80)	\$0.00	(\$436,734.80)
Total Receivables		\$8,841,950.70	\$0.00	\$8,841,950.70
Other Assets				
10-000-14900	Prepaid Expenses-BS	\$140,266.88	\$0.00	\$140,266.88
10-000-15000	Inventory-BS	\$696,370.32	\$0.00	\$696,370.32
14-000-18100	Deferred Compensation-BS	\$0.00	\$1,255.52	\$1,255.52
Total Other Assets	tt	\$836,637.20	\$1,255.52	\$837,892.72
TOTAL ASSETS		\$67,154,782.81	\$1,255.52	\$67,156,038.33
LIABILITIES				
Current Liabilities				
10-000-20500	Accounts Payable-BS	\$754,904.02	\$0.00	\$754,904.02
10-000-20600	Accounts Payable-Other-BS	\$116,752.41	\$0.00	\$116,752.41
10-000-21000	Accrued Expenditures-BS	\$1,025,197.28	\$0.00	\$1,025,197.28
10-000-21400	Accrued Payroll-BS	\$450,182.87	\$0.00	\$450,182.87
10-000-21525	P/R-United Way Deductions-BS	\$3,751.44	\$0.00	\$3,751.44
10-000-21585	P/R-Flexible Spending-BS-BS	(\$3,154.42)	\$0.00	(\$3,154.42)
10-000-21590	P/R-Premium Cancer/Accident-BS	(\$20.55)	\$0.00	(\$20.55)
10-000-21595	P/R-Health Savings-BS-BS	\$8,931.40	\$0.00	\$8,931.40
10-000-21650	TCDRS Defined Benefit Plan-BS	\$438,946.35	\$0.00	\$438,946.35
14-000-23100	Due to Participants-BS	\$0.00	\$1,255.52	\$1,255.52
Total Current Liabili	1	\$2,795,490.80	\$1,255.52	\$2,796,746.32
Deferred Liabilities				
10-000-23000	Deferred Tax Revenue-BS	\$1,148,405.48	\$0.00	\$1,148,405.48
10-000-23200	Deferred Revenue-BS	\$500,379.21	\$0.00	\$500,379.21
Total Deferred Liabi		\$1,648,784.69	\$0.00	\$1,648,784.69
TOTAL LIABILITIES		\$4,444,275.49	\$1,255.52	\$4,445,531.01
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Montgomery County Hospital District Balance Sheet As of May 31, 2019

		Fund 10 5/31/2019	Fund 14 5/31/2019	Total 5/31/2019
CAPITAL		5/5 1/20 19	5/51/2013	5/51/2015
10-000-30225	Assigned - Open Purchase Orders-BS	\$5,558,041.72	\$0.00	\$5,558,041.72
10-000-30400	Nonspendable - Inventory-BS	\$696,370.32	\$0.00	\$696,370.32
10-000-30700	Nonspendable - Prepaids-BS	\$140,266.88	\$0.00	\$140,266.88
10-000-30802	Restricted - NACCHO Grant Funds Remaining-BS	\$1,204.81	\$0.00	\$1,204.81
10-000-32001	Committed - Uncompensated Care-BS	\$7,580,000.00	\$0.00	\$7,580,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,890,760.00	\$0.00	\$1,890,760.00
10-000-32003	Committed - Capital Maintenance-BS	\$101,358.00	\$0.00	\$101,358.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00	\$0.00	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$41,742,505.59	\$0.00	\$41,742,505.59
TOTAL CAPITAL		\$62,710,507.32	\$0.00	\$62,710,507.32
TOTAL LIABILITIES	AND CAPITAL	\$67,154,782.81	\$1,255.52	\$67,156,038.33

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget For the Period Ended May 31, 2019

		Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	% YTD Annual Budget	Annual Budget Remaining
Revenue										
Tax Revenue										
40000	Tax Revenue	217,979.34	197,710.00	20,269.34	32,047,142.57	31,900,882.00	146,260.57	32,282,388.00	99.27%	235,245.43
40100	Delinquent Tax Revenue	2,337.05	24,622.00	(22,284.95)	152,645.33	286,264.00	(133,618.67)	362,766.00	42.08%	210,120.67
40200	Penalties and Interest	27,848.29	30,823.00	(2,974.71)	202,508.49	199,469.00	3,039.49	290,054.00	69.82%	87,545.51
40300	Misc Tax Revenue VIT and BIT Funds	0.00	0.00	0.00	6,290.69	0.00	6,290.69	0.00	0.00%	(6,290.69)
Total Tax Revenue		248,164.68	253,155.00	(4,990.32)	32,408,587.08	32,386,615.00	21,972.08	32,935,208.00	98.40%	526,620.92
EMS Net Revenue										
43100	EMS - Advanced Life Support Revenue	2,100,943.92	1,807,342.00	293,601.92	15,367,350.40	14,167,230.00	1,200,120.40	21,279,996.00	72.22%	5,912,645.60
43200	EMS - Basic Life Support Revenue	377,490.86	471,864.00	(94,373.14)	2,740,722.40	3,698,806.00	(958,083.60)	5,555,820.00	49.33%	2,815,097.60
43300	Transfer Service Fees	323,305.40	277,977.00	45,328.40	1,909,061.48	1,676,927.00	232,134.48	2,914,729.00	65.50%	1,005,667.52
43400	Non-Transport Fees	23,830.00	170,763.00	(146,933.00)	168,567.00	1,338,560.00	(1,169,993.00)	2,010,594.00	8.38%	1,842,027.00
43500 43520	Contractual Allowance	(699,646.34)	(722,906.00)	23,259.66	(5,078,105.31)	(5,533,606.00)	455,500.69	(8,416,705.00)	60.33% 60.76%	(3,338,599.69)
43520	Provision for Bad Debt Recovery of Bad Debt - EMS	(598,533.37) 29,235.81	(755,641.00) 27,280.00	157,107.63 1,955.81	(5,345,389.34) 216,166.18	(5,784,181.00) 208,817.00	438,791.66 7,349.18	(8,797,834.00) 317,613.00	68.06%	(3,452,444.66) 101,446.82
Total EMS Net Revenue	Recovery of Bau Debt - ENIS	1,556,626.28	1,276,679.00	279,947.28	9,978,372.81	9,772,553.00	205,819.81	14,864,213.00	67.13%	4,885,840.19
			, ,		-))	- /		,, <u>.</u>		,,
Other Revenue	L I I NOUD	122 126 10	12 500 00	00 (0(10	770.002.50	240.000.00	122 002 50	522 000 00	147 5164	(249,002,50)
41100 41250	Investment Income - MCHD Interest Income	132,126.18 998.94	43,500.00 1,072.00	88,626.18 (73.06)	770,003.50 8,350.11	348,000.00 8,869.00	422,003.50 (518.89)	522,000.00 13,054.00	147.51% 63.97%	(248,003.50) 4,703.89
41250	Tobacco Settlement Proceeds	0.00	0.00	0.00	752,605.14	600,000.00	(518.89)	600,000.00	125.43%	4,703.89
41300	Weyland Bldg. Land Lease	0.00	0.00	0.00	16,531.02	16,532.00	(0.98)	33,064.00	50.00%	16,532.98
41500	Miscellaneous Income	12,504.00	5,450.00	7,054.00	815,959.70	72,743.00	743,216.70	347,253.00	234.98%	(468,706.70)
41510	Rx Discount Card Royalties	(303.00)	480.00	(783.00)	1,402.50	3,840.00	(2,437.50)	5,760.00	24.35%	4,357.50
41600	Tenant Rent Income	7,481.25	7,750.00	(268.75)	59,850.00	62,000.00	(2,150.00)	93,000.00	64.35%	33,150.00
42200	P.A. Processing Fees	115.00	285.00	(170.00)	1,790.00	2,280.00	(490.00)	3,420.00	52.34%	1,630.00
43700	Contract Revenue (Net)	0.00	0.00	0.00	150,858.47	155,663.00	(4,804.53)	155,663.00	96.91%	4,804.53
43750	1115 Waiver - Paramedicine	127,400.00	110,000.00	17,400.00	955,900.00	880,000.00	75,900.00	1,320,000.00	72.42%	364,100.00
43800	Education/Training Revenue	10,305.00	19,400.00	(9,095.00)	169,428.90	108,200.00	61,228.90	131,800.00	128.55%	(37,628.90)
43910	Stand-By Fees	4,975.00	1,400.00	3,575.00	70,402.50	52,925.00	17,477.50	66,900.00	105.24%	(3,502.50)
43920 43950	EMS - Trauma Fund Income	0.00 0.00	0.00 0.00	0.00 0.00	30,960.00	25,000.00 1,600,000.00	5,960.00 0.00	25,000.00 1,600,000.00	123.84% 100.00%	(5,960.00) 0.00
43930	Ambulance Supplemental Payment Program Management Fee Revenue	8,333.33	8,333.00	0.00	1,600,000.00	66,666.00	0.64	100,000.00	66.67%	33,333.36
44000	Employee Medical Premiums	8,333.33 128,374.15	128,332.00	42.15	66,666.64 757,207.93	767,108.00	(9,900.07)	1,107,404.00	68.38%	350,196.07
45100	Dispatch Fees	7,512.00	7,000.00	512.00	64,116.00	56,000.00	8,116.00	222,438.00	28.82%	158,322.00
45150	MDC Revenue - First Responder	3,825.00	0.00	3,825.00	67,055.00	70,920.00	(3,865.00)	75,300.00	89.05%	8,245.00
46300	Inter Local 800 Mhz	0.00	0.00	0.00	0.00	0.00	0.00	100,000.00	0.00%	100,000.00
46500	VHF Project Revenue	9,896.04	9,896.00	0.04	78,877.72	78,878.00	(0.28)	118,567.00	66.53%	39,689.28
46550	Tower Contract Revenue	22,776.22	12,000.00	10,776.22	213,995.24	96,000.00	117,995.24	180,894.00	118.30%	(33,101.24)
49010	Sale of Assets	0.00	0.00	0.00	21,239.00	12,000.00	9,239.00	24,000.00	88.50%	2,761.00
Total Other Revenue		476,319.11	354,898.00	121,421.11	6,673,199.37	5,083,624.00	1,589,575.37	6,845,517.00	97.48%	172,317.63
Total Revenue		2,281,110.07	1,884,732.00	396,378.07	49,060,159.26	47,242,792.00	1,817,367.26	54,644,938.00	89.78%	5,584,778.74
Expenses										
Payroll Expenses										
51100	Regular Pay	1,731,443.05	1,842,804.66	(111,361.61)	13,465,152.19	14,271,420.33	(806,268.14)	21,523,669.33	62.56%	8,058,517.14
51200	Overtime Pay	204,036.23	175,269.34	28,766.89	1,707,086.92	1,367,503.67	339,583.25	2,057,273.67	82.98%	350,186.75
51300	Paid Time Off	213,455.27	146,745.00	66,710.27	1,493,217.81	1,135,564.00	357,653.81	1,801,746.00	82.88%	308,528.19
51400	Stipend Pay	11,068.75	7,307.00	3,761.75	143,753.19	58,456.00	85,297.19	87,684.00	163.94%	(56,069.19)
51500	Payroll Taxes	152,171.43	166,244.00	(14,072.57)	1,198,215.88	1,288,426.00	(90,210.12)	1,949,496.00	61.46%	751,280.12
51650	TCDRS Plan	137,976.62	139,949.00	(1,972.38)	1,115,331.89	1,107,383.00	7,948.89	1,663,889.00	67.03%	548,557.11
51700	Health & Dental	(9,138.85)	51,034.00	(60,172.85)	277,617.18	528,021.00	(250,403.82)	725,781.00	38.25% 75.91%	448,163.82
51710 51720	Health Insurance Claims Health Insurance Admin Fees	410,893.97 62,990.82	275,818.00 60,063.00	135,075.97 2,927.82	2,512,488.55 462,575.52	2,206,544.00 480,504.00	305,944.55 (17,928.48)	3,309,816.00 720,756.00	75.91% 64.18%	797,327.45 258,180.48
Total Payroll Expenses	real insulance Admin rees	2,914,897.29	2,865,234.00	49,663.29	22,375,439.13	22,443,822.00	(68,382.87)	33,840,111.00	66.12%	11,464,671.87
Total I ayron Expenses		2,711,077.27	2,003,23 1.00	17,005.27	22,070,109.10	22,115,622.00	(00,502.07)	55,610,111.00		11,101,071.07
Operating Expenses										
52000	Accident Repair	14,690.39	2,500.00	12,190.39	23,010.88	20,000.00	3,010.88	30,000.00	76.70%	6,989.12
52100	Accounting/Auditing Fees	0.00	0.00	0.00	33,700.00	28,700.00	5,000.00	43,700.00	77.12%	10,000.00

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget For the Period Ended May 31, 2019

		Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	% YTD Annual Budget	Annual Budget Remaining
52200	Advertising	61.96	200.00	(138.04)	508.64	1,200.00	(691.36)	2,700.00	18.84%	2,191.36
52300	Bank Charges	(157.22)	0.00	(157.22)	147.16	0.00	147.16	0.00	0.00%	(147.16)
52350	Credit Card Processing Fee	1,636.49	1,700.00	(63.51)	12,247.76	12,900.00	(652.24)	20,150.00	60.78%	7,902.24
52500	Bio-Waste Removal	2,570.00	2,730.00	(160.00)	15,442.23	21,765.00	(6,322.77)	32,760.00	47.14%	17,317.77
52600	Books/Materials	205.20	2,390.00	(2,184.80)	43,123.24	48,066.00	(4,942.76)	57,872.00	74.51%	14,748.76
52700 52725	Business Licenses Capital Lease Expense	209.20 39,142.39	1,199.00 39,142.00	(989.80) 0.39	14,043.24 404,156.45	9,377.00 404,154.58	4,666.24 1.87	26,824.00 561,337.58	52.35% 72.00%	12,780.76 157,181.13
52900	Collection Fees	(122,663.74)	9,167.00	(131,830.74)	66,511.92	73,333.00	(6,821.08)	110,000.00	60.47%	43,488.08
52950	Community Education	300.00	1,170.00	(870.00)	4,753.95	11,770.00	(7,016.05)	13,795.00	34.46%	9,041.05
53000	Computer Maintenance	9,759.00	53,587.00	(43,828.00)	370,086.73	424,124.00	(54,037.27)	515,383.00	71.81%	145,296.27
53050	Computer Software	159,920.12	209,963.00	(50,042.88)	439,968.53	519,230.00	(79,261.47)	817,052.00	53.85%	377,083.47
53075	Computer Software - MDC First Responder	0.00	0.00	0.00	26,759.63	36,660.00	(9,900.37)	41,040.00	65.20%	14,280.37
53100	Computer Supplies/Non-Cap.	(104.87)	800.00	(904.87)	31,797.26	34,060.00	(2,262.74)	39,120.00	81.28%	7,322.74
53150	Conferences-Fees, Travel, and Meals	17,972.40	23,958.00	(5,985.60)	106,914.91	134,379.00	(27,464.09)	181,211.00	59.00%	74,296.09
53310	Contractual Obligations-County Appraisal	0.00	0.00	0.00	145,714.88	156,948.00	(11,233.12)	318,396.00	45.77%	172,681.12
53320	Contractual Obligations-Tax Collector Assessor	1.93	300.00	(298.07)	78,705.98	77,333.00	1,372.98	78,533.00	100.22%	(172.98)
53330	Contractual Obligations- Other	10,080.00	1,000.00	9,080.00	60,570.00	25,366.50	35,203.50	25,366.50	238.78%	(35,203.50)
53500 53550	Customer Property Damage Customer Relations	0.00 4.293.40	0.00 6.925.00	0.00	2,292.20 28,531.40	3,600.00 27,400.00	(1,307.80) 1,131.40	21,600.00 39,100.00	10.61% 72.97%	19,307.80 10,568.60
53800	Disposable Linen	4,293.40 8,005.13	9,428.00	(2,631.60) (1,422.87)	28,531.40 34,750.71	27,400.00 81,336.00	(46,585.29)	119,052.00	29.19%	84,301.29
53900	Disposable Medical Supplies	90,442.74	86.298.00	4,144.74	660,800.63	691,327,34	(30,526.71)	1.036.519.34	63.75%	375.718.71
54000	Drug Supplies	19,967.19	12,144.00	7,823.19	181,504.10	137,819.06	43,685.04	186,596.06	97.27%	5,091.96
54100	Dues/Subscriptions	1,019.99	2,749.00	(1,729.01)	42,026.60	38,594.00	3,432.60	56,366.00	74.56%	14,339.40
54200	Durable Medical Equipment	34,966.06	18,107.00	16,859.06	331,627.68	325,741.00	5,886.68	396,763.00	83.58%	65,135.32
54350	Employee Health\Wellness	383.77	1,555.00	(1,171.23)	15,055.76	20,940.00	(5,884.24)	27,160.00	55.43%	12,104.24
54450	Employee Recognition	15,114.99	6,871.00	8,243.99	66,084.87	90,223.00	(24,138.13)	104,940.00	62.97%	38,855.13
54500	Equipment Rental	630.40	978.00	(347.60)	57,034.79	57,347.00	(312.21)	62,491.00	91.27%	5,456.21
54700	Fuel - Auto	48,166.34	69,576.00	(21,409.66)	346,273.37	546,988.00	(200,714.63)	831,692.00	41.63%	485,418.63
54725	Fuel - Non-Auto	0.00	1,173.00	(1,173.00)	327.00	1,500.00	(1,173.00)	4,500.00	7.27%	4,173.00
54800 54900	Hazardous Waste Removal Insurance	129.50 51,325.00	160.00 37,000.00	(30.50) 14,325.00	696.50 451,398.16	1,280.00 394,430.00	(583.50) 56,968.16	1,920.00 542,430.00	36.28% 83.22%	1,223.50 91,031.84
55025	Interest Expense	1,396.59	1,397.00	(0.41)	13,683.02	13,686.05	(3.03)	18,659.05	73.33%	4,976.03
55075	Late Fees	0.00	0.00	0.00	15,000.00	0.00	15,000.00	0.00	0.00%	(15,000.00)
55100	Laundry Service & Purchase	180.56	260.00	(79.44)	1,620.77	2,080.00	(459.23)	3,120.00	51.95%	1,499.23
55400	Leases/Contracts	4,885.55	5,275.00	(389.45)	38,229.68	47,200.00	(8,970.32)	88,300.00	43.30%	50,070.32
55500	Legal Fees	5,010.00	8,750.00	(3,740.00)	52,554.50	72,000.00	(19,445.50)	114,467.00	45.91%	61,912.50
55600	Maintenance & Repairs-Buildings	14,046.73	128,000.00	(113,953.27)	239,358.00	425,545.00	(186,187.00)	567,945.00	42.14%	328,587.00
55650	Maintenance-Contract Equipment	6,399.21	14,000.00	(7,600.79)	140,095.90	178,301.00	(38,205.10)	468,450.00	29.91%	328,354.10
55700	Management Fees	29,924.12	34,761.00	(4,836.88)	240,035.07	278,088.00	(38,052.93)	417,132.00	57.54%	177,096.93
55900	Meals - Business and Travel	228.02	163.00	65.02	1,147.75	992.00	155.75	2,984.00	38.46%	1,836.25
56100 56200	Meeting Expenses Mileage Reimbursements	705.13 260.55	2,094.00 1,273.00	(1,388.87) (1,012.45)	18,615.64 5,270.83	16,522.00 8,720.00	2,093.64 (3,449.17)	21,708.00 14,700.00	85.75% 35.86%	3,092.36 9,429.17
56300	Office Supplies	2,385.52	1,565.00	820.52	12,299.21	12,805.00	(5,449.17)	19,145.00	64.24%	6,845.79
56400	Oil & Lubricants	1,873.19	2,185.00	(311.81)	16,084.88	18,855.00	(2,770.12)	27,600.00	58.28%	11,515.12
56500	Other Services	10,876.65	10,537.00	339.65	90,022.43	92,567.00	(2,544.57)	134,787.00	66.79%	44,764.57
56550	Other Services - DSRIP	0.00	0.00	0.00	482,868.02	551,712.00	(68,843.98)	1,131,025.00	42.69%	648,156.98
56600	Oxygen & Gases	3,329.62	4,525.00	(1,195.38)	32,086.21	36,489.35	(4,403.14)	54,376.35	59.01%	22,290.14
56900	Postage	(99.84)	2,850.00	(2,949.84)	17,412.77	22,800.00	(5,387.23)	34,200.00	50.91%	16,787.23
57000	Printing Services	930.66	940.00	(9.34)	11,641.31	19,602.81	(7,961.50)	25,742.81	45.22%	14,101.50
57100	Professional Fees	215,012.28	132,084.00	82,928.28	880,337.44	1,024,009.08	(143,671.64)	1,490,296.04	59.07%	609,958.60
57200	Radio Repairs - Outsourced (Depot)	2,136.75	2,733.00	(596.25)	11,356.18	21,682.00	(10,325.82)	32,615.37	34.82%	21,259.19
57225 57250	Radio Repair - Parts	1,684.34 0.00	4,625.00 0.00	(2,940.66) 0.00	60,963.15 143,722.80	70,022.60 147,500.00	(9,059.45) (3,777.20)	86,922.60 151,000.00	70.13% 95.18%	25,959.45 7,277.20
57300	Radios Recruit/Investigate	2,839.95	2,233.00	606.95	38,809.27	27,671.00	(3,777.20)	46,607.00	93.18% 83.27%	7,797.73
57500	Rent	15,057.20	16,802.00	(1,744.80)	129,407.60	133,418.00	(4,010.40)	200,626.00	64.50%	71,218.40
57650	Repair-Equipment	1.947.20	1.350.00	597.20	17.366.52	20,903.61	(3,537.09)	41,128.61	42.22%	23,762.09
57700	Shop Tools	2,867.47	1,393.00	1,474.47	7,582.45	11,377.38	(3,794.93)	17,104.38	44.33%	9,521.93
57725	Shop Supplies	3,015.61	3,925.00	(909.39)	28,514.51	34,042.00	(5,527.49)	49,900.00	57.14%	21,385.49
57750	Small Equipment & Furniture	84,422.76	115,132.00	(30,709.24)	602,519.25	694,487.88	(91,968.63)	932,633.20	64.60%	330,113.95
57800	Special Events Supplies	1,808.23	0.00	1,808.23	4,951.82	3,100.00	1,851.82	3,100.00	159.74%	(1,851.82)
57900	Station Supplies	312.90	5,600.00	(5,287.10)	34,046.21	43,776.88	(9,730.67)	68,801.88	49.48%	34,755.67
58100	Supplemental Food	0.00	0.00	0.00	0.00	3,000.00	(3,000.00)	3,000.00	0.00%	3,000.00

Montgomery County Hospital District Preliminary Income Statement - Actual vs. Budget For the Period Ended May 31, 2019

		Current Month	Current Month	Current Month	YTD	YTD	YTD	Total Annual	% YTD Annual	Annual Budget
		Actual	Budget	Variance	Actual	Budget	Variance	Budget	Budget	Remaining
58200	Telephones-Cellular	6,831.50	7,324.00	(492.50)	56,189.68	59,183.00	(2,993.32)	98,808.00	56.87%	42,618.32
58310	Telephones-Service	19,162.78	17,281.00	1,881.78	127,058.36	138,245.00	(11,186.64)	207,468.00	61.24%	80,409.64
58320	Telephones - Long Distance	(2,025.85)	0.00	(2,025.85)	0.00	0.00	0.00	0.00	0.00%	(0.00)
58500	Training/Related Expenses-CE	6,904.20	7,205.00	(300.80)	64,848.95	87,190.00	(22,341.05)	174,669.00	37.13%	109,820.05
58550	Tuition Reimbursement	28,230.14	3,500.00	24,730.14	22,325.08	28,000.00	(5,674.92)	42,000.00	53.15%	19,674.92
58600	Travel Expenses	480.00	540.00	(60.00)	15,759.09	17,990.00	(2,230.91)	20,150.00	78.21%	4,390.91
58700	Uniforms	8,456.32	9,525.00	(1,068.68)	102,014.65	119,344.53	(17,329.88)	219,694.53	46.43%	117,679.88
58800	Utilities	32,044.34	33,720.00	(1,675.66)	241,488.20	271,949.00	(30,460.80)	408,455.00	59.12%	166,966.80
58900	Vehicle-Batteries	757.75	1,198.00	(440.25)	9,256.69	11,207.00	(1,950.31)	16,900.00	54.77%	7,643.31
59000	Vehicle-Outside Services	1,585.05	1,285.00	300.05	3,964.05	6,855.00	(2,890.95)	12,000.00	33.03%	8,035.95
59050	Vehicle-Parts	40,347.65	27,410.00	12,937.65	231,307.39	250,528.31	(19,220.92)	360,173.31	64.22%	128,865.92
59100	Vehicle-Registration	148.50	208.00	(59.50)	1,237.97	1,664.00	(426.03)	2,496.00	49.60%	1,258.03
59150	Vehicle-Tires	6,222.60	5,142.00	1,080.60	33,645.87	39,426.00	(5,780.13)	60,000.00	56.08%	26,354.13
59200	Vehicle-Towing	0.00	275.00	(275.00)	3,776.00	3,700.00	76.00	4,800.00	78.67%	1,024.00
51800	Unemployment Ins.	4,200.00	4,200.00	0.00	(1,819.52)	33,600.00	(35,419.52)	50,400.00	-3.61%	52,219.52
59350	Worker's Compensation Insurance	37,020.64	26,292.00	10,728.64	268,909.43	210,336.00	58,573.43	315,504.00	85.23%	46,594.57
Total Operating Expenses		1,011,870.33	1,252,327.00	(240,456.67)	8,664,132.24	9,770,064.96	(1,105,932.72)	14,607,963.61	59.31%	5,943,831.37
Indigent Care Expenses										
53350	1115 Medicaid Waiver - Uncompensated Care	127,586.00	127,586.00	0.00	1,282,757.12	1,020,688.00	262,069.12	1,531,032.00	83.78%	248,274.88
57850	Specialty Healthcare Providers	388,614,99	254,193.00	134,421.99	1,655,042.14	2,033,544.00	(378,501.86)	3,050,316.00	54.26%	1,395,273.86
Total Indigent Care Expenses		516,200.99	381,779.00	134,421.99	2,937,799.26	3,054,232.00	(116,432.74)	4,581,348.00	64.13%	1,643,548.74
Total Operating, Payroll and Indig	ent Care Expenses	4,442,968.61	4,499,340.00	(56,371.39)	33,977,370.63	35,268,118.96	(1,290,748.33)	53,029,422.61	64.07%	19,052,051.98
Capital Expenditures										
52753	Capital Purchases / Building Improvements	0.00	0.00	0.00	544,408.98	1,337,500.00	(793,091.02)	3,137,500.00	17.35%	2,593,091.02
52754	Capital Purchases / Equipment	45,543.62	25,000.00	20,543.62	1,478,916.87	1,572,446.86	(93,529.99)	4,916,070.71	30.08%	3,437,153.84
52755	Capital Purchases - Vehicles	0.00	0.00	0.00	1,477,322.54	2,136,598.00	(659,275.46)	4,771,232.00	30.96%	3,293,909.46
Total Capital Expenditures	-	45,543.62	25,000.00	20,543.62	3,500,648.39	5,046,544.86	(1,545,896.47)	12,824,802.71	27.30%	9,324,154.32
Total Expenditures		4,488,512.23	4,524,340.00	(35,827.77)	37,478,019.02	40,314,663.82	(2,836,644.80)	65,854,225.32	56.91%	28,376,206.30
Revenue over Expenses		(2,207,402.16)	(2,639,608.00)	432,205.84	11,582,140.24	6,928,128.18	4,654,012.06	(11,209,287.32)	-103.33%	(22,791,427.56)

Montgomery County Hospital District Accounts Receivable Analysis

	Days in Accounts Receivable											
	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19
A/R Balance	6,227,460	6,118,077	6,060,813	6,534,101	6,637,202	5,839,494	5,631,586	5,835,494	6,770,464	6,276,206	6,161,626	6,588,489
Total 6-Mo Charges	11,206,336	11,108,516	11,254,500	11,353,634	11,328,241	11,119,979	11,169,433	11,220,075	11,116,939	11,284,188	11,523,922	12,005,066
Avg Charge / Day *	62,257	61,714	62,525	63,076	62,935	61,778	62,052	62,334	61,761	62,690	64,022	66,695
A/R Days	100	99	97	104	105	95	91	94	110	100	96	99

Days in Accounts Receivable

* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

	Accounts Receivable Aging by Dollars										
				Da	ys						
Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days		
Jun-18	1,766,848	1,063,619	890,054	673,563	615,481	2,589,500	7,599,064	3,983,477	3,209,159		
Jul-18	1,688,290	1,043,164	899,304	667,681	515,066	2,489,041	7,302,546	4,227,385	3,416,192		
Aug-18	1,704,364	977,282	886,272	822,410	581,217	2,324,606	7,296,151	4,301,109	3,509,188		
Sep-18	1,832,340	1,021,691	847,303	800,953	665,117	2,117,542	7,284,946	4,090,075	3,325,270		
Oct-18	1,659,759	1,010,811	883,392	778,256	833,297	2,078,978	7,244,494	4,024,174	3,257,728		
Nov-18	1,668,687	928,883	846,876	817,212	633,178	1,953,000	6,847,836	4,282,302	3,452,604		
Dec-18	1,763,997	942,299	808,358	693,259	510,370	1,954,583	6,672,867	3,758,595	3,109,234		
Jan-19	1,817,080	1,015,027	780,278	746,007	563,402	1,954,198	6,875,992	3,878,544	3,204,981		
Feb-19	1,835,334	1,080,118	821,003	692,440	880,583	2,000,377	7,309,855	3,671,787	3,004,107		
Mar-19	1,985,312	1,140,932	859,579	745,669	628,618	1,968,120	7,328,229	3,728,233	2,905,823		
Apr-19	1,938,940	1,117,814	906,332	694,779	594,878	1,987,092	7,239,835	3,583,612	2,782,659		
May-19	2,031,626	1,126,426	909,814	810,623	786,338	2,017,959	7,682,786	3,583,612	2,782,659		

Accounts Receivable Aging by Percentage

Month	Current	31-60	61-90	91-120	121-180	>180	Total	> 90 Days	> 120 Days
Jun-18	23%	14%	12%	9%	8%	34%	100%	52%	42%
Jul-18	23%	14%	12%	9%	7%	34%	100%	58%	47%
Aug-18	23%	13%	12%	11%	8%	32%	100%	59%	48%
Sep-18	25%	14%	12%	11%	9%	29%	100%	56%	46%
Oct-18	23%	14%	12%	11%	12%	29%	100%	56%	45%
Nov-18	24%	14%	12%	12%	9%	29%	100%	63%	50%
Dec-18	26%	14%	12%	10%	8%	29%	100%	56%	47%
Jan-19	26%	15%	11%	11%	8%	28%	100%	56%	47%
Feb-19	25%	15%	11%	9%	12%	27%	100%	50%	41%
Mar-19	27%	16%	12%	10%	9%	27%	100%	51%	40%
Apr-19	27%	15%	13%	10%	8%	27%	100%	49%	38%
May-19	26%	15%	12%	11%	10%	26%	100%	47%	36%

Montgomery County Hospital District Payer Mix and Service Mix

						Payer M	ix						
Payer	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	12-Month Total
Medicare	1,120,914	1,026,156	1,089,220	1,112,780	1,057,346	1,133,580	1,249,366	1,231,970	1,130,259	1,309,985	1,253,750	1,244,308	13,959,634
Medicaid	245,761	285,493	264,109	280,959	284,424	276,924	269,794	271,168	279,333	320,841	304,697	324,057	3,407,559
Insurance	439,922	453,740	509,859	503,455	520,366	528,767	562,037	518,722	508,253	580,580	588,551	578,781	6,293,032
Facility Contract	15,708	21,925	22,795	36,621	38,216	36,463	42,355	36,271	32,067	51,895	66,588	97,530	498,434
Bill Patient	611,958	595,962	573,386	519,866	431,056	375,330	437,754	417,977	432,997	476,909	476,718	610,131	5,960,043
Standby					20,875	21,663	3,200	650	4,757	11,415	3,425	4,975	70,959
Total	2,434,261	2,383,276	2,459,369	2,453,680	2,352,283	2,372,727	2,564,507	2,476,757	2,387,664	2,751,625	2,693,730	2,859,781	30,189,661
Payer	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	12-Month %
Medicare	46.0%	43.1%	44.3%	45.4%	44.9%	47.8%	48.7%	49.7%	47.4%	47.6%	46.5%	43.6%	46.3%
Medicaid	10.1%	12.0%	10.7%	11.4%	12.1%	11.7%	10.5%	11.0%	11.7%	11.7%	11.3%	11.3%	11.3%
Insurance	18.1%	19.0%	20.7%	20.5%	22.2%	22.3%	21.9%	20.9%	21.3%	21.1%	21.8%	20.2%	20.8%
Facility Contract	0.7%	0.9%	0.9%	1.5%	1.6%	1.5%	1.7%	1.5%	1.3%	1.9%	2.5%	3.4%	1.7%
Bill Patient	25.1%	25.0%	23.4%	21.2%	18.3%	15.8%	17.1%	16.9%	18.1%	17.3%	17.7%	21.3%	19.7%
Standby	0.0%	0.0%	0.0%	0.0%	0.9%	0.9%	0.1%	0.0%	0.2%	0.4%	0.2%	0.2%	0.2%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

-	Service Mix												
Payer	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	12-Month Total
ALS	2,490	2,404	2,506	2,527	2,344	2,455	2,583	2,452	2,389	2,751	2,657	2,764	30,322
BLS	604	609	656	573	585	526	608	504	543	565	514	595	6,882
Other	224	216	218	207	175	168	185	174	156	191	174	198	2,286
Transfer	286	288	253	292	312	270	354	364	304	370	454	513	4,060
Standby					40	44	6	1	6	10	5	6	118
Total	3,604	3,517	3,633	3,599	3,456	3,463	3,736	3,495	3,398	3,887	3,804	4,076	43,668

													12-Month
Payer	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	%
ALS	69.1%	68.4%	69.0%	70.2%	67.8%	70.9%	69.1%	70.2%	70.3%	70.8%	69.8%	67.8%	69.4%
BLS	16.8%	17.3%	18.0%	15.9%	16.9%	15.2%	16.3%	14.4%	16.0%	14.5%	13.5%	14.6%	15.8%
Other	6.2%	6.1%	6.0%	5.8%	5.1%	4.9%	5.0%	5.0%	4.6%	4.9%	4.6%	4.9%	5.2%
Transfer	7.9%	8.2%	7.0%	8.1%	9.0%	7.7%	9.4%	10.4%	8.9%	9.5%	12.0%	12.6%	9.3%
Standby	0.0%	0.0%	0.0%	0.0%	1.2%	1.3%	0.2%	0.0%	0.2%	0.3%	0.1%	0.1%	0.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Service Mix

Montgomery County Hospital District Accounts Payable Analysis

Days											
Month	Current	31-60	61-90	> 90	Credits	Total	\$ Total minus Credits				
Jun-18	383,121	-	-	2	(2)	445,614	383,123				
Jul-18	516,709	-	-	2	(2)	383,121	516,711				
Aug-18	456,605	-	-	2	(2)	383,121	456,607				
Sep-18	564,260	-	-	2	(2)	516,709	564,262				
Oct-18	363,090	-	-	2	(2)	456,605	363,092				
Nov-18	458,407	-	-	2	(2)	564,260	458,409				
Dec-18	229,168	-	-	2	(2)	363,090	229,170				
Jan-19	295,948	-	-	2	(2)	458,407	295,950				
Feb-19	159,619	-	-	2	(2)	295,948	159,621				
Mar-19	721,907	-	-	2	(2)	721,907	721,909				
Apr-19	749,253	-	-	2	(2)	749,253	749,255				
May-19	754,904	-	-	2	(2)	754,904	754,906				

Accounts Payable Aging by Dollars

Accounts Payable Aging by Percentage without Credits

		Days					
Month	Current	31-60	61-90	> 90			
Jun-18	100%	0%	0%	0%			
Jul-18	100%	0%	0%	0%			
Aug-18	100%	0%	0%	0%			
Sep-18	100%	0%	0%	0%			
Oct-18	100%	0%	0%	0%			
Nov-18	100%	0%	0%	0%			
Dec-18	100%	0%	0%	0%			
Jan-19	100%	0%	0%	0%			
Feb-19	100%	0%	0%	0%			
Mar-19	100%	0%	0%	0%			
Apr-19	100%	0%	0%	0%			
May-19	100%	0%	0%	0%			





To: Board of Directors

From: Brett Allen, CFO

Date: June 25, 2019

Re: Banking and Investment Authorization Resolution

Consider an act on Banking and Investment Authorization Resolution. (Mr. Grice, Treasurer, MCHD Board)

A RESOLUTION OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT, AUTHORIZING THE CHIEF EXECUTIVE OFFICE, CHIEF FINANCIAL OFFICER AND/OR TREASURER OF THE BOARD OF DIRECTORS TO NEGOTIATE AND EXECUTE ANY AND ALL CONTRACTS AND OTHER DOCUMENTS INCIDENT TO ESTABLISHING BANK AND INVESTMENT ACCOUNT(S) FOR THE PURPOSE OF INVESTING IN AUTHORIZED INVESTMENTS AND FINANCIAL INSTITUTION DEPOSITS.

WHEREAS, the Montgomery County Hospital District desires to invest in authorized investments and financial institution deposits for investment and deposit purposes; and,

WHEREAS, the Montgomery County Hospital District is authorized under applicable law and under its duly adopted Montgomery County Hospital District Investment Policy ("Investment Policy") to contract with investment firms and financial institutions for investment and deposit purposes.

NOW THEREFORE,

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MONTGOMERY COUNTY HOSPITAL DISTRICT:

Section 1. That the findings and provisions set out in the preamble to this resolution are hereby in all things approved and adopted.

Section 2. That, consistent with the Investment Policy, the following Montgomery County Hospital District employees and Directors whose titles are set forth below are hereby authorized to negotiate and execute any and all contracts and other documents as necessary to establish the Montgomery County Hospital District investment and financial institution accounts, with the express powers granted to enter into treasury management services agreements as necessary for account transactions, including but not limited to deposit, withdrawal, and transfer via wire and ACH:

- 1. Title: Chief Executive Officer
- 2. Title: Chief Financial Officer
- 3. Title: <u>Treasurer of the Board of Directors</u>

Section 3. That the Secretary of the Board of Directors is hereby authorized to provide such certifications as may be necessary or convenient to confirm the title, identity, and signature of each person holding one of the aforesaid titles and the authority of said persons with respect to the transactions authorized herein.

Section 4. That all investments made under the authority provided herein are to be conducted in strict accordance with Montgomery County Hospital District Investment Policy and applicable law.

Section 5. That this resolution shall be effective immediately from and after its date of passage.

PASSED AND APPROVED this _____day of _____, 2019.

Mark Cole Chairman, Board of Directors

ATTEST:

Sandra Wagner Secretary, Board of Directors

APPROVED AS TO FORM:

J. Greg Hudson General Counsel

Agenda Item # 19



To: Board of Directors

From: Brett Allen, CFO

Date: June 25, 2019

Re: Banking and Investment Policy

Consider and act on Banking and Investment policy. (Mr. Grice, Treasurer, MCHD Board)

MONTGOMERY COUNTY HOSPITAL DISTRICT

Banking and Investment Policy

This banking and investment policy ("Investment Policy") is adopted to meet the District's responsibilities under the Public Funds Investment Act, Chapter 2256, Texas Government Code (hereinafter "Government Code"). This Policy applies to all funds represented in the Annual Financial Report, with the exception of any retirement, endowment or trust funds.

Effective cash management is recognized as essential to good fiscal management. Investment interest is a source of revenue to District funds. The District's investment portfolio shall be designed and managed in a manner intended to maximize this revenue source, to be responsive to public trust, and to be in compliance with legal requirements and limitations.

Investments shall be made with the following primary objectives, listed in order of priority:

- * **Safety** and preservation of principal
- * Maintenance of sufficient **liquidity** to meet operating needs
- * **Public trust** from prudent investment activities
- * Optimization of **interest earnings** on the portfolio
- 1. **<u>DEFINITIONS</u>** For purposes of this Investment Policy, the following definitions shall apply:
 - a. The "District" means Montgomery County Hospital District.
 - b. "Bond Proceeds" means the proceeds from the sale of bonds, notes and any other obligations issued by the District, and reserves and funds maintained by the District for debt service purposes.
 - c. "Book Value" means the original acquisition cost of an investment plus or minus the accrued amortization or accretion.
 - d. "Funds" means public funds in the custody of the District that the District is authorized to invest.
 - e. "Investment Pool" means an entity created under the Government Code as set forth in §§2256.016 to invest public funds jointly on behalf of the entities that participate in the pool and whose investment objectives in order of priority are: (i) preservation and safety of principal; (ii) liquidity; and (iii) yield.
 - f. "Market Value" means the current face or par value of an investment multiplied by the net selling price of the security as quoted by a recognized market pricing source quoted on the valuation date.
 - g. "Qualified Representative" means a person who holds a position with a business organization, who is authorized to act on behalf of the business organization and who is one of the following:
 - for a business organization doing business that is regulated or registered with a securities commission, a person who is registered under the rules of the Financial Industry Regulatory Authority (FINRA);

- (2) for a state or federal bank, a savings bank, or a state or federal credit union, a member of the loan committee for the bank or branch of the bank or a person authorized by a corporate resolution to act on behalf of and bind the banking institution; or
- (3) for an Investment Pool, the person authorized by the elected official or board with authority to administer the activities of the Investment Pool to sign the written instrument on behalf of the Investment Pool.
- 2. <u>INVESTMENT OFFICER(S)</u> The Chief Executive Officer ("CEO"), Chief Financial Officer ("CFO"), and Treasurer of the Board of Directors shall serve as investment eQfficers of the District, shall recommend appropriate legally authorized and adequately secured investments, and shall invest District Funds as directed by the Board and this Investment Policy. In making investment decisions pertaining to investments of District funds, the Investment Officer(s) shall exercise the judgment and care under prevailing circumstances that a prudent person would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. When deciding whether an investment portfolio, rather than an individual investment in the portfolio, provided deviations from expectations are reported in a timely fashion. However, an investment transaction not consistent with this Investment Policy would not be considered prudent.
- 3. <u>WITHDRAWAL & TRANSFER AUTHORITY</u> The CEO, CFO, or the Treasurer of the Board of Directors is authorized to withdraw, transfer, and reinvest the District's investments as prescribed in this Investment Policy. Any other employee or representative of the District will be permitted to perform these functions by express written authority of the Board or the CEO (see Exhibit "B").

4. <u>CHECKS, DRAFTS, ETC.</u>

- a. Except as otherwise provided herein, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the CEO, CFO, or by one (1) member of the Board for dollar amounts up to \$25,000.00; or (ii) by the CEO or CFO and by one (1) member of the Board for dollar amounts totaling greater than \$25,000.00.
- b. Due to an extended and/or unexpected absence of the Chief Financial Officer, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the-CEO or Chief Operating Officer or by one (1) member of the Board for dollar amounts up to \$25,000.00; or (ii) by the Acting CEO or acting Chief Financial Officer and by one (1) member of the Board or by a combination of any three (3) members of the Board for dollar amounts totaling greater than \$25,000.00.
- c. The CEO may not initiate and sign a purchase order and thereafter sign the check (or authorize an electronic draft) evidencing payment of the Purchase Order.

Drafts to the District's bank accounts for expenditures may be made through electronic signatures, electronic payments, and/or other automated arrangements not requiring a physical signature of a District representative. The Board of Directors acknowledges the "Approved Procedures to Process and Pay Indigent Claims," as such procedures are set forth in the document appended hereto as Appendix 1, which has been previously approved by the Board of Directors.

5. <u>APPROVED INVESTMENTS</u> The District is authorized to invest its Funds in only the investment types, consistent with the strategies and maturities defined in this Investment Policy and chapter 2256 of the Government Code. The maximum stated maturity of any individual investment should be no

longer than 5 years, and the maximum dollar-weighted average maturity of any pooled fund should be no longer than one year.

The following investments will be permitted:

- a. Obligations, including letters of credit, of the United States or its agencies or instrumentalities, including the Federal Home Loan Banks;
- b. Other obligations, the principal and interest on which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States;
- c. Obligations of the State of Texas or its agencies and instrumentalities, and obligations of counties, cities, and other political subdivisions of this State rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
- d. Fully insured or collateralized deposits at eligible depositories placed in compliance with this Policy and the Government Code;
- e. Repurchase agreements placed in compliance with the Government Code.
- f. No load money market mutual funds regulated by the Securities and Exchange Commission whose investment objectives include maintaining a stable \$1.0000 share value and that meet the requirements of the Government Code.
- g. Local government investment pools, either state-administered or through joint powers statutes and other intergovernmental agreement legislation authorized in compliance with the Government Code.

The investments set forth in Government Code §§ 2256.009(b), are not considered authorized investments.

The District is not required to liquidate investments that were authorized at the time of purchase. At least quarterly, the $\frac{1}{2}$ Investment $\frac{1}{2}$ Officers shall monitor the rating of any investment required by the Government Code to maintain a minimum credit rating. All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.

6. <u>SAFETY AND INVESTMENT MANAGEMENT</u> The <u>iInvestment oOfficer(s)</u> shall observe financial market indicators, study financial trends, and utilize available educational tools in order to maintain appropriate managerial expertise. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio and offsets, during a 12-month period, any market price losses resulting from interest-rate fluctuations by income received from the balance of the portfolio.

The $iInvestment \bullet Officer(s)$ shall create a competitive environment for all individual security purchases and sales, financial institution deposit placements, and money market mutual fund and local government investment pool selections. The $iInvestment \bullet Officers$ shall develop and maintain procedures for ensuring a competitive environment.

7. <u>LIQUIDITY AND MATURITY</u>

- a. Unless otherwise prohibited by law, assets of the District shall be invested in instruments whose maturities do not exceed five (5) years from the time of purchase.
- b. The District's Investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.
- 8. <u>DIVERSITY</u> Where appropriate, the investment portfolio shall be diversified in terms of investment instruments, maturity, scheduling, and financial institutions to reduce risk of loss resulting from over concentration of assets in a specific class of investments, specific maturity, or specific issuer. The District may achieve some diversification by placing part of its investment portfolio in a Local Government Investment Pool meeting the requirements of Government Code §§ 2256.016, if the Board authorizes the investment in the particular pool by resolution.
- **9.** <u>**FUNDS/STRATEGIES**</u> Investments of the following fund categories shall be consistent with this policy and in accordance with the strategy defined below:

OPERATING FUNDS:

- 1. Suitability Any investment eligible in the Investment Policy is suitable for Operating Funds (including debt service and other pooled funds).
- 2. Safety of Principal All investments shall be high quality with no perceived default risk. Market price fluctuations will occur. However, managing the weighted average days to maturity for the Operating Fund's portfolio to less than 300 days and restricting the maximum allowable maturity to two years will minimize the price volatility of the overall portfolio.
- 3. Marketability Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement. Historical market "spreads" between the bid and offer prices of a particular security-type of less than a quarter of a percentage point will define an efficient secondary market.
- 4. Liquidity The Operating Fund requires the greatest short-term liquidity of any of the Fund types. Short-term deposits, investment pools, and money market mutual funds will provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.
- 5. Diversification Investment maturities should be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the District. Diversifying the appropriate maturity structure out through two years will reduce market cycle risk.
- 6. Yield Attaining a competitive market yield for comparable investment-types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective.
- **10. SAFEKEEPING and CUSTODY:** All trades, where applicable, will be executed by delivery versus payment (DVP) to ensure that securities are deposited with an eligible safekeeping agent prior to the release of funds. District-owned securities will evidenced by safekeeping receipts issued by the agent. The District may designate an eligible and authorized financial institution or broker/dealer as custodian for FDIC insured deposit placements as per the Government Code.

All financial institution deposits shall be insured or collateralized in compliance with applicable State law. Pledged collateral shall maintain a market value equal to or greater than 102% of the deposits plus accrued interest, less any amount insured by the FDIC. The District reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits. Financial institutions will be required to sign a depository agreement. The collateralized deposit portion of the agreement shall define the District's rights to the collateral in case of default, bankruptcy, or closing, and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- a. The agreement must be in writing;
- b. The agreement has to be executed by the financial institution and the District contemporaneously with the acquisition of the asset;
- c. The agreement must be approved by the Board of Directors or designated committee of the financial institutions and a copy of the meeting minutes must be delivered to the District; and
- d. The agreement must be part of the financial institution's "official record" continuously since its execution.

Securities pledged as collateral shall be held by an independent third party governed by a custodial agreement acceptable to the District. The agreement is to specify the acceptable investment securities as collateral, including provisions relating to possession of the collateral, the substitution or release of investment securities, ownership of securities, and the method of valuation of securities. The agreement must clearly state that the custodian is instructed to release pledged collateral to the District in the event the District has determined that the financial institution has failed to pay on any matured investments, or has determined that the funds of the District are in jeopardy for whatever reason, including involuntary closure or change of ownership. A clearly marked evidence of the pledge must be supplied to the District and retained by the *i*Investment *o*Officer(s).

- 11. <u>BROKER/DEALERS</u> Broker/dealers must submit information as requested by the District and be in good standing with the Financial Industry Regulatory Authority ("FINRA"). Representatives of brokers/dealers shall be registered with the Texas State Securities Board. The Board, at least annually, shall review, revise and adopt a list of qualified broker/dealers that are authorized to engage in investment transactions with the District. The Board of Directors acknowledges the "List of Authorized, Qualified Broker/Dealers" as set forth in the document appended hereto as Appendix 2, which has been previously approved by the Board of Directors.
- 12. <u>INVESTMENT PROVIDERS</u> A written copy of this Investment Policy shall be presented to any person offering to engage in an investment transaction with the District.

Local Government Investment Pools and Discretionary Investment Management Firms shall execute a written instrument stating:

- a. The business organization has received and reviewed the District's Investment Policy; and
- b. Has acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization requires an analysis of the District's entire portfolio or requires an interpretation of subjective investment standards, or relates to investment transactions of the entity that are not

made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority.

A form of the written instrument is attached as Exhibit "A". The $\frac{1}{2}$ Investment $\frac{1}{2}$ of ficers may not acquire or otherwise obtain any authorized investment described in this policy from a person who has not delivered to the District an instrument that is substantially in this form.

13. <u>INVESTMENT TRAINING</u> In order to provide qualified and capable investment management, the iInvestment of the District shall: (1) attend training, accumulating at least 10 hours, relating to the Treasurer's or <u>Investment</u> Officers' responsibilities under the Government Code within 12 months after taking office or assuming duties; and (2) attend training with each two-year period aligned with the District's fiscal year and accumulating not less than ten hours of instruction relating to investment responsibilities under the Government Code. The training must include education in investment controls, security risks, strategy risks, market risks, and compliance with the Government Code.

The Board approves the following independent sources of training:

- a. Government Treasurers' Organization of Texas
- b. Government Finance Officers' Association (National and Texas)
- c. American Institute of Certified Public Accountants
- d. University of North Texas
- e. Texas State University
- 14. <u>STANDARD OF CARE</u> Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments shall be governed by the objectives specified in Government Code 2256.006, in the order of priority specified therein.

In determining whether an $\frac{1}{1}$ nvestment $\frac{1}{2}$ officer has exercised prudence with respect to an investment decision, the following shall be taken into consideration:

- a. The investment of all Funds, rather than the prudence of a single investment, over which the officer had responsibility.
- b. Whether the investment decision was consistent with this Investment Policy.
- 15. <u>PERSONAL INTEREST</u> An iInvestment ↔Officer who has a personal business relationship with a business organization offering to engage in an investment transaction for the District or who is related within the second degree by affinity or consanguinity, as determined by Government Code, Chapter 573, to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship with the Board and with the Texas Ethics Commission, and shall abstain from participation in the District's decision whether to engage the business organization or individual with which the investment officer has a relationship.

An $\frac{1}{2}$ Investment $\frac{1}{2}$ officer has a personal business relationship with a business organization if:

a. the <u>iI</u>nvestment <u>oO</u>fficer owns 10 percent or more of the voting stock or shares of the business organizations or owns \$5,000 or more of the Fair Market Value of the business organization;

- b. Funds received by the <u>iI</u>nvestment <u>oO</u>fficer from the business organization exceed 10 percent of the <u>iI</u>nvestment <u>oO</u>fficer's gross income for the previous year; or
- c. The <u>iInvestment oO</u>fficer has acquired from the business organization investments with a Book Value of \$2,500 or more for the personal account of the investment officer.
- **16.** <u>**QUARTERLY REPORTS**</u> The <u>iInvestment oQ</u> fficer(s) shall prepare and submit to the Board a written report incompliance with the requirements of the Government Code. This report shall be presented to the Board not less than quarterly, within a reasonable time after the end of the period. The report must:
 - a. Contain a detailed description of the investment position of the District on the date of the report.
 - b. Contain a summary statement of each pooled funds group that states:
 - (1) Beginning Market Value for the reporting period.
 - (2) Additions and changes to the Market Value during the period.
 - (3) Ending Market Value for the period.
 - (4) Fully accrued interest for the reporting period.
 - c. State the Book Value and Market Value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested.
 - d. State the maturity date of each separately invested asset that has a maturity date.
 - e. State the account or fund or pooled group fund in the District for which each individual investment was acquired.
 - f. State the compliance of the investment portfolio of the District as it relates to the District's investment strategy expressed in the District's Investment Policy and relevant provisions of law.
 - g. Record the signatures of each investment officer attesting to its compliance as required in item.

Market values will be obtained at least quarterly from sources deemed to be reliable and not affiliated with the original transaction acquiring the investment.

- 17. <u>ANNUAL REVIEW</u> The Investment Policy, and incorporated the investment strategies, shall be reviewed not less than annually by the Board. The Board shall affirmatively, by written resolution, state that it has reviewed the Investment Policy and investment strategies, and such resolution shall record any changes made in the Investment Policy or investment strategies.
- 18. <u>ANNUAL AUDIT</u> The Board shall perform or have conducted a compliance audit of management controls on investments and adherence to the Board's established investment policies. The compliance audit shall be performed in conjunction with the annual financial audit by the District's independent auditing firm. If the District invests in other than money market mutual funds, Investment Pools or deposits offered by its depository bank, the reports prepared by the iInvestment of ficers shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the Board.

- 20. <u>ELECTRONIC FUNDS TRANSFER</u> The District may use electronic means to transfer or invest all Funds collected or controlled by the District.
- 21. <u>AUTHORIZATION</u> Unless authorized by this Policy, (including the appendices hereto) a person may not deposit, withdraw, transfer, or manage in any other manner the Funds of the District.
- 22. <u>COMPLIANCE</u> All investments made by the District must comply with the Texas Public Funds Investment Act and all federal, state and local statutes, rule or regulations.

MONTGOMERY COUNTY HOSPITAL DISTRICT

Banking and Investment Policy (Signature Page)

The undersigned hereby acknowledge that he/she has received and reviewed the District's Investment Policy:

Mark Cole, Chairman, MCHD Board of Directors

Brad Spratt, Vice-Chairman, MCHD Board of Directors

Sandra Wagner, Secretary, MCHD Board of Directors

Chris Grice, Treasurer, MCHD Board of Directors

Bob Bagley, Member, MCHD Board of Directors

Georgette Whatley, Member, MCHD Board of Directors

Justin Chance, Member, MCHD Board of Directors

Randy Johnson, MCHD Chief Executive Officer

D. Brett Allen, MCHD Chief Financial Officer Director of Financial Services

Date

EXHIBIT A

Form of Statement by Investment Provider

THE STATE OF TEXAS \$
S
COUNTY OF MONTGOMERY

BEFORE ME, the undersigned authority, on this day personally appeared the person whose name is subscribed below, who, being by me first duly sworn, upon oath deposed and said:

My name is ______. I am a Qualified Representative of ____ (the "Business Organization"). This statement is provided to meet the requirements of the Public Funds Investment Act.

I hereby certify that

- 1. I have received and reviewed the investment policy of Montgomery County Hospital District (the "District");
- 2. The Business Organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the Organization that are not authorized by the District's Investment Policy, except to the extent that the Organization has not made an analysis of the make-up of the District's entire portfolio or has not engaged in any interpretation of subjective investment standards, or relates to investment transactions of the <u>Districtentity</u> that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority; and
- 3. The statements, representations and declarations made in this document are true and correct.

Qualified Representative

SWORN AND SUBSCRIBED BEFORE ME, this the _____ day of _____, 20__.

(seal)

Notary Public in and for the State of Texas

Appendix 1

Approved Procedures to Process and Pay Indigent Care Claims

Purpose

The purpose of these proposed procedures is to provide guidance to the Montgomery County Hospital District (MCHD) regarding processing of payments for indigent care claims in connection with the Administrative Services Agreement between MCHD and Boon-Chapman Benefit Administrators, Inc. ("TPA").

Background

MCHD has entered into an Administrative Services Agreement (Agreement) with TPA effective August 1, 2006. Under the terms of the Agreement, TPA is to provide certain claims administration services including but not limited to the following:

- 1. The receipt and review of claims and claims documentation.
- 2. Verification of eligibility and determination of medical necessity and amounts payable under the Plan in conjunction with Plan provisions concerning reasonableness of charges and preferred provider or other service agreements.
- 3. Determination of medical necessity and amounts payable under the Plan.
- 4. Reasonable steps, in accordance with the Plan provisions, to recover or offset erroneous payments of Plan benefits.
- 5. Preparation and mailing of benefit payment checks drawn on designated demand deposit accounts, and explanation of benefits (or denial of benefits).

MCHD will rely on TPA's internal controls for the processing and payment of claims. TPA's internal controls have been reviewed by an independent auditor and they maintain fidelity insurance. Claims will be paid through a separate MCHD bank account. MCHD will have constant ready access to TPA's systems for the purpose of reviewing individual claims and aggregate reporting.

Proposed Procedures

- 1. MCHD will set up a separate checking account for HCAP disbursements.
- 2. TPA representatives will be among the signers on the account.
- 3. TPA will receive claims and process for payment.
- 4. TPA will submit a proposed check run to MCHD periodically (e.g. weekly).
- 5. MCHD staff will review and authorize payments.
- 6. MCHD will transfer funds to the HCAP disbursement bank account.
- 7. TPA will process and release checks.
- 8. TPA will provide detail and summary reports of claims processed on a monthly basis.
- 9. MCHD Board of Directors will review and ratify payments made at their monthly meeting. HCAP disbursement account is not to have a balance exceeding \$2,000,000.

Appendix 2

List of Authorized, Qualified Broker/Dealers

Institution

FTN Financial Raymond James Financial Services Wells Fargo Securities

Representative

Zach Brewer Fred Greene Chuck Landry

MONTGOMERY COUNTY HOSPITAL DISTRICT

Banking and Investment Policy

This banking and investment policy ("Investment Policy") is adopted to meet the District's responsibilities under the Public Funds Investment Act, Chapter 2256, Texas Government Code (hereinafter "Government Code"). This Policy applies to all funds represented in the Annual Financial Report, with the exception of any retirement, endowment or trust funds.

Effective cash management is recognized as essential to good fiscal management. Investment interest is a source of revenue to District funds. The District's investment portfolio shall be designed and managed in a manner intended to maximize this revenue source, to be responsive to public trust, and to be in compliance with legal requirements and limitations.

Investments shall be made with the following primary objectives, listed in order of priority:

- * **Safety** and preservation of principal
- * Maintenance of sufficient **liquidity** to meet operating needs
- * **Public trust** from prudent investment activities
- * Optimization of **interest earnings** on the portfolio
- 1. **<u>DEFINITIONS</u>** For purposes of this Investment Policy, the following definitions shall apply:
 - a. The "District" means Montgomery County Hospital District.
 - b. "Bond Proceeds" means the proceeds from the sale of bonds, notes and any other obligations issued by the District, and reserves and funds maintained by the District for debt service purposes.
 - c. "Book Value" means the original acquisition cost of an investment plus or minus the accrued amortization or accretion.
 - d. "Funds" means public funds in the custody of the District that the District is authorized to invest.
 - e. "Investment Pool" means an entity created under the Government Code as set forth in §§2256.016 to invest public funds jointly on behalf of the entities that participate in the pool and whose investment objectives in order of priority are: (i) preservation and safety of principal; (ii) liquidity; and (iii) yield.
 - f. "Market Value" means the current face or par value of an investment multiplied by the net selling price of the security as quoted by a recognized market pricing source quoted on the valuation date.
 - g. "Qualified Representative" means a person who holds a position with a business organization, who is authorized to act on behalf of the business organization and who is one of the following:
 - for a business organization doing business that is regulated or registered with a securities commission, a person who is registered under the rules of the Financial Industry Regulatory Authority (FINRA);

- (2) for a state or federal bank, a savings bank, or a state or federal credit union, a member of the loan committee for the bank or branch of the bank or a person authorized by a corporate resolution to act on behalf of and bind the banking institution; or
- (3) for an Investment Pool, the person authorized by the elected official or board with authority to administer the activities of the Investment Pool to sign the written instrument on behalf of the Investment Pool.
- 2. <u>INVESTMENT OFFICERS</u> The Chief Executive Officer ("CEO"), Chief Financial Officer ("CFO"), and Treasurer of the Board of Directors shall serve as Investment Officers of the District, shall recommend appropriate legally authorized and adequately secured investments, and shall invest District Funds as directed by the Board and this Investment Policy. In making investment decisions pertaining to investments of District funds, the Investment Officers shall exercise the judgment and care under prevailing circumstances that a prudent person would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. When deciding whether an Investment Officer's actions were prudent, the determination should be based upon the total investment portfolio, rather than an individual investment in the portfolio, provided deviations from expectations are reported in a timely fashion. However, an investment transaction not consistent with this Investment Policy would not be considered prudent.
- 3. <u>WITHDRAWAL & TRANSFER AUTHORITY</u> The CEO, CFO, or the Treasurer of the Board of Directors is authorized to withdraw, transfer, and reinvest the District's investments as prescribed in this Investment Policy. Any other employee or representative of the District will be permitted to perform these functions by express written authority of the Board or the CEO (see Exhibit "B").

4. <u>CHECKS, DRAFTS, ETC.</u>

- a. Except as otherwise provided herein, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the CEO, CFO, or by one (1) member of the Board for dollar amounts up to \$25,000.00; or (ii) by the CEO or CFO and by one (1) member of the Board for dollar amounts totaling greater than \$25,000.00.
- b. Due to an extended and/or unexpected absence of the CFO, all checks, drafts, notes or other orders for payment of money issued in the name of the District shall be signed (i) by the CEO or Chief Operating Officer or by one (1) member of the Board for dollar amounts up to \$25,000.00; or (ii) by the CEO or acting CFO and by one (1) member of the Board or by a combination of any three (3) members of the Board for dollar amounts totaling greater than \$25,000.00.
- c. The CEO may not initiate and sign a purchase order and thereafter sign the check (or authorize an electronic draft) evidencing payment of the Purchase Order.

Drafts to the District's bank accounts for expenditures may be made through electronic signatures, electronic payments, and/or other automated arrangements not requiring a physical signature of a District representative. The Board of Directors acknowledges the "Approved Procedures to Process and Pay Indigent Claims," as such procedures are set forth in the document appended hereto as Appendix 1, which has been previously approved by the Board of Directors.

5. <u>APPROVED INVESTMENTS</u> The District is authorized to invest its Funds in only the investment types, consistent with the strategies and maturities defined in this Investment Policy and chapter 2256 of the Government Code. The maximum stated maturity of any individual investment should be no

longer than 5 years, and the maximum dollar-weighted average maturity of any pooled fund should be no longer than one year.

The following investments will be permitted:

- a. Obligations, including letters of credit, of the United States or its agencies or instrumentalities, including the Federal Home Loan Banks;
- b. Other obligations, the principal and interest on which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States;
- c. Obligations of the State of Texas or its agencies and instrumentalities, and obligations of counties, cities, and other political subdivisions of this State rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
- d. Fully insured or collateralized deposits at eligible depositories placed in compliance with this Policy and the Government Code;
- e. Repurchase agreements placed in compliance with the Government Code.
- f. No load money market mutual funds regulated by the Securities and Exchange Commission whose investment objectives include maintaining a stable \$1.0000 share value and that meet the requirements of the Government Code.
- g. Local government investment pools, either state-administered or through joint powers statutes and other intergovernmental agreement legislation authorized in compliance with the Government Code.

The investments set forth in Government Code §§ 2256.009(b), are not considered authorized investments.

The District is not required to liquidate investments that were authorized at the time of purchase. At least quarterly, the Investment Officers shall monitor the rating of any investment required by the Government Code to maintain a minimum credit rating. All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.

6. <u>SAFETY AND INVESTMENT MANAGEMENT</u> The Investment Officers shall observe financial market indicators, study financial trends, and utilize available educational tools in order to maintain appropriate managerial expertise. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio and offsets, during a 12-month period, any market price losses resulting from interest-rate fluctuations by income received from the balance of the portfolio.

The Investment Officers shall create a competitive environment for all individual security purchases and sales, financial institution deposit placements, and money market mutual fund and local government investment pool selections. The Investment Officers shall develop and maintain procedures for ensuring a competitive environment.

7. <u>LIQUIDITY AND MATURITY</u>

- a. Unless otherwise prohibited by law, assets of the District shall be invested in instruments whose maturities do not exceed five (5) years from the time of purchase.
- b. The District's Investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.
- 8. <u>DIVERSITY</u> Where appropriate, the investment portfolio shall be diversified in terms of investment instruments, maturity, scheduling, and financial institutions to reduce risk of loss resulting from over concentration of assets in a specific class of investments, specific maturity, or specific issuer. The District may achieve some diversification by placing part of its investment portfolio in a Local Government Investment Pool meeting the requirements of Government Code §§ 2256.016, if the Board authorizes the investment in the particular pool by resolution.
- **9.** <u>**FUNDS/STRATEGIES**</u> Investments of the following fund categories shall be consistent with this policy and in accordance with the strategy defined below:

OPERATING FUNDS:

- 1. Suitability Any investment eligible in the Investment Policy is suitable for Operating Funds (including debt service and other pooled funds).
- 2. Safety of Principal All investments shall be high quality with no perceived default risk. Market price fluctuations will occur. However, managing the weighted average days to maturity for the Operating Fund's portfolio to less than 300 days and restricting the maximum allowable maturity to two years will minimize the price volatility of the overall portfolio.
- 3. Marketability Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement. Historical market "spreads" between the bid and offer prices of a particular security-type of less than a quarter of a percentage point will define an efficient secondary market.
- 4. Liquidity The Operating Fund requires the greatest short-term liquidity of any of the Fund types. Short-term deposits, investment pools, and money market mutual funds will provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.
- 5. Diversification Investment maturities should be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the District. Diversifying the appropriate maturity structure out through two years will reduce market cycle risk.
- 6. Yield Attaining a competitive market yield for comparable investment-types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective.
- **10. SAFEKEEPING and CUSTODY:** All trades, where applicable, will be executed by delivery versus payment (DVP) to ensure that securities are deposited with an eligible safekeeping agent prior to the release of funds. District-owned securities will evidenced by safekeeping receipts issued by the agent. The District may designate an eligible and authorized financial institution or broker/dealer as custodian for FDIC insured deposit placements as per the Government Code.

All financial institution deposits shall be insured or collateralized in compliance with applicable State law. Pledged collateral shall maintain a market value equal to or greater than 102% of the deposits plus accrued interest, less any amount insured by the FDIC. The District reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits. Financial institutions will be required to sign a depository agreement. The collateralized deposit portion of the agreement shall define the District's rights to the collateral in case of default, bankruptcy, or closing, and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- a. The agreement must be in writing;
- b. The agreement has to be executed by the financial institution and the District contemporaneously with the acquisition of the asset;
- c. The agreement must be approved by the Board of Directors or designated committee of the financial institutions and a copy of the meeting minutes must be delivered to the District; and
- d. The agreement must be part of the financial institution's "official record" continuously since its execution.

Securities pledged as collateral shall be held by an independent third party governed by a custodial agreement acceptable to the District. The agreement is to specify the acceptable investment securities as collateral, including provisions relating to possession of the collateral, the substitution or release of investment securities, ownership of securities, and the method of valuation of securities. The agreement must clearly state that the custodian is instructed to release pledged collateral to the District in the event the District has determined that the financial institution has failed to pay on any matured investments, or has determined that the funds of the District are in jeopardy for whatever reason, including involuntary closure or change of ownership. A clearly marked evidence of the pledge must be supplied to the District and retained by the Investment Officers.

- 11. <u>BROKER/DEALERS</u> Broker/dealers must submit information as requested by the District and be in good standing with the Financial Industry Regulatory Authority ("FINRA"). Representatives of brokers/dealers shall be registered with the Texas State Securities Board. The Board, at least annually, shall review, revise and adopt a list of qualified broker/dealers that are authorized to engage in investment transactions with the District. The Board of Directors acknowledges the "List of Authorized, Qualified Broker/Dealers" as set forth in the document appended hereto as Appendix 2, which has been previously approved by the Board of Directors.
- 12. <u>INVESTMENT PROVIDERS</u> A written copy of this Investment Policy shall be presented to any person offering to engage in an investment transaction with the District.

Local Government Investment Pools and Discretionary Investment Management Firms shall execute a written instrument stating:

- a. The business organization has received and reviewed the District's Investment Policy; and
- b. Has acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization requires an analysis of the District's entire portfolio or requires an interpretation of subjective investment standards, or relates to investment transactions of the entity that are not

made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority.

A form of the written instrument is attached as Exhibit "A". The Investment Officers may not acquire or otherwise obtain any authorized investment described in this policy from a person who has not delivered to the District an instrument that is substantially in this form.

13. <u>INVESTMENT TRAINING</u> In order to provide qualified and capable investment management, the Investment Officers of the District shall: (1) attend training, accumulating at least 10 hours, relating to the Treasurer's or Investment Officers' responsibilities under the Government Code within 12 months after taking office or assuming duties; and (2) attend training with each two-year period aligned with the District's fiscal year and accumulating not less than ten hours of instruction relating to investment responsibilities under the Government Code. The training must include education in investment controls, security risks, strategy risks, market risks, and compliance with the Government Code.

The Board approves the following independent sources of training:

- a. Government Treasurers' Organization of Texas
- b. Government Finance Officers' Association (National and Texas)
- c. American Institute of Certified Public Accountants
- d. University of North Texas
- e. Texas State University
- 14. <u>STANDARD OF CARE</u> Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of his or her own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments shall be governed by the objectives specified in Government Code 2256.006, in the order of priority specified therein.

In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the following shall be taken into consideration:

- a. The investment of all Funds, rather than the prudence of a single investment, over which the officer had responsibility.
- b. Whether the investment decision was consistent with this Investment Policy.
- **15. <u>PERSONAL INTEREST</u>** An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction for the District or who is related within the second degree by affinity or consanguinity, as determined by Government Code, Chapter 573, to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship with the Board and with the Texas Ethics Commission, and shall abstain from participation in the District's decision whether to engage the business organization or individual with which the investment officer has a relationship.

An Investment Officer has a personal business relationship with a business organization if:

a. the Investment Officer owns 10 percent or more of the voting stock or shares of the business organizations or owns \$5,000 or more of the Fair Market Value of the business organization;

- b. Funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- c. The Investment Officer has acquired from the business organization investments with a Book Value of \$2,500 or more for the personal account of the investment officer.
- **16.** <u>**QUARTERLY REPORTS**</u> The Investment Officers shall prepare and submit to the Board a written report incompliance with the requirements of the Government Code. This report shall be presented to the Board not less than quarterly, within a reasonable time after the end of the period. The report must:
 - a. Contain a detailed description of the investment position of the District on the date of the report.
 - b. Contain a summary statement of each pooled funds group that states:
 - (1) Beginning Market Value for the reporting period.
 - (2) Additions and changes to the Market Value during the period.
 - (3) Ending Market Value for the period.
 - (4) Fully accrued interest for the reporting period.
 - c. State the Book Value and Market Value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested.
 - d. State the maturity date of each separately invested asset that has a maturity date.
 - e. State the account or fund or pooled group fund in the District for which each individual investment was acquired.
 - f. State the compliance of the investment portfolio of the District as it relates to the District's investment strategy expressed in the District's Investment Policy and relevant provisions of law.
 - g. Record the signatures of each investment officer attesting to its compliance as required in item.

Market values will be obtained at least quarterly from sources deemed to be reliable and not affiliated with the original transaction acquiring the investment.

- 17. <u>ANNUAL REVIEW</u> The Investment Policy, and incorporated the investment strategies, shall be reviewed not less than annually by the Board. The Board shall affirmatively, by written resolution, state that it has reviewed the Investment Policy and investment strategies, and such resolution shall record any changes made in the Investment Policy or investment strategies.
- **18.** <u>ANNUAL AUDIT</u> The Board shall perform or have conducted a compliance audit of management controls on investments and adherence to the Board's established investment policies. The compliance audit shall be performed in conjunction with the annual financial audit by the District's independent auditing firm. If the District invests in other than money market mutual funds, Investment Pools or deposits offered by its depository bank, the reports prepared by the Investment Officers shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the Board.

- 20. <u>ELECTRONIC FUNDS TRANSFER</u> The District may use electronic means to transfer or invest all Funds collected or controlled by the District.
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- 22. <u>COMPLIANCE</u> All investments made by the District must comply with the Texas Public Funds Investment Act and all federal, state and local statutes, rule or regulations.

MONTGOMERY COUNTY HOSPITAL DISTRICT

Banking and Investment Policy (Signature Page)

The undersigned hereby acknowledge that he/she has received and reviewed the District's Investment Policy:

Mark Cole, Chairman, MCHD Board of Directors

Brad Spratt, Vice-Chairman, MCHD Board of Directors

Sandra Wagner, Secretary, MCHD Board of Directors

Chris Grice, Treasurer, MCHD Board of Directors

Bob Bagley, Member, MCHD Board of Directors

Georgette Whatley, Member, MCHD Board of Directors

Justin Chance, Member, MCHD Board of Directors

Randy Johnson, MCHD Chief Executive Officer

D. Brett Allen, MCHD Chief Financial Officer

Date

EXHIBIT A

Form of Statement by Investment Provider

THE STATE OF TEXAS \$
S
COUNTY OF MONTGOMERY

BEFORE ME, the undersigned authority, on this day personally appeared the person whose name is subscribed below, who, being by me first duly sworn, upon oath deposed and said:

My name is ______. I am a Qualified Representative of ____ (the "Business Organization"). This statement is provided to meet the requirements of the Public Funds Investment Act.

I hereby certify that

- 1. I have received and reviewed the investment policy of Montgomery County Hospital District (the "District");
- 2. The Business Organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the Organization that are not authorized by the District's Investment Policy, except to the extent that the Organization has not made an analysis of the make-up of the District's entire portfolio or has not engaged in any interpretation of subjective investment standards, or relates to investment transactions of the District that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority; and
- 3. The statements, representations and declarations made in this document are true and correct.

Qualified Representative

SWORN AND SUBSCRIBED BEFORE ME, this the _____ day of _____, 20__.

(seal)

Notary Public in and for the State of Texas

Appendix 1

Approved Procedures to Process and Pay Indigent Care Claims

Purpose

The purpose of these proposed procedures is to provide guidance to the Montgomery County Hospital District (MCHD) regarding processing of payments for indigent care claims in connection with the Administrative Services Agreement between MCHD and Boon-Chapman Benefit Administrators, Inc. ("TPA").

Background

MCHD has entered into an Administrative Services Agreement (Agreement) with TPA effective August 1, 2006. Under the terms of the Agreement, TPA is to provide certain claims administration services including but not limited to the following:

- 1. The receipt and review of claims and claims documentation.
- 2. Verification of eligibility and determination of medical necessity and amounts payable under the Plan in conjunction with Plan provisions concerning reasonableness of charges and preferred provider or other service agreements.
- 3. Determination of medical necessity and amounts payable under the Plan.
- 4. Reasonable steps, in accordance with the Plan provisions, to recover or offset erroneous payments of Plan benefits.
- 5. Preparation and mailing of benefit payment checks drawn on designated demand deposit accounts, and explanation of benefits (or denial of benefits).

MCHD will rely on TPA's internal controls for the processing and payment of claims. TPA's internal controls have been reviewed by an independent auditor and they maintain fidelity insurance. Claims will be paid through a separate MCHD bank account. MCHD will have constant ready access to TPA's systems for the purpose of reviewing individual claims and aggregate reporting.

Proposed Procedures

- 1. MCHD will set up a separate checking account for HCAP disbursements.
- 2. TPA representatives will be among the signers on the account.
- 3. TPA will receive claims and process for payment.
- 4. TPA will submit a proposed check run to MCHD periodically (e.g. weekly).
- 5. MCHD staff will review and authorize payments.
- 6. MCHD will transfer funds to the HCAP disbursement bank account.
- 7. TPA will process and release checks.
- 8. TPA will provide detail and summary reports of claims processed on a monthly basis.
- 9. MCHD Board of Directors will review and ratify payments made at their monthly meeting. HCAP disbursement account is not to have a balance exceeding \$2,000,000.

Appendix 2

List of Authorized, Qualified Broker/Dealers

Institution

FTN Financial Raymond James Financial Services Wells Fargo Securities

Representative

Zach Brewer Fred Greene Chuck Landry

MCHD Policies and Procedures

Policy Number	Name	Policy/Procedure	Reviewed By Legal Counsel	Date Reviewed	Approved/Revisions	Redline Corrections Returned to MCHD (Date)
	Banking and Investment Policy	Policy	2 Con	6/20/2019	Approved	
			1.			
				-		
				-		
		4				

Agenda Item # 20



To: Board of Directors

From: Brett Allen, CFO

Date: June 25, 2019

Re: DSRIP

	Approved IGT und 1 DSRIP	DY8 Round 1 Monitoring Amount	Total Round 1 IGT Needed for DSRIP and Monitoring	
	\$727,365.83	\$5,070.74	\$732,436.57	
Montgo	omery County H	Iospital District		
Budget	Tool for Fiscal	Year 2019		
Dept Na	ame: 007-EMS			
				Jul-19
56550	Other Services	s - DSRIP		
	CP			452,644.00
	CRMC - \$2	53,168.30 per Sh	ayna Spurlin	126,669.00
-	Insert row	vs above here if i	needed.	
		ervices - DSRIP		579,313.00

Fiscal Impact: Nominal

Yes	No	N/A	
	X		Budgeted item?
	X		Within budget?
		X	Renewal contract?
X			Special request?

Agenda Item # 21

Montgomery County Hospital District

Budget Amendment - Fiscal Year Ending September 30, 2019 Supplement to the Amendment Presented to the Board on June 25, 2019

Account	Description	Total	Notes	Impact
IGT Needed for	DSRIP and Monitoring			
10-007-56550	Other Services-DSRIP - EMS	84,280.00	Reclassification of budget	increase expense
10-010-52754	Capital Purchases-Equipment - Fleet	(50,000.00)	Reclassification of budget	decrease expense
10-010-54700	Fuel-Auto - Fleet	(34,280.00)	Reclassification of budget	decrease expense
		0.00		
CAAS Reaccredi	tation			
10-007-54100	Dues/Subscriptions - EMS	16,000.00	Reclassification of budget	increase expense
10-043-53050	Computer Software - BAU	(16,000.00)	Reclassification of budget	decrease expense
		0.00		
	Table and			
	Total Expense	0.00	Increase in Expenses	
Increase / (Decr	ease) Net Revenue over Expenses	0.00		
FY 2019 Budgete	ed Net Revenue over Expenses	(11,209,287.32)		
FY 2019 Amende	ed Budgeted Net Revenue over Expenses	(11,209,287.32)		

AGENDA ITEM # 22

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR INVOICES \$ 1,949,059.01

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
3rd DAY CREATION LAWN & LANDSCAPE	5/8/2019	2775	101512	5/29/2019	LAWN MAINTENANCE APRIL 2019	10-016-55600	Maintenance & Repairs-Buildir	\$4,520.00
						Totals for 3rd DAY CREA	ATION LAWN & LANDSCAPE:	\$4,520.00
ADANDY CABLING	5/1/2019	42619	101387	5/15/2019	INSTALL CAT6 DATA CABLES, JACKS	10-016-55600	Maintenance & Repairs-Buildir	\$1,200.00
							Totals for ADANDY CABLING:	\$1,200.00
ALLEN, BRETT	5/21/2019	ALL052119	926	5/22/2019	LUNCH TO DISCUSS HORTON PURCHASE/05.14.19	10-001-55900	Meals - Business and Travel-Ad	\$40.78
							Totals for ALLEN, BRETT:	\$40.78
ALONTI CAFE & CATERING	5/7/2019	1580658	927	5/22/2019	STAFFING SUMMIT 05.07.19	10-009-56100	Meeting Expenses-OMD	\$637.67
						Totals for	ALONTI CAFE & CATERING:	\$637.67
ALPHAGRAPHICS OF CONROE	5/21/2019	3845	101571	6/4/2019	1st RESPONDER INCIDENT FORMS	10-009-57000	Printing Services-OMD	\$358.86
						Totals for ALF	PHAGRAPHICS OF CONROE:	\$358.86
AMAZON.COM LLC	5/23/2019	CM052319			UNAPPLIED CREDITS	10-008-57900	Station Supplies-Mater	(\$7,724.91)
	5/10/2019	0398467 05/10/19	101514	5/29/2019	STATION SUPPLIES	10-004-57725	Shop Supplies-Radio	\$1,107.46
						10-006-54450	Employee Recognition-Alarm	\$886.01
						10-007-58700	Uniforms-EMS	\$165.50
						10-008-53900	Disposable Medical Supplies-M	\$6.99
						10-008-56300	Office Supplies-Matls. Mgmt.	\$92.87
						10-008-57750	Small Equipment & Furniture-M	\$598.57
						10-008-58700	Uniforms-Matls. Mgmt.	\$254.72
						10-008-57900	Station Supplies-Mater	\$1,330.67
						10-009-57750	Small Equipment & Furniture-C	\$63.10
						10-015-52600	Books/Materials-Information T	\$69.48
						10-015-53100	Computer Supplies/Non-CapI	\$720.22
						10-015-57750	Small Equipment & Furniture-I	\$246.99
						10-016-57700	Shop Tools-Facil	\$698.56
						10-016-57725	Shop Supplies-Facil	\$21.48
						10-016-57750	Small Equipment & Furniture-F	\$4,066.79
						10-025-54450	Employee Recognition-Human	\$69.71
							Totals for AMAZON.COM LLC:	\$2,674.21
AMERICAN TIRE DISTRIBUTORS INC	5/7/2019	CM050719			CREDIT	10-010-59150	Vehicle-Tires-Fleet	(\$1,782.24)
	5/7/2019	S122664482	101388	5/15/2019	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$3,777.80
	5/10/2019	S122819033	101447	5/22/2019	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,204.80
	5/23/2019	\$123315272	101516	5/29/2019	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$3,022.24
			101010	5, 20, 2010			N TIRE DISTRIBUTORS INC:	\$6,222.60

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AMERITAS LIFE INSURANCE CORP	5/1/2019	010-48743 5/1/19	101337	5/7/2019	ACCT 010-048743-00002 VISION PREMIUMS MAY '19	10-025-51710	Health Insurance Claims-Huma	\$4,204.11
	5/1/2019	010-48743 05/1/19	101339	5/7/2019	ACCT 010-048743-00001 DENTAL PREMIUMS MAY '19	10-025-51710	Health Insurance Claims-Huma	\$24,173.80
						Totals for AMERIT	AS LIFE INSURANCE CORP:	\$28,377.91
ARAMARK UNIFORM & CAREER APPAREL G	5/3/2019	001267323352	885	5/15/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fl	\$35.12
	5/10/2019	001267327613	953	5/29/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fl	\$48.48
	5/17/2019	001267331858	953	5/29/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fl	\$48.48
	5/24/2019	001267336080	982	6/4/2019	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fl	\$48.48
					Totals for ARAMAR	K UNIFORM & CAR	EER APPAREL GROUP INC.:	\$180.56
ARROW (VIDACARE)	5/8/2019	CM050819			CREDIT/PO 51982	10-009-54200	Durable Medical Equipment-Ol	(\$610.00)
	5/1/2019	9501217436	886	5/15/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Ol	\$1,211.50
	5/10/2019	9501266574	954	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$17,739.00
						То	tals for ARROW (VIDACARE):	\$18,340.50
ASHLEY, AMANDA	5/7/2019	ASH050719	887	5/15/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$1,102.42
							Totals for ASHLEY, AMANDA:	\$1,102.42
AT&T (105414)	5/13/2019	2812599426 05/13/19	101517	5/29/2019	STATION 41 FIRE PANEL 05/13/19-05/12/19	10-016-58800	Utilities-Facil	\$120.27
	5/21/2019	7131652005 05/21/19	101518	5/29/2019	T1-ISSI (project T1) 05/21/19-06/20/19	10-004-58310	Telephones-Service-Radio	\$238.38
							Totals for AT&T (105414):	\$358.65
AT&T (U-VERSE)	5/1/2019	145220893 05/01/19	101389	5/15/2019	STATION 42 05/01/19-05/31/19	10-015-58310	Telephones-Service-Information	\$103.51
	5/11/2019	145685137 05/11/19	101519	5/29/2019	STATION 24 05/12/19-06/11/19	10-015-58310	Telephones-Service-Informatio	\$119.21
							Totals for AT&T (U-VERSE):	\$222.72
AT&T MOBILITY-ROC (6463)	5/23/2019	836735112X05232019	101520	5/29/2019	ACCT# 836735112 04/16/19-05/15/19	10-006-58200	Telephones-Cellular-Alarm	\$142.77
						10-004-58200	Telephones-Cellular-Radio	\$35.69
						Totals for	AT&T MOBILITY-ROC (6463):	\$178.46
ATASCOCITA VOLUNTEER FIRE DEPT INC	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
					Totak	s for ATASCOCITA V	OLUNTEER FIRE DEPT INC:	\$600.00
AUSBIE, JERMAINE	5/1/2019	AUS050119	834	5/1/2019	PER DIEM/DPS TELECOM TRAINING 5/19/19-5/24/19	10-004-58500	Training/Related Expenses-CE-	\$297.00
						Т	otals for AUSBIE, JERMAINE:	\$297.00
AVESTA SYSTEMS, INC.	5/10/2019	5-19-14535	955	5/29/2019	CANDIDATECARE APPICANT TRACKING 05/12/19 - 06/11/19	10-025-57100	Professional Fees-Human	\$800.00
						Totals	for AVESTA SYSTEMS, INC.:	\$800.00
AYRES, MITCHELL	5/21/2019	AYR052119	928	5/22/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$712.00

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							Totals for AYRES, MITCHELL:	\$712.00
B & H PHOTO & ELECTRONICS CORP	5/28/2019	158497044	101621	6/27/2019	SMALL HD THIN GAUGE DHMI MALE CABLES	10-016-57750	Small Equipment & Furniture-F	\$179.97
	5/28/2019	158509260	101621	6/27/2019	SMALL HD THIN GAUGE DHMI MALE CABLES	10-016-57750	Small Equipment & Furniture-F	\$14.99
					Το	otals for B & H PHC	TO & ELECTRONICS CORP:	\$194.96
BARRINGTON VENTURES TD dba BV MEDICA	I 5/1/2019	0143356	101390	5/15/2019	DME MEDCIAL SUPPLIES	10-009-54200	Durable Medical Equipment-Ol	\$822.25
					Totals for B/	ARRINGTON VEN	TURES TD dba BV MEDICAL:	\$822.25
BATES, LAUREN	5/1/2019	ABE050119	835	5/1/2019	PER DIEM/2019 ANNUAL GFOA CONF 5/18/19-5/22/19	10-005-53150	Conferences - Fees, Travel, & 1	\$247.00
	5/24/2019	ABE052419	956	5/29/2019	TRAVEL EXPENSES/2019 ANNUAL GFOA CONF 5/18/19-5/22/19	10-005-53150	Conferences - Fees, Travel, & 1	\$93.24
							Totals for BATES, LAUREN:	\$340.24
BCBS OF TEXAS (POB 731428)	5/3/2019	TY483010005 05/03/19	4476	5/7/2019	BCBS PPO & HSA CLAIMS 04/27/2019 - 05/03/19	10-025-51710	Health Insurance Claims-Huma	\$39,944.27
						10-025-51720	Health Insurance Admin Fees-F	\$62,065.10
	5/10/2019	TY483010005 05/10/19	4482	5/14/2019	BCBS PPO & HSA CLAIMS 05/04/2019 - 05/10/19	10-025-51710	Health Insurance Claims-Huma	\$68,411.68
	5/17/2019	TY483010005 05/17/19	4490	5/22/2019	BCBS PPO & HSA CLAIMS 05/11/2019 - 05/17/19	10-025-51710	Health Insurance Claims-Huma	\$94,771.37
	5/24/2019	TY483010005 05/24/19	4497	5/29/2019	BCBS PPO & HSA CLAIMS 05/18/2019 - 05/24/19	10-025-51710	Health Insurance Claims-Huma	\$69,953.35
						10-025-51720	Health Insurance Admin Fees-F	\$4,519.67
	5/31/2019	TY483010005 05/31/19	4502	6/5/2019	BCBS PPO & HSA CLAIMS 05/25/2019 - 05/31/19	10-025-51710	Health Insurance Claims-Huma	\$110,121.93
						10-025-51720	Health Insurance Admin Fees-F	\$60,263.21
						Totals for BC	BS OF TEXAS (POB 731428):	\$510,050.58
BIOQUELL INC.	5/1/2019	50-051066 \$1912.00	101449	5/22/2019	MEDICAL SUPPLIES/REPLACES CK 100828	10-008-53900	Disposable Medical Supplies-M	\$1,912.00
							Totals for BIOQUELL INC.:	\$1,912.00
BOON-CHAPMAN (Prime DX)	5/7/2019	BOO052419	101523	5/29/2019	MAY 2019 MEDICAL/SURGICAL UTILIZATION REVIEWS	10-002-55700	Management Fees-PA	\$22,867.00
						Totals for E	BOON-CHAPMAN (Prime DX):	\$22,867.00
BOUND TREE MEDICAL, LLC	5/1/2019	83195825	888	5/15/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$294.30
	5/3/2019	83198535	929	5/22/2019	MEDICALL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$763.00
						10-009-54000	Drug Supplies-OMD	\$628.60
						10-008-53800	Disposable Linen-Mater	\$548.70
	5/6/2019	83200090	929	5/22/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$2,677.54
						10-008-53900	Disposable Medical Supplies-M	\$14,869.97
						10-008-53800	Disposable Linen-Mater	\$1,405.75
	5/7/2019	83201820	929	5/22/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Ol	\$1,656.50
	5/10/2019	83206181	957	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$537.20
	5/9/2019	83204816	929	5/22/2019	DME MEDICAL SUPPLIES	10-009-54200	Durable Medical Equipment-Ol	\$949.90
	5/16/2019	83212123	957	5/29/2019	TRAUMA BAG	10-007-57750	Small Equipment & Furniture-E	\$161.99

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	5/10/2019	83206182	957	5/29/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$2,238.21
						10-008-53900	Disposable Medical Supplies-M	\$7,745.67
						10-008-53800	Disposable Linen-Mater	\$1,692.60
	5/9/2019	83204815	929	5/22/2019	MEDICAL SUPPIES	10-008-53900	Disposable Medical Supplies-M	\$564.10
	5/15/2019	83210670	957	5/29/2019	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$36.58
	5/15/2019	83210671	957	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$347.76
						10-009-54000	Drug Supplies-OMD	\$1,647.50
	5/22/2019	83217848	983	6/4/2019	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$1,404.20
						10-008-53900	Disposable Medical Supplies-M	\$5,512.01
						10-009-54000	Drug Supplies-OMD	\$2,484.77
	5/20/2019	83214858	983	6/4/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$636.40
						Totals for B	OUND TREE MEDICAL, LLC:	\$48,803.25
BUCKEYE INTERNATIONAL INC.	5/3/2019	90123583	930	5/22/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$303.07
						Totals for BUC	KEYE INTERNATIONAL INC.:	\$303.07
C & B CHEMICAL	5/23/2019	20073	101572	6/4/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$600.00
							Totals for C & B CHEMICAL:	\$600.00
CAMPBELL, JAMES	5/23/2019	CAM052319	958	5/29/2019	PARKING/AMS WEEK#2 04/27/19-05/03/19	10-007-53150	Conferences - Fees, Travel, & 1	\$53.00
						Т	otals for CAMPBELL, JAMES:	\$53.00
CANON FINANCIAL SERVICES, INC.	5/13/2019	20104112	959	5/29/2019	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TSL-3101	10-015-55400	Leases/Contracts-Information 7	\$3,502.20
	5/13/2019	20090417	959	5/29/2019	SCHEDULE# 001-0735472-002 CONTRACT # DIR-TSL-3101	10-015-55400	Leases/Contracts-Information 7	\$40.92
						Totals for CANON	FINANCIAL SERVICES, INC.:	\$3,543.12
CDW GOVERNMENT, INC.	5/1/2019	SCP3494	889	5/15/2019	PANASONIC LAPTOP PROT + WTY YR 1/2/3	10-015-57750	Small Equipment & Furniture-I	\$1,000.00
	5/7/2019	SFK4548	931	5/22/2019	HP SB 800 G4 CORE 16GB RAM	10-015-57750	Small Equipment & Furniture-I	\$1,131.56
	5/6/2019	SFB1334	931	5/22/2019	HP SB 800 G4 CORE 16GB RAM	10-015-57750	Small Equipment & Furniture-I	\$1,131.56
	5/8/2019	SFP4038	931	5/22/2019	HP 3Y NDB OS ADP DT ONLY ELECTRONIC DISTRIBUTION	10-015-57750	Small Equipment & Furniture-I	\$230.40
	5/10/2019	SGM9976	960	5/29/2019	HP SB 800 GA ELITE DESKTOP	10-009-57750	Small Equipment & Furniture-(\$1,131.56
	5/16/2019	SHZ7101	960	5/29/2019	APC NETSHELTER SX CAB TREE	10-015-57750	Small Equipment & Furniture-I	\$144.20
	5/13/2019	SGV6542	960	5/29/2019	HP 3YR NBD OS ADP DT ONLY	10-002-57750	Small Equipment & Furniture-F	\$28.80
	5/10/2019	SGM9721	960	5/29/2019	HP SB 800 G4 ELITEDESK	10-002-57750	Small Equipment & Furniture-F	\$1,131.56
	5/1/2019	SCG1603	931	5/22/2019	3M PRIVACY FILTER 23.6	10-002-53100	Computer Supplies/Non-CapF	\$200.71
	5/1/2019	SCN5743	931	5/22/2019	HP SB G4 ELITEDESK	10-015-57750	Small Equipment & Furniture-I	\$3,394.68
	5/1/2019	SCN8728	931	5/22/2019	LVO X1 YOGA THINKPAD	10-009-57750	Small Equipment & Furniture-C	\$1,773.76
	5/2/2019	SDH5193	931	5/22/2019	HP SB 800 GA ELITE DESKTOP	10-015-57750	Small Equipment & Furniture-I	\$3,394.68
	5/8/2019	SFT4868	960	5/29/2019	APC VERT CABLE MNGER	10-015-57750	Small Equipment & Furniture-I	\$170.80
	5/21/2019	SJV4441	984	6/4/2019	LVO 3YR ADP PROTECTION	10-009-57750	Small Equipment & Furniture-C	\$28.80

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						Totals for	or CDW GOVERNMENT, INC.:	\$14,893.07
CENTERPOINT ENERGY (REL109)	5/2/2019	88796735 05/02/19	101344	5/7/2019	STATION 20 03/27/19-04/25/19	10-016-58800	Utilities-Facil	\$99.26
	5/10/2019	64018941639 05/10/19	101391	5/15/2019	STATION 15 04/04/19-05/06/19	10-016-58800	Utilities-Facil	\$16.53
	5/10/2019	88820089 05/10/19	101391	5/15/2019	STATION 10 04/04/19-05/03/19	10-016-58800	Utilities-Facil	\$31.20
	5/17/2019	64006986422 05/17/19	101574	6/4/2019	STATION 43 04/10/19-05/14/19	10-016-58800	Utilities-Facil	\$24.32
	5/17/2019	98116148 05/17/19	101453	5/22/2019	STATION 14 04/11/19-05/13/19	10-016-58800	Utilities-Facil	\$26.42
	5/17/2019	64013049610 05/17/19	101453	5/22/2019	STATION 45 04/10/19-05/13/19	10-016-58800	Utilities-Facil	\$20.91
	5/30/2019	92013168 05/30/19	101574	6/4/2019	STATION 30 04/23/19-05/22/19	10-016-58800	Utilities-Facil	\$18.68
						Totals for CENTE	ERPOINT ENERGY (REL109):	\$237.32
CENTRELEARN SOLUTIONS, LLC	5/7/2019	TSINV0000030168	932	5/22/2019	CENTRELEARN LMS WITH CONTENT 05/01/19-05/31/19	10-009-58500	Training/Related Expenses-CE-	\$4,197.44
						Totals for CENT	RELEARN SOLUTIONS, LLC:	\$4,197.44
CHARTER COMMUNICATIONS	5/11/2019	0040724051119	101454	5/22/2019	ACCT #8522100100040724 STATION 26	10-016-58800	Utilities-Facil	\$97.20
	5/18/2019	0035377051819	101529	5/29/2019	STATION 22 05/18/19-06/18/19	10-015-58310	Telephones-Service-Informatio	\$99.98
						Totals for CH	ARTER COMMUNICATIONS:	\$197.18
CITY OF CONROE, WATER (1669)	5/20/2019	00491400000 05/20/19	101455	5/22/2019	ADMIN 04/17/19-05/16/19	10-016-58800	Utilities-Facil	\$1,394.58
	5/30/2019	00720592000 5/30/19	101575	6/4/2019	STATION 10 04/25/19-05/28/19	10-016-58800	Utilities-Facil	\$88.44
						Totals for CITY	OF CONROE, WATER (1669):	\$1,483.02
CITY OF SHENANDOAH	5/13/2019	JUNE 2019-013	101392	5/15/2019	RENT STATION 26	10-000-14900	Prepaid Expenses-BS	\$1,250.00
						Totals	s for CITY OF SHENANDOAH:	\$1,250.00
CLARKSON, BRITTANI	5/9/2019	CLA050919	101393	5/15/2019	WELLNESS PROGRAM/REPLACES CK 81477	10-025-54350	Employee Health\Wellness-Hu	\$25.00
						Tota	als for CLARKSON, BRITTANI:	\$25.00
CLS TECHNOLOGY, INC	5/1/2019	2300	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2299	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2317	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2318	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2324	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2326	101530	5/29/2019	MONITORING 06/2019-05/2020	10-000-14900	Prepaid Expenses-BS	\$420.00
	5/1/2019	2325	101576	6/4/2019	ADMIN FIRE ALARM MONITORING 06/19-05/20	10-016-55600	Maintenance & Repairs-Buildir	\$420.00
						Totals	for CLS TECHNOLOGY, INC:	\$2,940.00
COBURN SUPPLY COMPANY, INC.	5/14/2019	MONTGOMERY	933	5/22/2019	DAC REFRIGERANT "WARNING HAZARDOUS MATERIAL"	10-016-57725	Shop Supplies-Facil	\$453.30
						Totals for COBUI	RN SUPPLY COMPANY, INC.:	\$453.30

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COLONIAL LIFE	5/1/2019	E3387610 05/01/19	4483	5/7/2019	CONTROL NO. E3387610 PREMIUMS 04/01/19-04/30/19	10-000-21590	P/R-Premium Cancer/Accident	\$8,040.38
							Totals for COLONIAL LIFE:	\$8,040.38
COMCAST CORPORATION (POB 60533)	5/1/2019	0546356 05/01/19	101395	5/15/2019	ACCT# 8777702080546356 STATION 21 05/05/19-06/04/19	10-016-58800	Utilities-Facil	\$59.97
						10-015-58310	Telephones-Service-Information	\$107.78
	5/1/2019	0776359 05/01/19	101396	5/15/2019	ACCT# 8777702080776359 STATION 34 5/6/19-6/5/19	10-015-58310	Telephones-Service-Information	\$187.83
						Totals for COMCAST C	CORPORATION (POB 60533):	\$355.58
COMCAST	5/1/2019	78510092	101531	5/29/2019	MAGNOLIA TOWER/IT 03/15/19-04/14/19	10-015-58310	Telephones-Service-Informatio	\$1,465.43
	5/1/2019	79916975	101531	5/29/2019	MAGNOLIA TOWER/IT 04/15/19-05/14/19	10-015-58310	Telephones-Service-Information	\$1,465.43
	5/15/2019	81349702	101531	5/29/2019	MAGNOLIA TOWER/IT 06/15/19-07/14/19	10-015-58310	Telephones-Service-Information	\$1,479.86
							Totals for COMCAST:	\$4,410.72
CONNECT YOUR CARE	5/3/2019	250498610	4477	5/3/2019	FLEXIBLE SPENDING ACCOUNT 04/26/19 - 05/02/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,838.21
	5/10/2019	251274408	4484	5/10/2019	FLEXIBLE SPENDING ACCOUNT 05/09/19 - 05/09/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$538.30
	5/17/2019	252276897	4498	5/17/2019	FLEXIBLE SPENDING ACCOUNT 05/10/19 - 05/16/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,370.25
	5/24/2019	253259871	4499	5/24/2019	FLEXIBLE SPENDING ACCOUNT 05/17/19 - 05/23/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$1,209.18
	5/11/2019	252349679	4503	5/11/2019	FSA PER EMPLOYEE MONTHLY ADMISTRATION & NEW	EMPL 10-025-57100	Professional Fees-Human	\$68.82
	5/31/2019	254067888	4504	5/31/2019	FLEXIBLE SPENDING ACCOUNT 05/24/19 - 05/30/19	10-000-21585	P/R-Flexible Spending-BS-BS	\$853.11
						Totals	s for CONNECT YOUR CARE:	\$5,877.87
CONROE NOON LIONS CLUB	5/1/2019	104292	101397	5/15/2019	MONTHLY MEMBERSHIP DUES/BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
	5/1/2019	103886	101457	5/22/2019	MEMBERSHIP DUES APRIL 2019 FOR BRETT ALLEN	10-001-54100	Dues/Subscriptions-Admin	\$55.00
						Totals for C	ONROE NOON LIONS CLUB:	\$110.00
CONROE REGIONAL MEDICAL CENTER	5/13/2019	JUNE 2019-021	101398	5/15/2019	STATION 90 LEASE	10-000-14900	Prepaid Expenses-BS	\$3,606.20
						Totals for CONROE RE	GIONAL MEDICAL CENTER:	\$3,606.20
CONROE WELDING SUPPLY, INC.	5/6/2019	PS440970	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.40
	5/9/2019	CT914263	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$123.60
	5/7/2019	CT914200	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$244.00
	5/8/2019	CT914154	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$171.60
	5/2/2019	CT913862	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$134.40
	5/1/2019	CT913342	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$274.40
	5/1/2019	CT912353	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$151.00
	5/1/2019	CT912526	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$188.20
	5/1/2019	CT912354	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.00
	5/1/2019	CT912907	890	5/15/2019	ACETYLENE/OXYGEN	10-008-56600	Oxygen & Gases-Mater	\$37.65
	5/1/2019	CT913554	890	5/15/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$107.35
	5/22/2019	CT916024	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20

	5/20/2019							
	0/20/2019	PS441569	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.40
	5/17/2019	CT915526	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$129.60
	5/13/2019	PS441241	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$45.40
	5/13/2019	PS441240	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	5/13/2019	PS440971	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.60
	5/15/2019	CT914984	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$146.20
	5/14/2019	CT914961	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$225.40
	5/15/2019	CT914956	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$171.60
	5/10/2019	CT914637	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$91.40
	5/21/2019	CT915878	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.00
	5/22/2019	CT915398	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$81.60
	5/16/2019	CT915445	961	5/29/2019	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$175.10
	5/31/2019	R05191160	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$5.45
	5/31/2019	R05191161	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191162	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191164	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191163	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191170	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$6.00
	5/31/2019	R05191166	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$6.00
	5/31/2019	R05191171	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$6.00
	5/31/2019	R05191165	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$90.60
	5/31/2019	R05191172	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$15.00
	5/31/2019	R05191174	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191173	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$3.00
	5/31/2019	R05191175	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$71.40
	5/31/2019	R05191180	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$108.00
	5/31/2019	R05191176	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$9.00
	5/31/2019	R05191183	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$50.15
	5/31/2019	R05191746	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$62.95
	5/31/2019	R05191182	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$6.00
	5/31/2019	R05191185	985	6/4/2019	CYLINDER RENTAL INVOICE	10-008-56600	Oxygen & Gases-Mater	\$9.00
				-, ,		Totals for CONRO	DE WELDING SUPPLY, INC.:	\$3,454.85
CONSOLIDATED COMMUNICATIONS-LUF	5/1/2019	06060MCD-S-19121	101346	5/7/2019	ADMIN 05/01/19-05/31/19	10-015-58310	Telephones-Service-Informatio	\$209.68
						Totals for CONSOLIDATE	ED COMMUNICATIONS-LUF:	\$209.68
CONSOLIDATED COMMUNICATIONS-TXU	5/1/2019	9365399272 05/01/19	101347	5/7/2019	ADMIN 05/01/19-05/31/19	10-015-58310	Telephones-Service-Information	\$35.39
	5/16/2019	0009600146 05/16/19	101458	5/22/2019	AMIN 05/16/19-06/15/19	10-015-58310	Telephones-Service-Informatio	\$591.36
	5/16/2019	0009600539 05/16/19	101459	5/22/2019	ADMIN 05/16/19-06/15/19	10-015-58310	Telephones-Service-Informatio	\$287.66
	5/21/2019	9365393450 05/21/19	101532	5/29/2019	ADMIN 05/21/19-06/20/19	10-015-58310	Telephones-Service-Informatio	\$155.40

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	5/21/2019	9365391160 05/21/19	101533	5/29/2019	ADMIN 05/21/19-06/20/19	10-015-58310	Telephones-Service-Informatio	\$7,678.66
					Totals	for CONSOLIDATE	ED COMMUNICATIONS-TXU:	\$8,748.47
COTTAR, SARAH	5/14/2019	COT051419	891	5/15/2019	TRAVEL EXPENSE/NAVIGATOR CONFERENCE 04/23/19-04/26/1	19 10-006-53150	Conferences - Fees, Travel, & 1	\$122.80
							Totals for COTTAR, SARAH:	\$122.80
CRAWFORD ELECTRIC SUPPLY COMPANY, IN	5/1/2019	S008545869.001	101534	5/29/2019	SUPPLIES FOR BAY LIGHTS	10-016-57725	Shop Supplies-Facil	\$431.04
	5/14/2019	S008592311.001	101534	5/29/2019	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$213.03
	5/15/2019	S008592311.002	101534	5/29/2019	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$162.72
					Totals for CRA	AWFORD ELECTR	IC SUPPLY COMPANY, INC.:	\$806.79
CROWN PAPER AND CHEMICAL	5/1/2019	123084	892	5/15/2019	STATION SUPPLIES	10-016-55600	Maintenance & Repairs-Buildir	\$35.85
	5/23/2019	123645	986	6/4/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$217.68
						Totals for CRO	WN PAPER AND CHEMICAL:	\$253.53
CULLIGAN OF HOUSTON	5/1/2019	1261923	101293	5/1/2019	CI SVC CONT - LEVEL 3 05/01 TO 05/31	10-016-55600	Maintenance & Repairs-Buildir	\$299.00
	5/1/2019	1252335	101399	5/15/2019	SOLAR SALT FOR WATER SYSTEM	10-016-55600	Maintenance & Repairs-Buildir	\$64.75
						Totals for	or CULLIGAN OF HOUSTON:	\$363.75
CUMMINS SOUTHERN PLAINS, LTD.	5/1/2019	85-48334	101400	5/15/2019	REPLACED THE CONTROL DISPLAY & BATTERY CHARGER	10-004-57100	Professional Fees-Radio	\$4,759.82
	5/13/2019	94-39606	101535	5/29/2019	FILTER-OIL	10-010-59050	Vehicle-Parts-Fleet	\$1,589.26
						Totals for CUMMIN	S SOUTHERN PLAINS, LTD.:	\$6,349.08
CURRIE, APRIL	5/9/2019	CUR050919	101401	5/15/2019	DD RETURNED FOR 5.03.19 CHECK DATE FOR INCORECT INFO	D 10-000-14305	A/R Employee-BS	\$100.00
							Totals for CURRIE, APRIL:	\$100.00
DAILEY WELLS COMMUNICATION INC.	5/1/2019	19MCHD04	893	5/15/2019	ON SITE SUPPORT FOR DWC SENIOR APRIL 2019	10-004-57100	Professional Fees-Radio	\$15,210.00
	5/7/2019	19CC041210	934	5/22/2019	CHARGER, 6-BAY	10-004-57750	Small Equipment & Furniture-F	\$3,614.80
	5/1/2019	19CC032707	934	5/22/2019	T1 CLOCK MODULE FOR SECURE SYNC	10-004-57750	Small Equipment & Furniture-F	\$1,847.40
	5/16/2019	19CC050212	962	5/29/2019	CHARGER, VC4000	10-004-57225	Radio Repair - Parts-Radio	\$1,599.00
	5/3/2019	00065415	962	5/29/2019	RADIO REPAIR S/N A40204006483	10-004-57200	Radio Repairs - Outsourced (De	\$100.00
	5/1/2019	00065419	962	5/29/2019	RADIO REPAIR S/N 96012619	10-004-57200	Radio Repairs - Outsourced (De	\$350.00
	5/9/2019	00065420	962	5/29/2019	RADIO REPAIR S/N 96012844	10-004-57200	Radio Repairs - Outsourced (De	\$103.75
	5/9/2019	00065440	962	5/29/2019	RADIO REPAIR S/N 96012847	10-004-57200	Radio Repairs - Outsourced (De	\$103.75
	5/7/2019	00065443	962	5/29/2019	RADIO REPAIR S/N A40209205639	10-004-57200	Radio Repairs - Outsourced (De	\$100.00
	5/9/2019	00065444	962	5/29/2019	RADIO REPAIR S/N A40209205643	10-004-57200	Radio Repairs - Outsourced (De	\$100.00
	5/10/2019	00065486	962	5/29/2019	RADIO REPAIR S/N 96005458	10-004-57200	Radio Repairs - Outsourced (De	\$103.75
					Tot	als for DAILEY WE	LLS COMMUNICATION INC.:	\$23,232.45
DEARBORN NATIONAL LIFE INS CO	5/1/2019	F021753 05/01/19	4479	5/2/2019	LIFE/DISABILITY 05/01/19-05/31/19	10-025-51710	Health Insurance Claims-Huma	\$20,933.70

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						Totals for DEARBO	RN NATIONAL LIFE INS CO:	\$20,933.70
DEMONTROND	5/1/2019	CM223814			CREDIT/PO 52164	10-010-59050	Vehicle-Parts-Fleet	(\$110.78)
	5/17/2019	CM223986			CREDIT/PO 52049	10-010-59050	Vehicle-Parts-Fleet	(\$20.00)
	5/17/2019	CM216433A			CREDIT/PO 50167	10-010-59050	Vehicle-Parts-Fleet	(\$60.00)
	5/17/2019	CM211823 5.17.19			CREDIT/PO 48819	10-010-59050	Vehicle-Parts-Fleet	(\$40.00)
	5/17/2019	CM219132			CREDIT/PO 50803	10-010-59050	Vehicle-Parts-Fleet	(\$40.00)
	5/17/2019	CM221137A			CREDIT/PO 51306	10-010-59050	Vehicle-Parts-Fleet	(\$40.00)
	5/17/2019	CM223597			CREDIT/PO 51956	10-010-59050	Vehicle-Parts-Fleet	(\$50.00)
	5/24/2019	CM218597A			CREDIT/PO 50679	10-010-59050	Vehicle-Parts-Fleet	(\$1,000.00)
	5/1/2019	224009	101402	5/15/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$160.93
	5/1/2019	223814	CM223814	5/25/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$110.78
	5/1/2019	223818	101402	5/15/2019	VEHICLE PARTDS	10-010-59050	Vehicle-Parts-Fleet	\$171.06
	5/6/2019	224231	101460	5/22/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$534.60
	5/3/2019	224155	101460	5/22/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,278.02
						10-010-56500	Other Services-Fleet	\$104.72
	5/10/2019	224400	101536	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,540.68
	5/10/2019	224463	101536	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,270.50
	5/10/2019	224477	101536	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$213.13
	5/15/2019	224693	101536	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$670.90
	5/20/2019	224817	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$247.50
	5/15/2019	224726	101536	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$162.80
	5/22/2019	225018	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$537.91
	5/23/2019	225151	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$135.78
						10-010-56500	Other Services-Fleet	\$9.42
	5/22/2019	225046	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$60.36
	5/21/2019	224988	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,698.37
	5/22/2019	225085	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$391.10
	5/22/2019	225087	101578	6/4/2019	VEHICILE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$23.27
	5/23/2019	225188	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$282.70
	5/20/2019	224816	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,771.69
						10-010-56500	Other Services-Fleet	\$78.06
	5/20/2019	224892	101578	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$36.19
	5/24/2019	225184	101632	6/23/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,659.90
							Totals for DEMONTROND:	\$18,789.59
DOCUNAV SOLUTIONS	5/1/2019	42290	101461	5/22/2019	LASERFICHE RIO PILOT & FORMS	10-015-53050	Computer Software-Information	\$74,798.19
						Totals	for DOCUNAV SOLUTIONS:	\$74,798.19
DPS TELECOM	5/23/2019	IN43860	101633	6/24/2019	D-PK-HVACI CONTROLLER	10-004-57750	Small Equipment & Furniture-F	\$19,687.92

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for DPS TELECOM:	\$19,687.92
EMS SURVEY TEAM	5/1/2019	1174	963	5/29/2019	MCHD MAILED SURVEYS-APRIL 2019	10-009-53550	Customer Relations-OMD	\$3,577.20
						Тс	otals for EMS SURVEY TEAM:	\$3,577.20
ENTERGY TEXAS, LLC	5/1/2019	300002935516	101351	5/7/2019	ROBINSON TOWER 03/27/19-04/25/19	10-004-58800	Utilities-Radio	\$341.67
	5/1/2019	180004480068	101352	5/7/2019	ROBINSTON TOWER 03/27/19-04/25/19	10-004-58800	Utilities-Radio	\$34.37
	5/3/2019	160004393836	101403	5/15/2019	ADMIN 03/30/19-04/28/19	10-016-58800	Utilities-Facil	\$11,673.06
	5/3/2019	440002421859	101404	5/15/2019	STATION 32 03/30/19-04/29/19	10-016-58800	Utilities-Facil	\$461.74
	5/10/2019	180004487866	101405	5/15/2019	STATION 20 04/08/19-05/03/19	10-016-58800	Utilities-Facil	\$623.39
	5/8/2019	170004423066	101406	5/15/2019	STATION 14 04/03/19-05/01/19	10-016-58800	Utilities-Facil	\$241.74
	5/17/2019	50006190377	101462	5/22/2019	SPLENDOR TOWER 04/12/19-05/13/19	10-004-58800	Utilities-Radio	\$453.67
	5/17/2019	395003852897	101463	5/22/2019	STATION 31 04/12/19-05/13/19	10-016-58800	Utilities-Facil	\$395.42
	5/16/2019	410002313079	101464	5/22/2019	THOMPSON TOWER 04/12/19-05/14/19	10-004-58800	Utilities-Radio	\$498.07
	5/15/2019	385003880670	101465	5/22/2019	STATION 30 04/9/19-05/09/19	10-016-58800	Utilities-Facil	\$713.77
	5/21/2019	145005346004	101539	5/29/2019	STATION 10 04/18/19-05/17/19	10-016-58800	Utilities-Facil	\$641.24
	5/21/2019	445003507278	101540	5/29/2019	STATION 43 04/15/19-05/15/19	10-016-58800	Utilities-Facil	\$405.64
	5/22/2019	135005370723	101541	5/29/2019	STATION 44 04/17/19-05/17/19	10-016-58800	Utilities-Facil	\$133.71
	5/23/2019	265004671646	101636	6/29/2019	GRANGERLAND TOWER 04/19/19-05/17/19	10-004-58800	Utilities-Radio	\$593.62
ERWIN, KELLIE	5/13/2019	ERW051319	894	5/15/2019	BAGGAGE/NAVIGATOR CONFERENCE 04/23/19-04/26/19	10-006-53150	Conferences - Fees, Travel, & ! Totals for ERWIN, KELLIE:	\$60.00 \$60.00
FERRELL, JULIANNE C	5/21/2010	FER052119	025	- 100 10010				
	5/21/2019	TER052119	935	5/22/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550 Total	Tuition Reimbursement-Humar s for FERRELL, JULIANNE C:	\$796.00 \$796.00
FIREFIGHTER SAFETY CENTER	5/21/2019	27467			TUITION REIMBURSEMENT/SPRING 2019 BOOT/UNIFORMS		-	
			935 964	5/22/2019		Total 10-007-58700	s for FERRELL, JULIANNE C:	\$796.00
						Total 10-007-58700	s for FERRELL, JULIANNE C: Uniforms-EMS	\$796.00 \$200.93
FIREFIGHTER SAFETY CENTER	5/7/2019	27467	964	5/29/2019	BOOT/UNIFORMS	Total 10-007-58700 Totals for FIRE	s for FERRELL, JULIANNE C: Uniforms-EMS FIGHTER SAFETY CENTER:	\$796.00 \$200.93 \$200.93
FIREFIGHTER SAFETY CENTER	5/7/2019 5/7/2019	27467 70574	964 936	5/29/2019 5/22/2019	BOOT/UNIFORMS VEHICLE PARTS	Total 10-007-58700 Totals for FIRE 10-010-59050	s for FERRELL, JULIANNE C: Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet	\$796.00 \$200.93 \$200.93 \$415.57
FIREFIGHTER SAFETY CENTER	5/7/2019 5/7/2019 5/1/2019	27467 70574 70372	964 936 936	5/29/2019 5/22/2019 5/22/2019	BOOT/UNIFORMS VEHICLE PARTS VEHICLE PARTS	Total 10-007-58700 Totals for FIRE 10-010-59050 10-010-59050	s for FERRELL, JULIANNE C Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet Vehicle-Parts-Fleet	\$796.00 \$200.93 \$200.93 \$415.57 \$136.54
FIREFIGHTER SAFETY CENTER	5/7/2019 5/7/2019 5/1/2019	27467 70574 70372	964 936 936	5/29/2019 5/22/2019 5/22/2019	BOOT/UNIFORMS VEHICLE PARTS VEHICLE PARTS	Total 10-007-58700 Totals for FIRE 10-010-59050 10-010-59050	s for FERRELL, JULIANNE C Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet Vehicle-Parts-Fleet Accident Repair-Fleet	\$796.00 \$200.93 \$200.93 \$415.57 \$136.54 \$134.42
FIREFIGHTER SAFETY CENTER FRAZER, LTD.	5/7/2019 5/7/2019 5/1/2019 5/23/2019	27467 70574 70372 70812	964 936 936 987	5/29/2019 5/22/2019 5/22/2019 6/4/2019	BOOT/UNIFORMS VEHICLE PARTS VEHICLE PARTS VEHICLE PARTS	Total 10-007-58700 Totals for FIRE 10-010-59050 10-010-59050 10-010-52000	s for FERRELL, JULIANNE C: Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet Vehicle-Parts-Fleet Accident Repair-Fleet Totals for FRAZER, LTD.:	\$796.00 \$200.93 \$200.93 \$415.57 \$136.54 \$134.42 \$686.53
FIREFIGHTER SAFETY CENTER FRAZER, LTD.	5/7/2019 5/7/2019 5/1/2019 5/23/2019 5/1/2019	27467 70574 70372 70812 012554636	964 936 936 987 895	5/29/2019 5/22/2019 5/22/2019 6/4/2019 5/15/2019	BOOT/UNIFORMS VEHICLE PARTS VEHICLE PARTS VEHICLE PARTS UNIFORMS	Total 10-007-58700 Totals for FIRE 10-010-59050 10-010-59050 10-010-52000	s for FERRELL, JULIANNE C: Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet Vehicle-Parts-Fleet Accident Repair-Fleet Totals for FRAZER, LTD.: Uniforms-EMS	\$796.00 \$200.93 \$200.93 \$415.57 \$136.54 \$134.42 \$686.53 \$13.00
FIREFIGHTER SAFETY CENTER FRAZER, LTD.	5/7/2019 5/7/2019 5/1/2019 5/23/2019 5/1/2019 5/1/2019	27467 70574 70372 70812 012554636 012554635	964 936 936 987 895 895	5/29/2019 5/22/2019 5/22/2019 6/4/2019 5/15/2019 5/15/2019	BOOT/UNIFORMS VEHICLE PARTS VEHICLE PARTS VEHICLE PARTS UNIFORMS UNIFORMS	Total 10-007-58700 Totals for FIRE 10-010-59050 10-010-52000 10-007-58700 10-007-58700	s for FERRELL, JULIANNE C Uniforms-EMS FIGHTER SAFETY CENTER: Vehicle-Parts-Fleet Vehicle-Parts-Fleet Accident Repair-Fleet Totals for FRAZER, LTD.: Uniforms-EMS Uniforms-EMS	\$796.00 \$200.93 \$200.93 \$415.57 \$136.54 \$134.42 \$686.53 \$13.00 \$13.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	5/1/2019	012501457	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$86.50
	5/1/2019	012565292	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$53.99
	5/1/2019	012554650	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/1/2019	012565293	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$107.98
	5/1/2019	012565303	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$47.99
	5/1/2019	012565322	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$76.50
	5/1/2019	012601431	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$19.50
	5/1/2019	012613817	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/1/2019	012601418	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$86.50
	5/1/2019	012197504	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.00
	5/1/2019	117838A	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.00
	5/1/2019	129297	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$239.97
						10-007-58700	Uniforms-EMS	\$15.51
	5/1/2019	117837A	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$139.00
	5/1/2019	113185	895	5/15/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$292.00
	5/9/2019	012681085	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/1/2019	012613818	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/1/2019	012613819	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/1/2019	012613820	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/1/2019	012343680	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$47.99
	5/6/2019	012648430	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.50
	5/6/2019	012648431	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$164.40
	5/1/2019	012405676	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$145.00
	5/6/2019	012648438	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.90
	5/6/2019	012648437	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/6/2019	012648434	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$197.40
	5/9/2019	012681092	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$417.49
	5/1/2019	012479067	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$62.99
	5/1/2019	012613852	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
	5/6/2019	012648432	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$222.50
	5/7/2019	012659506	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/6/2019	012648433	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$76.50
	5/1/2019	012565304	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$103.00
	5/1/2019	012501468	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$102.50
	5/6/2019	012648458	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/9/2019	012681110	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$222.90
	5/9/2019	012681106	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$153.00
	5/9/2019	012681108	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$401.85
	5/9/2019	012681109	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$323.85
	5/9/2019	012681111	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$148.90

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	5/9/2019	012681112	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$69.50
	5/1/2019	012442858	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	5/9/2019	012681107	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$128.00
	5/6/2019	012648441	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$147.40
	5/6/2019	012648440	937	5/22/2019	UNIFORS	10-007-58700	Uniforms-EMS	\$76.50
	5/6/2019	012648439	937	5/22/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$94.90
	5/17/2019	012749788	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$249.50
	5/13/2019	012705767	965	5/29/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$76.50
	5/10/2019	012699286	965	5/29/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	5/17/2019	012757342	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$99.00
	5/20/2019	012763658	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$402.39
	5/20/2019	012763668	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$401.85
	5/20/2019	012763678	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$173.50
	5/20/2019	012763685	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	5/20/2019	012763688	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$146.50
	5/20/2019	012763681	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.99
	5/20/2019	012763684	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$216.50
	5/20/2019	012763686	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/20/2019	012763687	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/20/2019	012763689	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$70.00
	5/15/2019	012648405	988	6/4/2019	UNIFORMS	10-007-58700	Uniforms-EMS	\$13.00
						Totals for GALLS, I	LLC dba MILLER UNIFORMS:	\$8,769.08
GORDON, EMILY	5/31/2019	GOR053119	989	6/4/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$1,988.22
				-, -,			Totals for GORDON, EMILY:	\$1,988.22
GRAINGER	5/20/2019	9180665524	101582	6/4/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$69.60
							Totals for GRAINGER:	\$69.60
GREAT SOUTHWEST PAPER CO., INC	5/20/2019	594444	990	6/4/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$1,093.12
	5/28/2019	594444-01	1015	6/27/2019	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$897.80
					Тс	otals for GREAT SO	UTHWEST PAPER CO., INC:	\$1,990.92
GRIFFIN SERVICES (dba) JASON GRIFFIN	5/6/2019	2019-039	101467	5/22/2019	CHAIN GUIDES ON BAY DOOR STATION 10	10-016-55600	Maintenance & Repairs-Buildir	\$205.00
	5/20/2019	2019-044	101583	6/4/2019	PREVENTIVE MAINTENANCE ON STATION GARAGE DOORS	10-016-55600	Maintenance & Repairs-Buildir	\$2,200.00
	5/28/2019	2019-047	101643	6/27/2019	PM TRUCK SERVICE CENTER	10-016-55600	Maintenance & Repairs-Buildir	\$1,800.00
				-, _ : ,			/ICES (dba) JASON GRIFFIN:	\$4,205.00
HANCOCK, JOHN E	5/1/2019	HAN050119	101356	5/7/2019	WELLNESS PROGRAM/GYM MEMBERSHIP - 1 MONTH	10-025-54350	Employee Health\Wellness-Hui	\$23.87
	5/31/2019	HAN053119	991	6/4/2019	WELLNESS PROGRAM/GYM MEMBERSHIP X 1	10-025-54350	Employee Health\Wellness-Hu	\$23.87
	5.5112017		<i>))</i> 1	0, 7, 2013		10 020 04000	projec ricalai ("enness fiu	φ25.07

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No	Account Description	Amount
						-	Fotals for HANCOCK, JOHN E:	\$47.74
HARRIS CORPORATION - PSPC	5/1/2019	93316103	966	5/29/2019	P25 SYSTEM OVERVIEW TRAINING 04-08-04/12 2019	10-004-53150	Conferences - Fees, Travel, & !	\$2,500.00
				-, -,		Totals for HAF	RRIS CORPORATION - PSPC:	\$2,500.00
HEALTH CARE LOGISTICS, INC	5/3/2019	7122029	101468	5/22/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$1,154.98
						Totals for HE	ALTH CARE LOGISTICS, INC:	\$1,154.98
HEINRICH, MEAGAN	5/28/2019	HEI052819	967	5/29/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$427.20
						Т	otals for HEINRICH, MEAGAN:	\$427.20
HENNERS-GRAINGER, SHAWN	5/15/2019	HEN051519	101409	5/15/2019	TUTITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$2,029.54
			101103	0, 20, 2020			NNERS-GRAINGER, SHAWN:	\$2,029.54
HENRY SCHEIN, INCMATRX MEDICAL	5/1/2019	19524290			CREDIT/PO 50447	10-008-53900	Disposable Medical Supplies-M	(\$720.80)
	5/1/2019	64666097	101410	5/15/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$22.00
	5/2/2019	64779256	101410	5/15/2019	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$267.67
						10-008-53900	Disposable Medical Supplies-N	\$1,066.17
	5/3/2019	64833474	101469	5/22/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$0.18
	5/1/2019	64690854	101469	5/22/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$110.82
	5/1/2019	63950366	101469	5/22/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$675.90
	5/10/2019	65089327	101545	5/29/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$997.38
	5/15/2019	65221809	101545	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$1,636.56
	5/14/2019	65166031	101545	5/29/2019	DRUG MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$675.90
	5/17/2019	65283691	101586	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$448.80
	5/22/2019	65404729	101586	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$1,854.95
						10-009-54000	Drug Supplies-OMD	\$635.27
						Totals for HENRY SC	HEIN, INCMATRX MEDICAL:	\$7,670.80
HERNANDEZ, JESSICA	5/31/2019	HER053119	992	6/4/2019	MILEAGE REIMBURSEMENT 05/20/19-05/28/19	10-005-56200	Mileage Reimbursements-Acco	\$9.98
						Tota	Is for HERNANDEZ, JESSICA:	\$9.98
HERRING, ASHTON	5/31/2019	HER053119	992	6/4/2019	MILEAGE REIMBURSEMENT 05/13/19-05/29/19	10-009-56200	Mileage Reimbursements-OME	\$58.95
				-, -,		I	otals for HERRING, ASHTON:	\$58.95
HR IN ALIGNMENT, LLC	5/6/2019	JUNE 2019	101386	5/7/2019	HR CONSULTING FEE FOR JUNE 2019	10-000-14900	Prepaid Expenses-BS	\$750.00
				-, -,			s for HR IN ALIGNMENT, LLC:	\$750.00
HUDSON & O'LEARY, LLP	5/1/2019	MAY 2019-001	939	5/22/2019	MONTHLY FLAT FEE FOR LEGAL SERVICES	10-001-55500	Legal Fees-Admin	\$5,000.00
						Totals f	or HUDSON & O'LEARY, LLP:	\$5,000.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
IBS OF GREATER CONROE & INTERSTATE BA	5/17/2019	1924102005141	101587	6/4/2019	AUTOMOTIVE BATTERIES	10-010-57650	Repair-Equipment-Fleet	\$380.00
						10-010-58900	Vehicle-Batteries-Fleet	\$757.75
					Totals for IBS OF C	GREATER CONROE & INTE	RSTATE BATTERY SYSTEM:	\$1,137.75
ICEMULE COMPANY, INC.	5/14/2019	10651	101471	5/22/2019	EMS EMPLOYEE APPRECIATION	10-007-54450	Employee Recognition-EMS	\$11,274.79
						Totals for	DI ICEMULE COMPANY, INC.:	\$11,274.79
INDEPENDENCE MEDICAL	5/22/2019	58963183	101589	6/4/2019	IDDM MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$1,132.00
						Totals fo	r INDEPENDENCE MEDICAL:	\$1,132.00
INDIGENT HEALTHCARE SOLUTIONS	5/2/2019	67899	897	5/15/2019	POWER SEARCH SERVICES FOR APRIL 2019	10-002-57100	Professional Fees-PA	\$204.00
	5/1/2019	67834	897	5/15/2019	PROFESSIONAL SERVICERS FOR JUNE 2019	10-000-14900	Prepaid Expenses-BS	\$12,676.27
						Totals for INDIGENT	HEALTHCARE SOLUTIONS:	\$12,880.27
IT REMARKETING, INC dba TECHNOCYCLE	5/10/2019	108265	101472	5/22/2019	NAID CERTIFICATE ONSITE DRIVE DESTRUCTION	10-015-58800	Utilities-Information Technolog	\$1,400.00
						Totals for IT REMARKETI	NG, INC dba TECHNOCYCLE:	\$1,400.00
JAMES, ROBERT	5/13/2019	JUNE 2019-026	101411	5/15/2019	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
							Totals for JAMES, ROBERT:	\$1,201.00
JENKINS, ALINA	5/31/2019	JEN053119	101569	5/31/2019	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$290.19
							Totals for JENKINS, ALINA:	\$290.19
JMARK INSPECTIONS, INC.	5/13/2019	#051319-1	101548	5/29/2019	PROPERTY INSPECTION STATION 27	10-016-55600	Maintenance & Repairs-Buildir	\$575.00
						Totals for	JMARK INSPECTIONS, INC.:	\$575.00
JOHNSON, WADE	5/15/2019	JOH051519	101412	5/15/2019	TUTITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$3,724.80
							Totals for JOHNSON, WADE:	\$3,724.80
JP MORGAN CHASE BANK	5/5/2019	00036741 05/5/19.2	4500	5/20/2019	JPM CREDIT CARD TRANSACTIONS MAY 2019	10-000-14900	Prepaid Expenses-BS	\$7,681.64
						10-001-53150	Conferences - Fees, Travel, & 1	\$902.02
						10-001-54100	Dues/Subscriptions-Admin	\$34.99
						10-001-55900	Meals - Business and Travel-Ac	\$187.24
						10-002-54100	Dues/Subscriptions-PA	\$150.00
						10-004-53150	Conferences - Fees, Travel, & !	\$1,806.65
						10-004-57225	Radio Repair - Parts-Radio	\$162.84
						10-004-57750	Small Equipment & Furniture-F	\$707.25
						10-006-53150	Conferences - Fees, Travel, & !	\$1,725.68
						10-006-54450	Employee Recognition-Alarm	\$300.74

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1989.8.29 6.00 Work Moore 5.25.99 1969.820 5.00 Work Moore 5.00 S 1969.820 5.00 S 5.00 S 1969.800 5.00 S							10-007-53150	Conferences - Fees, Travel, & 1	\$1,985.12
1908.900 Peag-Mer 5.731-3 1908.900 Reins Liene-OMD 544.00 1009.500 Reins Liene-OMD 544.00 1009.500 Reins Liene-OMD 540.00 1009.500 Reins Liene-OMD 540.00 1009.500 Reins Liene-OMD 540.00 1009.500 Reinsex-Ners 500.00 1001.500 Treit Express Pier 500.00 1001.500 Reins Pier Information 510.00 1001.500 Reins Pier 500.00							10-007-57800	Special Events Supplies-EMS	\$1,808.23
10008-5700 Sum Sayples-Auer 9, 19, 14 10008-5700 Buines Licenses (DL) 585.00 10008-5710 Community Thunkon-Dup 585.00 10008-5710 Community Thunkon-Dup 585.00 10008-5710 Mainessex-Centra (L) 597.00 10008-5700 Raining Related Expenses, Fee 575.00 10010-5700 Raining Related Expenses, Fee 586.00 10010-5800 Taking Related Expenses, Fee 586.00 10010-5800 Raining Related Expenses, Fee 586.00 10010-5700 Raining Related Expenses, Fee 587.00 10010-5700 Raining R							10-008-52500	Bio-Waste Removal-Mater	\$2,538.99
 100057370 0005700 0005700 000005700 00005700 00005700 00005700 00005700 00005700 00000							10-008-56900	Postage-Meter	\$708.36
0.000.95990 Community Flacation-payer 95.00 0.000.95190 Mintenace-Contra Equipose 50.00 0.000.9560 Mintenace-Contra Equipose 50.00 0.000.9560 Reprint-Payer 50.00 0.000.9560 Reprint-Payer 50.00 0.000.9560 Reprint-Payer 50.00 0.000.9560 Reprint-Payer 50.00 0.000.9560 Training Related Topyroace/To 50.00 0.000.9560 Training Related Topyroace/To 50.00 0.001.9560 Training Related Topyroace/To 50.00 0.001.9550 Reprint-Paritantion 50.40 0.001.95500 Reprint-Pa							10-008-57900	Station Supplies-Mater	\$1,974.14
 10095319 0 Onferences - Pers, Tarel, 82 0532 10095580 Maintonace-Contra Liquing 50350 10005580 Maintonace-Contra Liquing 50350 10005580 Maintonace-Contra Liquing 50350 10005580 Roite-Figuren-Fier 5359 10005580 Roite-Figuren-Fier 5359 10005580 Traing-Redict Express-Fier 5359 10015580 Roging-Redict Express-Fier 53593 10015580 Roging-Redict Express-Fier 5							10-009-52700	Business Licenses-OMD	\$444.00
 							10-009-52950	Community Education-Dept	\$55.00
 NATHEENA KYSZ SYORAGE BATT \$10.00 NSSSA MOROS SKA Skarich Skari							10-009-53150	Conferences - Fees, Travel, & 1	(\$18.52)
 100105200 8005. Macrials-Fiet 919. 95 100105700 Repair-Lapinguna: Heret 920. 050 100105800 100105800<							10-009-55650	Maintenance-Contract Equipme	\$70.00
 							10-009-58500	Training/Related Expenses-CE-	\$375.00
 							10-010-52600	Books/Materials-Fleet	\$191.95
100055500 TrainingRelated Express-Per 516500 100055600 TrainingRelated Express-Per 516500 100055600 Victor 57000 1001055600 Victor 57000 1001055600 Victor 57000 1001055700 Boals-American-Serves-Travel, 4.2 520300 100155700 Boals-American-Serves-Travel, 4.2 55000 100155700 Boals-American-Serves-Travel, 4.3 55100 100155700 Boals-American-Serves-Travel, 4.3 55100 100155700 Boals-Express-Travel, 4.3 55100 100155700 Boals-Express-Travel, 4.3 55100 100165700 Boals-Express-Travel, 4.3 55100 100165700 Boals-Express-Travel, 4.3 55000 100165700 Boals-Frid 57300 100165700 Boals-Frid 59300 100155700 Pressonal Tes-Human 55900 100155700 Pressonal Tes-Human 59300 100155700 Pressonal Tes-Human 59300 100155700 Pressonal Tes-Human 59300 100155700 Pressonal Tes-Human 59300							10-010-57650	Repair-Equipment-Fleet	\$739.70
 							10-010-57700	Shop Tools-Fleet	\$203.66
 Non-Disposition Non-Singer Non-Singer<!--</td--><td></td><td></td><td></td><td></td><td></td><td></td><td>10-010-58500</td><td>Training/Related Expenses-CE-</td><td>\$165.00</td>							10-010-58500	Training/Related Expenses-CE-	\$165.00
 Non-Norman Series 1990 (1990) Non-Norman Series 1990) Non-No							10-010-58600	Travel Expenses-Fleet	\$480.00
10011-5310 Conferences - Fees, Travel, & S2080 10011-5380 Training-Related Expenses-CE 58000 10015-5750 Repair-Equipment-Information 584833 10016-57500 Repair-Equipment-Information 581430 10016-57500 Repair-Equipment-Information 581410 10016-57500 Repair-Equipment-Information 581410 10016-57500 Repair-Equipment-Information 581410 10016-57500 Repair-Equipment-Information 581410 10016-57500 Repair-Equipment-Information 581420 10016-57500 Repair-Equipment-Information 581420 10016-57500 Repair-Equipment-Information 581420 10016-57500 Repair-Equipment-Information 581420 10016-57500 Repair-Equipment-Information 58140 10016-57500 Repair-Equipment-Information 581450 10016-57500 Repair-Equipment-Information 58140 10016-57500 Repair-Equipment-Information 58140 10025-5500 Conferences - Fees, Travel, & S 58900 10025-5500 Printing-Represe-Harman 58740 10025-5500 R							10-010-59050	Vehicle-Parts-Fleet	\$718.68
							10-011-52600	Books/Materials-Bill	\$300.00
10.015-5760 Repair-Equipment-Information \$548.83 10.015-5760 Repair-Equipment-Information \$144.00 10.016-5772 Sbop Supples-Facil \$149.00 10.016-5760 Repair-Equipment-Facil \$144.00 10.016-5760 Repair-Equipment-Facil \$184.20 10.016-57705 Shop Supples-Facil \$733.00 10.016-57705 Shop Supples-Facil \$739.00 10.016-57705 Shop Supples-Facil \$94.852 10.016-57705 Shop Supples-Facil \$94.852 10.016-57705 Shop Supples-Facil \$94.852 10.025-5310 Conferences - Fees, Travel, 4 \$96000 10.025-5310 Conferences - Fees, Travel, 4 \$96000 10.025-5310 Conferences - Fees, Travel, 4 \$9600 10.025-5310 Conferences - Fees, Travel, 4 \$9600 10.025-5310 Professional Fees-Human \$3602 10.025-5310 Professional Fees-Human \$3602 10.025-5410 Professional Fees-Human \$3692.00 10.000-14300 ARE Employee-BS \$99.10 10.000-14305 AR Employee-BS \$99.11							10-011-53150	Conferences - Fees, Travel, & 1	\$280.80
10-016-5725 Sbory Supplies-Facil 516.99 10-015-58310 Telephones-Service-Informatio \$14.10 10-016-5763 Repairs-Buildit \$43.71.3 10-016-5763 Repairs-Buildit \$43.71.3 10-016-5763 Robe-Facil \$51.42.0 10-016-57725 Sbory Supplies-Facil \$53.81.42 10-016-57725 Sbory Supplies-Facil \$73.32 10-016-57725 Sbory Supplies-Facil \$59.455.62 10-025-5210 ContencesFees, Travel, & \$ \$6900.00 10-025-54350 Employee-Health/Wellnes-Human \$58.92.00 10-025-54450 Employee-Reson \$59.41 10-025-54450 Employee-BS \$9.11 Totals tor JP MORGAN CHASE BANK: \$43.80.41 Variation JP MORGAN CHASE BANK: \$43.80.41 Variation JP MORGAN CHAS							10-011-58500	Training/Related Expenses-CE-	\$80.00
10-015-58310 Telepones-Service-Informatio \$144.10 10-016-55600 Maintenance & Repair-Seluidlii \$437.13 10-016-57500 Repair-Equipment-Facil \$81.42 10-016-57700 Shop Tools-Facil \$733.21 10-016-57700 Shop Tools-Facil \$733.21 10-016-57720 Shop Tools-Facil \$733.21 10-016-57720 Shop Tools-Facil \$739.40 10-016-57720 Advertising-Human \$61.96 10-025-52200 Advertising-Human \$61.96 10-025-52300 Printing Services-Human \$598.00 10-025-52300 Printing Services-Human \$598.00 10-025-52300 Printing Services-Human \$598.00 10-025-57100 Printing Services-Human \$30.90.00 10-025-57100 Printing Services-Human \$36.92.46 10-025-54300 Employee-BS \$30.00 10-025-54300 Meeting Expenses-Param \$36.92.46 10-006-14305 AR Employee-BS \$91.11 Totals for JP MORGAN CHASE BANK: \$43.804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 51/2019 135323A 101590 <							10-015-57650	Repair-Equipment-Information	\$548.83
Nameance & Repairs-Buildir \$437.13 10-016-57650 Repair-Equipment-Facil \$81.42 10-016-57705 Shop Tools-Facil \$753.21 10-016-57705 Shop Tools-Facil \$794.85 10-016-57805 Conferences - Fees, Travel, & ? \$909.00 10-025-53105 Employee-HalthWellness-Hun \$316.96 10-025-54105 Employee-Bance \$33.99.00 10-000-14305 A R Employee-BS \$911 Totals or J- WORGAN C							10-016-57725	Shop Supplies-Facil	\$16.99
10-016-57650 Repair-Equipmen-Facil \$81.42 10-016-57700 Shop Tools-Facil \$733.21 10-016-57725 Shop Supplies-Facil \$79.60 10-016-57725 Shop Supplies-Facil \$9.485.62 10-016-57725 Shop Supplies-Facil \$9.485.62 10-025-5200 Advertising-Human \$61.96 10-025-53150 Conferences - Fees, Travel, &? \$690.00 10-025-57100 Printing Services-Human \$590.00 10-025-57100 Printing Services-Human \$590.00 10-025-57100 Professional Fees-Human \$590.00 10-025-57100 Professional Fees-Human \$590.00 10-025-57100 Professional Fees-Human \$3.00.00 10-025-57100 Professional Fees-Human \$3.692.46 10-025-57100 Professional Fees-Human \$3.692.46 10-025-57100 Meeting Expenses-Param \$61.96 10-025-57100 Professional Fees-Human \$3.692.46 10-00-14305 AR Employee-BS \$9.11 Totals for Jor MorgAN CHASE BANK \$43.804.14 Value MorgAN CHASE BANK \$43.804.14							10-015-58310	Telephones-Service-Information	\$144.10
10-016-57700 Sno Tools-Facil \$733.21 10-016-57700 Shop Supplies-Facil \$79.60 10-016-57725 Shop Supplies-Facil \$9485.62 10-016-57800 Utilities-Facil \$9485.62 10-025-53100 Conferences - Fees, Travel, & ! \$60000 10-025-55100 Proling Services-Human \$61.96 10-025-57100 Professional Pees-Human \$300.00 10-025-57100 Professional Pees-Human \$3,692.46 10-000-14305 AR Employee-BS \$16.99 10-000-14305 AR Employee-BS \$11.97 Totals for JP MORGAN CHASE BANK \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATT \$1/12019 \$15322A 101590							10-016-55600	Maintenance & Repairs-Buildir	\$437.13
10-016-57725 Sho Sho Supplies-Facil \$79.60 10-016-57725 Advertising-Human \$61.96 10-025-52200 Advertising-Human \$61.96 10-025-53105 Conferences - Fees, Travel, & ! \$690.00 10-025-54350 Employee Health/Wellness-Hu \$116.08 10-025-54350 Employee Health/Wellness-Hu \$116.08 10-025-57000 Printing Services-Human \$300.00 10-025-57100 Professional Fees-Human \$300.00 10-025-54350 Employee Respension-Param \$67.40 10-025-54350 Employee-BS \$30.90 10-025-54350 Employee-BS \$3.692.46 10-025-54450 Employee-BS \$3.692.46 10-025-54450 Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43.804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI \$/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-Ol \$178.30							10-016-57650	Repair-Equipment-Facil	\$81.42
10-016-58800 Utilities-Facil \$9485.62 10-025-52200 Advertising-Human \$61.96 10-025-53150 Conferences - Fees, Travel, & ? \$690.00 10-025-53150 Conferences - Fees, Travel, & ? \$690.00 10-025-53150 Employee Health(Wellness-Human \$316.08 10-025-57100 Printing Services-Human \$300.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Meeting Expenses-Param \$67.46 10-025-57100 Meeting Expenses-Param \$67.46 10-025-57100 Meeting Expenses-Param \$67.46 10-005-5400 Meeting Expenses-Param \$67.46 10-005-5400 Ark Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-O! \$178.30							10-016-57700	Shop Tools-Facil	\$733.21
KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 10190 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-5400 Durable Medical Equipment-O \$17.8.0 10-016-5800 Utilities-Facil \$9.985.62 10-025-5200 Advertising-Human \$60.90 10-025-53150 Conferences - Fees, Travel, & 2 \$690.00 10-025-53150 Employee Health/Wellness-Hu \$116.08 10-025-53100 Printing Services-Human \$300.00 10-025-53100 Printing Services-Human \$598.00 10-025-53100 Meeting Expenses-Param \$674.66 10-025-54100 Meeting Expenses-Param \$674.66 10-025-54100 Meeting Expenses-Param \$63.09 10-000-14305 AR Employee-BS \$911 Totals FW ONGRAN CHASE BANK: \$43.804.14							10-016-57725	Shop Supplies-Facil	\$79.60
10-025-53150 Conferences - Fees, Travel, & ! \$690.00 10-025-53150 Employee Health/Wellness-Hu \$116.08 10-025-53150 Printing Services-Human \$300.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Meeting Expenses-Param \$67.46 10-025-5450 Employee Recognition-Human \$3,692.46 10-000-14305 A/R Employee-BS \$11.19 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI \$1/12019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-Ol \$178.30							10-016-58800		\$9,485.62
10-025-54350 Employee Health/Wellness-Hum \$116.08 10-025-57000 Printing Services-Human \$300.00 10-025-57100 Professional Fees-Human \$309.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Meeting Expenses-Param \$67.46 10-025-57100 Employee Recognition-Human \$36,92.46 10-002-54450 Employee-BS \$11.90 10-001-14305 A/R Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 51/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30							10-025-52200	Advertising-Human	\$61.96
10-025-57000 Printing Services-Human \$300.00 10-025-57100 Professional Fees-Human \$598.00 10-025-57100 Meeting Expenses-Param \$67.46 10-025-54450 Employee Recognition-Human \$3,692.46 10-000-14305 A/R Employee-BS \$11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-O! \$178.30							10-025-53150	Conferences - Fees, Travel, & M	\$690.00
MATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 0-009-54200 Pinating Services-Human \$300.00 Non-025-57100 Professional Fees-Human \$598.00 10-025-57100 Meeting Expenses-Param \$67.46 10-025-54450 Employee Recognition-Human \$3,692.46 10-000-14305 A/R Employee-BS \$11.19 10-000-14305 A/R Employee-BS \$9.11 Totals Totals Total fees-Human \$13.692.46							10-025-54350	Employee Health\Wellness-Hui	\$116.08
10-039-56100 Meeting Expenses-Param \$67.46 10-025-54450 Employee Recognition-Human \$3,692.46 10-000-14305 A/R Employee-BS \$(\$16.99) 10-000-14305 A/R Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30							10-025-57000		\$300.00
10-039-56100 Meeting Expenses-Param \$67.46 10-025-54450 Employee Recognition-Human \$3,692.46 10-000-14305 A/R Employee-BS \$\$16.99 10-000-14305 A/R Employee-BS \$\$9.11 Totals for JP MORGAN CHASE BANK: \$\$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI \$1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30							10-025-57100	Professional Fees-Human	\$598.00
10-025-54450 Employee Recognition-Human \$3,692.46 10-025-54450 Employee-BS (\$16.99 10-000-14305 A/R Employee-BS \$9,11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30									\$67.46
10-000-14305 A/R Employee-BS (\$16.99 10-000-14305 A/R Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30									\$3,692.46
10-000-14305 A/R Employee-BS \$9.11 Totals for JP MORGAN CHASE BANK: \$43,804.14 KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30									(\$16.99)
KATHLEEN A RYSZ dba RYSZ STORAGE BATTI 5/1/2019 135323A 101590 6/4/2019 BATTERY/STREAM LIGHT BATTERY 10-009-54200 Durable Medical Equipment-OI \$178.30									\$9.11
	KATHLEEN A RYSZ dba RYSZ STORAGE BATTI	5/1/2019	135323A	101590	6/4/2019	BATTERY/STREAM LIGHT BATTERY	10-009-54200	Durable Medical Equipment-O!	\$178.30
		5/1/2019	135232B			FREIGHT - INVOICE #135323A	10-009-54200	Durable Medical Equipment-Ol	\$29.23

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No	D. Account Description	Amount
					Totals for KATHLEE!	N A RYSZ dba Rì	YSZ STORAGE BATTERY CO.:	\$207.53
KENNING, JARRET	5/31/2019	KEN053119	995	6/4/2019	MILEAGE REIMBURSEMENT 05/05/19-5/26/19	10-007-56200	Mileage Reimbursements-EMS	\$21.63
							Totals for KENNING, JARRET:	\$21.63
KOLOR KOATED, INC.	5/13/2019	16408	968	5/29/2019	REFURBISH & REPAIR BADGES	10-007-58700	Uniforms-EMS	\$41.10
	5/13/2019	16409	968	5/29/2019	NAME PLATE, SILIVER	10-007-58700	Uniforms-EMS	\$15.32
						То	tals for KOLOR KOATED, INC.:	\$56.42
LAERDAL MEDICAL CORP.	5/1/2019	2019/2000037571	899	5/15/2019	BABY ANNE RIB PLATE 10PK	10-009-57650	Repair-Equipment-OMD	\$73.05
	5/1/2019	2019/2000035642	899	5/15/2019	HEARTSAVER FIRST AID CPR AED INSTRUCTOR MANUAL	10-009-52600	Books/Materials-OMD	\$61.17
	5/6/2019	2019/2000038619	940	5/22/2019	BLS INSTRUCTOR MANUAL	10-009-52600	Books/Materials-OMD	\$182.51
	5/22/2019	2019/2000043636	996	6/4/2019	BABY ANNE RIB PLATE 10PK	10-009-57650	Repair-Equipment-OMD	\$124.20
						Totals for	or LAERDAL MEDICAL CORP.:	\$440.93
LAKE SOUTH WATER SUPPLY CORPORATION	N 5/23/2019	1000019000 05/23/19	101550	5/29/2019	STATION 45 04/16/19-05/16/19	10-016-58800	Utilities-Facil	\$355.92
					Totals for LA	AKE SOUTH WA	TER SUPPLY CORPORATION:	\$355.92
LANGAN, PATRICK	5/23/2019	LAN052319	969	5/29/2019	MISC SUPPLIES FOR TECC/TCCC/BCOM CLASSES 5/12-16 2019	10-009-58500	Training/Related Expenses-CE-	\$255.99
							Totals for LANGAN, PATRICK:	\$255.99
LEE, KEVIN	5/21/2019	LEE052119	101473	5/22/2019	MILEAGE REIMBURSEMENT 05/11/2019	10-010-56200	Mileage Reimbursements-Fleet	\$10.90
							Totals for LEE, KEVIN:	\$10.90
LEXISNEXIS RISK DATA MGMT, INC	5/1/2019	1171610-20190430	101474	5/22/2019	OFFICIAL RECORDS SEARCH 04/01/19-03/31/19	10-011-57100	Professional Fees-Bill	\$1,394.75
						10-002-57100	Professional Fees-PA	\$522.50
						Totals for LEXISM	NEXIS RISK DATA MGMT, INC:	\$1,917.25
LIFE-ASSIST, INC.	5/1/2019	916887	101413	5/15/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$149.60
	5/14/2019	919646	101551	5/29/2019	DRUG AND MEDICAL SUPPLIES	10-009-54000	Drug Supplies-OMD	\$1,190.00
						10-008-53900	Disposable Medical Supplies-N	\$1,020.00
	5/9/2019	918886	101475	5/22/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$9,973.54
	5/21/2019	920982	101592	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$7,336.94
							Totals for LIFE-ASSIST, INC.:	\$19,670.08
LOZANO, DAVID	5/28/2019	LOZ052819	970	5/29/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$2,209.60
							Totals for LOZANO, DAVID:	\$2,209.60
LUXURY AIR, LLC	5/1/2019	0000117469	101477	5/22/2019	BOTTLE OF R22 REFRIGERANT	10-004-55600	Maintenance & Repairs-Buildir	\$505.00
							Totals for LUXURY AIR, LLC:	\$505.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MARSH WORTHAM	5/1/2019	588519	900	5/15/2019	AGREED COMMISSION - WORKER'S COMP POLICY #0	001217354 10-027-54900	Insurance-Emerg	\$20,000.00
						-	Totals for MARSH WORTHAM:	\$20,000.00
MCKESSON GENERAL MEDICAL CORP.	5/1/2019	53166006	101414	5/15/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-OMD	\$233.07
	5/1/2019	53347605	101414	5/15/2019	DRUG SUPPLIES	10-009-54000	Drug Supplies-OMD	\$1,873.48
	5/2/2019	53466955	101414	5/15/2019	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$1,150.54
						10-009-54000	Drug Supplies-OMD	\$796.60
	5/10/2019	54046960	101553	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$349.59
	5/9/2019	54000133	101478	5/22/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$112.40
	5/14/2019	54335763	101553	5/29/2019	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$584.00
						10-009-54000	Drug Supplies-OMD	\$477.96
	5/13/2019	54224725	101553	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$33.74
	5/22/2019	54928542	101595	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$209.64
	5/23/2019	55017706	101595	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$254.94
	5/22/2019	54971159	101595	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$241.62
	5/22/2019	54962272	101595	6/4/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$109.62
						Totals for MCKESSON	GENERAL MEDICAL CORP.:	\$6,427.20
MCMINN, JEREMY	5/16/2019	MCM051619	101479	5/22/2019	ASE TESTING MILEAGE REIMBURSEMENET 2/25/19-3/	11/19 10-010-56200	Mileage Reimbursements-Fleet	\$189.83
							Totals for MCMINN, JEREMY:	\$189.83
MED ONE EQUIPMENT SERVICES LLC	5/1/2019	ES10880	901	5/15/2019	ALARIS TUBING SET	10-008-53900	Disposable Medical Supplies-N	\$1,955.00
						10-008-53900	Disposable Medical Supplies-M	\$50.00
						Totals for MED ONE	EQUIPMENT SERVICES LLC:	\$2,005.00
MEDLINE INDUSTRIES, INC	5/3/2019	1876204048	101480	5/22/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-N	\$1,849.12
						Totals for	MEDLINE INDUSTRIES, INC:	\$1,849.12
MEDTIME TRANSPORTATION SERVICES LLC	5/13/2019	00040	971	5/29/2019	TRANSPORTATION SERVICES 04/17/19-05/13/19	10-039-56500	Other Services-Param	\$705.00
					То	otals for MEDTIME TRANS	PORTATION SERVICES LLC:	\$705.00
MEMORIAL HERMAN HEALTH dba CLAIMASS	I 5/1/2019	0454882479081 2/28	101415	5/15/2019	LAB/CHEMISTY/S.HORTON	10-025-57300	Recruit/Investigate-Human	\$171.50
	5/1/2019	0404938689081 2/28	101415	5/15/2019	LAB/CHEMISTY/N.WHEAT	10-025-57300	Recruit/Investigate-Human	\$130.75
	5/1/2019	0390466669018 12/19	101415	5/15/2019	LAB/CHEMISTY/D.GOLDEN	10-025-57300	Recruit/Investigate-Human	\$130.75
	5/1/2019	CLA051719	101481	5/22/2019	LAB/CHEMISTYR/R.LEE	10-025-57300	Recruit/Investigate-Human	\$130.75
					Total	s for MEMORIAL HERMAN	HEALTH dba CLAIMASSIST:	\$563.75
MICRO INTEGRATION & PROGRAMMING SOL	5/1/2019	219266	101416	5/15/2019	ACCESS CONTROL SECOND BOARD REPLACEMENT -	STATION 10-016-55600	Maintenance & Repairs-Buildir	\$515.00
	5/8/2019	219286	101482	5/22/2019	LICENSES FOR ACCESS CONTROL MOBILE APP	10-016-55600	Maintenance & Repairs-Buildir	\$575.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	5/28/2019	219323	1022	6/28/2019	MI INSTALLATION & CONFIGURATION SERVICES - RES	SET PRI ¿ 10-004-57100	Professional Fees-Radio	\$225.00
	5/28/2019	219324	1022	6/28/2019	MI INSTALLATION & CONFIGURATION SERVICES - PRO	OGRAM 4 10-004-57100	Professional Fees-Radio	\$225.00
					Totals for MICRO	INTEGRATION & PROGE	RAMMING SOLUTIONS, INC.:	\$1,540.00
MID-SOUTH SYNERGY	5/1/2019	313046001 04/24/19	101417	5/15/2019	STATION 45 03/24/19-04/24/19	10-016-58800	Utilities-Facil	\$184.00
						Tota	Is for MID-SOUTH SYNERGY:	\$184.00
MONTGOMERY COUNTY COURTHOUSE (TUR	21 5/13/2019	MON051319	101418	5/15/2019	ESTATE FILING FEE 18-37827	10-011-55500	Legal Fees-Bill	\$10.00
					Totals for M	ONTGOMERY COUNTY (COURTHOUSE (TURNBULL):	\$10.00
MONTGOMERY COUNTY ESD # 1, (STN 12)	5/13/2019	JUNE 2019-171	902	5/15/2019	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
					г	Totals for MONTGOMERY	COUNTY ESD # 1, (STN 12):	\$1,700.00
MONTGOMERY COUNTY ESD #1 (STN 13)	5/13/2019	JUNE 2019-025	903	5/15/2019	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,100.00
						Totals for MONTGOMER	Y COUNTY ESD #1 (STN 13):	\$1,100.00
MONTGOMERY COUNTY ESD #10, STN 42	5/13/2019	JUNE 2019-148	101419	5/15/2019	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
						Totals for MONTGOMER	Y COUNTY ESD #10, STN 42:	\$950.00
MONTGOMERY COUNTY ESD #2	5/13/2019	JUNE 2019-005	101420	5/15/2019	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
						Totals for MON	TGOMERY COUNTY ESD #2:	\$1,600.00
MONTGOMERY COUNTY ESD #6, STN 34	5/13/2019	JUNE 2019-171	902	5/15/2019	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
						Totals for MONTGOMER	RY COUNTY ESD #6, STN 34:	\$1,500.00
MONTGOMERY COUNTY ESD #8, STN 21/22	5/13/2019	JUNE 2019-172	101422	5/15/2019	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
						10-000-14900	Prepaid Expenses-BS	\$800.00
	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$300.00
						10-007-53330	Contractual Obligations- Other-	\$300.00
					Тс	otals for MONTGOMERY	COUNTY ESD #8, STN 21/22:	\$2,200.00
MONTGOMERY COUNTY ESD #9, STN 33	5/13/2019	JUNE 2019-171	902	5/15/2019	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
						Totals for MONTGOMER	RY COUNTY ESD #9, STN 33:	\$1,450.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	5/13/2019	JUNE 2019-051	904	5/15/2019	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
					Totals for	or MONTGOMERY	COUNTY ESD#3 (STNT 46):	\$600.00
MOSLEY FIRE AND SAFETY, INC	5/1/2019	9998	905	5/15/2019	ANNUAL MAINTENANCE & RETAG/RECHARGE/VALVE STEM	R 10-009-55650	Maintenance-Contract Equipme	\$77.00
	5/21/2019	10013	998	6/4/2019	ANNUAL MAINTENANCE & RETAG OF FIRE EXTINGUISHERS	10-009-55650	Maintenance-Contract Equipme	\$40.00
						Totals for MOS	LEY FIRE AND SAFETY, INC:	\$117.00
MUD #39	5/1/2019	10000901 04/25/19	101424	5/15/2019	STATION 20 03/19/19-04/19/19	10-016-58800	Utilities-Facil	\$71.39
							Totals for MUD #39:	\$71.39
NATIONWIDE INSURANCE DVM INSURANCE	4 5/1/2019	DVM050119	101363	5/7/2019	VETERINARY PET INSURANCE GROUP 4620/APR '19	10-000-21590	P/R-Premium Cancer/Accident-	\$1,583.44
					Totals for NATIONWIDE IN	ISURANCE DVM I	NSURANCE AGENCY (PET):	\$1,583.44
NAV CENTRAL LLC	5/1/2019	489	906	5/15/2019	MAY 2019 - MANAGED CARE SERVICES 0-300 PATIENTS	10-039-56500	Other Services-Param	\$8,191.16
						т	otals for NAV CENTRAL LLC:	\$8,191.16
OPTIMUM COMPUTER SOLUTIONS, INC.	5/15/2019	INV0000093148	942	5/22/2019	CISCO AIRONET	10-015-57750	Small Equipment & Furniture-I	\$1,305.00
	5/1/2019	INV0000093002	972	5/29/2019	SERVICE LABOR	10-015-57100	Professional Fees-Information	\$7,676.25
	5/12/2019	INV0000093352	999	6/4/2019	SERVICE LABOR	10-015-57100	Professional Fees-Information	\$10,120.00
					Totals	s for OPTIMUM CC	MPUTER SOLUTIONS, INC.:	\$19,101.25
OPTIQUEST INTERNET SERVICES, INC.	5/6/2019	72407	909	5/15/2019	REGISTRATION/RENEWAL - SSL CERTIFICATE	10-015-52700	Business Licenses-Information	\$320.00
					Total	s for OPTIQUEST	INTERNET SERVICES, INC.:	\$320.00
OPTUM HEALTH BANK	5/6/2019	OPT050619	4485	5/6/2019	EMPLOYEE HSA ET FUNDING MAY 2019	10-000-21595	P/R-Health Savings-BS-BS	\$9,135.24
	5/9/2019	OPT050919	4486	5/9/2019	EMPLOYEE HSA ET INITIAL FUNDING MAY 2019-FUND10	10-025-51700	Health & Dental-Human	\$625.00
	5/20/2019	OPT052019	4501	5/20/2019	EMPLOYEE HSA ET FUNDING MAY 2019	10-000-21595	P/R-Health Savings-BS-BS	\$9,135.24
						Total	s for OPTUM HEALTH BANK:	\$18,895.48
O'REILLY AUTO PARTS	5/9/2019	0408-229742			CREDIT/0408-228813	10-010-59050	Vehicle-Parts-Fleet	(\$0.14)
	5/7/2019	0408-228991	101489	5/22/2019	OIL & LUBRICANTS/VEHICLE PARTS	10-010-56400	Oil & Lubricants-Fleet	\$23.61
						10-010-59050	Vehicle-Parts-Fleet	\$327.15
	5/7/2019	0408-228813	101489	5/22/2019	SHOP TOOLS/VEHICLE PARTS	10-010-57700	Shop Tools-Fleet	\$263.38
						10-010-59050	Vehicle-Parts-Fleet	\$30.79
	5/9/2019	0408-229710	101556	5/29/2019	VEHICLE PARTS/OIL & LUBRICANTS	10-010-59050	Vehicle-Parts-Fleet	\$80.79
						10-010-56400	Oil & Lubricants-Fleet	\$81.48
	5/16/2019	0408-231341	101556	5/29/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$136.25
	5/20/2019	0408-234440	101596	6/4/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,735.37
						Totals	s for O'REILLY AUTO PARTS:	\$2,678.68
OVERHEAD DOOR COMPANY of CONROE	5/14/2019	CS21060	101557	5/29/2019	GARAGE DOOR 5 BUTTON REMOTES (10)	10-016-57750	Small Equipment & Furniture-F	\$580.76

5/7/2019 5/6/2019	OWE050719 60723	910 101490	5/15/2019	To WELLNESS PROGRAM/WEIGHT WATCHERS 2 MONTHS	10-025-54350	OOR COMPANY of CONROE: Employee Health\Wellness-Hun	\$580.76 \$19.95
5/6/2019			5/15/2019	WELLNESS PROGRAM/WEIGHT WATCHERS 2 MONTHS		Employee Health\Wellness-Hui	\$19.95
	60723	101490			-		
	60723	101490				Totals for OWEN, CHRISTINA:	\$19.95
			5/22/2019	MINTOR 5 REPAIR	10-004-57200	Radio Repairs - Outsourced (De	\$1,175.50
			-, ,		otals for PAGING & W	IRELESS SERVICE CENTER:	\$1,175.50
5/19/2019	PAT050119	911	5/15/2019	ASSISTANT MEDICAL DIRECTOR/TERM ON CALL 04/01/19	-04/30 10-009-57100	Professional Fees-OMD	\$7,420.00
		,	0, 10, 1010			Totals for PATRICK, CASEY B:	\$7,420.00
5/28/2019	PAT052819	073	5/20/2010	WELLNESS PROGRAM/GVM MEMBERSHIP X 7	10-025-54350	Employee Health\Wellness_Huu	\$175.00
5/26/2019	1 A1052819	975	5/29/2019	WELLINESS I KOOKAW/O I W MEMBERSHII A 7			\$175.00
5/15/2019	INV 2103	101559	5/20/2010	HANDTEVV BAC SETS	10 007 57750	Small Equipment & Euroiture E	\$537.40
5/15/2019	1111-2105	101558	5/29/2019				\$537.40
5/1/2010	110021080	101425	E /1E /2010	LUCAS CHEST COMPRESSION SVSTEM/DATTERV DESV T	OR CI 10 000 54200	Durchle Medical Equipment O	\$62,184.68
5/3/2019	119033000	101492	5/22/2019	LUCAS DISP SUCTION CUPS	10-009-54200 10-009-54200		\$1,239.30 \$40.00
5/14/2019	119035322	101559	5/29/2019	LUCAS 3 BATTERY	10-009-54200		\$5,254.80
		101007	0, 20, 2020				\$68,718.78
5/16/2019	04765611 05/13/19	101560	5/29/2019	ACCT #8000-9090-0476-5611 05/13/19	10-008-56900	Postage-Meter	\$307.00
						-	\$300.00
						-	\$300.00
						-	\$300.00
5, 10, 2017	0110001100/00/19	101377	0/4/2015			-	\$1,207.00
5/15/2019	0000694527	101561	5/29/2019	MEDICAL EOUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$949.20
			-,,	-	10-009-54200		\$19.58
							\$968.78
5/15/2019	PRE051519	912	5/15/2019	TUTITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$2,324.00
			-,,				\$2,324.00
5/1/2019	2165	913	5/15/2019	FLUSHMOUNT FENDER CAMERAS	10-010-59050	Vehicle-Parts-Fleet	\$946.04
			-, -,		10-010-59050	Vehicle-Parts-Fleet	\$20.00
5/16/2019	2214	974	5/29/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,888.70
5/1/2019							\$11,416.84
5/ 5/ 5/ 5/ 5/ 5/ 5/ 5/ 5/	/16/2019 /16/2019 /16/2019 /16/2019 /15/2019 /15/2019 5/1/2019 /16/2019	/15/2019 INV-2103 5/1/2019 119031980 5/3/2019 119033000 /14/2019 119035322 /16/2019 04765611 05/13/19 /16/2019 04765611 04/26/19 /16/2019 04765611 04/26/19 /16/2019 04765611 04/26/19 /16/2019 04765611 05/03/19 /15/2019 0000694527 /15/2019 PRE051519 5/1/2019 2165 /16/2019 2214	/15/2019 INV-2103 101558 5/1/2019 119031980 101425 5/3/2019 119033000 101492 /14/2019 119035322 101559 /16/2019 04765611 05/13/19 101560 /16/2019 04765611 04/26/19 101560 /16/2019 04765611 04/26/19 101560 /16/2019 04765611 05/03/19 101560 /15/2019 0000694527 101561 /15/2019 PRE051519 912 5/1/2019 2165 913 /16/2019 2214 974	/15/2019 INV-2103 101558 5/29/2019 5/1/2019 119031980 101425 5/15/2019 5/3/2019 119033000 101492 5/22/2019 /14/2019 119035322 101559 5/29/2019 /16/2019 04765611 05/13/19 101560 5/29/2019 /16/2019 04765611 04/26/19 101560 5/29/2019 /16/2019 04765611 04/26/19 101560 5/29/2019 /16/2019 04765611 05/03/19 101560 5/29/2019 /15/2019 04765611 05/03/19 101561 5/29/2019 /15/2019 0000694527 101561 5/29/2019 /15/2019 PRE051519 912 5/15/2019 /1/2019 2165 913 5/15/2019 /16/2019 2214 974 5/29/2019	/15/2019 INV-2103 101558 5/29/2019 HANDTEVY BAG SETS 5/1/2019 119031980 101425 5/15/2019 LUCAS CHEST COMPRESSION SYSTEM/BATTERY DESK T 5/1/2019 119033000 101492 5/22/2019 LUCAS DISP SUCTION CUPS /14/2019 119035322 101559 5/29/2019 LUCAS 3 BATTERY /16/2019 04765611 05/13/19 101560 5/29/2019 ACCT #8000-9090-0476-5611 05/13/19 /16/2019 04765611 04/18/19 101560 5/29/2019 ACCT #8000-9090-0476-5611 04/26/19 /16/2019 04765611 04/18/19 101560 5/29/2019 ACCT #8000-9090-0476-5611 04/18/19 /16/2019 04765611 05/03/19 101597 6/4/2019 ACCT #8000-9090-0476-5611 05/03/19 /15/2019 0000694527 101561 5/29/2019 ACCT #8000-9090-0476-5611 05/03/19 /15/2019 PRE051519 912 5/15/2019 TUTITION REIMBURSEMENT/SPRING 2019 5/1/2019 2165 913 5/15/2019 FLUSHMOUNT FENDER CAMERAS /16/2019 2214 974 5/29/2019 VEHICLE PARTS	2822019 PAT052819 973 \$/29/2019 WELLNESS PROGRAM.GYM MEMBERSHIP X 7 10-025-04300 /15/2019 INV-2103 101558 \$/29/2019 HANDTEVY BAG SETS 10-007-5750 /15/2019 119031980 101425 \$/15/2019 LUCAS CHEST COMPRESSION SYSTEM/BATTERY DESK TOP C110-009-54200 5/12019 119033000 101492 \$/22/2019 LUCAS DISP SUCTION CUPS 10-009-54200 7/12019 11903322 101559 \$/29/2019 LUCAS S BATTERY 10-009-54200 7/12019 04765611 05/13/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 05/13/19 10-008-56900 7/162019 04765611 05/13/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 04/26/19 10-008-56900 7/162019 04765611 05/13/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 04/26/19 10-008-56900 7/162019 04765611 05/03/19 101597 6/4/2019 ACCT #8000-9090-0476-5611 05/03/19 10-008-56200 7/152019 040765611 05/03/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 04/8/19 10-008-56200 7/152019 040765611 05/03/19 101560 \$/29/2019 <	228/2019 PAT052819 973 \$/29/2019 WELLNESS PROGRAM/GYM MEMBERSHIP X 7 10-025-5439 Employee Health/Wellness-Hui Totals for PATTERSON, JOSEPH. /15/2019 INV-2103 101558 \$/29/2019 HANDTEVY BAG SETS 10-007-57750 Small Equipment & Fumiture-I Totals for PEDATRIC EMERGENCY STANDARDS, INC: \$/12019 119031980 101425 \$/12/2019 LUCAS CHEST COMPRESSION SYSTEM/BATTERY DESK TOP C110-009-54200 Darable Medical Equipment-OI \$/32019 119033000 101425 \$/29/2019 LUCAS CHEST COMPRESSION SYSTEM/BATTERY DESK TOP C110-009-54200 Darable Medical Equipment-OI \$/42019 119033322 101559 \$/29/2019 LUCAS 3 BATTERY 10-009-54200 Darable Medical Equipment-OI \$/16/2019 04765611 05/13/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 05/13/19 10-008-56900 Postage-Meter \$/16/2019 04765611 05/03/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 04/18/19 10-008-56900 Postage-Meter \$/16/2019 04765611 04/18/19 101560 \$/29/2019 ACCT #8000-9090-0476-5611 04/18/19 10-008-56900 Postage-Meter \$/16/2019 04765611 04/18/19 101560 \$/29/2019 <td< td=""></td<>

Vendor Name	nvoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-010-59050	Vehicle-Parts-Fleet	\$340.00
					Totals for PROFES	SSIONAL AMBULAN	NCE SALES & SERVICE, LLC:	\$14,611.58
QUEST DIAGNOSTIC	5/28/2019	9182116515	101598	6/4/2019	EMPLOYEE TESTING 04/25/19-04/26/19	10-025-57300	Recruit/Investigate-Human	\$58.20
						То	tals for QUEST DIAGNOSTIC:	\$58.20
RAYBURN, SHELENE	5/1/2019	RAY050119	853	5/1/2019	PER DIEM/2019 ANNUAL GFOA CONF 5/18/19-5/22/19	10-005-53150	Conferences - Fees, Travel, & !	\$230.00
	5/31/2019	RAY05312019	1001	6/4/2019	TRAVEL EXPENSE/2019 ANNUAL GFOA CONF 5/18/19-5/22/19	10-005-53150	Conferences - Fees, Travel, & 1	\$142.40
						Tot	tals for RAYBURN, SHELENE:	\$372.40
RECORDS SOLUTIONS dba LEXITAS	5/21/2019	17-42949	101494	5/22/2019	OVERPAYMENT MEDICAL RECORDS	10-026-41500	Miscellaneous Income-Recor	\$84.61
						Totals for RECORD	DS SOLUTIONS dba LEXITAS:	\$84.61
RELIANT ENERGY	5/2/2019	192001478301	101495	5/22/2019	MAGNOLIA TOWER 03/29/19-04/30/19	10-004-58800	Utilities-Radio	\$578.41
	5/2/2019	192001478300	101428	5/15/2019	MAGNOLIA TOWER SECURITY LIGHT 03/29/19-04/30/19	10-004-58800	Utilities-Radio	\$349.33
	5/2/2019	379000175812	101496	5/22/2019	STATION 40 03/29/19-04/30/19	10-016-58800	Utilities-Facil	\$800.42
	5/4/2019	141004380333	101497	5/22/2019	STATION 41 04/02/19-05/02/19	10-016-58800	Utilities-Facil	\$469.75
							Totals for RELIANT ENERGY:	\$2,197.91
REVSPRING, INC.	5/8/2019	DSI1264839	101498	5/22/2019	MAILING FEE/ ACCT PPMCHD01 04/01/19-04/30/19	10-011-57100	Professional Fees-Bill	\$7,072.06
							Totals for REVSPRING, INC.:	\$7,072.06
ROGUE WASTE RECOVERY & ENVIRONMENT.	5/3/2019	1966582	943	5/22/2019	HAZARDOUS WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Flee	\$129.50
					Totals for ROGUE	E WASTE RECOVER	RY & ENVIRONMENTAL, INC:	\$129.50
ROTARY CLUB OF THE WOODLANDS	5/1/2019	ROT040119	101499	5/22/2019	QUARTERLY DUE- 4TH QTR	10-001-54100	Dues/Subscriptions-Admin	\$280.00
						Totals for ROTARY (CLUB OF THE WOODLANDS:	\$280.00
S.A.F.E. DRUG TESTING	5/1/2019	111497	914	5/15/2019	EMPLOYEE DRUG TESTING 04/01/19-04/30/19	10-025-57300	Recruit/Investigate-Human	\$1,720.00
						Totals	for S.A.F.E. DRUG TESTING:	\$1,720.00
SAFETY GLASSES USA.COM	5/23/2019	1C214E	1002	6/4/2019	SAFETY GLASSES - SMALL	10-008-53900	Disposable Medical Supplies-N	\$1,665.00
						Totals for S	AFETY GLASSES USA.COM:	\$1,665.00
SAFETY VISION, LLC	5/24/2019	0629472-INA	101662	6/24/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$65.00
	5/24/2019	0629472-INB	101662	6/23/2019	SHIPPING CHARGES - INVOICE #0629472-INA	10-010-59050	Vehicle-Parts-Fleet	\$14.77
						То	tals for SAFETY VISION, LLC:	\$79.77
SCHAEFFER MANUFACTURING COMPANY	5/2/2019	CRJ2627-INV1	915	5/15/2019	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$1,033.46

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description		Account Description	Amount
					Totals	for SCHAEFFER N	IANUFACTURING COMPANY:	\$2,821.75
SHI GOVERNMENT SOLUTIONS, INC.	5/13/2019	GB00325271	975	5/29/2019	MICROSOFT WINDOWS SERVER 2019 DATACENTER LICENSI	E 10-015-53050	Computer Software-Information	\$1,485.75
	5/1/2019	GB00323508	925	5/22/2019	MICROSOFT WINDOWS SERVER 2019 STANDARD LICENSE	10-015-53050	Computer Software-Information	\$21,870.10
						Totals for SHI GOV	ERNMENT SOLUTIONS, INC.:	\$23,355.85
SIDDONS MARTIN EMERGENCY GROUP, LLC	5/1/2019	2406265	101429	5/15/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$612.00
					Totals for	SIDDONS MARTII	N EMERGENCY GROUP, LLC:	\$612.00
SOLARWINDS, INC	5/14/2019	IN431480	101563	5/29/2019	ANNUAL MAINTENANCE RENEWAL	10-004-53000	Computer Maintenance-Radio	\$1,422.00
							Totals for SOLARWINDS, INC:	\$1,422.00
SPARKLETTS AND SIERRA SPRINGS	5/22/2019	3677798 052219	101602	6/4/2019	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$145.50
						10-008-57900	Station Supplies-Mater	\$52.75
						10-008-57900	Station Supplies-Mater	\$57.25
						10-008-57900	Station Supplies-Mater	\$39.00
						10-008-57900	Station Supplies-Mater	\$12.00
						10-008-57900	Station Supplies-Mater	\$48.00
						10-008-57900	Station Supplies-Mater	\$21.00
						10-008-57900	Station Supplies-Mater	\$30.00
						10-008-57900	Station Supplies-Mater	\$9.03
						10-008-57900	Station Supplies-Mater	\$12.00
						10-008-57900	Station Supplies-Mater	\$25.50
						10-008-57900	Station Supplies-Mater	\$12.00
						10-008-57900	Station Supplies-Mater	\$10.50
						10-008-57900	Station Supplies-Mater	\$17.52
						10-008-57900	Station Supplies-Mater	\$25.50
						10-008-57900	Station Supplies-Mater	\$79.50
						10-008-57900	Station Supplies-Mater	\$3.00
						10-008-57900	Station Supplies-Mater	\$53.01
						10-008-57900	Station Supplies-Mater	\$25.50
						10-008-57900	Station Supplies-Mater	\$61.50
						10-008-57900	Station Supplies-Mater	\$16.50
						10-008-57900	Station Supplies-Mater	\$16.50
						10-008-57900	Station Supplies-Mater	\$21.00
						10-008-57900	Station Supplies-Mater	\$60.00
						Totals for SPARKL	ETTS AND SIERRA SPRINGS:	\$854.06
SPLENDORA, CITY OF	5/1/2019	2013901000 04/29/19	101431	5/15/2019	STATION 31 03/27/19-04/29/19 (GAS)	10-016-58800	Utilities-Facil	\$10.20
	5/1/2019	1010135000 04/25/19	101431	5/15/2019	STATION 31 03/27/19-04/25/19 (SEWER & WATER)	10-016-58800	Utilities-Facil	\$43.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						Tota	Is for SPLENDORA, CITY OF:	\$53.20
SPRING FIRE DEPARTMENT	5/10/2019	IRONMAN 2019	101448	5/22/2019	IRONMAN ATV SERVICES	10-007-53330	Contractual Obligations- Other-	\$600.00
						Totals for S	PRING FIRE DEPARTMENT:	\$600.00
STAPLES ADVANTAGE	5/4/2019	3413034806	101501	5/22/2019	OFFICE/STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$254.94
						10-008-56300	Office Supplies-Matls. Mgmt.	\$1,314.20
	5/4/2019	3413034801	101501	5/22/2019	OFFICE/STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$77.89
						10-008-56300	Office Supplies-Matls. Mgmt.	\$1,045.83
	5/4/2019	3413034803	101501	5/22/2019	OFFICE SUPPLIES	10-008-56300	Office Supplies-Matls. Mgmt.	\$1.80
						Total	s for STAPLES ADVANTAGE:	\$2,694.66
STEWART ORGANIZATION INC.	5/1/2019	1564265	916	5/15/2019	ACCT #1110518 COPIER USAGE 04/25/19-05/24/19	10-015-55400	Leases/Contracts-Information 7	\$1,197.81
	5/1/2019	1564264	916	5/15/2019	RENTAL & METER READINGS 04/25/19-05/24/19	10-015-55400	Leases/Contracts-Information 7	\$71.52
	5/1/2019	1536571	945	5/22/2019	RENTAL AND METER READINGS	10-015-55400	Leases/Contracts-Information 7	\$73.10
						Totals for STE	WART ORGANIZATION INC.:	\$1,342.43
STRYKER SALES CORPORATION	5/3/2019	2659505M	946	5/22/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$1,192.77
						10-009-54200	Durable Medical Equipment-Ol	\$7.04
	5/9/2019	2663580M	976	5/29/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$736.40
						10-009-54200	Durable Medical Equipment-Ol	\$5.33
	5/28/2019	2677616M	1028	6/28/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$12,644.40
						Totals for STRY	KER SALES CORPORATION:	\$14,585.94
SUDDENLINK	5/12/2019	717712401 05/12/19	101504	5/22/2019	STATION 14 05/21/19-06/20/19	10-016-58800	Utilities-Facil	\$93.10
	5/12/2019	714445701 05/12/19	101505	5/22/2019	ADMIN 05/21/19-06/20/19	10-016-58800	Utilities-Facil	\$213.45
	5/24/2019	719772101 05/24/19	101603	6/4/2019	STATION 30 06/01/19-06/30/19	10-015-58310	Telephones-Service-Informatio	\$107.23
	5/24/2019	709532001 05/24/19	101604	6/4/2019	STATION 13 06/01/19-06/30/19	10-016-58800	Utilities-Facil	\$55.68
						10-015-58310	Telephones-Service-Informatio	\$98.57
							Totals for SUDDENLINK:	\$568.03
SULLIVAN, WAYDE	5/2/2019	SUL050219	101377	5/7/2019	MILEAGE REIMBURSEMENT 02/28/19-03/27/19	10-010-56200	Mileage Reimbursements-Fleet	\$94.19
						I	Totals for SULLIVAN, WAYDE:	\$94.19
SUPERIOR SHEETMETAL, INC.	5/22/2019	19796	101605	6/4/2019	PIPE FOR GPS REPEATER ANTENNA	10-004-57725	Shop Supplies-Radio	\$176.00
						Totals for SUI	PERIOR SHEETMETAL, INC.:	\$176.00
TAYLOR HEALTHCARE PRODUCTS, INC.	5/2/2019	60797754	917	5/15/2019	LINENS	10-008-53800	Disposable Linen-Mater	\$1,880.80

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No	Account Description	Amount
	5/17/2019	60797828	1004	6/4/2019	LINENS	10-008-53800	Disposable Linen-Mater	\$1,036.50
						10-008-53900	Disposable Medical Supplies-M	\$720.00
						Totals for TAYLOR HEA	ALTHCARE PRODUCTS, INC.:	\$3,637.30
TCDRS	5/1/2019	TCD051519	4493	5/15/2019	TCDRS TRANSMISSION APRIL 2019	10-000-21650	TCDRS Defined Benefit Plan-E	\$142,627.50
						10-000-21650	TCDRS Defined Benefit Plan-E	\$131,217.30
							Totals for TCDRS:	\$273,844.80
TESSCO TECHNOLOGIES INC.	5/1/2019	188563	101432	5/15/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$66.44
						10-004-57725	Shop Supplies-Radio	\$8.17
	5/1/2019	191364	101432	5/15/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$597.96
						10-004-57725	Shop Supplies-Radio	\$19.28
						Totals for TE	SSCO TECHNOLOGIES INC.:	\$691.85
TEXAS MUTUAL INSURANCE COMPANY	5/1/2019	1000854467	4487	5/9/2019	INITIAL PREMIUM	10-025-59350	Worker's Compensation Insurat	\$97,077.42
						Totals for TEXAS MUT	UAL INSURANCE COMPANY:	\$97,077.42
THACKER, CHAD	5/1/2019	THA050119	856	5/1/2019	PER DIEM/DPS TELECOM TRAINING 5/19/19-5/24/19	10-004-58500	Training/Related Expenses-CE-	\$297.00
	5/10/2019	THA051019	918	5/15/2019	TRAVEL EXPENSE/HARRIS USER GROUP 4/28/19-5/2/19	10-004-53150	Conferences - Fees, Travel, & 1	\$30.00
							Totals for THACKER, CHAD:	\$327.00
THE WOODLANDS TOWNSHIP (23/24/29)	5/13/2019	JUNE 2019-168	101434	5/15/2019	STATION 23, 24, & 25 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						Totals for THE WOODL	ANDS TOWNSHIP (23/24/29):	\$3,000.00
TOMMY'S PAINT & BODY INC dba TOMMY'S W	5/1/2019	21842	924	5/16/2019	REPAIR OF SHOP 606	10-010-52000	Accident Repair-Fleet	\$11,701.72
	5/1/2019	R21912	947	5/22/2019	PARTS FOR SHOP 30	10-010-52000	Accident Repair-Fleet	\$2,854.25
	5/10/2019	21946	977	5/29/2019	SHOP 334 - BODY/PAINT LABOR	10-010-59000	Vehicle-Outside Services-Fleet	\$1,801.00
					Totals for TON	/IMY'S PAINT & BODY II	NC dba TOMMY'S WRECKER:	\$16,356.97
TRAINOR, SHAWN	5/13/2019	TRA051319	919	5/15/2019	TRAVEL EXPENSE/NAVIGATOR CONFERENCE 04/23/19-	04/26/19 10-006-53150	Conferences - Fees, Travel, & 1	\$123.23
							Totals for TRAINOR, SHAWN:	\$123.23
TRIZETTO PROVIDER SOLUTIONS	5/1/2019	121Y051900	101506	5/22/2019	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRON	IC CLAI 10-011-57100	Professional Fees-Bill	\$1,234.70
						Totals for TRIZE	TTO PROVIDER SOLUTIONS:	\$1,234.70
TROPHY HOUSE	5/28/2019	30250	101676	6/27/2019	RETIREMENT PLAQUE - THIERBACH	10-025-54450	Employee Recognition-Human	\$50.00
	5/28/2019	30251	101676	6/27/2019	NAME PLATE - S. HENNERS	10-008-57000	Printing Services-Matls. Mgmt.	\$10.00
	5/1/2019	29964	101608	6/4/2019	AMBULANCE DOOR PLATE (20)	10-010-59050	Vehicle-Parts-Fleet	\$150.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for TROPHY HOUSE:	\$210.00
TUTT, HOWARD	5/9/2019	TUT050919	920	5/15/2019	MILEAGE REIMBURSEMENT/REPLACES CK 80043	10-010-56200	Mileage Reimbursements-Fleet	\$8.96
	5/9/2019	TUT050919 \$4.00	920	5/15/2019	REIMBURSEMENT FOR PART/REPLACES CK 80043	10-010-59050	Vehicle-Parts-Fleet	\$4.00
							Totals for TUTT, HOWARD:	\$12.96
ULINE	5/15/2019	108690894	101566	5/29/2019	BINS, LABELS, & CART FOR SHOP	10-010-57700	Shop Tools-Fleet	\$968.66
	5/13/2019	108591818B	101566	5/29/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$84.21
	5/13/2019	108591818A	101609	6/4/2019	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$92.44
							Totals for ULINE:	\$1,145.31
UNIQUE FINISHES	5/6/2019	519	101435	5/15/2019	PUBLIC HEALTH PAINTING	10-016-55600	Maintenance & Repairs-Buildir	\$1,200.00
							Totals for UNIQUE FINISHES:	\$1,200.00
UNITED RENTALS	5/1/2019	168609196-001	101436	5/15/2019	SCISSOR LIFT 24-26' ELECTRIC 30-36" WIDE	10-016-54500	Equipment Rental-Facil	\$630.40
							Totals for UNITED RENTALS:	\$630.40
UNIVERSITY OF NORTH TEXAS	5/1/2019	32623	101508	5/22/2019	TRANSFER CHANGE FOR PFIA WORKSHOP	10-005-58500	Training/Related Expenses-CE-	\$15.00
						Totals for UNI	VERSITY OF NORTH TEXAS:	\$15.00
U-SELECT-IT CORPORATION	5/1/2019	58933253	101565	5/29/2019	ANNUAL RENEWAL OF MONITORING SOFTWARE 04/28/19-0	04/27 10-008-53050	Computer Software-Matls. Mgr	\$1,200.00
	5/1/2019	58933252	101565	5/29/2019	ANNUAL RENEWAL OF MONITORING SOFTWARE 04/28/19-0	04/27 10-008-53050	Computer Software-Matls. Mgr	\$1,200.00
						Totals for U	-SELECT-IT CORPORATION:	\$2,400.00
VALIC COLLECTIONS	5/3/2019	VAL050319	4480	5/3/2019	EMPLOYEE CONTRIBUTIONS FOR 05/03/19	10-000-21600	Employee Deferred CompBS	\$10,287.58
	5/17/2019	VAL051719	4494	5/17/2019	EMPLOYEE CONTRIBUTIONS FOR 05/17/19	10-000-21600	Employee Deferred CompBS	\$9,585.11
	5/31/2019	VAL053119	4505	5/31/2019	EMPLOYEE CONTRIBUTIONS FOR 05/31/19	10-000-21600	Employee Deferred CompBS	\$8,756.99
						Tota	als for VALIC COLLECTIONS:	\$28,629.68
VALLEY VIEW CONSULTING, LLC	5/18/2019	2606	948	5/22/2019	INVESTMENT ADVISORY SERVICES	10-001-57100	Professional Fees-Admin	\$6,683.92
						Totals for VALLE	EY VIEW CONSULTING, LLC:	\$6,683.92
VELOCITY BUSINESS PRODUCTS, LLC	5/1/2019	75902	101437	5/15/2019	TABLES FOR CLASS ROOM 250	10-016-57750	Small Equipment & Furniture-F	\$13,824.75
	5/1/2019	75645	101568	5/29/2019	OFFICE CHAIRS (3)	10-007-57750	Small Equipment & Furniture-E	\$636.34
					r	Totals for VELOCITY E	BUSINESS PRODUCTS, LLC:	\$14,461.09
VERIZON WIRELESS (POB 660108)	5/9/2019	9829803207	101439	5/15/2019	ACCT # 920161350-0001 APR 09 - MAY 09	10-005-58200	Telephones-Cellular-Accou	\$35.96
						10-001-58200	Telephones-Cellular-Admin	\$186.37
						10-011-58200	Telephones-Cellular-Bill	\$73.95
						10-006-58200	Telephones-Cellular-Alarm	\$421.72

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-004-58200	Telephones-Cellular-Radio	\$273.82
						10-007-58200	Telephones-Cellular-EMS	\$1,368.74
						10-016-58200	Telephones-Cellular-Facil	\$262.85
						10-010-58200	Telephones-Cellular-Fleet	\$35.96
						10-002-58200	Telephones-Cellular-PA	\$148.38
						10-015-58200	Telephones-Cellular-Informatic	\$250.88
						10-008-58200	Telephones-Cellular-Matls. Mg	\$184.34
						10-009-58200	Telephones-Cellular-OMD	\$250.30
						10-039-58200	Telephones-Cellular-Param	\$422.31
						10-025-58200	Telephones-Cellular-Human	\$117.07
						Totals for VERIZC	DN WIRELESS (POB 660108):	\$4,032.65
VFIS OF TEXAS / REGNIER & ASSOCIATES	5/8/2019	48227			CREDIT/VFIS-CM-1051153	10-027-54900	Insurance-Emerg	(\$1,004.00)
	5/1/2019	47919			CREDIT/VFIS-CM-1051153	10-027-54900	Insurance-Emerg	(\$618.00)
	5/1/2019	47773			CREDIT/VFIS-CM-1051153	10-027-54900	Insurance-Emerg	(\$60.00)
	5/1/2019	47924			CREDIT/VFIS-TR-2051953	10-027-54900	Insurance-Emerg	(\$5,774.00)
	5/19/2019	48273	981	6/4/2019	RENEWAL INSTALLMENT VFIS-CM-1051153/VFIS-TR-2051953	10-027-54900	Insurance-Emerg	\$38,781.00
					Totals fo	r VFIS OF TEXAS	/ REGNIER & ASSOCIATES:	\$31,325.00
WASTE MANAGEMENT OF TEXAS	5/23/2019	5633320-1792-7	101611	6/4/2019	STATION 43 06/01/19-06/30/19	10-016-58800	Utilities-Facil	\$143.20
	5/23/2019	5633322-1792-3	101611	6/4/2019	STATION 41 06/01/19-06/30/19	10-016-58800	Utilities-Facil	\$191.53
						Totals for WAST	E MANAGEMENT OF TEXAS:	\$334.73
WAVEMEDIA, INC	5/1/2019	476313	101441	5/15/2019	TRANSPORT CIRCUIT/INTERNET SERVICES/2 STRANDS DARK	I 10-015-58310	Telephones-Service-Information	\$3,875.00
							Totals for WAVEMEDIA, INC:	\$3,875.00
WHITENER ENTERPRISES, INC.	5/15/2019	67430	978	5/29/2019	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$734.64
						Totals for WHI	TENER ENTERPRISES, INC.:	\$734.64
WIESNER, INC.	5/1/2019	593419	101442	5/15/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$136.53
	5/6/2019	593578	101509	5/22/2019	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,045.98
							Totals for WIESNER, INC.:	\$2,182.51
WILLIAMS, ALICIA	5/7/2019	WILL050719	101443	5/15/2019	WELLNESS PROGRAM/MASSAGE X 1	10-025-54350	Employee Health\Wellness-Hui	\$25.00
				-, -,			Totals for WILLIAMS, ALICIA:	\$25.00
WILLINGHAM, MISTI	5/9/2019	WILL050919	921	5/15/2019	MILEAGE REIMBURSEMENT 04/8/19-05/03/19	10-001-56200	Mileage Reimbursements-Adm	\$76.67
						Т	otals for WILLINGHAM, MISTI:	\$76.67
WILTSHIRE, SEAN	5/21/2019	WHI052119	949	5/22/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$796.00
							Totals for WILTSHIRE, SEAN:	\$796.00

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No	Account Description	Amount
WOLEBEN, SHANNON	5/13/2019	WOL051319	922	5/15/2019	PFIA TRAINING/TSCPA ANNUAL MEMBERSHIP DUES	10-005-58500	Training/Related Expenses-CE-	\$32.77
						10-005-54100	Dues/Subscriptions-Accou	\$445.00
						Tota	als for WOLEBEN, SHANNON:	\$477.77
WRIGHT EXPRESS-FLEET FUEL	5/2/2019	WRI050219	4481	5/2/2019	ACCT #5974 04/23/19-05/01/19	10-010-54700	Fuel-Fleet	\$18,502.83
	5/13/2019	WRI051319	4489	5/13/2019	ACCT #5974 05/02/19-05/10/19	10-010-54700	Fuel-Fleet	\$15,727.31
	5/21/2019	WRI052119	4496	5/21/2019	ACCT #5974 05/11/19-05/20/19	10-010-54700	Fuel-Fleet	\$14,084.70
						Totals for WRI	GHT EXPRESS-FLEET FUEL:	\$48,314.84
WURTH USA, INC.	5/1/2019	96383003	101444	5/15/2019	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$524.14
						10-010-57725	Shop Supplies-Fleet	\$22.95
							Totals for WURTH USA, INC.:	\$547.09
YEZAK, DARREN	5/21/2019	YEZ052119	950	5/22/2019	TUITION REIMBURSEMENT/SPRING 2019	10-025-58550	Tuition Reimbursement-Humar	\$2,120.36
							Totals for YEZAK, DARREN:	\$2,120.36
ZIXCORP SYSTEMS, INC.	5/1/2019	INV131362	101510	5/22/2019	ZIX ENCRYPT PLUS - VIRTUAL	10-015-53050	Computer Software-Information	\$9,115.26
						Totals	for ZIXCORP SYSTEMS, INC.:	\$9,115.26
ZOLL DATA SYSTEMS	5/2/2019	INV00037758	101511	5/22/2019	HOSTED BILLING PRO - 3 YEAR (06/01/19-06/30/19)	10-000-14900	Prepaid Expenses-BS	\$8,062.50
						Tot	als for ZOLL DATA SYSTEMS:	\$8,062.50
ZOLL MEDICAL CORPORATION	5/2/2019	2866729	923	5/15/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$2,118.06
	5/7/2019	2868689	951	5/22/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$810.50
	5/8/2019	2869878	951	5/22/2019	REPAIR OF ZOLLX-SERIES	10-009-55650	Maintenance-Contract Equipme	\$1,021.01
	5/10/2019	2871639	979	5/29/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$1,888.00
	5/10/2019	2871399	979	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$5,040.00
	5/13/2019	2872944	979	5/29/2019	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-M	\$2,872.00
	5/15/2019	90034224	979	5/29/2019	WARRANTY CONTRACT	10-009-55650	Maintenance-Contract Equipme	\$5,191.20
	5/22/2019	2877798	1005	6/4/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$1,888.00
	5/29/2019	2880761	1029	6/28/2019	MEDICAL EQUIPMENT	10-009-54200	Durable Medical Equipment-Ol	\$1,935.00
						Totals for ZO	LL MEDICAL CORPORATION:	\$22,763.77

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
OPTIMUM COMPUTER SOLUTIONS, INC.	5/1/2019	INV0000093049	877	5/7/2019	CISCO 16 PORT 10G WITH DFCA	10-015-52754	Capital Purchase - Equipment-Infor	\$5,230.00
	5/1/2019	INV0000092795	942	5/22/2019	REFURBISHED HP	10-015-52754	Capital Purchase - Equipment-Infor	\$2,431.10
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC .:	\$7,661.10
SHI GOVERNMENT SOLUTIONS, INC.	5/1/2019	GB00321221	925	5/22/2019	MICROSOFT SOFTWARE VOLUM	E 10-015-52754	Capital Purchase - Equipment-Infor	\$17,667.02
							Totals for SHI GOVERNMENT SOLUTIONS, INC.:	\$17,667.02
US DIGITAL DESIGNS, INC.	5/13/2019	8650	101567	5/29/2019	ATX CONTROLLER KIT PACKAGE	E 10-004-52754	Capital Purchase - Equipment-Radio	\$20,215.50
							Totals for US DIGITAL DESIGNS, INC.:	\$20,215.50
US DIGITAL DESIGNS, INC.	5/13/2019	8650	101567	5/29/2019	ATX CONTROLLER KIT PACKAGE	E 10-004-52754	-	· · · · · · · · · · · · · · · · · · ·

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$11,369.38
10-000-14305	A/R Employee-BS	\$92.12
10-000-14900	Prepaid Expenses-BS	\$51,842.61
10-000-21400	Accrued Payroll-BS	\$290.19
10-000-21585	P/R-Flexible Spending-BS-BS	\$5,809.05
10-000-21590	P/R-Premium Cancer/Accident-BS	\$9,623.82
10-000-21595	P/R-Health Savings-BS-BS	\$18,270.48
10-000-21600	Employee Deferred CompBS	\$28,629.68
10-000-21650	TCDRS Defined Benefit Plan-BS	\$273,844.80
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$902.02
10-001-54100	Dues/Subscriptions-Admin	\$424.99
10-001-55500	Legal Fees-Admin	\$5,000.00
10-001-55900	Meals - Business and Travel-Admin	\$228.02
10-001-56200	Mileage Reimbursements-Admin	\$76.67
10-001-57100	Professional Fees-Admin	\$6,683.92
10-001-58200	Telephones-Cellular-Admin	\$186.37
10-002-53100	Computer Supplies/Non-CapPA	\$200.71
10-002-54100	Dues/Subscriptions-PA	\$150.00
10-002-55700	Management Fees-PA	\$22,867.00
10-002-57100	Professional Fees-PA	\$726.50
10-002-57750	Small Equipment & Furniture-PA	\$1,160.36
10-002-58200	Telephones-Cellular-PA	\$148.38
10-004-52754	Capital Purchase - Equipment-Radio	\$20,215.50
10-004-53000	Computer Maintenance-Radio	\$1,422.00
10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$4,336.65
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$505.00
10-004-57100	Professional Fees-Radio	\$20,419.82
10-004-57200	Radio Repairs - Outsourced (Depot)-Radio	\$2,136.75
10-004-57225	Radio Repair - Parts-Radio	\$1,761.84
10-004-57725	Shop Supplies-Radio	\$2,151.96
10-004-57750	Small Equipment & Furniture-Radio	\$25,857.37
10-004-58200	Telephones-Cellular-Radio	\$309.51
10-004-58310	Telephones-Service-Radio	\$238.38
10-004-58500	Training/Related Expenses-CE-Radio	\$594.00
10-004-58800	Utilities-Radio	\$2,849.14
10-005-53150	Conferences - Fees, Travel, & Meals-Accou	\$712.64
10-005-54100	Dues/Subscriptions-Accou	\$445.00
10-005-56200	Mileage Reimbursements-Accou	\$9.98
10-005-58200	Telephones-Cellular-Accou	\$35.96
10-005-58500	Training/Related Expenses-CE-Accou	\$47.77
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$2,031.71
10-006-54450	Employee Recognition-Alarm	\$1,186.75
10-006-58200	Telephones-Cellular-Alarm	\$564.49

Account Number	Description	Net Amount
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$2,038.12
10-007-53330	Contractual Obligations- Other-EMS	\$4,200.00
10-007-54450	Employee Recognition-EMS	\$11,274.79
10-007-56200	Mileage Reimbursements-EMS	\$21.63
10-007-57750	Small Equipment & Furniture-EMS	\$1,335.73
10-007-57800	Special Events Supplies-EMS	\$1,808.23
10-007-58200	Telephones-Cellular-EMS	\$1,368.74
10-007-58700	Uniforms-EMS	\$9,191.93
10-008-52500	Bio-Waste Removal-Mater	\$2,538.99
10-008-53050	Computer Software-Matls. Mgmt.	\$2,400.00
10-008-53800	Disposable Linen-Mater	\$8,005.13
10-008-53900	Disposable Medical Supplies-Mater	\$92,361.73
10-008-56300	Office Supplies-Matls. Mgmt.	\$2,454.70
10-008-56600	Oxygen & Gases-Mater	\$3,454.85
10-008-56900	Postage-Meter	\$1,915.36
10-008-57000	Printing Services-Matls. Mgmt.	\$10.00
10-008-57750	Small Equipment & Furniture-Matls. Mgmt.	\$598.57
10-008-57900	Station Supplies-Mater	(\$51.94)
10-008-58200	Telephones-Cellular-Matls. Mgmt.	\$184.34
10-008-58700	Uniforms-Matls. Mgmt.	\$254.72
10-009-52600	Books/Materials-OMD	\$243.68
10-009-52700	Business Licenses-OMD	\$444.00
10-009-52950	Community Education-Dept	\$55.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	(\$18.52)
10-009-53550	Customer Relations-OMD	\$3,577.20
10-009-54000	Drug Supplies-OMD	\$20,507.79
10-009-54200	Durable Medical Equipment-OMD	\$97,150.74
10-009-55650	Maintenance-Contract Equipment-OMD	\$6,399.21
10-009-56100	Meeting Expenses-OMD	\$637.67
10-009-56200	Mileage Reimbursements-OMD	\$58.95
10-009-57000	Printing Services-OMD	\$358.86
10-009-57100	Professional Fees-OMD	\$7,420.00
10-009-57650	Repair-Equipment-OMD	\$197.25
10-009-57750	Small Equipment & Furniture-OMD	\$2,997.22
10-009-58200	Telephones-Cellular-OMD	\$250.30
10-009-58500	Training/Related Expenses-CE-OMD	\$4,828.43
10-010-52000	Accident Repair-Fleet	\$14,690.39
10-010-52600	Books/Materials-Fleet	\$191.95
10-010-54700	Fuel-Fleet	\$48,314.84
10-010-54800	Hazardous Waste Removal-Fleet	\$129.50
10-010-55100	Laundry Service & Purchase-Fleet	\$180.56
10-010-56200	Mileage Reimbursements-Fleet	\$303.88
10-010-56400	Oil & Lubricants-Fleet	\$1,873.19

Account Number	Description	Net Amount
10-010-56500	Other Services-Fleet	\$1,980.49
10-010-57650	Repair-Equipment-Fleet	\$1,119.70
10-010-57700	Shop Tools-Fleet	\$1,435.70
10-010-57725	Shop Supplies-Fleet	\$683.34
10-010-58200	Telephones-Cellular-Fleet	\$35.96
10-010-58500	Training/Related Expenses-CE-Fleet	\$165.00
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$757.75
10-010-59000	Vehicle-Outside Services-Fleet	\$1,801.00
10-010-59050	Vehicle-Parts-Fleet	\$41,271.26
10-010-59150	Vehicle-Tires-Fleet	\$6,222.60
10-011-52600	Books/Materials-Bill	\$300.00
10-011-53150	Conferences - Fees, Travel, & Meals-Billi	\$280.80
10-011-55500	Legal Fees-Bill	\$10.00
10-011-57100	Professional Fees-Bill	\$9,701.51
10-011-58200	Telephones-Cellular-Bill	\$73.95
10-011-58500	Training/Related Expenses-CE-Bill	\$80.00
10-015-52600	Books/Materials-Information Technology	\$69.48
10-015-52700	Business Licenses-Information Technology	\$320.00
10-015-52754	Capital Purchase - Equipment-Infor	\$25,328.12
10-015-53050	Computer Software-Information Technology	\$107,269.30
10-015-53100	Computer Supplies/Non-CapInformation Technology	\$720.22
10-015-55400	Leases/Contracts-Information Technology	\$4,885.55
10-015-57100	Professional Fees-Information Technology	\$17,796.25
10-015-57650	Repair-Equipment-Information Technology	\$548.83
10-015-57750	Small Equipment & Furniture-Information Technology	\$12,149.87
10-015-58200	Telephones-Cellular-Information Technology	\$250.88
10-015-58310	Telephones-Service-Information Technology	\$18,212.08
10-015-58800	Utilities-Information Technology	\$1,400.00
10-016-54500	Equipment Rental-Facil	\$630.40
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$14,046.73
10-016-57650	Repair-Equipment-Facil	\$81.42
10-016-57700	Shop Tools-Facil	\$1,431.77
10-016-57725	Shop Supplies-Facil	\$1,378.16
10-016-57750	Small Equipment & Furniture-Facil	\$18,667.26
10-016-58200	Telephones-Cellular-Facil	\$262.85
10-016-58800	Utilities-Facil	\$29,404.75
10-025-51700	Health & Dental-Human	\$625.00
10-025-51710	Health Insurance Claims-Human	\$432,514.21
10-025-51720	Health Insurance Admin Fees-Human	\$126,847.98
10-025-52200	Advertising-Human	\$61.96
10-025-53150	Conferences - Fees, Travel, & Meals-Human	\$690.00
10-025-54350	Employee Health\Wellness-Human	\$408.77

Account Number	Description	Net Amount		
10-025-54450	Employee Recognition-Human	\$3,812.17		
10-025-57000	Printing Services-Human	\$300.00		
10-025-57100	Professional Fees-Human	\$1,466.82		
10-025-57300	Recruit/Investigate-Human	\$2,341.95		
10-025-58200	Telephones-Cellular-Human	\$117.07		
10-025-58550	Tuition Reimbursement-Human	\$18,230.14		
10-025-59350	Worker's Compensation Insurance-Human	\$97,077.42		
10-026-41500	Miscellaneous Income-Recor	\$84.61		
10-027-54900	Insurance-Emerg	\$51,325.00		
10-039-56100	Meeting Expenses-Param	\$67.46		
10-039-56500	Other Services-Param	\$8,896.16		
10-039-58200	Telephones-Cellular-Param	\$422.31		
	GRAND TOTAL:	\$1,949,059.01		

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May Credit Card Transactions

Vendor	Invoice Date	Description		pice Amount
9237 DOMINOS PIZZA	04/11/2019	51846-ALARM NIGHT SHIFT EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	28.78
ACADEMY SPORTS #38	04/08/2019	PO#51792 EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19 GIFTS	\$	665.80
ADVANSTAR	04/12/2019	ASE TEST REVIEW MANUALS	\$	191.95
AMERICAN AIRLINES	04/29/2019	J. CAMPBELL PINNACLE FLIGHT CANCELLATION, ITINERARY CHANGE 07/20-07/26/19	\$	(576.51)
	04/26/2019	J. CAMPBELL PINNACLE FLIGHT 07/20-07/26/19	\$	576.51
	04/08/2019	M. ZAPF DISASTER OPERATIONS AND THE COMMUNICATIONS CENTER ONLINE	\$	229.00
APL*ITUNES.COM/BILL	05/01/2019	PO#52004 MONTHLY I CLOUD SUBSCRIPTION FOR PIO	\$	9.99
	04/12/2019	TEST FEES - H. TUTT	\$	165.00
ATT*BUS PHONE PMT	04/18/2019	STATION 30 FIRE ALARM 03/23/19-04/22/19	\$	112.86
ATT*BUS PHONE PMT	04/18/2019	STATION 31 FIRE ALARM 03/23/19-04/22/19	\$	391.74
	04/08/2019	STATION 40 FIRE ALARM 2812598210 03/13/19-04/12/19	\$	190.40
C & R WATER SUPPLY, IN	04/16/2019	STATION 44 02/14/19-03/14/18	\$	80.10
	04/17/2019	MDF DEMO PERMIT DRYER PART FOR CSCT A/C REPAIR	\$	2.00
COBURN SUPPLY COMPANY	04/26/2019 04/26/2019	SHOP TOOLS	\$ \$	33.80
		STATION 23 ACCT # 0849557 04/16/19-05/15/19	э \$	191.35 113.12
COMCAST OF HOUSTON CONROE PERMITS	05/03/2019 04/17/2019	MDF DEMO PERMIT	э \$	25.00
DOMINO'S 9237	04/11/2019	51865 PIZZA FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	э \$	638.66
DOMINO S 9237 DRI*GPSGATE AB	04/11/2019	PO 51440 GPS ONSITE + GOOGLE MAPS YEARLYEMAILED X 2 FOR TAX TO BE REMOVED	э \$	7,014.60
DSHS REGULATORY PROG		RENEWAL EMS PERSONNEL KENNEDY, CYNTHIA ARLENE	э \$	126.00
JSHS REGULATORT PROG	05/01/2019		φ	126.00
	04/40/2040	RENEWAL EMS EDUCATOR'S LICENSE SEALS, PAYDEN LEE 34.00	¢	400.00
DSHS REGULATORY PROG	04/19/2019	RENEWAL EMS PERSONNEL SEALS, PAYDEN LEE 126.00	\$	160.00
DSHS REGULATORY PROG	04/17/2019	RENEWAL EMS PERSONNEL STANFORD, TRAVIS	\$ ¢	126.00
	04/10/2019		\$	32.00
	04/24/2019	STATION 11 INV 36187925692 04/21/19-05/20/19 STATION 14 INVOICE 36160271194 04/13/19-05/12/19	\$	58.98
	04/16/2019		\$	98.50 1.530.77
DTV*DIRECTV SERVICE	04/15/2019	INVOICE 36154055456 04/01/19-04/30/19	\$	
DTV*DIRECTV SERVICE	04/08/2019	STATION 40 INVOICE 36129396529 04/05/19-05/04/19	\$	162.97
	04/04/0040	R. JOHNSON AND J. CAMPBELL TEXAS EMS ALLIANCE REGISTRATION 06/16-06/19/19 \$346.42 TO 001-53150 \$346.42 TO 007-53150	¢	CO2 04
EB EMS EVOLUTION 2019	04/24/2019		\$	692.84
	05/00/0040	J. CAMPBELL ASM 04/27-05/03/19	•	4 0 4 4 0 0
EMBASSY SUITES JACKSON	05/06/2019	007-53150 \$908.52 000-14305 \$302.84	\$	1,211.36
EPCOR	04/17/2019	STATION 40 02/28/19-03/25/19 STATION 44 02/28/40 02/25/40	\$	26.24
	04/16/2019	STATION 44 02/28/19-03/25/19	\$	128.83
EXPEDIA 7431470290240	05/03/2019	HOTEL -DISEASES IN NATURE CONFERENCE 5/28/19-5/31/19	\$	633.74
EDEX 32362326	04/15/2019	INVOICE 651645032	\$	17.85
FEDEX 32463222	04/29/2019	INVOICE 6-530-99025	\$	29.41
FIELDINGS WOOD GRILL L	04/26/2019		\$	133.12
	05/04/2040	PO#51704 REPAIR FOR IT I HAVE EMAILED CUSTOMER SUPPORT REGARDING TAX CHARGES	¢	F 40, 00
FLUKE CORPORATION	05/01/2019	CREDIT IS IN PROCESS.	\$	548.83
	0.4/00/0040	ADMIN ACCOUNT 8858923-9 03/04/19-04/01/19 (I HAD TO MAKE 2 PAYMENT CC PAYMENTS DUE TO THE AMOUNT	•	05.00
FSI*CENTERPOINT ENERGY	04/26/2019		\$	95.68
	04/00/0040	ADMIN ACCOUNT 8858923-9 03/04/19-04/01/19 (I HAD TO MAKE 2 PAYMENT CC PAYMENTS DUE TO THE AMOUNT)	¢	4 000 75
	04/26/2019	TO THE AMOUNT) K. ERWIN/M. ZAPF NAVIGATOR HOTEL 04/23/-04/26/19	\$ \$	1,002.75
	04/22/2019	EARHART NAVIGATOR HOTEL 04/23/-04/26/19	э \$	739.86 739.86
GAYLORD OPRYLAND GRADUATION OUTLET	04/22/2019 04/23/2019	PO#51927 GRADUATION CORDS FOR MRC	э \$	115.60
GRAINGER	04/23/2019	SHOP TOOLS	э \$	126.74
	04/18/2019	LASER METER TOOL FOR TRUCK	э \$	
GRAINGER GRAINGER	04/18/2019	SERVICE CENTER HOW WATER LOOP REPAIR	ծ Տ	54.98 238.64
HCTRA EZ TAG REBILL	04/09/2019	AUTO CHARGE	э \$	480.00
HERTZ	05/06/2019	INCORRECT DATES BOOKED FOR ASM	э \$	
		ASM JACKSONVILLE	ծ Տ	(187.60)
HERTZ	04/25/2019	J. CAMPBELL ASM 04/27-05/03/19	φ	187.60
	04/29/2019	007-53150 \$153.93 000-14305 \$51.31	\$	205.24
HERTZ HILTON GARDEN INN	04/29/2019 04/15/2019	KAREN WEBB HOTEL FOR TAA CONFERENCE 4/10/19 - 4/12/19	э \$	205.24 280.80
HOUSTON AIRPORT PARK W	05/06/2019	PARKING FOR HARRIS USERS GROUP CONFERENCE	э \$	35.00
HOUSTON AIRPORT PARK W	04/30/2019	EMILY FITZGERALD GULF COAST HR SYMPOSIUM 5/15/19 - 5/17/19	э \$	690.00
HOUSTON RADIOLOGY ASSO	04/26/2019	ACCIDENTALLY USED WRONG CARD.	э \$	9.11
HYATT HOTELS	04/15/2019	EMS DAY ON THE HILL R. JOHNSON 4/8-4/10/2019	э \$	9.11 568.52
HYATT HOTELS	04/12/2019	EMS DAY ON THE HILL J. CAMPBELL 4/8-4/10/19	э \$	568.52
JASON'S DELI WLD 039	04/29/2019	IRONMAN LUNCH	э \$	568.52 856.70
JASON'S DELI WLD 039 JOHNSON SUPPLY SPRING		CLAMP METER TOOL		
JOHNSON SUPPLY SPRING	04/26/2019 04/26/2019	CONTROL MODULE FOR CSCT A/C REPAIR	\$ \$	242.84 81.42
JOHNSON SUPPLY SPRING	04/26/2019 04/29/2019	TIME DELAY MODULE FOR CSCT A/C REPAIR	ծ \$	81.42 162.84
JOHNSON SUPPLY SPRING	04/29/2019	COMPRESSOR REPLACEMENT CSCT A/C UNIT #2	ծ Տ	707.25
JOHNSON SUPPLY SPRING	04/29/2019 04/26/2019	COMPRESSOR REPLACEMENT CSCT A/C UNIT #2	э \$	707.25
KINGWOOD PSYCHIATRY	05/01/2019	PO 52050 INVOICE INV0003 FIT FOR DUTY EVALUATION	э \$	300.00
KINGWOOD PSYCHIATRY	05/01/2019	PO 52050 INVOICE INVOICE FOLLOW UP APPOINTMENT	э \$	125.00
KINGWOOD PSYCHIATRY	04/24/2019	PO 52031 INVOICE INVOICE POLLOW OF AFFOINTMENT PO 51907 INVOICE INVOIC2 PAPERWORK FEE	э \$	50.00
KINGWOOD PSYCHIATRY	04/2019	FIT FOR DUTY INVOICE INV0002 FAPERWORK FEE	э \$	300.00
INGWOOD FSTCHIATKT	04/10/2019		φ	300.00
KROGER #0136	04/15/2019	51868-ADDITIONAL ITEMS FOR BBQ DINNER EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	12.55
KROGER #0136	04/15/2019	51869-ADDITIONAL ITEMS FOR BBQ DINNER EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	93.92
KROGER #0136	04/12/2019	51848-ADDITIONAL ICE CREAM ITEMS EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	э \$	20.53
KROGER #0136	04/12/2019	51847-ADDITIONAL BREAKFAST ITEMS EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	э \$	62.48
	07/12/2019	STORE ADDITIONAL DIVERSION OF THE WOLLING FOR THE ATTIC CONTION WEEK 4/0/15 * 4/12/19	φ	02.40
KROGER #0136	04/09/2019	PO#51794 ADDITIONAL GROCERY LIST FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	20.97
NKUGEK #0136	04/09/2019	PO#31734 ADDITIONAL GROUERT LIST FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	20.9

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May Credit Card Transactions

Vendor KROGER #0136	04/08/2019	Description PO#51793EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19 GIFTS	s	275.00
KROGER #5136	04/08/2019	PO#51793EMIFLOTEE AFFREGRATION WEEK 4/8/19 - 4/12/19 GIFTS PO#51767 GROCERY ORDER FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	э \$	275.00 169.57
LINKEDIN-460*7276994	04/25/2019	PO#51893 JOB POSTING ASSISTANT CHIEF	φ \$	61.96
_OWES #00232*	04/15/2019	UTV TRAILER PARTS	ф \$	247.99
-OWES #00232 -OWES #01515*	04/19/2019	CABLE FOR SHOP 25	э \$	3.78
		PO#51827 ALARIS 8100 INFUSION PUMP REPAIR		
MED ONE EQUIPMENT SERV	04/25/2019 04/26/2019	WHITEBOARD HANGING HARDWARE	\$ \$	70.00
			э \$	45.80
	05/06/2019	PO#52083 NAAC ONLINE CE		40.00
NATIONAL ACADEMY OF AM	04/25/2019	PO#51977 NAAC ONLINE CE CLASS FOR JACKIE MLADENKA	\$	40.00
NORTHERN TOOL & EQUIP	04/18/2019	UTV TRAILER PARTS	\$	36.96
	05/02/2019	STATION 40 GATE REPAIR	\$	14.52
OUTDOOR EQUIPMENT OUTL	04/09/2019		\$	16.99
PAYCLIX	04/16/2019	STATION 44 TRANSACTION FEE C & R WATER	\$	3.18
PAYPAL *JALVARADO	05/03/2019	INFECTION CONTROL COURSE HEALTHWEBCE.COM LLC	\$	375.00
PAYPAL *KIDZINMOTIO	04/18/2019	A. HERRING KIZINMOTION CONF. REGISTRATION 08/21-08/24/19	\$	475.00
PAYPAL *TEMPROTECT	05/01/2019	CLINIC DATA LOGGERS SENT OUT FOR CALIBRATION.	\$	155.00
PBMI	04/12/2019	51752-HCAP MEMBERSHIP MELISSA DUNCAN R. JOHNSON, K. CROCKER, J. CAMPBELL, AND S. COTTAR PINNACLE REGISTRATION 07/20- 03/02/04	\$	150.00
	04/20/2040	07/26/19 \$005.00 TO 004.53150.\$4505.00 TO 044.53450.\$3040.00 TO 007.53450	¢	5 400 00
	04/30/2019	\$905.00 TO 001-53150, \$1505.00 TO 044-53150 \$3010.00 TO 007-53150	\$	5,420.00
PITNEY BOWES PI	04/29/2019	PO#52016 POSTAGE MACHINE SUPPLIES	\$	234.02
	04/29/2019		\$	268.53
PREMIERE GLOBAL SERVIC	04/22/2019	INVOICE 602990 03/13/19-04/12/19	\$	30.98
PWW MEDIA INC	05/06/2019	PO#52084 AMBULANCE COMPLIANCE TOOL	\$	300.00
RENAISSANCE HOTELS	04/18/2019	BRETT ALLEN HOTEL FOR GFOA 4/14/19 - 4/16/19	\$	333.50
REV.COM	04/25/2019	TC0944879005 MCHD BOARD TRANSCRIPTION 04.23.19	\$	61.00
REV.COM	04/19/2019	PERSONNEL COMMUNITY MEETING 04.18.19 TC0582970731	\$	62.00
SAFE KIDS WORLDWIDE	04/22/2019	PO 51728 SAFE KID INVOICE ORG772348-51728-05-09	\$	55.00
SAMSCLUB #6421	04/15/2019	51870-ADDITIONAL ITEMS FOR BBQ DINNER EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	97.86
SAMSCLUB #6421	04/11/2019	51849-ADDITIONAL GROCERY ORDER EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	240.92
SAMSCLUB.COM	05/02/2019	PO#52031 WAREHOUSE/ STATION SUPPLIES	\$	1,047.12
SAMSCLUB.COM	04/29/2019	PO#51947 ITEMS FOR IRON MAN 4/20/2019	\$	683.00
SAMSCLUB.COM	04/17/2019	PO#51836 ITEMS FOR TELECOMMUNICATIONS WEEK 4/15/19 - 4/19/19	\$	281.30
SAMSCLUB.COM	04/17/2019	PO#51836 ITEMS FOR TELECOMMUTER WEEK 4/15/19 - 4/19/19	\$	19.44
SAMSCLUB.COM	04/15/2019	51850-WAREHOUSE STATION SUPPLIES	\$	867.71
SAMSCLUB.COM	04/10/2019	PO#51714 PASTRY TRAY EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	φ \$	26.96
SELECTRON SOLUTIONS	04/23/2019	DRIVECAM REPAIRS	φ \$	739.70
	04/15/2019	TRASH CLEAN UP DAY FOR CLIENT/PATIENT	э \$	67.46
		PO#51997 COMMUNITY PARA MEDICINE SUPPLIES		
	04/29/2019	DEVIN LIPPE HOTEL FOR HPP-PHEP QUARTERLY MEETING 4/23/19	\$	1,687.31
SPRINGHILL SUITES	04/26/2019	DEVIN LIFFE HOTEL FOR HFF-FHEF QUARTERLT MEETING 4/23/19	\$	263.35
SQ *SQ *GREATER MAGNOL	04/26/2019		\$	25.00
SQ *SQ *HEBREWS COMMUN	04/10/2019	51801-COFFEE TRUCK FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	375.00
SQU*SQ *KONA ICE OF NO	04/15/2019	51864-SNOW CONE TRUCK EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	600.00
STERICYCLE	04/11/2019		\$	2,538.99
SUPERSHUTTLE EXECUCARW	04/29/2019	SUPERSHUTTLE USED ONLY ONE-WAY	\$	(18.52)
SUPERSHUTTLE EXECUCARW	04/19/2019	K. ERWIN NAVIGATOR SHUTTLE 04/23/-04/26/19	\$	40.20
SUPERSHUTTLE EXECUCARW	04/19/2019	K. ERWIN NAVIGATOR SHUTTLE ITINERARY CHANGE 04/23/19	\$	(23.24)
TACO CABANA 20149	04/11/2019	PO#51802 BREAKFAST TACOS FOR EMPLOYEE APPRECIATION WEEK 4/8/19 - 4/12/19	\$	363.46
EXAS HEALTH INSTITUTE	05/03/2019	DISEASES IN NATURE CONFERENCE REGISTRATION FEE 5/28/19-5/31/19	\$	350.00
HE HOME DEPOT #0508	05/03/2019	STATION 40 FENCE REPAIR	\$	60.77
HE HOME DEPOT #0508	04/29/2019	SERVICE CENTER SINK REPAIR	\$	26.21
HE HOME DEPOT #0508	04/29/2019	SHOP TOOLS	\$	70.88
HE HOME DEPOT #0508	04/26/2019	SERVICE CENTER SINK REPAIR	\$	76.71
HE HOME DEPOT #0508	04/08/2019	STATION 30 KITCHEN LIGHTS	\$	54.05
THE HOME DEPOT #6523	04/24/2019	SHOP TOOL	\$	46.42
HE HOME DEPOT 508	04/29/2019	SPLIT - HANDHELD BLOWER FOR SHOP (73.16%)	\$	149.00
HE HOME DEPOT 508	04/29/2019	SPLIT - PARTS (26.84%)	\$	54.66
HE TOASTED YOLK 1	04/17/2019		\$	54.12
HEATVSUPERSTORE	05/03/2019	TIE DOWN SYSTEM FOR UTV TRAILER	\$	429.95
RACTOR-SUPPLY-CO #048	05/02/2019	STATION 40 GATE REPAIR	\$	119.23
JBER	04/09/2019	CREDIT FOR UBER CHARGED INCORRECTLY ON LAST STATEMENT	\$	(16.99)
JNITED AIRLINES	05/06/2019	JUSTIN BAGGAGE FOR HARRIS USERS GROUP CONFERENCE	\$	30.00
JNITED AIRLINES	04/30/2019	JUSTIN BAGGAGE FOR HARRIS USERS GROUP CONFERENCE	\$	30.00
INITED AIRLINES	04/30/2019	CHAD BAGGAGE FOR HARRIS USERS GROUP CONFERENCE	\$	30.00
JNITED AIRLINES	04/29/2019	R. JOHNSON PINNACLE FLIGHT 07/21-07/25/19	\$	308.60
JNITED AIRLINES	04/29/2019	J. CAMPBELL PINNACLE FLIGHT 07/20-07/26/19	э \$	420.60
JNITED AIRLINES		S. COTTAR PINNACLE FLIGHT 07/20-07/25/19	э \$	420.60 364.60
	04/29/2019	K. CROCKER PINNACLE FLIGHT 07/20-07/25/19	ծ \$	
	04/29/2019	K. CROCKER PINNACLE FLIGHT 07/20-07/25/19 JERMAINE AUSBIE FLIGHT-DPS TELECOM CONFERENCE 5/19/19 - 5/24/19 10-004-53150		364.60
	04/11/2019		\$	478.00
	04/11/2019	CHAD THACKER FLIGHT-DPS TELECOM CONFERENCE 5/19/19 - 5/24/19 10-004-53150	\$	478.00
IPS*000000A690R4149	04/16/2019		\$	420.09
JSPS PO 4819750301	05/01/2019	CERTIFIED LETTER TO WEX	\$	6.99
ALMART.COM	04/15/2019	51862-WAREHOUSE STATION SUPPLIES	\$	59.31
VASTE MGMT WM EZPAY	05/06/2019	INVOICE 5628706-1792-4 05/01/19-05/31/19	\$	2,890.42
VASTE MGMT WM EZPAY	04/08/2019	INVOICE 5622883-1792-7 04/01/19-04/30/19	\$	2,532.20
VOWPOINTSCOM*FTD	04/24/2019	PO#52007 FLOWERS FOR TAYLOR SMITH	\$	56.69
		51863-FLOWER ORDER FOR B.PERRY		

JP Morgan Chase Bank May Credit Card Transactions

Vendor	Invoice Date	Description		Invoice Amount
		тс	DTAL	\$ 54,388.34

Montgomery County Hospital District Bank Register - Operating Acct-WF Patient Refunds - One Time Checks (05/01/2019 - 05/31/2019)

101381	Computer Check	5/20/19					
		5/20/19	13-27041	PATIENT REFUND	\$16.81	FALSE	5/20/19
101200	Computer Check	5/6/19	17-54451	RICARE EAST REGION CLAIMS\$299.41		TRUE	5/6/19
101380	Computer Check	5/6/19	17-54567	TRICARE EAST REGION CLAIMS	TRICARE EAST REGION CLAIMS\$229.20		5/6/19
101552	Computer Check	5/24/19	17-55564D	PATIENT REFUND	\$20.00	FALSE	5/24/19
101487	Computer Check	5/20/19	17-60723	NOVITAS SOLUTIONS (POB 3106)	\$755.31	TRUE	5/20/19
101507	Computer Check	5/20/19	17-60723	UNITED OF OMAHA	\$192.68	TRUE	5/20/19
101452	Computer Check	5/20/19	17-60723	PATIENT REFUND	\$621.43	FALSE	5/20/19
101547	Computer Check	5/24/19	17-61619	HUMANA MILITARY	\$423.97	TRUE	5/24/19
101513	Computer Check	5/24/19	18-26851	PATIENT REFUND	\$138.00	FALSE	5/24/19
101542	Computer Check	5/24/19	18-33716	PATIENT REFUND	\$103.82	FALSE	5/24/19
101488	Computer Check	5/20/19	18-39601	NOVITAS SOLUTIONS (POB 3106)	\$330.11	TRUE	5/20/19
101445	Computer Check	5/20/19	18-39601	AARP (POB 740819)	\$84.21	TRUE	5/20/19
101524	Computer Check	5/24/19	18-46169	BOON-CHAPMAN (Prime DX)	\$322.11	FALSE	5/24/19
101493	Computer Check	5/20/19	18-47297	PATIENT REFUND	\$614.82	TRUE	5/20/19
101379	Computer Check	5/6/19	18-47912	THE RAWLINGS COMPANY (POB 2000)	\$406.71	TRUE	5/6/19
101525	Computer Check	5/24/19	18-49171	BOON-CHAPMAN (Prime DX)	\$273.67	FALSE	5/24/19
101470	Computer Check	5/20/19	18-55532	PATIENT REFUND	\$100.00	FALSE	5/20/19
101526	Computer Check	5/24/19	18-57180	BOON-CHAPMAN (Prime DX)	\$273.67	FALSE	5/24/19
101527	Computer Check	5/24/19	18-58289	BOON-CHAPMAN (Prime DX)	\$322.11	FALSE	5/24/19
101528	Computer Check	5/24/19	18-59018	BOON-CHAPMAN (Prime DX)	\$273.67	FALSE	5/24/19
101466	Computer Check	5/20/19	18-59752	PATIENT REFUND	\$661.22	TRUE	5/20/19
101382	Computer Check	5/6/19	18-62135	TRICARE EAST REGION CLAIMS	\$263.51	TRUE	5/6/19
101366	Computer Check	5/6/19	18-62976	PATIENT REFUND	\$104.41	TRUE	5/6/19
101357	Computer Check	5/6/19	18-63387	HEALTH CARE SERVICE CORPORATION (POB	\$529.17	TRUE	5/6/19
101383	Computer Check	5/6/19	18-66729	UNITED HEALTHCARE (740804)	\$424.76	TRUE	5/6/19
101562	Computer Check	5/24/19	19-10852	PATIENT REFUND	\$250.16	FALSE	5/24/19
101546	Computer Check	5/24/19	19-11670	HUMANA HEALTH CARE PLANS (POB 931655)	\$614.41	TRUE	5/24/19
101446	Computer Check	5/20/19	19-12160	PATIENT REFUND	\$7.95	TRUE	5/20/19
101360	Computer Check	5/6/19	19-12594	PATIENT REFUND	\$20.00	FALSE	5/6/19
101549	Computer Check	5/24/19	19-13721	PATIENT REFUND	\$50.89	FALSE	5/24/19
101451	Computer Check	5/20/19	19-14224	PATIENT REFUND	\$514.57	TRUE	5/20/19
101537	Computer Check	5/24/19	19-16030	PATIENT REFUND	\$537.77	TRUE	5/24/19
101522	Computer Check	5/24/19	19-1691	PATIENT REFUND	\$50.00	FALSE	5/24/19
101372	Computer Check	5/6/19	19-3463	PATIENT REFUND	\$265.00	TRUE	5/6/19
101521	Computer Check	5/24/19	19-4054	PATIENT REFUND	\$495.66	TRUE	5/24/19
101476	Computer Check	5/20/19	19-5925	PATIENT REFUND	\$186.49	FALSE	5/20/19
101544	Computer Check	5/24/19	19-6116	PATIENT REFUND	\$91.12	FALSE	5/24/19
101538	Computer Check	5/24/19	19-8461	PATIENT REFUND	\$228.09	FALSE	5/24/19
101450	Computer Check	5/20/19	19-9291	BOON-CHAPMAN (Prime DX)	\$272.49	TRUE	5/20/19

TOTAL

\$11,369.38

MCHD Surplus/Salvage June 2019

Agenda item 23						
Qty	Serial Number	MCHD Tag	Product Description	s/s	Reason	
44	N/A	N/A	PEDI MATE DEVICES	SALVAGE	Obsolete	
1	54248	8338	EZ IO DRIVER	SALVAGE	Not enough torque/end of life	
1	FTX1106R0H9	7523	Cisco Wireless Access Point	Salvage	End of life for device	
1	270218400	CAP30034	Avocent Keyboard Mouse Switch	Salvage	End of life for device	
1	NNG00130110241	CAP20112	Bomgar Remote Access Server	Salvage	End of life for device	
1	KMA0842472	N/A	US Digital Designs Gateway Server	Salvage	End of life for device	
1	KMA0820915	N/A	US Digital Designs Gateway Server	Salvage	End of life for device	
1	FTX1049T05U	N/A	Cisco Wireless Access Point	Salvage	Broken/Out of warranty	
1	1RK3641	6371	Dell Desktop	Salvage	End of life for device	
1	6356	N/A	Spectracom GPS Time Server	Salvage	End of life for device	
1	6357	N/A	Spectracom GPS Time Server	Salvage	End of life for device	
1	14FC202M0286	N/A	Avaya Phone Switch	SALVAGE	no longer active	
1	14FC202M0288	N/A	Avaya Phone Switch	SALVAGE	no longer active	
1	50090009	N/A	3 Channel Digital Call Annoucer/Recorder	SALVAGE	no longer active	
1	1UK500G26X1026731	N/A	1999 Interstate 20' Enclosed Cargo Trailer	Surplus	Roof leaks and needs painting/signage. Costs more to repair than buying new.	

AGENDA ITEM # 23

Montgomery County Hospital District Proceeds from Sale of Assets

10/01/2017 - 05/31/2019

Account Name	Description	Sale Date	Sale of Surplus
Vehicles	2010 Dodge Ram 3500 - 201,234 miles	5/22/2018	8,660.00
Vehicles	2009 Ford F350 - 140,736 miles (trade-in)	7/3/2018	15,000.00
Vehicles	2012 Dodge Ram 3500 SLT - 203,110 miles	7/24/2018	8,305.00
Vehicles	2012 Dodge Ram 3500 ST - 194,983 miles	9/21/2018	8,150.00
Vehicles	2012 Dodge Ram 3500 SLT - 199,930 miles	12/18/2018	8,514.00
Vehicles	2012 Dodge Ram 3500 - 189,761 miles	12/18/2018	8,920.00
Vehicles	2008 Chevy Tahoe LS - 199,172 miles	3/12/2019	3,805.00
	Vehicles Total		

Total Proceeds

61,354.00

MINUTES OF A REGULAR MEETING OF THE BOARD OF DIRECTORS MONTGOMERY COUNTY HOSPITAL DISTRICT

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., May 28, 2019 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Cole

3. Pledge of Allegiance

Led by Mr. Grice

4. Roll Call

Present:

Bob Bagley Chris Grice Justin Chance – Arrived at 4:07 p.m. Mark Cole Sandy Wagner Brad Spratt

Not Present

Georgette Whatley

5. Public Comment

There were no comments from the public.

6. Special Recognition:

Non Field Employee – Ashley Presswood

Field Employee – Ana Paula Flores

Medical Director Award - Rebecca Hoots, Karen Bailey and Amanda Scott

7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.

Mr. Randy Johnson, CEO presented a report to the board.

"Mr. Cole for the record advised that Justin Chance arrived at 4:07 p.m."

8. Consider and act on Legal Counsel updated agreement. (Mr. Cole, Chairman – MCHD Board) (attached)

Mr. Cole made a motion to consider and act on Legal Counsel updated agreement. Mr. Bagley offered a second and motion passed unanimously.

9. Consider and act on District Policies: (Mr. Chance, Personnel Committee) HR 25-901 Travel and Entertainment

Mr. Cole requested agenda item 9 to be tabled for a future board meeting.

10. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations and fleet.

Mr. James Campbell, EMS Chief presented a report to the board.

11. Consider and act on purchase of Stryker stretcher cots. (Mr. Spratt, Chair – EMS Committee)

Mr. Spratt made a motion to consider and act on purchase of Stryker stretcher cots. Mr. Bagley offered a second and motion passed unanimously.

12. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, emergency preparedness and IT.

Mrs. Melissa Miller, COO presented a report to the board.

13. Consider and act on Fiber Upgrade Project for IT Infrastructure. (Ms. Whatley, Chair – PADCOM Committee)

Mr. Grice made a motion to consider and act on Fiber Upgrade Project for IT Infrastructure. Mr. Chance offered a second. After board discussion motion passed unanimously.

Mr. Chance made a motion to table this agenda item until the next board meeting for more information. No second was offered and Mr. Chance withdrew his motion.

Mr. Spratt moved to amend the original motion to complete both phases this year and fund from the Capital Maintenance fund immediately. Mr. Bagley offered a second. After board discussion motion passed unanimously.

14. Consider and act upon First Amendment to Emergency Medical Service Housing Agreement with the City of Shenandoah (Station 26). (Ms. Whatley, Chair – PADCOM Committee) (attached)

Mr. Bagley made a motion to consider and act upon First Amendment to Emergency Medical Service Housing Agreement with the City of Shenandoah (Station 26). Mr. Spratt offered a second and motion passed unanimously.

15. Consider and act on the budgeted addition of a 30 amp shoreline at EMS stations. (Ms. Whatley, Chair – PADCOM)

Mr. Bagley made a motion to consider and act on the budgeted addition of a 30 amp shoreline at EMS stations. Mr. Grice offered a second. After board discussion motion passed unanimously.

"Mr. Cole requested that agenda items 27 and 28 be moved up in the agenda."

16. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.

Mrs. Melissa Miller, COO presented a report to the board.

17. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair - Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of contracts with additional network providers for indigent care. Mr. Spratt offered a second and motion passed unanimously.

18. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. (Mrs. Wagner, Chair - Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. Mr. Spratt offered a second and motion passed unanimously.

19. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. (Mrs. Wagner, Chair – Indigent Care Committee)

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. Mr. Chance offered a second and motion passed unanimously.

20. Presentation on Need Based Medical Transportation trial program. (Mrs. Wagner, Chair-Indigent Care Committee) (attached)

Mrs. Melissa Miller, COO made a presentation to the board.

21. Presentation of preliminary Financial Report for seven months ended April 30, 2019 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.

Mr. Brett Allen, CFO presented financial report to the board.

22. Consider and act on the recommendation to sign a 3-year renewal with Blackbaud to upgrade to their web-based product. (Mr. Grice, Treasurer, MCHD Board)

Mr. Grice made a motion consider and act on the recommendation to sign a 3-year renewal with Blackbaud to upgrade to their web-based product. Mr. Spratt offered a second. After board discussion motion passed unanimously.

23. Consider and act on Fleet Policy: (Mr. Grice, Treasurer, MCHD Board) FLT 10-101 Mechanic Tool Reimbursement

Mr. Grice made a motion to consider and act on Fleet Policy, FLT 10-101 Mechanic Tool Reimbursement. Mr. Spratt offered a second. After board discussion motion passed unanimously

The board requested staff to come back in the future with a list of equipment that EMS staff may purchase for themselves.

24. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Chance offered a second and motion passed unanimously.

25. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board) (attached)

Mr. Grice made a motion to consider and act on salvage and surplus. Mr. Spratt offered a second and motion passed unanimously.

26. Secretary's Report - Consider and act on minutes for the April 23, 2019 Regular BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)

Mrs. Wagner made a motion to consider and act on the minutes for the April 23, 2019 Regular BOD meeting. Mr. Spratt offered a second and motion passed unanimously.

27. Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)

Mr. Cole made a motion to convene into executive session at 4:53 p.m. pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson.

28. Reconvene from executive session and make recommendations if needed on matters relating to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)

The board reconvened from executive session at 5:05 p.m. and are now back in regular session.

Mr. Cole advised no further action was to be taken.

29. Adjourn

Meeting adjourned at 5:40 p.m.

Sandy Wagner, Secretary





From: Melissa Miller, COO

Date: June 25, 2019

Re: Convene into Executive Session – Bentwater Property

Convene into executive session pursuant to section 551.072 of the Texas Government code to discuss real estate property including but not limited to acquisition of property and construction and renovation of EMS station at Bentwater and any other related matters. (Ms. Whatley, Chair – PADCOM Committee)





From: Melissa Miller, COO

Date: June 25, 2019

Re: Reconvene from Executive Session – Bentwater Property

Reconvene from executive session and take action as necessary on real estate property including but not limited to acquisition of property and construction and renovation of EMS station at Bentwater and any other related matters. (Ms. Whatley, Chair – PADCOM Committee)





From: Emily Fitzgerald, HR Manager

Date: June 25, 2019

Re: Convene into Executive Session – CEO Evaluation

Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)





From: Emily Fitzgerald, HR Manager

Date: June 25, 2019

Re: Reconvene from Executive Session – CEO Evaluation

Reconvene from executive session and make recommendations if needed on matters relating to the evaluation of Chief Executive Officer, Randy E. Johnson. (Mr. Chance, Chair – Personnel Committee)