

**NOTICE OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

**Date:** August 22, 2017

**Time:** 4:00 P.M.

**Place:** MONTGOMERY COUNTY HOSPITAL DISTRICT  
ADMINISTRATIVE BUILDING  
1400 SOUTH LOOP 336 WEST  
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

**Subject:** The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

**Items Involving Visitors**

7. Consider and act on ratification of contracts with additional network providers for indigent care. (Mrs. Wagner, Chair - Indigent Care Committee)

**District**

8. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.
9. Consider and act on the 2017 Wage and Salary survey. (Ms. Whatley, Chair – Personnel Committee)
10. Consider and act on the HR Retirement Bridge Plan. (Ms. Whatley, Chair – Personnel Committee)
11. Consider and act on the MCHD 5 year plan. (Mr. Fawn, Chairman – MCHD Board)

**Emergency Medical Services**

12. EMS Director Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations and fleet.
13. Consider and act on annual renewal licenses for Centrelearn. (Mr. Bagley, Chairman – EMS Committee)

14. Consider and act on sole source letter for Zoll RescueNet Pro. (Mr. Bagley, Chairman – EMS Committee)
15. Consider and act on contract for Zoll RescueNet Pro. (Mr. Bagley, Chairman – EMS Committee)
16. Consider and act on annual Cisco Network Equipment warranty renewal. (Mr. Bagley, Chairman – EMS Committee)
17. Consider and act on annual HP Server Equipment warranty renewal. (Mr. Bagley, Chairman – EMS Committee)
18. Consider and act on extended warranty for X-Series Monitors. (Mr. Bagley, Chairman – EMS Committee)

#### **Operations and Health Care Services**

19. COO Report to include updates on infrastructure, facilities, radio system, warehousing, staff activities, community paramedicine, emergency management, and purchasing.
20. Consider and act on Station 90 lease. (Mr. Cole, Chairman – PADCOM Committee)
21. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.
22. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. (Mrs. Wagner, Chair - Indigent Care Committee)
23. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. (Mrs. Wagner, Chair – Indigent Care Committee)

#### **Finance**

24. Presentation of preliminary Financial Report for ten months ended July 31, 2017 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.
25. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer – MCHD Board)
26. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)

#### **Other Items**

27. Secretary's Report - Consider and act on minutes for the July 25, 2017 Regular BOD meeting and August 8, 2017 Special BOD meeting. (Mrs. Wagner, Secretary - MCHD Board)
28. Consider and act on Annual US Digital Designs Maintenance Renewal. (Mr. Cole, Chair – PADCOM Committee)
29. Convene into executive session pursuant to section 551.074 of the Texas Government Code for the MCHD Board to hear and deliberate upon the employment appeal of Christopher Blethen pursuant to the District's personnel policy HR 25-204, Disciplinary and Grievance Procedure. (Mr. Fawn, Chairman – MCHD Board)
30. Reconvene from executive session to act upon the employment appeal of Christopher Blethen pursuant to the District's personnel policy HR 25-204, Disciplinary and Grievance Procedure. (Mr. Fawn, Chairman – MCHD Board)
31. Adjourn.

---

Sandy Wagner, Secretary

The Board will announce it will convene into Executive Session, if necessary, pursuant to Chapter 551 of the Texas Government Code, to receive advice from Legal Counsel, to discuss matters of land acquisition, litigation and personnel matters as specifically listed on this agenda. The Board of Directors may also announce it will go into Executive Session, if necessary, to receive advice from Legal Counsel regarding any item on this agenda.

New Provider Contracts to Present to BOD

New Agreements
OTA's
Renewals
New Provider-existing facility agreement

<b>BOD Meeting</b>	<b>Provider</b>	<b><u>Date Sign</u></b>		<b><u>Specialty</u></b>	<b><u>Primary Location</u></b>
August 2017	East Texas Clinical Providers	8/9/2017	RJ	Multiple Specialties - Refer to provider roster	Multiple locations in Montgomery County, Tomball, Kingwood & Houston

## BSLMG Provider List

6/30/17

Entity	Last Name	Provider Name	MGMA Specialty	Clinic Address	City-State-Zip	Office Phone	Office Fax	County - Clinic Location	NPI No
ETCS	Ajelabi	Akinyinka Ajelabi, MD	Pulmonary Medicine: General and Critical Care	22710 Professional Drive, Suite 201	Kingwood, TX 77339	281-312-8601	832-201-8805	East Texas Clinic S	1841227808
ETCS	Ali	Safrin Ali, PA	Physician Assistant	9201 Pinecroft Drive, Suite 230	The Woodlands, TX 77380	281-419-3820	281-419-3822		1083084503
ETCS	Antonello	Olivia Antonello, NP	Nurse Practitioner	17521 St. Luke's Way, Suite 150	The Woodlands, TX 77384	936-447-9618	936-447-9829		1609121680
ETCS	Baker	James E. Baker, MD	Family Practice (without OB)	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-582-5642	936-788-8181		1356365324
ETCS	Baughman	Tamaura Baughman, NP	Nurse Practitioner	22698 Professional Drive, Suite 110	Kingwood, TX 77339	281-348-4050	281-348-4072		1437520921
ETCS	Belsha	Jerissa Belsha, MD	Pediatrics: General	6769 Lake Woodlands Drive, Suite E	The Woodlands, TX 77382	281-210-1200	281-210-1210		1730412065
ETCS	Besong	Brittany Lee Besong, PA	Physician Assistant	6769 Lake Woodlands Drive, Suite E	The Woodlands, TX 77382	281-210-1200	281-210-1210		1619218021
ETCS	Bhatia	Harmohinder Bhatia, MD	Cardiology: Invasive	17521 St. Luke's Way, Suite 110	The Woodlands, TX 77384	832-288-0439	832-446-6961		1275503096
ETCS	Bigler	Peter Bigler, MD	Family Practice (without OB)	6769 Lake Woodlands Drive, Suite E	The Woodlands, TX 77382	281-210-1200	281-210-1210		1033130042
ETCS	Blackwell	Michael Blackwell, MD	Orthopedic Surgery: Sports Medicine	425 Holderrieth Blvd, Suite 110	Tomball, TX 77375	281-357-5515	281-255-3440		1528021458
ETCS	Bracchini	Yelena Bracchini, MD	Hematology/Oncology: Oncology (only)	9201 Pinecroft Drive, Suite 280	The Woodlands, TX 77380	281-298-2876	281-271-8403		1538360896
ETCS	Brito	Erika Brito, MD	Family Practice (without OB)	6769 Lake Woodlands Drive, Suite E	The Woodlands, TX 77382	281-210-1200	281-210-1210		1366888950
ETCS	Brown, R	Richard Brown, MD	Surgery: General	425 Holderrieth Blvd, Suite 101	Tomball, TX 77375	281-351-8278	281-255-8210		1164511796
ETCS	Bullard	Arlene Michelle Bullard, MD	Family Practice (without OB)	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	281-921-1166		1104816735
ETCS	Caldwell	Jody Caldwell, MD	Family Practice (without OB)	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-582-5637	936-788-8180		1114012879
ETCS	Camarata	Caroline Camarata, PA	Physician Assistant	506 Graham Drive, Suite 230	Tomball, TX 77375	281-205-7522	281-205-7553		1356318380
ETCS	Campo Osorio	Marcela Campo Osorio, MD	Infectious Disease	129 Vision Park Blvd, Suite 211B	Shenandoah, TX 77384	936-273-5214	936-273-5926		1831390574
ETCS	Caperton	Martin Vestal Caperton, MD	Family Practice (without OB)	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-494-4430	936-494-0002		1154416824
ETCS	Cavnar-Johnson	Mary Cavnar-Johnson, MD	Family Practice (without OB)	22698 Professional Drive, Suite 100B	Kingwood, TX 77339	281-358-5574	281-358-9677		1467569400
ETCS	Chilek	Jennifer L. Chilek, MD	Family Practice (without OB)	19782 Highway 105, Suite 111	Montgomery, TX 77356	936-582-0220	936-582-0222	Montgomery	1609817436
ETCS	Choksi	Ulupi Choksi, MD	Endocrinology/Metabolism	9201 Pinecroft Drive, Suite 230	The Woodlands, TX 77380	281-419-3820	281-419-3822		1891851531
ETCS	Chon	Steven Chon, MD	Family Practice (without OB)	17521 St. Luke's Way, Suite 150	The Woodlands, TX 77384	936-447-9618	936-447-9829		1053438465
ETCS	Colburn	Andrea Colburn, NP	Nurse Practitioner	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1356742068
ETCS	Coon-Nguyen	Elizabeth Coon-Nguyen, MD	Family Practice (without OB)	22698 Professional Drive, Suite 110	Kingwood, TX 77339	281-348-4050	281-348-4072		1104856723
ETCS	Daniels	Allan Daniels, MD	Internal Medicine	22710 Professional Drive, Suite 202	Kingwood, TX 77339	281-312-8521	281-359-7971		1538265905
ETCS	Davis, J	John W. Davis, III, MD	Surgery: Cardiovascular	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1003858127
ETCS	Delaney	Tracie Delaney, NP	Nurse Practitioner	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-441-9000	936-494-4431		1811240765
ETCS	Dodd	Christi Dodd, PA	Physician Assistant	20873 Eva Street, Suite B	Montgomery, TX 77356	936-597-5555	936-597-5585		1649289406
ETCS	Dong	Jennifer Dong, MD	Family Practice (without OB)	17521 St. Luke's Way, Suite 150	The Woodlands, TX 77384	936-447-9618	936-447-9829		1770511487
ETCS	Elledge	Vanessa Elledge, PA	Physician Assistant	22710 Professional Drive, Suite 202	Kingwood, TX 77339	281-312-8521	281-359-7971	East Texas Clinic S	1467675454
ETCS	Elliott	Kim Elliott, MD	Internal Medicine: General	22710 Professional Drive, Suite 205	Kingwood, TX 77339	281-359-4111	281-359-4447		1407954738
ETCS	Gelman	Irene Gelman, MD	Hospitalist: Internal Medicine	Hospital/17200 St. Luke's Way	The Woodlands, TX 77384			Montgomery	1083711964
ETCS	Gkotsoulis	Efthymios Gkotsoulis, DPM	Podiatry: Surgery-Foot and Ankle	9201 Pinecroft Drive, Suite 240	The Woodlands, TX 77380	832-299-6311	832-442-4659		1346506631
ETCS	Guram	Maninder Guram, MD	Gastroenterology	506 Graham Drive, Suite 230	Tomball, TX 77375	281-205-7522	281-205-7553		1689671307
ETCS	Han	Noel M. Han, MD	Family Practice (without OB)	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	281-921-1166		1508856659
ETCS	Haque	Waqar Haque, MD	Radiation Oncology	17521 St. Luke's Way, Suite 180	The Woodlands, TX 77384	281-794-4062	832-201-0602		1639494628
ETCS	Johnson, R	Randall Johnson, MD	Rheumatology	9201 Pinecroft Drive, Suite 285	The Woodlands, TX 77380	281-297-6476	281-297-7695		1295821577
ETCS	Khosla	Ankur Khosla, MD	Pain Management: Anesthesiology	9201 Pinecroft Drive, Suite 260	The Woodlands, TX 77380	936-224-3999	936-231-2018		1861760985
ETCS	Kirtley	Kristine Kirtley, PA	Physician Assistant	22698 Professional Drive, Suite 110	Kingwood, TX 77339	281-348-4050	281-348-4072		1750493763
ETCS	Kodityal	Sandeep Kodityal, MD	Hematology/Oncology	9201 Pinecroft Drive, Suite 280	The Woodlands, TX 77380	281-298-2876	281-271-8403		1790820736
ETCS	Kossoy	Kent Kossoy, MD	Surgery: Colon and Rectal	22710 Professional Drive, Suite 201	Kingwood, TX 77339	281-358-6761	281-358-6742		1356322416
ETCS	Lai	Tianjie Lai, PA	Physician Assistant	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1891828851
ETCS	Lambert	Jeffery Lambert, MD	Family Practice (without OB)	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	281-580-1745		1841280617

## BSLMG Provider List

6/30/17

Entity	Last Name	Provider Name	MGMA Specialty	Clinic Address	City-State-Zip	Office Phone	Office Fax	County - Clinic Location	NPI No
ETCS	Lewis, K	Kathryn Lewis, MD	Radiation Oncology	17521 St. Luke's Way, Suite 180	The Woodlands, TX 77384	281-794-4062	832-201-0602		1215920640
ETCS	Ligon Gaston	Jennifer Ligon Gaston, NP	Nurse Practitioner	19782 Highway 105, Suite 111	Montgomery, TX 77356	936-582-0220	936-582-0222	Montgomery	1780037861
ETCS	Liu	Lin Lin Liu, MD	Medical Oncology	9201 Pinecroft Drive, Suite 280	The Woodlands, TX 77380	281-298-2876	281-271-8403		1457354409
ETCS	Maniscalco	Stephen Maniscalco, MD	Surgery: Cardiovascular	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1891716403
ETCS	Mansour	Edward S. Mansour, DO	Orthopedic Surgery: General	9201 Pinecroft Drive, Suite 295	The Woodlands, TX 77380	281-746-3070	281-970-5118		1598701393
ETCS	Martin	Randall Martin, MD	Family Practice (without OB)	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-494-4433	936-494-4432		1942397849
ETCS	Martin	Sandra Martin, NP	Nurse Practitioner	22698 Professional Drive, Suite 110	Kingwood, TX 77339	281-348-4050	281-348-4072		1154507242
ETCS	Martinson	Bonnie Martinson, NP	Nurse Practitioner	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	281-921-1167		1194141697
ETCS	Maymani	Rebekah Maymani, MD	Radiation Oncology	17521 St. Luke's Way, Suite 180	The Woodlands, TX 77384	281-794-4062	832-201-0602		1164716403
ETCS	McMillian	Ginger McMillian, NP	Nurse Practitioner	19782 Highway 105, Suite 111	Montgomery, TX 77356	936-582-0220	936-582-0222	Montgomery	1306237664
ETCS	McNiel	Andrea McNiel, PA	Physician Assistant	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1255384061
ETCS	McWilliams	Jeremy K. McWilliams, DO	Family Practice (without OB)	19782 Highway 105, Suite 111	Montgomery, TX 77356	936-582-0220	936-582-0222	Montgomery	1851325823
ETCS	Middlebrooks	Carrie Middlebrooks, NP	Nurse Practitioner	22698 Professional Drive, Suite 100B	Kingwood, TX 77339	281-358-5574	281-358-9677		1396888376
ETCS	Mitter	Ajay Mitter, MD	Hematology/Oncology: Oncology (only)	12811 Beamer Road	Houston, TX 77089	281-298-2876	281-271-8403		1174587307
ETCS	Moore	Stephen A. Moore, DPM	Podiatry: Surgery-Foot and Ankle	9201 Pinecroft Drive, Suite 240	The Woodlands, TX 77380	832-299-6311	832-442-4659	East Texas Clinic S	1972980670
ETCS	Morris	Michael Morris, MD	Surgery: General	22710 Professional Drive, Suite 204	Kingwood, TX 77339	281-312-8540	281-312-8541		1114980430
ETCS	Nachimson	Joel E. Nachimson, MD	Family Practice (without OB)	800 Peakwood Drive, Suite 7J	Houston, TX 77090	281-440-1632	281-440-8397		1922040633
ETCS	Navid	David Navid, DO	Orthopedic Surgery: General	9201 Pinecroft Drive, Suite 295	The Woodlands, TX 77380	281-746-3070	281-970-5118		1821027400
ETCS	Nguyen, A	Annalisa Nguyen, PA	Physician Assistant	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	281-921-1167		1235118035
ETCS	Nida	Andrew Nida, MD	Otorhinolaryngology: General	9201 Pinecroft Drive, Suite 210B	The Woodlands, TX 77380	936-494-1052	832-813-8529		1730476144
ETCS	Nunnery	Angela Nunnery, MD	Family Practice (without OB)	22710 Professional Drive, Suite 202	Kingwood, TX 77339	281-312-8521	281-359-7971		1326155219
ETCS	Parke	Frank Parke, MD	Rheumatology	9201 Pinecroft Drive, Suite 285	The Woodlands, TX 77380	281-297-7625	281-297-7695		1316035264
ETCS	Patel, N	Neha Patel, PA	Physician Assistant	22710 Professional Drive, Suite 202	Kingwood, TX 77339	281-312-8521	281-359-7971		1932526084
ETCS	Pavelka	Staci A Pavelka, NP	Nurse Practitioner	6769 Lake Woodlands Drive, Suite E	The Woodlands, TX 77382	281-210-1200	281-210-1210		1851487821
ETCS	Robertson, C	Christopher Robertson, MD	Family Practice (without OB)	17521 St. Luke's Way, Suite 160	The Woodlands, TX 77384	936-321-2200	936-321-5041		1629166517
ETCS	Robertson, L	Laurie L Robertson, NP	Nurse Practitioner	17521 St. Luke's Way, Suite 160	The Woodlands, TX 77384	936-321-2200	936-321-5041		1942563697
ETCS	Rouse	Jerry D. Rouse, MD	Urology	13414 Medical Complex Drive, Suite 13	Tomball, TX 77375	281-351-8229	832-351-8231		1740223056
ETCS	Schmittauer	Jennifer Schmittauer, PA	Physician Assistant	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-441-9000	936-494-4431		1942563697
ETCS	Sims	Charles Sims, MD	Infectious Disease	129 Vision Park Blvd, Suite 211B	Shenandoah, TX 77384	936-273-5214	936-273-5926	Montgomery	1245281294
ETCS	Walkes	Jon-Cecil Walkes, MD	Surgery: Cardiovascular	9201 Pinecroft Drive, Suite 210A	The Woodlands, TX 77380	936-441-1010	832-442-3081		1669472288
ETCS	Westbrook	Mark D. Westbrook, MD	Family Practice (without OB)	15655 Cypress Woods Medical Dr, Suite 110	Houston, TX 77014	281-580-7004	832-476-4500		1548258734
ETCS	Wilkin	Melissa Wilkin, NP	Nurse Practitioner	3251 IH-45 North, Suite 100	Conroe, TX 77304	936-441-9000	936-494-4431		1922553510
ETCS	Wong	Chun-Kwok Wong, MD	Endocrinology/Metabolism	9201 Pinecroft Drive, Suite 275	The Woodlands, TX 77380	281-719-5951	281-719-5958		1356439087
ETCS	Yancey	William Yancey, MD	Pain Management: Anesthesiology	9201 Pinecroft Drive, Suite 260	The Woodlands, TX 77380	936-224-3999	936-231-2018		1396989067
ETCS	Yllana-Shepperd	Aurora Yllana-Shepperd, MD	Family Practice (without OB)	22698 Professional Drive, Suite 100B	Kingwood, TX 77339	281-358-5574	281-358-9677		1538151634
ETCS	Zobal	Kimberly Zobal, MD	Family Practice (without OB)	20873 Eva Street, Suite B	Montgomery, TX 77356	936-597-5555	936-597-5585		1881885697

# Agenda Item # 8



We Make a Difference!

**To:** Board of Directors  
**From:** Randy Johnson, CEO  
**Date:** August 22, 2017  
**Re:** **CEO**

---

## Current Project Focus:



















- Met with Evan Robertson, Executive Director of Tri-County Mental Health Services. He noted that the Texas Legislature has made available a large grant for which he is interested in applying. He noted that the Grant requires some in-kind collaboration between Tri-County, the County, and the Hospital District. He stated that he will not need any additional funds for the match. He only will need some type of in-kind collaboration at the time of the grant application. He expects the grant will be opened for application within the next one or two months.
- MCHD Command Staff, Brett, and I met to review the results of the first six month's transfer services. The program is going well. We are now ready to begin working with other healthcare providers to contract for their transfer needs. We anticipate beginning our contract expansion project in the next two week period. Additionally, we have an agency who works with our community paramedicine program who is prepared to provide our contracted hospitals wheelchair lift services if needed.
- The accounting staff and all the MCHD departments have been working to complete the 2018 budget. That project is nearing completion.
- The Wage and Salary Survey was completed. We are recommending increasing the pay-grade maximums per the consultant's review. At this time we are recommending some movement of some staff to new paygrades, per the recommendation of our HR Wage and Salary Consultant. We are also recommending pay adjustments beginning next fiscal year to six employees per the consultant's review. Although we do not recommend an increase to entry level paramedic pay, we believe that we may need to revisit that decision in the next nine months if the competition for new paramedics continues to increase.
- At the request of some longer-term employees, I have reviewed the retirement package practices of some area agencies. Currently, MCHD has a very generous retirement plan, but older employee state that the plan has only been around the past eight years. They have asked me about some type of retirement "bridge" to aide them in paying their insurance costs in the event they retire until such time as they would be eligible for Medicare. Area agencies who have such plans stated that a "package" payout would be the most controllable way to manage retirement bridge costs. Paying for insurance into the future for retiring

employees is too financially unpredictable. Therefore, I am proposing a “rule of seventy-five” for retirement package payouts. I propose that the retiring employee has the option of a \$50,000 payout in late September, during the open enrollment period for insurance. Eligible retirees would have the option of taking the payout in September of 2018. If they did not choose to take the payout at that time, it would not be offered again until September, 2020. Due to the current budget year restraints, I propose not acting on the retirement program until 2018, if you wish to consider this program.

- The five-year plan has been completed and is presented for your review and approval. Changes in the five-year plan include:
  - Page 27, # 10. Capital other than EMS and Radio Tower, will be budgeted at \$494,000 in FT'18 and is projected to grow at a 5% rate for the following years. The original number was \$1,200,000.
  - #15. Build a Station in West County in 2022 for \$1,200,000 (was \$1,100,000).
  - #17. Add 6 remounts per year until 2021, then expand to 7 remounts annually.
  - #19. Purchase one Tahoe per year beginning in 2020. (Before we were purchasing one Tahoe per year all five years).
  - #21. New Transfer Station will cost \$40,000 to lease per year.
- NEOP will begin with six new EMS Medics the first week of September.
- Alarm will begin training three new alarm medics the first week of September.
- Julie Martineau, contract part time PIO completed her contract arrangement with MCHD August 15. We are now interviewing for a permanent PIO.
- Jodi Andersen, HR manager, resigned her position effective August 23. We will begin a search for a new manager. Meantime, Ms. Fitzgerald and Ms. McGee will manage the day to day HR issues.






















Thank you,  
Randy Johnson

**MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT**  
**Organizational Projects**

DATE: August 22, 2017				 Task/Project on Schedule	 Task/ Project in Danger of Not Meeting	 Task/Project Not Meeting Schedule	
Project	Progress			Evaluation			
<b>Project:</b> <u>HCAP Eligibility Procedures</u> <b>Objective:</b> Define and standardize current processes. <b>Phase 1 deadline:</b> 12/31/2015 complete <b>Objective Phase 2:</b> Analysis of KPI's and Action Plans <b>Phase 2 deadline:</b> 12/31/2016 complete <b>Objective Phase 3:</b> Implement needed changes from Phase 2 <b>Phase 3 deadline:</b> 12/31/2017 <b>Budget:</b> N/A <b>Project Manager:</b> Adeolu Moronkeji	July	Aug	Sept				The Eligibility team is going back to the planning phase of the Plan-Do-Study-Act (PDSA) cycle. As previously stated, the PDSA cycle will be repeated till the end of the calendar year. This will ensure continuous quality improvement and properly refine our approval process for minimal errors.
<b>Project:</b> <u>Inter RF Subsystem Interface (ISSI)</u> <b>Objective:</b> Seamless, dual system, multi -jurisdictional Radio talk groups <b>Initial Deadline:</b> September 2017 <b>Final Deadline:</b> <b>Budget:</b> <b>Project Manager:</b> Justin Evans/Melissa Miller	July	Aug	Sept				We are currently using the system for the following channels: <ul style="list-style-type: none"> <li>• Lake response</li> <li>• FD 1-8</li> <li>• Ops 1, 2,3</li> <li>• CPD Multi</li> <li>• EMS Multi</li> <li>• PSAP (Harris county and MOCO communication center channel)</li> </ul> Law Enforcement has still not completed the mapping of talk groups at this point we cannot estimate a completion date. Once this is complete we will consider this initial phase of the project complete. This, as well as all other, Radio projects will require on-going monitoring, maintenance and adjustments.
<b>Project:</b> <u>Microwave Replacement Project-Phase 1</u> <b>Objective:</b> Redundant microwave connections to our dispatch center <b>Initial Deadline:</b> May 2018 <b>Final Deadline:</b> <b>Budget:</b> \$ 1,260,000.00 <b>Project Manager:</b> Justin Evans/Melissa Miller	July	Aug	Sept				We are on schedule with Phase 2 which includes developing and posting of the RFP, licensing and pre-bid conference (8/18). The RFP has been posted with a close date of September 19. Phase 3 will begin when the RFP is returned and includes the evaluation of the respondents, contracting and installation of microwave ring. Phase 3 is projected to take 9-12 months.
<b>Project:</b> <u>Station 32 Water</u> <b>Objective:</b> Provide potable water to the station <b>Initial Deadline:</b> October 1, 2017 <b>Final Deadline:</b> <b>Budget:</b> unbudgeted <b>Project Manager:</b> Avery Belue/Melissa Miller	July	Aug	Sept				Culligan has ordered the replacement system equipment for Station 32 and we are pending the installation date. The crews are currently housed at Caney Creek Station 86.
<b>Project:</b> <u>Station Generator Purchase and Installation</u> <b>Objective:</b> Provide back-up power at MCHD stations <b>Initial Deadline for purchase:</b> June 30, 2017 <b>Installation Deadline:</b> Sept. 31, 2017 <b>Budget:</b> \$115,500.00 stations Budget: \$75,000.00 tower <b>Project Manager:</b> Avery Belue /Justin Evans/Melissa Miller	July	Aug	Sept				Station 43: complete Station 45: generator is in place awaiting CenterPoint gas meter installation Station 41: Installation of pad, generator and propane tank scheduled to start 8/16/17 Station 14: Installation scheduled 8/23/17 We are rejecting both bids for the Tower generator as we will be able to complete the project using HGAC which creates better value for the district.



**MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT**  
**Organizational Projects**

DATE: August 22, 2017			
 Task/Project on Schedule  Task/ Project in Danger of Not Meeting  Task/Project Not Meeting Schedule			
Project	Progress	Evaluation	
<b>Project:</b> Air-conditioned for MDF room <b>Objective:</b> Provide back-up air-conditioning to MDF room <b>Initial Deadline for purchase:</b> June 30, 2017 <b>Installation Deadline:</b> Sept. 31, 2017 <b>Budget:</b> \$ <b>Project Manager:</b> Avery Belue /Melissa Miller	July    Aug    Sept   	We are attempting to locate a vendor on BuyBoard, HGAC or TXPN that has been awarded a contract for this type project so that we can complete the purchase and installation. We have three, bids that were not generated from the RFP process, ranging between \$68,707 and \$83,200 to help us gage appropriate pricing.	
<b>Project:</b> LaserFiche ( Multiyear Project) <b>Objective:</b> Fully Implement LaserFiche throughout the organization. <b>Phase I Objective:</b> Determine what the initial function and application needs to be for the HR Department. Set up new repository structure and move documents into new filing system. <b>Phase I Deadline:</b> August 31, 2016 <b>Budget:</b> <b>Project Manager:</b>	July    Aug    Sept   	This phase of the project-setting up new repository and new structure has been completed. We are currently assessing for any issues and defining next steps in this project. The following are influencing this analysis. 1. Changes in HR staff. 2. LF Audit result analysis and HR process review. 3. Pending review of beta test of EMS Field-Evaluation Forms.	
<b>Project:</b> 5 Year Plan Update <b>Objective:</b> Update the 5 Year Plan <b>Initial Deadline:</b> August 31, 2016 <b>New Deadline:</b> December 31, 2016 <b>Budget:</b> <b>Project Manager:</b> Randy Johnson	July    Aug    Sept   	The Five Year plan is complete and included in the August Board of Directors report.  <b>PROJECT COMPLETE 8/22/2017</b>	
<b>Project:</b> Alarm Supervisor Structure <b>Objective:</b> Formalize alarm management and supervisory structure. <b>Initial Deadline:</b> October 31, 2016 <b>Secondary Deadline:</b> June 30, 2017 <b>Budget:</b> <b>Project Manager:</b> Jared Cosper/ Sarah Cottar	July    Aug    Sept   	Carter Parent has been promoted to Alarm Supervisor giving the department a full supervisory staff. Final approval of job descriptions will be completed by August 1, 2017.	
<b>Project:</b> EMS Command Supervisor Structure <b>Objective:</b> Reorganize EMS to improve both form and flow. <b>Initial Deadline:</b> January 15, 2016 <b>Secondary Deadline:</b> June 30, 2017 <b>Budget:</b> <b>Project Manager:</b> Jared Cosper	July    Aug    Sept   	The Shift Commander was filled as of mid-January, 2017. The Commanders have been working to improve communication and consistency across the county. I have met with each of the Shift Commanders for feedback and am in the process of completing my meetings with the Supervisors. The Supervisor's meetings will be completed by mid-August.	
<b>Project:</b> EMS Deployment <b>Objective:</b> Evaluate current deployment program to determine the most effective and efficient deployment program. <b>Initial Deadline:</b> December 31, 2016 <b>Secondary Deadline:</b> September 30, 2017 <b>Budget:</b> <b>Project Manager:</b> Jared Cosper/ Matt Walkup	July    Aug    Sept   	The Business Analysis Unit team is developing accurate and powerful reports that will allow the Deployment Committee to make informed decisions.	

**MONTGOMERY COUNTY HOSPITAL DISTRICT BOARD REPORT**  
**Organizational Projects**

**DATE: August 22, 2017**












**Task/Project on Schedule**



**Task/ Project in Danger of Not Meeting**



**Task/Project Not Meeting Schedule**

Project	Progress	Evaluation
<p><b>Project:</b> <u>Effectiveness of Current EMS Shifts</u>  <b>Objective:</b> Review current shift structure to determine the appropriate shifts to fulfill our mission and minimize burnout/fatigue.  <b>Initial Deadline:</b> December 31, 2016  <b>Secondary Deadline:</b> September 30, 2017  <b>Budget:</b>  <b>Project Manager:</b> Jared Cospers/ Matt Walkup</p>	<p>July      Aug      Sept</p> <p>        </p>	<p>The data needed to fully evaluate the safety of our current deployment strategies is now live, which will give the deployment committee the ability to ensure shifts are safe and well thought out for 2018.</p>
<p><b>Project:</b> <u>EMS Transfer Service</u>  <b>Objective:</b> Provide quality transfer service.  <b>Initial Deadline:</b> January 1, 2018 (for facilities who want it)  <b>Budget:</b> Unbudgeted for FY17  <b>Project Manager:</b> Jared Cospers</p>	<p>July      Aug      Sept</p> <p>        </p>	<p>Currently Conroe Regional and Methodist hospitals are using this service. We are conducting 100-120 runs per month with 74% collections The Pro Forma budget for this project will be provided at the July 2017 BOD.</p>
<p><b>Project:</b> <u>Wage &amp; Salary Review</u>  <b>Objective:</b> Evaluate the competitiveness and balance of the Wage &amp; Salary Plan.  <b>Initial Deadline:</b> August 15, 2017  <b>Budget:</b> \$23,000.00  <b>Project Manager:</b> Jodi Andersen</p>	<p>July      Aug      Sept</p> <p>        </p>	<p>The salary review is complete and added to the August Board of Directors Report.</p> <p align="center"><b>PROJECT COMPLETE 8/22/2017</b></p>

# Agenda Item # 9



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** August 22, 2017

**Re: 2017 Wage & Salary Survey**

---

Consider and act on the 2017 Wage and Salary survey. (Ms. Whatley, Chair – Personnel Committee)

**FIELD PAYSACLE FY '18**

<b>JOB TITLE</b>	<b>CURRENT GRADE</b>	<b>CURRENT MIN ANNUAL</b>	<b>CURRENT MAX ANNUAL</b>	<b>PROPOSED GRADE</b>	<b>PROPOSED MIN ANNUAL</b>	<b>PROPOSED MAX ANNUAL</b>
<b>600</b>						
<b>EMS BASIC</b>	<b>NO GRADE</b>	<b>\$37,000</b>	<b>\$45,000</b>	<b>600</b>	<b>N/C</b>	<b>N/C</b>
<b>601</b>						
<b>EMS INTERMEDIATE</b>	<b>NO GRADE</b>	<b>\$39,000</b>	<b>\$44,900</b>	<b>601</b>	<b>N/C</b>	<b>\$48,000</b>
<b>602</b>						
<b>EMS ATTENDANT</b>	<b>NO GRADE</b>	<b>\$46,500</b>	<b>\$51,500</b>	<b>602</b>	<b>N/C</b>	<b>\$56,200</b>
<b>603</b>						
<b>EMS INCHARGE</b>	<b>NO GRADE</b>	<b>\$58,000</b>	<b>\$72,540</b>	<b>603</b>	<b>N/C</b>	<b>\$75,000</b>
<b>604</b>						
<b>EMS FTO</b>	<b>NO GRADE</b>	<b>\$63,500</b>	<b>\$79,400</b>	<b>604</b>	<b>N/C</b>	<b>\$83,000</b>
<b>605</b>						
<b>EMS SUPERVISOR</b>	<b>NO GRADE</b>	<b>\$72,000</b>	<b>\$90,000</b>	<b>605</b>	<b>N/C</b>	<b>\$94,000</b>
<b>606</b>						
<b>EMS SHIFT COMMANDER</b>	<b>NO GRADE</b>	<b>\$90,000</b>	<b>\$112,500</b>	<b>606</b>	<b>N/C</b>	<b>N/C</b>
<b>700</b>						
<b>ALARM MEDIC I</b>	<b>NO GRADE</b>	<b>\$39,000</b>	<b>\$45,000</b>	<b>700</b>	<b>N/C</b>	<b>\$47,000</b>
<b>701</b>						
<b>ALARM MEDIC II</b>	<b>NO GRADE</b>	<b>\$48,800</b>	<b>\$56,000</b>	<b>701</b>	<b>N/C</b>	<b>\$60,000</b>
<b>702</b>						
<b>ALARM MEDIC III</b>	<b>NO GRADE</b>	<b>\$56,000</b>	<b>\$61,000</b>	<b>702</b>	<b>N/C</b>	<b>\$68,000</b>
<b>703</b>						
<b>ALARM SUPERVISOR</b>	<b>NO GRADE</b>	<b>\$62,900</b>	<b>\$78,600</b>	<b>703</b>	<b>N/C</b>	<b>\$84,500</b>

NON-FIELD PAYSCALE FY '18

JOB TITLE	CURRENT GRADE	CURRENT MIN ANNUAL	CURRENT MAX ANNUAL	PROPOSED GRADE	PROPOSED MIN ANNUAL	PROPOSED MAX ANNUAL
<b>100</b>						
BILLING REPRESENTATIVE I	100	\$26,581	\$36,162	100	\$25,376	\$38,064
MATERIALS MANAGEMENT TECH	NO GRADE	\$0	\$0	100	\$25,376	\$38,064
DISTRIBUTION TECHNICIAN	100	\$26,581	\$36,162	100	\$25,376	\$38,064
MAKE READY TECHNICIAN	100	\$26,581	\$36,162	100	\$25,376	\$38,064
MECHANIC HELPER	100	\$26,581	\$36,162	100	\$25,376	\$38,064
<b>101</b>						
COMMUNITY HEALTH WORKER	101	\$30,533	\$42,612	101	\$27,768	\$41,652
DOCUMENT IMAGING SPECIALIST	102	\$32,681	\$47,166	101	\$27,768	\$41,652
HR ASSISTANT/RECEPTIONIST	100	\$26,581	\$36,162	101	\$27,768	\$41,652
INTAKE SPECIALIST	101	\$30,533	\$42,612	101	\$27,768	\$41,652
<b>102</b>						
BILLING REPRESENTATIVE II	101	\$30,533	\$42,612	102	\$29,640	\$44,460
CLAIMS REPRESENTATIVE	201	\$36,978	\$56,273	102	\$29,640	\$44,460
ELIGIBILITY SPECIALIST II	102	\$32,681	\$47,166	102	\$29,640	\$44,460
SCHEDULER	102	\$32,681	\$47,166	102	\$29,640	\$44,460
<b>200</b>						
FACILITIES TECHNICIAN I	200	\$35,366	\$49,900	200	\$34,320	\$51,480
RADIO TECHNICIAN	200	\$35,366	\$49,900	200	\$34,320	\$51,480
BILLING REPRESENTATIVE III	102	\$32,681	\$47,166	200	\$34,320	\$51,480
IT WEB ADMINISTRATOR	200	\$35,366	\$49,900	200	\$34,320	\$51,480
PHARMACY BENEFITS REP I	201	\$36,978	\$56,273	200	\$34,320	\$51,480
SUPPLY CHAIN SPECIALIST	200	\$35,366	\$49,900	200	\$34,320	\$51,480
<b>201</b>						
MECHANIC I	200	\$35,366	\$49,900	201	\$36,400	\$54,600
ADMIN MATERIALS COORDINATOR	200	\$35,366	\$49,900	201	\$36,400	\$54,600
SUPPORT SERVICES ADMIN ASST	200	\$35,366	\$49,900	201	\$36,400	\$54,600
RECORDS ADMINISTRATOR	200	\$35,366	\$49,900	201	\$36,400	\$54,600
<b>202</b>						
ACCOUNTS PAYABLE SPECIALIST	200	\$35,366	\$49,900	202	\$38,480	\$57,720
ACCOUNTS RECEIVABLE SPECIALIST	200	\$35,366	\$49,900	202	\$38,480	\$57,720
EQUIPMENT SERVICE SPECIALIST	200	\$35,366	\$49,900	202	\$38,480	\$57,720
FACILITIES TECHNICIAN II	200	\$36,978	\$56,273	202	\$38,480	\$57,720
LEAD TECHNICIAN	201	\$36,978	\$56,273	202	\$38,480	\$57,720
MECHANIC II	201	\$36,978	\$56,273	202	\$38,480	\$57,720
<b>203</b>						
FACILITIES TECHNICIAN III	202	\$40,200	\$61,970	203	\$41,080	\$61,620
MECHANIC III	202	\$40,200	\$61,970	203	\$41,080	\$61,620
PHARMACY BENEFIT REP II	202	\$40,200	\$61,970	203	\$41,080	\$61,620
<b>300</b>						
CASE MANAGER	400	\$51,000	\$84,800	300	\$47,840	\$71,760
PAYROLL/BENEFITS COORDINATOR	201	\$36,978	\$56,273	300	\$47,840	\$71,760
ACCOUNTANT	202	\$40,200	\$61,970	300	\$47,840	\$71,760
COMMUNITY PARAMEDIC	300	\$45,570	\$76,767	300	\$47,840	\$71,760
EMS ADMINISTRATIVE COORDINATOR	300	\$45,570	\$76,767	300	\$47,840	\$71,760
FIRST RESP & OUTREACH COORD	300	\$45,570	\$76,767	300	\$47,840	\$71,760
HCAP COORDINATOR	300	\$45,570	\$76,767	300	\$47,840	\$71,760
HCAP ELIGIBILITY SUPERVISOR	301	\$48,285	\$80,784	300	\$47,840	\$71,760
RADIO FOREMAN	202	\$40,200	\$61,970	300	\$47,840	\$71,760
PUBLIC INFORMATION OFFICER	NO GRADE	\$0	\$0	300	\$47,840	\$71,760
<b>301</b>						
COMM PARAMED PROJECT COORD	300	\$45,570	\$76,767	301	\$50,960	\$76,440
CLINICAL DATA ANALYST (BAMA)	NO GRADE	\$0	\$0	301	\$50,960	\$76,440
HUMAN RESOURCES GENERALIST	300	\$45,570	\$76,767	301	\$50,960	\$76,440
PROFESSIONAL DEVELOPMENT COORD	300	\$45,570	\$76,767	301	\$50,960	\$76,440
QUALITY COORDINATOR	300	\$45,570	\$76,767	301	\$50,960	\$76,440
QA/QI COORDINATOR	300	\$48,285	\$80,784	301	\$50,960	\$76,440

NON-FIELD Payscale FY '18

JOB TITLE	CURRENT GRADE	CURRENT MIN ANNUAL	CURRENT MAX ANNUAL	PROPOSED GRADE	PROPOSED MIN ANNUAL	PROPOSED MAX ANNUAL
<b>302</b>						
BILLING SUPERVISOR	301	\$48,285	\$80,784	302	\$55,120	\$82,680
QUALITY SUPERVISOR	300	\$45,570	\$76,767	302	\$55,120	\$82,680
EDUCATION SUPERVISOR	301	\$48,285	\$80,784	302	\$55,120	\$82,680
EMER PREPAREDENESS & RISK MGR	301	\$0	\$0	302	\$55,120	\$82,680
PART TIME INSTRUCTOR	NO GRADE	\$0	\$0	302	\$55,120	\$82,680
PROGRAM ADMINISTRATOR TIER 1	300	\$45,570	\$76,767	302	\$55,120	\$82,680
<b>400</b>						
ASSISTANT ALARM MANAGER	NO GRADE	\$0	\$0	400	\$59,280	\$88,920
HCAP MANAGER	400	\$51,000	\$84,800	400	\$59,280	\$88,920
BILLING MANAGER	400	\$51,000	\$84,800	400	\$59,280	\$88,920
BUSINESS ANALYSIS UNIT MANAGER	NO GRADE	\$0	\$0	400	\$59,280	\$88,920
FACILITIES MANAGER	400	\$51,000	\$84,800	400	\$59,280	\$88,920
FLEET MANAGER	400	\$51,000	\$84,800	400	\$59,280	\$88,920
RECORDS MANAGER & COMPLIANCE OFF	400	\$51,000	\$84,800	400	\$59,280	\$88,920
SUPPLY CHAIN MANAGER	400	\$51,000	\$84,800	400	\$59,280	\$88,920
PROGRAM ADMINISTRATOR TIER 2	400	\$51,000	\$84,800	400	\$59,280	\$88,920
<b>401</b>						
HUMAN RESOURCES MANAGER	401	\$75,000	\$100,700	401	\$70,720	\$106,080
QUALITY IMPROVEMENT MANAGER	401	\$75,000	\$100,700	401	\$70,720	\$106,080
RADIO SYSTEMS MANAGER	300	\$48,285	\$80,784	401	\$70,720	\$106,080
<b>402</b>						
ASST EMS DIRECTOR OF OPERATIONS	402	\$90,000	\$116,600	402	\$76,960	\$115,440
CLINICAL SERVICES MANAGER	401	\$75,000	\$100,700	402	\$76,960	\$115,440
ALARM MANAGER	402	\$90,000	\$116,600	402	\$76,960	\$115,440
ACCOUNTING MANAGER		\$75,000	\$100,700	402	\$76,960	\$115,440
IT MANAGER	401	\$75,000	\$100,700	402	\$76,960	\$115,440
<b>500</b>						
EMS DIRECTOR	500	\$95,000	\$160,000	500	\$106,080	\$195,957
CHIEF OPERATIONS OFFICER	500	\$95,000	\$160,000	500	\$106,080	\$195,957
CHIEF FINANCIAL OFFICER	500	\$95,000	\$160,000	500	\$106,080	\$195,957
<b>502</b>						
CHIEF EXECUTIVE OFFICER	501	PER BOARD		502	PER BOARD	

# Agenda Item # 10



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** August 22, 2017

**Re: HR Retirement Bridge**

---

Consider and act on the HR Retirement Bridge Plan. (Ms. Whatley, Chair – Personnel Committee)

2017	2020	2025
Name	Name	Name
KIMMEY,KAREN	KIMMEY,KAREN	KIMMEY,KAREN
MADDOX,JACK	MADDOX,JACK	MADDOX,JACK
SMITH,ERNEST	SMITH,ERNEST	SMITH,ERNEST
TAYLOR,PHILLIP	TAYLOR,PHILLIP	TAYLOR,PHILLIP
WELCH,TAMELLA	WELCH,TAMELLA	WELCH,TAMELLA
WOOD,RICHARD	WOOD,RICHARD	WOOD,RICHARD
WEBB, KAREN	WEBB, KAREN	WEBB, KAREN
CASE, CONNIE	CASE, CONNIE	CASE, CONNIE
CLANCY, LOIS	CLANCY, LOIS	CLANCY, LOIS
ARTIFICAVITCH, DAVID	ARTIFICAVITCH, DAVID	ARTIFICAVITCH, DAVID
GUNSELMAN, DEBRA	GUNSELMAN, DEBRA	GUNSELMAN, DEBRA
HERNANDEZ, DAVID	HERNANDEZ, DAVID	HERNANDEZ, DAVID
ROACH, MARK	ROACH, MARK	ROACH, MARK
SHAPIRO, MAURA	SHAPIRO, MAURA	SHAPIRO, MAURA
GAINES, GLENDA	GAINES, GLENDA	GAINES, GLENDA
HAHN, JERALD	HAHN, JERALD	HAHN, JERALD
BERG, GLORIA	BERG, GLORIA	BERG, GLORIA
BERLEHNER, ERIC	BERLEHNER, ERIC	BERLEHNER, ERIC
HERNANDEZ, ANA	HERNANDEZ, ANA	HERNANDEZ, ANA
SANDEL, DIANE	SANDEL, DIANE	SANDEL, DIANE
	OLDEN, LUTHER	OLDEN, LUTHER
	FREDREGILL, ELIZABETH	FREDREGILL, ELIZABETH
	PELCZAR, SCOTT	PELCZAR, SCOTT
	THIERBACH, EDGAR	THIERBACH, EDGAR
	SULLEY, LETICIA	SULLEY, LETICIA
	BEDAIR, WAYNE	BEDAIR, WAYNE
	LINDBURG, TYRONE	LINDBURG, TYRONE
	ROYAL, SHERRI	ROYAL, SHERRI
	CARPENTER, TERRY	CARPENTER, TERRY
	SMITH, DONALD	SMITH, DONALD
		ABBOTT,CORD
		COPELAND,MATTHEW
		DUKE,TERRI
		GILLUM,LEE
		HERNANDEZ,MARIA
		HON,CALVIN
		IBRAHIM,SYED
		JAROSEK,COLLEEN
		KAPPLER,TIMOTHY
		MIFFLIN,KEVIN
		MOSLEY,DAVID
		SULLIVAN,SHERRY
		JOHNSON, RANDY
		KRAUS, CATHY
		VALENTINE, HENRIETTA
		SULLIVAN, ALLEN
		JOHNSON, ROBIN
		BRINKMAN, KATRINA
		CURRIE, APRIL
		DANIEL, DONNA
		PAIRETT, DAVID
		GUNSELMAN, KEVIN
		MLADENKA, JACKIE
		RUNTE-STULTZ, BARBARA
		FAIRBANKS, LYNETTE
		KARRER, ANDREW
		DELACERDA, VERONICA
		HANCOCK, JOHN
		BEDAIR, ELIZABETH
		MALLARE, PIORGENE
		RITCHEY, RHONDA
		ALLEN, DENNIS
		BRAY, CHARLOTTE
		LANGAN, PATRICK
		HOFFART, ANGELA
		SIMANONOK, JULIE
		TRAINOR, SHAWN
		MATTHEWS, BRANDI
		EVANS, JUSTIN



# Agenda Item # 11



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** August 22, 2017

**Re: 5 year Plan – Final Draft**

---

Consider and act on the MCHD 5 year plan. (Mr. Fawn, Chairman – MCHD Board)

*“Will speak to updates at the board meeting”*



Montgomery County Hospital District  
Five-Year Strategic Plan

August 2017

FINAL DRAFT

**Table of Contents**

Executive Summary..... 3

Mission, Vision and Values..... 6

History of the District..... 7

The District Today..... 9

HCAP Strategic Goals ..... 10

EMS Strategic Goals..... 12

Support Units Strategic Goals..... 16

Trends and Issues..... 18

SWOT Assessment..... 25

Five-Year Financial Projections Assumptions..... 28

Key Relationships..... 34

Organizational Structure of the Future..... 35

FINAL DRAFT

## Executive Summary

In creating the Strategic Plan for the Montgomery County Hospital District, the Board of Directors developed some overarching goals for District executives. Following is the Policy Statement, which serves as the guiding principles of the Executive Management and Command staff:

1. MCHD shall set tangible and definable Goals to:
  - a. Set a standard and then measure MCHD's delivery of services. This metric must be understood, achieved, and then communicated through the organization to the Board and to the Public.
  - b. Set a standard and then measure MCHD's employee job satisfaction. We will continue to measure this metric by focusing on employee turnover rates and patient satisfaction surveys. This metric must be understood, achieved, and then communicated through the organization to the Board and to the Public.
  - c. Effectively communicate the successes of the District to the residents of Montgomery County. This will be done by giving quarterly "updates" to Chambers of Commerce, Rotary Clubs, Lions Club, and updates to City Councils. Successes will be promoted in social media and news outlets at least weekly. Finally, success will be communicated to first Responder organizations and local hospitals at least two times a year.
2. MCHD will assure that tax revenue into the District does not grow faster than the combined annual rate of inflation and the rate of population growth.
3. MCHD will strive to maintain a cash reserve of at least six month's operating expenses at all times.

The Montgomery County Hospital District (MCHD) was created by special legislation in 1977 as a political subdivision of the State of Texas. The primary responsibility of the District's creation, according to enabling legislation, is to provide healthcare to indigent residents of the county. This is a very broad scope, which can include the Healthcare Assistance Program (HCAP), Emergency Medical Services (EMS), some public health services as defined and directed by the MCHD Board.

Through the years, MCHD services have expanded to include a county-wide emergency medical service (EMS), the 911 communication system, the county's Public Health District, and emergency preparedness (with coordination of agency partners).

This report completes a detailed assessment of the Montgomery County Hospital District's strategic position. As a part of the analysis, the planning group examined the history of the District, the external environment and associated trends, evaluated the stakeholders' needs, assessed the internal operating conditions and current directional strategies to provide the basis for the proposed strategic objectives.

The strategic assessments were performed with specific attention placed on balancing the organization pillars of People, Service, Quality, Finance, and Growth.

The recommendations offered in this report bear a direct relation to the major issues that need to be addressed by the District. Perhaps the largest predictable challenge that faces MCHD in the coming years is the change in healthcare legislation. The state continues to work with the seven year old Affordable Care Act.

As a political subdivision of the state, the District must work within the parameters provided, striving to maximize the available healthcare dollars to positively impact healthcare in Montgomery County.

In addition to healthcare reform, other significant trends include:

1. Population growth and the associated growth in volume
2. Legislative and regulatory changes in healthcare
3. A local economy beginning to recover from oil glut
4. Uninsured population growing
5. Increasing expenses related to services provided

From these key factors, a series of Five Strategic Goals supported by strategic objectives to fulfill those goals were formulated to enhance the District's ability to balance the needs of competing stakeholders and achieve success in meeting our statutory and elected service goals.

1. Maintain MCHD as the **regional "Employer of Choice"**
2. **Provide excellent service** in our EMS, HCAP and Emergency Preparedness programs to all our customers: co-workers, clients, patients, taxpayers and the community.
3. Deliver the highest quality service by establishing and maintaining a **structured process to measure and continually improve**. This will be evidenced by Key Performance Indicators, Core Measures and implementation of a Process Improvement program.
4. Provide for the short and long term **financial stability** of MCHD and protection for the taxpayer while meeting the needs of the community
5. Proactively **meet the growth needs** of our community in all areas.
  - a. Communicate mission and outcomes internally and externally
  - b. Continuously educate and train our staff, based on current best practices and industry standards

In conclusion, the Montgomery County Hospital District is committed to provide excellent essential services with which it is charged in a fiscally responsible way. MCHD is also dedicated to creating a work environment, for its employees that encourages open communication and highly supports professional growth and education. The District is financially strong and operates in a community that is experiencing steady growth.

## **Mission, Vision and Values**

### **Mission Statement**

Our mission is to care for the indigent and provide EMS services while protecting the interest of the taxpayers and insuring long-term stability through fund development.

### **Vision Statement**

Our vision is cost effective indigent care and taxpayer supplemented EMS with total professionalism administered through an elected board of directors.

### **Values**

Our values are quality, innovative, cost effective operations that are open to the public.

### **Employee Value Statements**

#### **Accountability**

Being responsible for our thoughts, words, and deeds, and the resources entrusted to us.

#### **Compassion**

To be understanding, caring and nurturing.

#### **Excellence**

We will strive to exceed all expectations and maintain the highest standards in our industry.

#### **Innovation**

Providing superior and professional service to the citizens of Montgomery County utilizing professional development, state of the art technology, and sound practice.

#### **Integrity**

Acting with the highest standards of honesty and ethics in every decision and action that we make as individuals or as an organization.

#### **Unity**

A group of individuals striving toward shared goals and a vision of improving the quality of life for all.

**MCHD History**

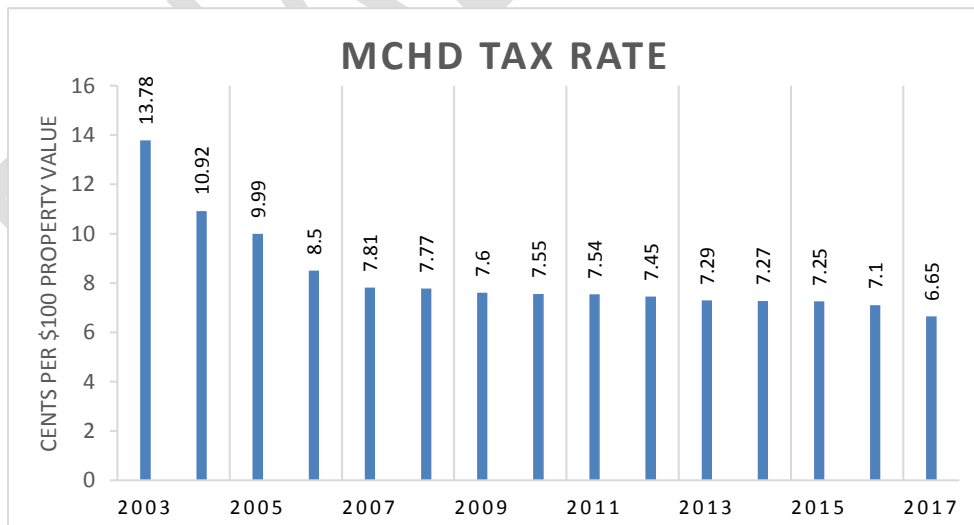
Originally, the District carried out its legislative purpose for the financial health of the Medical Center Hospital in Conroe, Texas. The Medical Center Hospital in Conroe was sold in 1993 to Health Trust, Inc. After the sale of the hospital, the District met its requirement by contracting for services with the new owners of the hospital and other private physicians.

Today, the District’s provider network for its Health Care Assistance Program (HCAP) has grown from a handful of physicians to more than 650 providers across Montgomery and Harris Counties. The District contracts for healthcare services across the continuum of care. Our contracts provide pre and post hospital care providers and contracted inpatient care in more than 15 hospitals, in Montgomery County and surrounding areas.

In addition to indigent care, the District provides emergency medical ambulance services for Montgomery County. Medical Center Hospital operated a hospital-based EMS prior to the formation of the District in 1977. At the time of the sale of the hospital, the District maintained operational control of EMS. In 1995, the District contracted with a private company to provide EMS emergency response and transfer services. In 1997, the MCHD Board of Directors decided that in order to reach the desired level of excellence, the District would resume control of EMS operations in 1998.

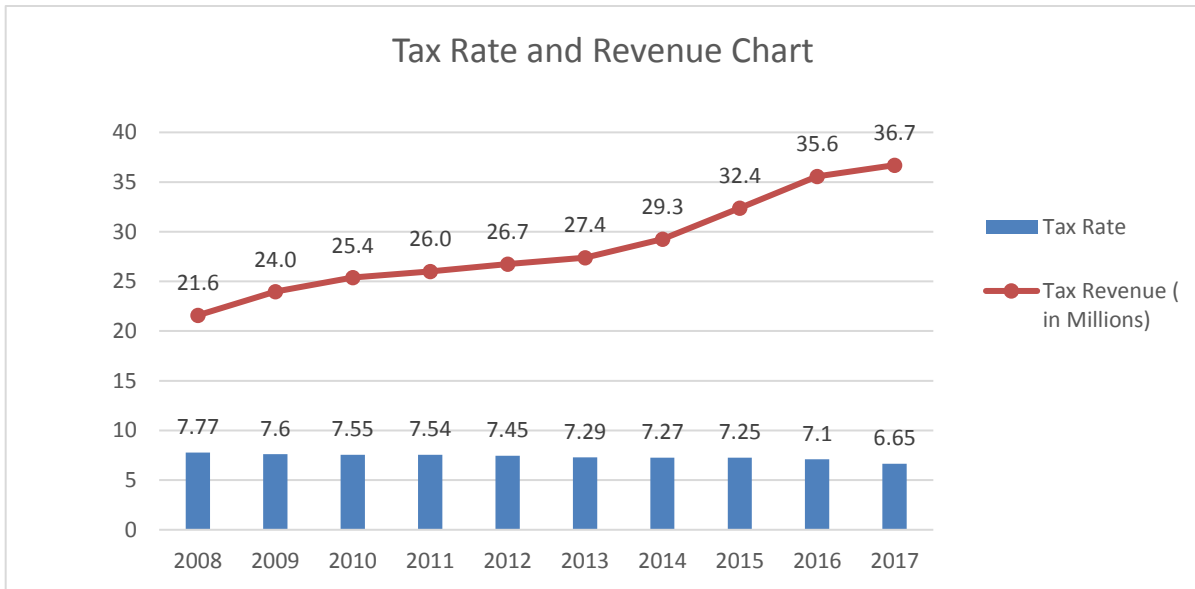
Because of the District’s enabling legislation, it is supported through an ad valorem tax-based funding mechanism. In 2003, MCHD began a trend of reducing property taxes. This was accomplished by controlling costs, eliminating inefficient programs, and increasing fee for service revenue. Rapidly rising property valuations also contributed to the Board’s ability to reduce the tax rate. The cost of continued provision of HCAP care has also reduced as better HCAP Case Management has been implemented. As the chart below demonstrates, MCHD has reduced the tax rate every year since 2003.

The graph below shows the progression of the District’s tax rate over time.



Likewise, the graph below shows the progress of the tax rate and total tax revenue received by the District over the years.

**Tax Rate and Revenue Chart**



Because the county’s tax base has grown, the tax rate reductions have not negatively affected the District’s income. MCHD’s conservative Board works diligently to have one of the most efficient tax rates in the county.

The current projection of 2018 taxes indicate that MCHD tax revenue will reduce from \$36.7 MM to \$35.1 MM, due to the 20% increased Homestead exemption which was approved in 2017. Growth in the county should allow tax revenue increases to \$ 36.9 MM in 2019.



## The District Today

The District operates two separate **Strategic Service Units**. Each unit has a unique mission, set of stakeholders, operating environment and resource requirements. These units are: HCAP and EMS. In addition to these units, there are **Support Units** that enable the Strategic Service Units to be successful.

### Strategic Service Units

#### 1. Health Care Assistance Program (HCAP)

HCAP is the District's indigent health care program, and is mandated by MCHD's enabling legislation. HCAP does not directly provide medical care, but instead provides the funding mechanism for its members to have access to care through contracted providers. This "membership" program provides healthcare for Montgomery County citizens who meet the eligibility requirements. We contract with hospitals and various pre and post hospital care providers to actively decrease medical cost. This allows MCHD to provide the broadest range of services at the least cost.

The MCHD HCAP eligibility requirements for indigent residents of Montgomery County in need of healthcare services substantially exceed the minimum income eligibility mandates of the State of Texas. Although a complete discussion of the eligibility requirements and the services provided is outside the scope of this discussion, it is important to understand the basic requirements for membership.

In order to qualify for HCAP, an applicant:

- a. Must be a legal resident of Montgomery County
- b. Must have a family income that does not exceed 133% of the Federal Poverty Level for the region
- c. Must have household assets that do not exceed \$2,000 (excluding one household automobile)
- d. Must not have access to healthcare services that can be funded by any other public or private program
- e. Must meet other eligibility requirements
- f. Member must recertify their eligibility every six months.

Certified members of HCAP are entitled to:

- a. Basic healthcare
- b. Certain specialty care
- c. Certain prescription medication (up to three concurrent)
- d. Hospitalization
- e. Annual cap on cost of care: \$60,000 which is twice the amount of the legal required minimum

As previously discussed, the direct provision of healthcare services is handled by contracted providers. The HCAP staff is responsible for:

- a. Managing the eligibility process and certifying eligibility of member applicants
- b. Resolving eligibility issues with members and service providers
- c. Resolving issues and conflicts that may arise with, and between, members and service providers
- d. Overseeing the payment process and resolving any payment issues

- e. Case Management assists clients in accessing community resources, disease management and overcoming barriers to obtaining optimum health. In addition to providing the above services, HCAP also provides diabetes education and supplies, including home visits to certain clients.

HCAP STRATEGIC GOALS AND OBJECTIVES:

1. **Strategic Goal:** Maintain MCHD as the regional “Employer of Choice”  
**Strategic tactics to meet goal:**
  - a. Provide quarterly continuing education to staff
  - b. Staff will participate in MCHD Committees
  - c. Staff will participate in executive staff “town halls” at least every six months
  - d. Staff will participate in MCHD’s salary and benefit review every three years
  
2. **Strategic Goal:** Provide Excellent Service to our co-workers, clients, taxpayers and community  
**Strategic tactics to meet goal:**
  - a. Customer Service will be a standing agenda item for staff meetings
    - i. Manager will track and trend service feedback and report monthly at staff meetings
  - b. Employee defined “Standards” will be reviewed quarterly at staff meetings
  
3. **Strategic Goal:** Establish and maintain a structured process to measure and improve quality  
**Strategic tactics to meet goal:**
  - a. Revise current KPI’s as needed to measure improvement with new and established processes
  - b. Involve staff with KPI data collection and action plans
  - c. Check with hospitals and physician offices to discuss process, cost and outcomes
  
4. **Strategic Goal:** Provide for the short and long-term financial stability of MCHD and protection for the taxpayer while meeting the needs of the community.  
**Strategic tactics to meet goal:**
  - a. Maintain 2-level approval process for all HCAP applicants
  - b. Review 100% of claims for accuracy of bills compared with the contract
  - c. Investigate and recommend the return on investment of providing transportation to and from medical visits

5. **Strategic Goal:** Proactively meet the growth needs of our community

**Objective #1:** Communicate mission and outcomes internally and externally

**Strategic tactics to meet goal and objective #1:**

- a. Monthly staff meetings
- b. Bi-monthly HCAP newsletter article
- c. Monthly presentation to external stakeholders

**Objective #2:** Continuous education and training of staff

**Strategic tactics to meet goal and objective #2:**

- a. Monthly staff meetings
- b. Bi-monthly HCAP newsletter article
- c. Monthly presentation to external stakeholders

2. Emergency Medical Services (EMS)

The provision of emergency medical services and the required 911 communication and radio systems to Montgomery County has been a longstanding adopted responsibility of the District. Throughout its history, the MCHD EMS has been recognized for its leadership in level and quality of care. To maintain and in fact improve its quality, MCHD has recently achieved CAAS (Commission on Accreditation of Ambulance Services) certification.

MCHD EMS is well known for its early adoption of cutting edge protocols, techniques and medications. It also has been well regarded for its education programs, quality improvement initiatives and overall operational efficiency.

In addition to 911 transports, MCHD EMS provides non-emergency transfers as requested for patients who are being moved from one facility to another, or to their homes. Currently, MCHD focuses its efforts on critical transfers, a service that relies on the in-depth training and experience of its medics. Unlike emergency response, the cost recovery for this service is very high and predictable.

The following are components of EMS:

**EMS Operations**

EMS Operations is responsible for deploying, staffing, housing, supervising and operating all EMS resources. MCHD EMS currently operates 23 24-hour ambulances and four peak units. In addition MCHD operates one squad, four supervisor trucks and one command supervisor truck each day.

**Clinical Services Department**

The Clinical Services Department oversees protocol development, then implements and oversees the provision of care of MCHD EMS. The Department also manages and tracks quality, best practices, EMS hiring and EMS promotion process as well as field, community, and first responder continuing education through classes and in-services. The Clinical Services Department also teaches EMT Basic classes at two area high schools and at MCHD headquarters.

### **Alarm**

MCHD EMS operates a Communications Center to dispatch its emergency and non-emergency calls. The center is accredited by the National Academy of EMS Dispatchers. In addition to dispatching all of MCHD EMS emergency and non-emergency calls, the center is contracted to provide dispatch services for the Conroe Fire Department and for several communications centers throughout underserved areas of Texas. The center also serves as the back-up call center in the event of interrupted operations at the two primary 911 call centers.

### **Community Paramedicine**

MCHD established its Community Paramedicine program established in 2013. The program targets individuals that are high utilizers of 911 Emergency Services and is funded through the Medicaid 1115 Waiver. The goal of CP is to reduce non-emergency 911 calls, and subsequent non-emergency frequent trips to the hospital Emergency Departments.

### **Emergency Preparedness**

MCHD is actively involved with local, regional and statewide health system planning for emergency preparedness. The District's preparedness activities range from working with the Public Health Department to educate the community, to working with Police Department SWAT units to recover victims of mass casualty. In order to be response-ready, MCHD staff participates in planning activities and training exercises, and works with the following organizations/agencies: Montgomery County, city of Conroe, Montgomery County Sheriff's Office, Southeast Texas Regional Advisory Council (SETRAC), and the Texas Department of State Health Services (DSHS).

## EMS STRATEGIC GOALS AND TACTICS

1. **Strategic Goal:** Maintain MCHD EMS as the regional "Employer of Choice".

#### **Strategic tactics to meet this goal:**

- a. Provide quarterly CE to all staff
- b. EMS staff will participate in MCHD Committees
- c. EMS Staff will participate in EMS hiring and promotional practices
- d. EMS will participate in Bike Medic, Tactical Medic, Community Medic, and community education programs
- e. EMS will participate in "round and ride out" with Command and Executive staff in order to exchange information between rank and file , at least every 6 months
- f. Management staff will track staff satisfaction surveys annually and turnover reports monthly
- g. Management staff will participate in wage and salary comparisons with other agencies every three years.

2. **Strategic Goal:** Provide excellent service to MCHD co-workers, clients, taxpayers, and community  
**Strategic tactics to meet this goal:**
  - a. Command staff will trend service feedback and report monthly at staff and Board Meetings
  - b. Core Value, “Compassion” will be discussed at each Supervisor Meeting and each Quarterly CE
  - c. Command Staff will track and trend service feedback and report monthly at staff and quarterly meetings
  
3. **Strategic Goal:** Establish and maintain a structured process to measure and improve quality.  
**Strategic tactics to meet this goal:**
  - a. Track, trend, evaluate, and publish 17 core measures data
  - b. Track, trend, evaluate, and review KPI’s and Core Measures for CP, Alarm, Emergency Preparedness, Clinical Services Department, and EMS Operations
  - c. Review all STEMI, stroke, trauma and a sample percentage of random routine calls for best practices and quality review
  
4. **Strategic Goal:** provide for the financial stability of MCHD and protection for the taxpayer while meeting the needs of the community  
**Strategic tactics to meet this goal:**
  - a. Review historical call volume and use projected county growth data to expand coverage while maintaining efficiency
  - b. Review monthly operational and capital expenses to budget
  - c. Review Capital project planning and review, on a quarterly basis
  
5. **Strategic Goal:** Proactively meet the growth needs of our community  
**Strategic tactics to meet this goal:**
  - a. Track historical trends and use reporting Metrics to plan for the future
  - b. Meet with first responder agencies, county commissioners, city councils, as well as community agencies, hospitals and volunteer organizations to communicate our mission and receive feedback

## Support Units

In addition to the two Strategic Service Units, there are eleven Support Units within the District that provide the underlying foundation that allows MCHD to carry out its mission.

1. Finance and Accounting  
The Finance and Accounting Department is responsible for general accounting, grant accounting, financial reporting, cost and budget reporting, accounts payable and receipts management. The department is also responsible for all financial analysis and projections, cash management and treasury functions, as well as the oversight of the District's investments and investment policy. The Board of Directors is charged with approving the actual policies that govern investment decisions, as well as ratifying all invoices paid on a monthly basis.
2. Billing  
MCHD EMS charges patients for services provided. This revenue subsidizes that provided by the taxpayer. That revenue comes in the form of reimbursements made either by or on behalf of patients for services rendered. MCHD EMS maintains its own internal Billing Department to expedite the reimbursement process. Typically, reimbursements for services provided comes through various payor sources, including Medicare, Medicaid, private third-parties (e.g. insurance coverage), or the patients themselves.
3. Radio/Communications Technology  
The District in partnership with The City of Conroe is the primary owner/operator of an EDACS/P25 800 megahertz trunked radio system. Additionally, the District and the City have strategically partnered to own and sublease a network of six radio tower sites throughout Montgomery County. The radio system serves approximately 900 users on the 800 MHz system, but the District also supports approximately 1,000 users on the Fire/EMS VHF paging and tactical channel system. The combined systems are the primary and backup communications resources for Fire and EMS First Responders in the County.
4. Facilities  
The MCHD campus houses the 911 call center, administration, the service center and station 11. Additionally, there are 23 MCHD stations throughout the county; four are regional stations and there are eleven stations that MCHD shares with fire departments. The remaining eight are freestanding stations. The District is responsible for its own facility maintenance including the MCHD campus, the 23 stations and radio towers throughout the country. Campus house-keeping, laundry and grounds are contracted services responsible to the Facilities department.
5. Human Resources  
The Human Resources Department oversees the personnel for both field and office staff. This includes hiring and termination, payroll tracking, administering employee benefits and formal personnel disciplinary actions.

6. Information Systems

Information Systems (IS) is an internal service provider to all units and departments of the District, and is a mission critical function. Great care is taken to keep the system performing at peak efficiency, and to operating a robust, redundant and safe system. The technological sophistication of the information system has played a significant role in the successful and cost efficient operations of all elements of the District.

In 2005, after reviewing options for maintaining the sophisticated system, the District moved to outsource certain information system support services. While District staff is still extremely active in managing the IS operations, MCHD contracts much of the support requiring a high level of specialized skills. All reporting systems are managed in-house.

7. Public Information

The Public Information Department builds the lines of communication with field and non-field staff, community partners, chambers of commerce, legislators, the media, and the community as a whole. Building and maintaining relationships allow for better partnerships, and enable easier disaster management, communication and coordination.

8. Records and Compliance

District operations are highly regulated and therefore subject to all of the commensurate record keeping and oversight. The Compliance Officer is responsible for oversight to insure that the District adheres to all state, local and federal regulatory requirements. The Records Department oversees the retention of any and all records created and received by MCHD in the regular course of business to archive essential information for business continuity. The Records department is also responsible for open records requests and contract term review. Additionally, Records department is responsible for MCHD Board correspondence and communication.

9. Materials Management

Materials Management is the internal service provider to MCHD EMS, HCAP and all MCHD Support Services that is responsible for the purchasing, receiving, distributing and, in some cases, delivering all supplies and equipment utilized by the District. This department maintains a shipping, receiving and distribution process for all clinical and non-clinical supplies. Materials Management staff also provides, or arranges for, the maintenance of all biomedical equipment used by EMS.

10. Quality Improvement

Quality Improvement is responsible for oversight of continuous performance improvement in all departments. EMS Core Measures, patient satisfaction surveys and CAAS certification indicate commitment to assuring delivery of high quality patient care. HCAP and Support Services departments have Key Performance Indicators that allow for tracking, trending and benchmarking.

11. Fleet

The Fleet Department is responsible for maintenance and care for all of the District's vehicles. District vehicles log approximately 1.5 million miles each year. The "mission critical" nature of most of the District's vehicles necessitates a rigorous preventative maintenance program, which has established a "mission interruption rate" below one 1.5 incidents per 100,000 vehicle miles.

12. Emergency Preparedness & Risk Management

This department serves as a resource to EMS, Public Health, and other county agencies planning for large disasters, while also leading internal efforts to ensure that MCHD is ready to respond to an emergency on-site. In addition, we serve as a liaison with our insurance broker to ensure that MCHD's insurance policies are appropriate to cover our risks and to communicate any important changes to our business or to ensure that claims are being appropriately handled. Finally, we track and trend safety-related incidents, recommend and provide staff training, draft safety-related policies and track compliance, and manage the post-exposure process when employees are exposed to biological pathogens.

FINAL DRAFT



SUPPORT UNIT STRATEGIC GOALS AND TACTICS

1. **Strategic Goal:** Maintain MCHD as the regional “Employer of Choice”.  
**Strategic tactics to meet this goal:**
  - a. Provide continuing education to all staff
  - b. Invite staff to participate on MCHD Committees
  - c. Encourage staff to continue to receive advanced education, management, and leadership skills.
  - d. MCHD will continue to offer a competitive wage and excellent benefits, as well as continuing education for all employees. A wage and benefit survey will be conducted every 3 years.
  - e. Executive Staff will “round” at least twice per year with each department in order to get “Town Hall” information to and from each department.
  - f. Management staff will track staff satisfaction surveys and turnover reports.
  - g. Staff will from time to time be offered the opportunity to attend a conference specific to their area of expertise.
  
2. **Strategic Goal:** Provide excellent service to MCHD co-workers, clients, taxpayers, and community  
**Strategic tactics to meet this goal:**
  - a. Departmental managers will trend service feedback and report monthly at staff and Board Meetings
  - b. Each KPI will be previewed at least once per year at the Monthly Departmental Meeting and Quality Review  
Managers will track and trend service feedback and report monthly at staff and quarterly Quality Review
  
3. **Strategic Goal:** Establish and maintain a structured process to measure and improve quality.  
**Strategic tactics to meet this goal:**
  - a. Plan, execute, review, and reengage on all departmental capital and operational projects. Review project progress by quarter
  - b. Track, trend, evaluate, and review KPI’s for each support department
  - c. Review financials bi-monthly to assure departments are working within budget and budgeted items that are no longer deemed necessary are not purchased, “just because it is in the budget”.
  
4. **Strategic Goal:** Provide for the financial stability of MCHD and protection for the taxpayer while meeting the needs of the community  
**Strategic tactics to meet this goal:**
  - a. Review historical demand and use projected county growth data to expand capabilities within the mission, while maintaining efficiency
  - a. Review monthly operational and capital expenses to budget
  - b. Review Capital project planning and execution on a quarterly basis
  
5. **Strategic Goal:** Proactively meet the growth needs of our community  
**Strategic tactics to meet this goal:**
  - a. Track historical trends and use reporting metrics to plan for the future
  - b. Meet with first responder agencies, county commissioners, city councils, as well as community agencies, hospitals and volunteer organizations to communicate our mission and receive feedback
  - c. Attend conferences in the field of focus to do best practices comparisons

**Trends and Issues - County**

Demographics

The Montgomery County Hospital District serves the geo-political boundaries of Montgomery County. Some business units may have a slightly different community of stakeholders. Some communities served are regional target populations (i.e. radio system customers outside Montgomery County, EMS mutual aid requests, disaster response, etc.).

Physical identifying features:

- Montgomery County, Texas is 1,100 square miles
- Large, recreational water supply lake in the county’s northwest corner
- Two major interstates from north to south (IH 45 and IH 69)
- One major state highway (99) transects Montgomery County from the Hardy Toll road to IH 59 in the southernmost portion of the county.
- Two high-volume freight rail lines that carry industrial components to and from Houston, running parallel to the two highways referenced above; other high-volume rail lines travel along Highway 249, FM 2854 and FM 105.
- A secondary road system comprised of primarily two-lane farm to market roads that are currently exceeding original design capacity.
- A two to four lane loop (336) encircles greater Conroe.

**Municipalities within Montgomery County**

City of Conroe Montgomery Magnolia Willis Shenandoah Oak Ridge North	Splendora Cut and Shoot Roman Forest Stagecoach Woodloch	Panorama Village Patton Village Woodbranch
---	--	--

**Unincorporated areas including**

The Woodlands Grangerland Porter	New Caney Peel Junction Dobbin	Pinehurst Tamina Decker Prairie
--	--------------------------------------	---------------------------------------

**School Districts**

Cleveland ISD Conroe ISD Magnolia ISD Montgomery ISD New Caney ISD	Richards ISD Splendora ISD Tomball ISD Willis ISD
--	--

Population Growth

According to the 2016 Woodlands Area Economic Development Partnership, Montgomery County's population was 555,890, making it the 11<sup>th</sup> largest county in the state. The median household income was \$65,620, and the poverty rate was 10.9%. The median age was 36.1 years.

A portion of this growth is due to the number of businesses, including Exxon/Mobil, which have relocated to North Harris County. All factors taken into account, growth throughout the county will continue to occur, which presents certain challenges and opportunities for all service providers.

Property Values

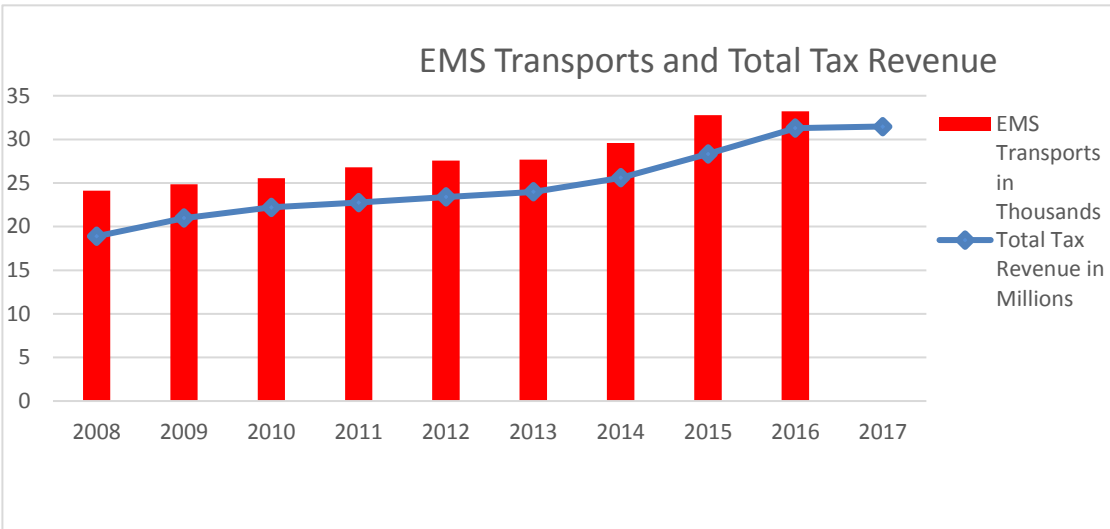
Total appraisals in Montgomery County have grown dramatically in recent years. New housing starts, commercial development, new manufacturing and increased appraisals on existing properties have consistently increased over the past several years.

Over the last five years, the growth in appraisals has enabled the Board to reduce the tax rate below the historic low rate. Growth brings with it an increase in service demands. The District will continue to function in a responsible manner.

FINAL DRAFT

Tax Revenue

MCHD has been responsive to the growth in appraisals by reducing tax rates for the last consecutive 14 years. However, during those same years, the District experienced increased demand. We continue to add technology and adjust deployment and work schedules to absorb the volume increase with very few additional resources being added.



As growth continues, MCHD adds resources to keep up with the growing demand. But, as MCHD increases resources, it will add value, due to economies of scale and system duplication. For example, in 2008 there were approximately 18,500 annual transports. 2008 tax revenue was approximately \$21,600,000, yielding \$1,166 tax dollars per transport. In 2016 there were approximately 33,000 annual transports. 2016 tax revenue was approximately \$35,750,000, yielding \$1,083 tax dollars per transport.

MCHD intends to maintain six months’ reserve operating funds, and maintain “HCAP” Reserve fund as well as Capital Reserve fund, while most efficiently serving its mission.

**Tax Revenue History and Projections**

Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017*
Tax Rate **	0.0777	0.076	0.0755	0.0754	0.0745	0.0729	0.0727	0.0725	0.071	0.0665
Total Tax Revenue	21,588,263	23,972,257	25,379,675	26,001,632	26,737,471	27,399,294	29,251,683	32,367,127	35,754,407	35,973,441
Tax Revenue Increase :										
% Increase	12.98%	11.04%	5.87%	2.45%	2.83%	2.48%	6.76%	10.65%	10.47%	2.65%
\$ Increase	2,479,702	2,383,994	1,407,418	62,1957	735,838	661823	1,852,388	3,115,444	3,387,279	946,496

\*Projections

\*\* Per \$100 Valuation

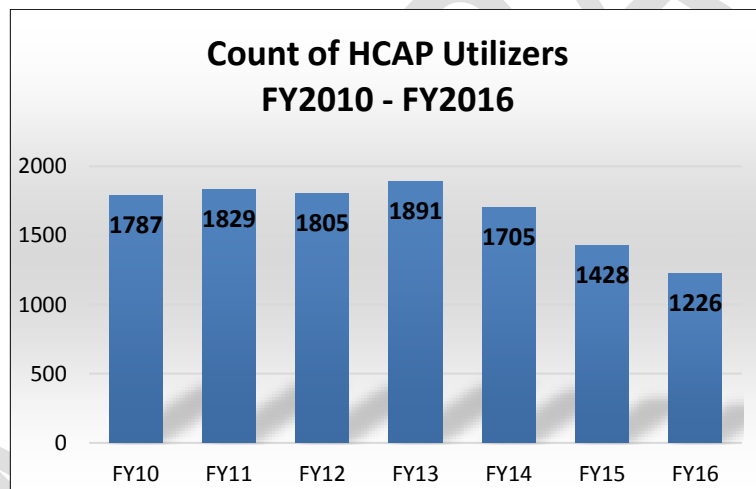
## Trends and Issues - Service Delivery Units

### HCAP

#### Program Enrollment

The number of people from Montgomery County enrolling in HCAP was steadily trending upward from FY2010 – FY 2013. However, in the past three years the program has experienced a decrease in enrollment numbers despite the county’s increased population growth.

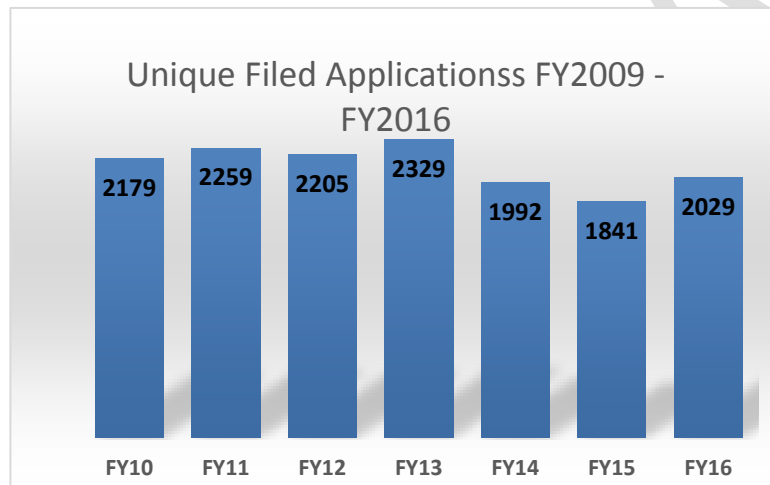
HCAP enrollment growth peaked from FY 2012 to FY 2013 by 4.8%. From FY 2013 to FY 2014 it declined by 9.8%. The Affordable Care Act (ACA) and State Health Insurance Exchanges (HIE), began operations in October of 2013. Without this HIE Exchange, management believes that the program would have continued to add approximately 300 clients per fiscal year to the enrollment panel. In fact, due to the HIE implementation the actual enrollment dipped 16.2% with a decrease of 277 clients between FY 2014 – FY 2016 (see table below).



Currently, HCAP projects relatively flat to insignificant decrease in enrollment over the next three to five years, if factors affecting indigent health care such as the eligibility requirements, economy and ACA policies remain constant. If changes occur to the aforementioned factors, this could lead to a potential increase in HCAP enrollment over the next few years.

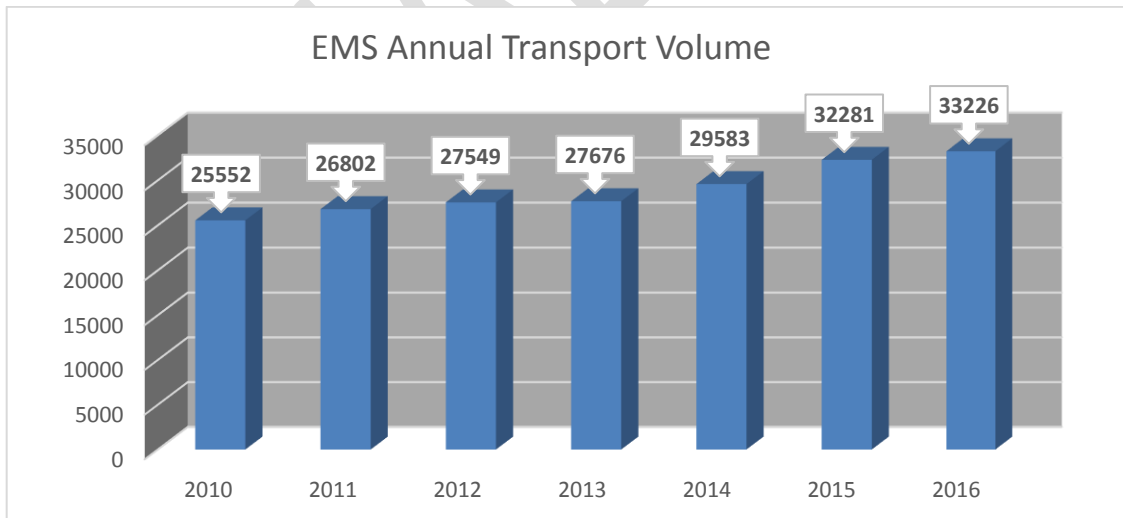
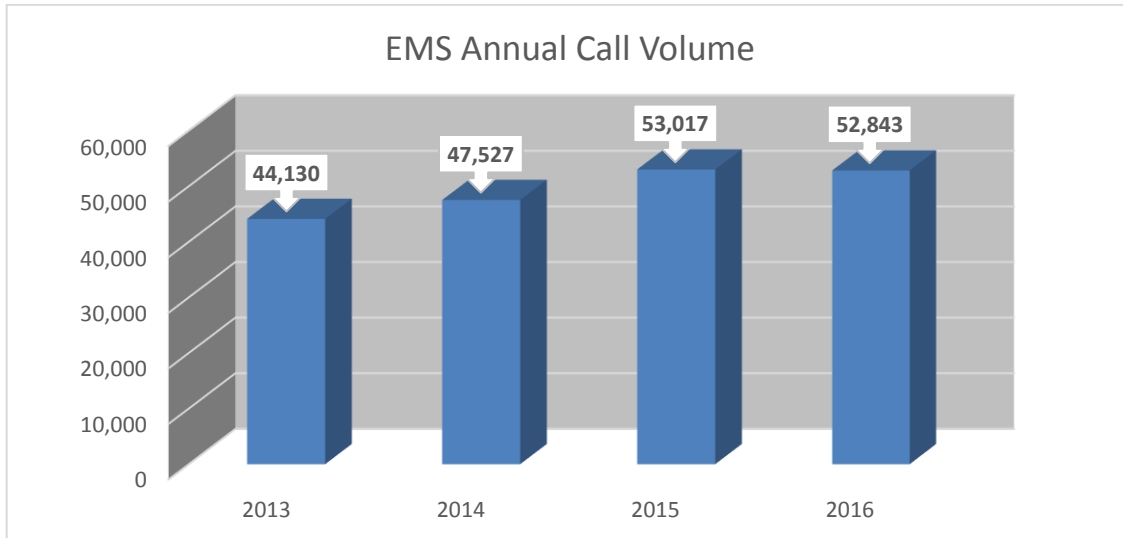
Program Applications

Further analysis of HCAP data also indicates a decrease in the number of yearly applications (see table below) which would correlate with the decrease in program enrollment. These predictive numbers are indicative of gaps in our local health care system and healthcare resources. Community collaborations and strategic partnerships could possibly improve access issues which might have a minor increase in the number of applications for HCAP.



EMS

EMS calls have remained at a fairly stable 5-6% rate of growth over the past several years. EMS calls spiked by 7% and 14% respectively during 2014 and 2015. During 2016 EMS calls were flat due to the economy and perhaps more free standing Emergency Departments (EDS). MCHD Call volume is growing by 12% again in 2017. MCHD projects the call volume will continue to grow by an average of 6% per year for the next 5 years.

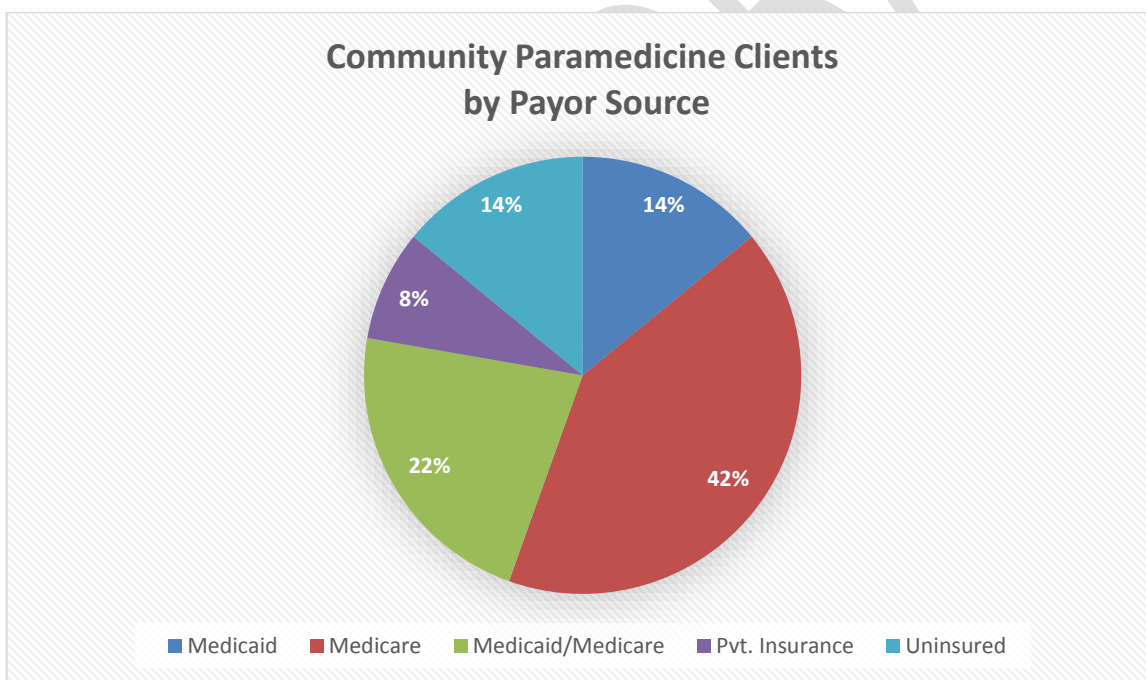


Community Paramedicine

The program utilizes Paramedics, who are already embedded within our community, to optimize clients’ health, improve their quality of life and reduce overall costs of healthcare. The program has served over 300 unduplicated residents. Services provided include:

- Physical and psycho-social assessments
- Medication reconciliation and education
- General and disease specific healthcare education
- Care coordination between hospitals, PCPs, Specialist and care facilities
- Navigation assistance with insurance, discharge instructions, transportation
- Connecting with ongoing community resources and support system

Without extension, the funding from the Medicaid 1115 Waiver will end in December of 2017. The funding obtained will maintain the program through FY18. Over 75% of our current clients have healthcare coverage through Medicaid, Medicare, private insurance or a combination of the three. Regional healthcare organizations, both hospital and insurance carriers, are interested in partnering with us to reduce healthcare costs through reduction in hospital re-admissions. We have been meeting with four large hospital systems and two Medicaid insurance carriers to provide these reimbursable services. We expect that this program will be funded in the future through private / public partnerships.



Our goal for FY 17 and FY 18 is to obtain contracts with the Medicaid insurance carriers and area hospitals which will provide a sustainable future for the program.



## SWOT Assessment

The SWOT assessment is a traditional part of the strategic planning process which develops “situational awareness” for the organization.

The strength and weaknesses that currently impact, or may impact, the District’s operations are listed below. Opportunities that may present themselves which the District can take advantage of are also listed. Threats or risks the District faces are considered last. This assessment lays the foundation for the 5 year assumptions that follow.

### Strengths

- Well-trained workforce
- Loyal employees (annual turnover rate between 5%-15%, Industry average is 15%-25%)
- Employee involvement in decision making
- Support for professional development
- Financially stable with a well-rounded budget
- Embrace innovation and technology
- Well managed indigent care system with a broad network of providers
- Experienced leadership team
- Well trained and experienced staff throughout the District.
- General Counsel well versed in District history and local government issues. Additionally MCHD has an HR Attorney to assure HR compliance.
- Accredited Communications Center
- Good relationship with vendors that supplement and enhance staff knowledge,
- Public Health Department enables MCHD to have financial mechanism to provide Community Paramedicine
- Strong financial process in place
- Increase in interdepartmental collaboration on projects and committees
- Staff is well equipped to do their job
- Improving media and community relations
- High level of field staff support (MCHD provides staff who delivers, counts and restocks station supply rooms)
- Well managed organizational structure
- Caring and altruistic employees across the organization that exemplifies the corporate values
- Consistent and experienced Board of Directors
- MCHD has a quality expert (CPHQ) employed to oversee the development and implementation of our Quality Improvement
- CAAS Accredited EMS
- Key Performance Indicators (KPI) implemented in each department.
- Have implemented a Reports Manager to focus on metrics management
- Very motivated, experienced, and capable Medical Director

## Weaknesses

- Decentralized workforce
- Stressful work environment with a growing demand for services
- Need for greater reliance on objective data for decision making
- Need to support continuity of operations (power, fuel, etc.)
- Limited ability for non-field staff to advance/promote within the District; relatively flat organization
- Need a more objective way to track employee performance (i.e. Laserfiche)
- Lack of internal understanding of/appreciation for work of other departments
- Better use of Crew Scheduler to monitor staff resources and expenses
- Lack of follow through on long-term projects
- Some community members and providers feel HCAP doesn't cover enough residents
- Some systems in the organization such as LaserFiche, Labor Scheduling, Payroll Processing, CAD Reporting and Inventory Control Systems are underutilized
- Quality benchmarking and process improvement need to be hardwired
- Multiple barriers to data retrieval and analysis
- Formal management / leadership programs are not consistent or hardwired.
- More consistent training is needed
- Communication is inconsistent
- Project Management is inconsistent

## Opportunities

- Relationship building with strategic partners and community organizations
  - Providing educational opportunities for our community partners and the public
  - Work with community partners to organize a an annual project that meets a community need
- Experienced personnel available for mentoring of new employees
- Maintain external accreditations
- Expand and enhance interoperability capacity of radio system
- Establish an employee mentoring program
- Establish a checklist culture
- Improve documentation of processes in departments
- Establish standardization of operations across departments
- Oversight and management of interdepartmental projects for efficiency, budget adherence and timeliness to negate “mission creep”
- Improve efficiency and accuracy with CAD system
- Quality benchmarking
- Increase involvement in community education
- Become increasingly financially transparent
- Utilization of social media to stay connected to employees and the community
- Infrastructure and staff in place to easily expand services offered to the community
- Expand services of Community Paramedicine
- Increase usage of website to provide information to both the public and employees
- Keep emergency management plans current and host training exercises
- Proactive employees are further defining their role in the organization, as well as the organization’s role in the community, and bringing fresh ideas to management
- Increase facility to facility patient requested transfer
- Improve Project management Systems
- Improve Communication Portal
- Pursue alternative funding mechanisms for new, or expansions to facilities.

## Threats

- Increasing healthcare costs
- Unstable political environment – healthcare legislative changes
- Competitive forces on staffing regarding wages and benefits
- Competitive forces for EMS coverage resulting in increasing number of non- emergency providers in Montgomery County
- A Fire department or ESD may take EMS services in -house
- Budget constraints
- Need to be better prepared for a large public health emergency
- Litigation environment/risk
- Appraisals and/or revenue caps on property taxes

### **Five-Year Financial Projections Assumptions**

The five year financial projections are included immediately following this information. The following assumptions were made while developing the five year financial forecast:

1. Taxable value will continue at an average 5% increase over the next five years.
2. The MCHD tax rate will be 0.0664 per \$100 valuation.
3. EMS collected revenue will increase at an average rate of 6% per year.
4. Labor costs will increase at an average rate of 5% over the next five-year period.
5. Texas County and District Retirement System (TCDRS) annual rate of 6.55% of Payroll.
6. Employee health insurance expenses will increase at an annual rate of 8% per year.
7. Supply expenses will increase at a rate of 5% per year.
8. EMS Drug expenses will increase at 8% per year.
9. Indigent/specialty healthcare will increase at 5% per year, over the next five years.
10. Capital, other than EMS and Radio Tower, will be budgeted at \$494,000 in FY'18 and is projected to grow at a 5% rate the following years.
11. Transport services are planned to increase 1,800 per year for the first 3 years and increase 1,000 runs per year in years 4 and 5.
12. Build a station in Porter in 2019, estimated cost \$600,000
13. Station 33, build an apartment to existing station for \$600,000 in 2021.
14. Build a station in North Central Conroe in 2021 at \$ 1,100,000.
15. Build a station in West County in 2022 for \$1,200,000.
16. Continue to expand Fleet by 1 truck per year, for the next 5 years
17. Add 6 remounts per year until 2021, then expand to 7 remounts annually.
18. Add 2 more towers to radio system at an estimated cost of 2.5 million dollars a tower (1 tower in 2020 and the second tower in 2021).
19. Purchase one Tahoe per year beginning 2020.
20. The adopted 20% Homestead Exemption will reduce the tax value in FY18 by 6 billion dollars.
21. New Transfer station will cost 40K to lease per year

<b>Montgomery County Hospital District</b>					
<b>Financial Projection</b>					
	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
Revenue					
Tax	34,341,430	36,058,502	37,861,427	39,754,498	41,742,223
EMS	13,119,760	13,906,946	14,741,363	15,625,845	16,563,396
Grants	25,000	25,000	25,000	25,000	25,000
Other	6,005,136	6,305,393	6,620,662	6,951,696	7,299,280
<b>Total Revenue</b>	<b>53,491,326</b>	<b>56,295,841</b>	<b>59,248,452</b>	<b>62,357,039</b>	<b>65,629,899</b>
Expenses					
Payroll					
Direct Labor	22,542,540	23,669,667	24,853,150	26,095,808	27,400,598
Taxes	1,705,487	1,810,730	1,901,266	1,996,329	2,096,146
TCDRS	1,531,106	1,609,537	1,690,014	1,774,515	1,863,241
Health & Dental	4,958,792	5,355,495	5,783,935	6,246,650	6,746,382
<b>Total Payroll</b>	<b>30,737,925</b>	<b>32,445,429</b>	<b>34,228,365</b>	<b>36,113,302</b>	<b>38,106,367</b>
Operating Expenses					
Drugs	188,929	204,043	220,366	237,995	257,035
Other	14,320,575	15,036,604	15,788,434	16,577,856	17,406,749
<b>Total Operating Expenses</b>	<b>14,509,504</b>	<b>15,240,647</b>	<b>16,008,800</b>	<b>16,815,851</b>	<b>17,663,784</b>
Indigent Care					
Uncompensated Care	3,778,308	3,778,308	3,778,308	3,778,308	3,778,308
Specialty Healthcare	3,076,015	3,229,816	3,391,307	3,560,872	3,738,916
<b>Total Indigent Care</b>	<b>6,854,323</b>	<b>7,008,124</b>	<b>7,169,615</b>	<b>7,339,180</b>	<b>7,517,224</b>
Capital	4,382,401	3,346,895	3,770,611	5,586,578	4,288,920
<b>Total Expenses</b>	<b>56,484,153</b>	<b>58,041,095</b>	<b>61,177,391</b>	<b>65,854,911</b>	<b>67,576,295</b>
Revenue O/(U) Expenses	(2,992,827)	(1,745,255)	(1,928,939)	(3,497,872)	(1,946,395)

Total EMS	1,697,500	1,698,299	1,606,085	2,069,826	2,293,580
Other Capital	493,901	518,596	544,526	571,752	600,340
Total Capital	4,382,401	3,346,895	3,770,611	5,586,578	4,288,920
<b>Assumptions:</b>					
<b>Tax Revenue</b>					
Adjusted Taxable Value	51,719,021,817	54,304,972,908	57,020,221,553	59,871,232,631	62,864,794,263
MCHD Effective Tax Rate	0.000723	0.000632	0.000632	0.000632	0.000632
MCHD Rollback Tax Rate	0.000780	0.000683	0.000683	0.000683	0.000683
MCHD Adopted Tax Rate	0.000664	0.000664	0.000664	0.000664	0.000664
Tax Revenue	34,341,430	36,058,502	37,861,427	39,754,498	41,742,223
Tax Revenue Growth Rate	-6.4%	5.0%	5.0%	5.0%	5.0%
<b>Rates and Growth Factors</b>					
Taxable Value Growth Rate	5.0%	5.0%	5.0%	5.0%	5.0%
Population Growth Rate	3.685%	3.685%	3.685%	3.685%	3.685%
Inflation	1.660%	1.660%	1.660%	1.660%	1.660%
	5.3%	5.3%	5.3%	5.3%	5.3%
EMS Revenue	14.90%	6.00%	6.00%	6.00%	6.00%
Labor Cost Increase	5.00%	5.00%	5.00%	5.00%	5.00%
Payroll Taxes	7.65%	7.65%	7.65%	7.65%	7.65%
TCDRS	6.80%	6.80%	6.80%	6.80%	6.80%
Health Insurance	8.00%	8.00%	8.00%	8.00%	8.00%
Expenses	5.00%	5.00%	5.00%	5.00%	5.00%
Drugs	8.00%	8.00%	8.00%	8.00%	8.00%
Indigent - Specialty Healthcare	5.00%	5.00%	5.00%	5.00%	5.00%
Qty 911 Ambulance (New)	1	1	1	1	1

Capital						
Main Campus						
Telephone System	250,000					
Covered Ambulance Parking	0					
EMS Classroom	0					
Accounting Software			250,000			
Admin Grounding Project	87,000					
Admin Uninterrupted Power Supply	250,000					
Information Technology	119,000	160,000	150,000	175,000	195,000	
<b>Total Main Campus</b>	<b>706,000</b>	<b>160,000</b>	<b>400,000</b>	<b>175,000</b>	<b>195,000</b>	
Stations						
Porter Station 34	225,000					
Porter 1314 & 99		600,000				
Caney Creek Replacement				600,000		
Conroe North Central				1,100,000		
West County Station						1,200,000
<b>Total Stations</b>	<b>225,000</b>	<b>600,000</b>	<b>0</b>	<b>1,700,000</b>	<b>1,200,000</b>	
Towers / Radios						
Land for Towers		150,000	150,000			
Replace/Reconfigure Microwave System	1,260,000					
Tower and Equipment			850,000	850,000		
Upgrade EDACS to P25		220,000	220,000	220,000		
<b>Total Towers / Radios</b>	<b>1,260,000</b>	<b>370,000</b>	<b>1,220,000</b>	<b>1,070,000</b>	<b>0</b>	
EMS / Communications						
911 Ambulance New	310,500	319,106	322,614	326,180	329,806	
911 Ambulance (Re-mount)	855,000	869,193	869,193	1,014,059	1,014,059	
Transfer Ambulance	372,000	0	214,354	0	219,454	
Tahoe	0	0	39,924	40,587	41,261	
ePCR		350,000				
EKG Monitors (Capital Lease)				529,000	529,000	
Opticoms	160,000	160,000	160,000	160,000	160,000	

Cost 911 Ambulance (New)	204,500	207,895	211,346	214,854	218,421
Cost 911 Ambulance Equipment	106,000	106,000	106,000	106,000	106,000
Inflation 911 Ambulance (New)		1.7%	1.7%	1.7%	1.7%
<b>Total Cost 911 Ambulance (New)</b>	<b>310,500</b>	<b>319,106</b>	<b>322,614</b>	<b>326,180</b>	<b>329,806</b>
Qty 911 Ambulance (Re-mount)	6	6	6	7	7
Cost 911 Ambulance (Re-mount)	142,500	142,500	142,500	142,500	142,500
Inflation 911 Ambulance (Re-mount)		1.7%	1.7%	1.7%	1.7%
<b>Total Cost 911 Ambulance (Re-mount)</b>	<b>855,000</b>	<b>869,193</b>	<b>869,193</b>	<b>1,014,059</b>	<b>1,014,059</b>
Qty Transfer Ambulance	2	0	1	0	1
Cost Transfer Ambulance	145,000	147,407	149,854	152,342	154,871
Cost Transfer Ambulance Equipment	82,000	61,000	61,000	61,000	61,000
Inflation Transfer Ambulance		1.7%	1.7%	1.7%	1.7%
<b>Total Cost Transfer Ambulance</b>	<b>372,000</b>	<b>0</b>	<b>214,354</b>	<b>0</b>	<b>219,454</b>
Qty Tahoe	0	0	1	1	1
Cost Tahoe	38,000	38,631	39,272	39,924	40,587
Inflation Tahoe		1.7%	1.7%	1.7%	1.7%
<b>Total Cost Tahoe</b>	<b>0</b>	<b>0</b>	<b>39,924</b>	<b>40,587</b>	<b>41,261</b>



## **Key Relationships**

### Hospitals

Our local hospitals are important partners for EMS, Public Health and HCAP. Strong relationships with the hospital administrations and medical staff are essential to the success of MCHD. We must continue efforts to recruit local hospitals into the HCAP provider network. At such time as the ACA expires, a broad based hospital network will insure the financial security of the District.

From an EMS perspective, partnerships with local hospitals will insure continuity of care in important service line areas such as stroke, trauma, and acute coronary syndromes. As the demand for service rises, our hospitals must be ready to meet the demand. Failure to do so will result in extended wait times and undesirable outcomes for patients.

### Physician Community

We must continue to cultivate and support our network of local physicians willing to provide care for our indigent care patients. The physician community has voiced the basic areas for physician engagement. They include industry appropriate authorization practices, clearly understand covered services, reasonable and timely compensation. MCHD should continuously monitor physician satisfaction with our HCAP program in an effort to maintain an optimized network. A diverse and healthy network will insure access to services in the local community for HCAP patients and help promote the long term financial stability of the District. MCHD must assure prompt payment to keep physician panel intact as healthcare payment rates decrease.

### Municipalities and other Local Governments

MCHD provides essential healthcare services for the local municipalities and other local governments. Maintaining close working relationships with the leadership of these entities will ensure we are meeting their service needs and those of their citizens. In addition, these entities can provide essential intelligence on expected growth patterns and potential problems in the future.

### Business Community and Local Chambers of Commerce

MCHD has a good relationship with the business community, having a reputation of conservative fiscal management, tax reductions, and quality service to the community. Maintaining strong communication ties with the Chambers and local business leaders will help keep MCHD focused on balancing service needs with our responsibility to assist in creating an environment that promotes economic development.

### Civic Groups and Faith Based Community

MCHD leadership must maintain a presence in local civic and faith based organizations. These groups serve two important purposes for MCHD. First, they need to have a good understanding of the services we provide so that they can appropriately refer individuals to MCHD. Second, they will likely be able to represent the concerns and priorities of the community so that we might better understand the needs and plan accordingly.

### Key Supply Chain Reinforcement

The District should pursue memorandums of understanding with key suppliers to insure the flow of critical supplies in the event of an emergency.

## **Organizational Structure of the Future**

The next five years will see MCHD maintain its commitment to excellence in health care, quality, research, best practices and staff development. The District will also actively remain educated in the changes of health care policy – both nationally and locally. Just as successful businesses are continually looking for opportunities to serve its customers as the market changes, MCHD will seek out ways to fulfill its mission in light of the changing health care climate.

Currently, some of the initiatives which are being considered are: providing a larger number of services via our medics, expanding Community Paramedicine services, offering non-emergency ambulance transport services, and expanding our educational offerings.

The incorporation of these activities into our daily business will not only better serve the community by filling gaps left by the current health care system, but it will also give our nursing and field staff the opportunity to put their training into practice and utilize all the medical skills they possess.

These will be years of growth and an opportunity to expand the network within which we work. Employees are being encouraged to think creatively and initiate projects that will serve the community as well as enable our staff to grow professionally.

FINAL DRAFT

# Agenda Item # 12



We Make a Difference!

**To:** Board of Directors

**From:** Jared Cosper

**Date:** August 22, 2017

**RE:** EMS Report

---

## Executive Summary

- Command Staff are working diligently to improve the merit-based evaluation system. With the help of the Business Analysis Unit we have made great progress, and will have individual report cards for employees each month showing individual performance compared to the system. See attachments for a draft version of the report.
- The Paramedic IV process was completed. The process is MCHD's most rigorous promotion process, which will result in three employees being authorized as Paramedic IV.
- The redesign of TriTech CAD is reported to be on schedule for an August, 2017 "go live" as a single agency system, which will give us added features and functionality we initially wanted in a CAD system. There is some discussion between the fire departments regarding how mutual aid will work between agencies.
- Customer Service scores for July, 2017 rank MCHD as #1 large EMS system and 17<sup>th</sup> overall.

## Alarm Summary

- Designed a more streamlined and efficient training program, cutting total time in training down from 6+ months to roughly three months.
- Implemented certification pay, funded by MCECD, rewarding Alarm staff for the various certifications our employees can achieve (APCO, IAED, NENA, University degrees, etc.)
- Completed a hiring process for Alarm Medic I and have made offers to three (3) individuals, who will begin NEOP on September 5<sup>th</sup>
- We have instituted procedures to better track the productivity of our Quality Improvement Unit (Case Reviewers)
- We have changed our seniority from the points system to a "time-in-position" metric for shift bids.

## **Business Analysis Unit Summary**

- As stated above the BAU is nearing completion of the field employee report cards. This will give employees real time performance feedback and decrease the effort required for supervisors to complete annual reviews.
- Fatigue Risk Management System continues to be studied and improved.
- Completed several reports for clinical, operations, and Alarm.
- Nearing completion of the majority of data warehouse needed to prepare for the CAD change.
- Working with IT and Radio Department to make USDD more reliable, stable, and effective.
- Working with Radio Department to make Exacom more reliable, stable, and effective.

## **Department of Clinical Services Summary**

- CE was last week of July. Rollout of levophed and the new Alaris infusion pumps.
- Reviewed ventilator usage from Q2 CE and found a significant drop in tidal volumes administered (lower tidal volume equal lung protection, decrease ICU stay). BPAP used about 25 times since implementation (prevents intubation, ICU stay).
- Provided non-mandatory CHF/COPD lecture via Zoom, our new online web meeting portal.
- Trauma Case Review completed at MCHD administration, these have grown since implementation. We have excellent participation from hospital partners. This is now also provided through Zoom.
- MD Triplethreat webcast (reviewed epinephrine changes)
- Had an anaphylaxis save in NMCFD thanks to rollout of epinephrine to first responder partners.
- Jurisprudence exam going live 9-1-2017. MCHD also providing this DSHS requirement to our FRO partners.
- Recredentialing exam developed for Late September deployment
- Positive community involvement article published on "woodlandsinfoocus" about car seats, night of life, safe sitter.

## **EMS Operations Summary**

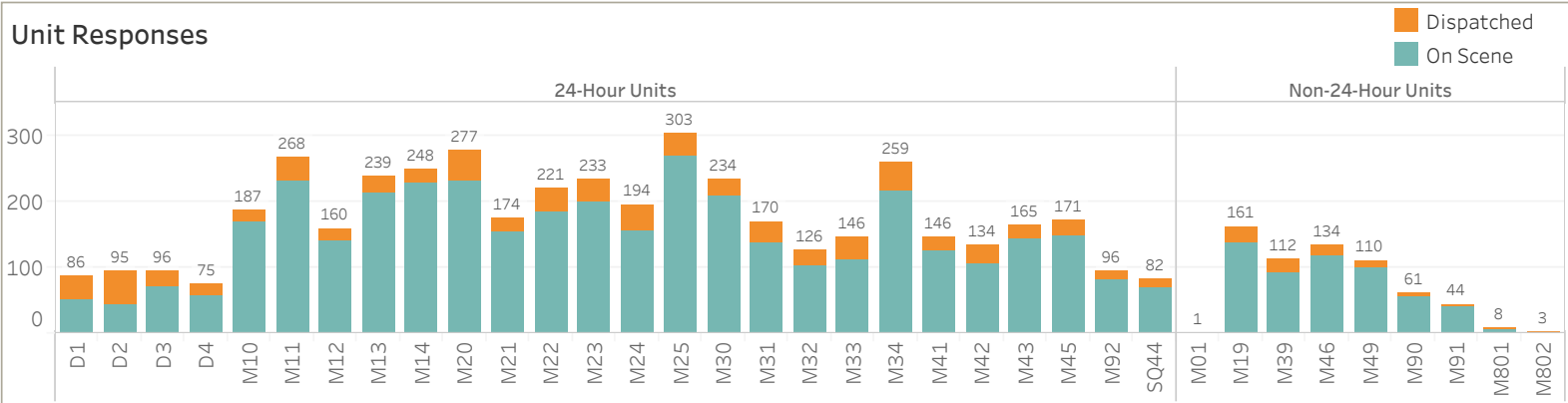
- As stated above the Paramedic IV promotional process is complete. Spencer Hall, April Currie, and Jordan Anderson all successfully completed the process.
- New hire just completed, six individuals have accepted offers and will begin NEOP on September 5, 2017. The next new hire process is scheduled for October, 2017.
- Most recent NEOP group just completed 90-days.
- High school football games will begin for us on 8/24/2017. To date we have a total of 68 scheduled dedicated games where we will provide medical coverage.



# Dispatched Incident Review - Last Month

(7/1/2017 to 7/31/2017)

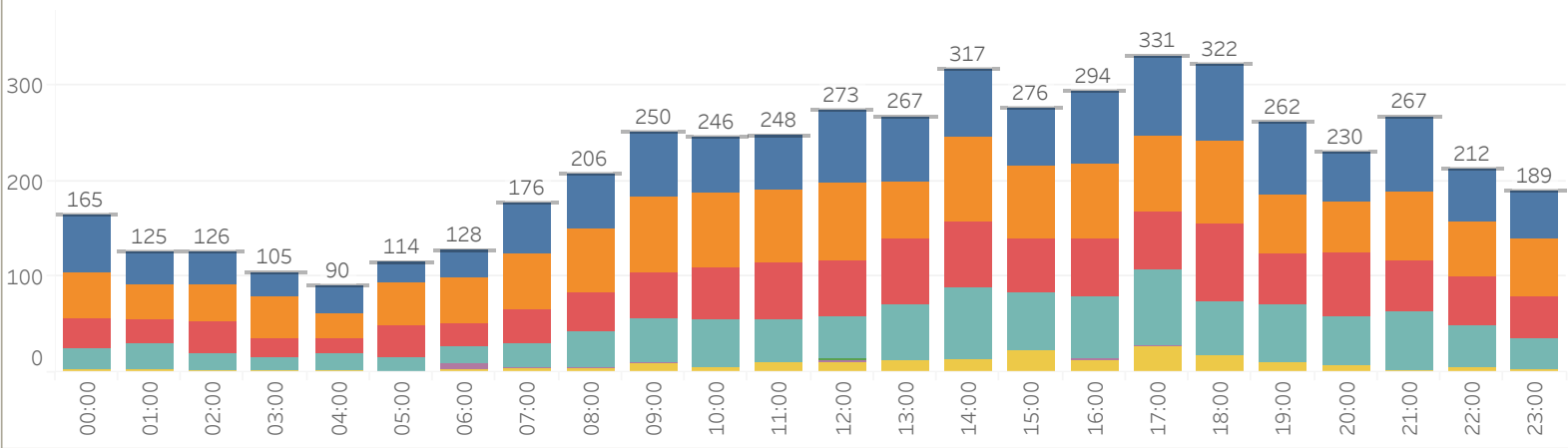
Dispatched	
Incidents	4,493
Responses	5,219
On Scene	
Incidents	4,062
Responses	4,414
Transported	
Incidents	2,913
Responses	2,942



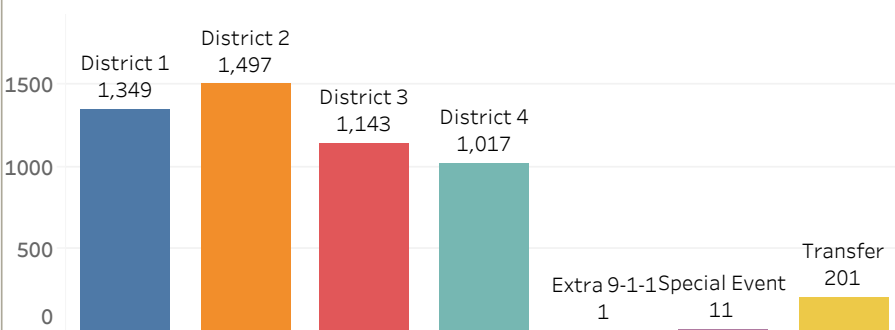
## Incident Types

Fall	437
Sick Person	416
MVC	396
Interfacility	393
Unconscious	316
Diff. Breathing	306
Chest Pain	273
Psychiatric	256
Unknown Prob.	179
Seizure	171
Assault	147
Cancelled	124
Stroke	121
Abd. Pain	113
Overdose	107
Traumatic Inj..	95
Hemorrhage	92
Cardiac Arrest	85
Diabetic	67
House Fire	57
Assist Fire	49
Back Pain	42
Allergic Rxn	40
Heat/Cold	38
Heart Prob.	36
Standbys	33
Choking	25
Headache	19
Pregnancy	18
Animal Bite	9
Inhalation	8
Stab/Gunshot	8
Drowning	5
Burns	3
Electrocution	3
Eye Problem	3
ACN	2
Inaccessible I..	1

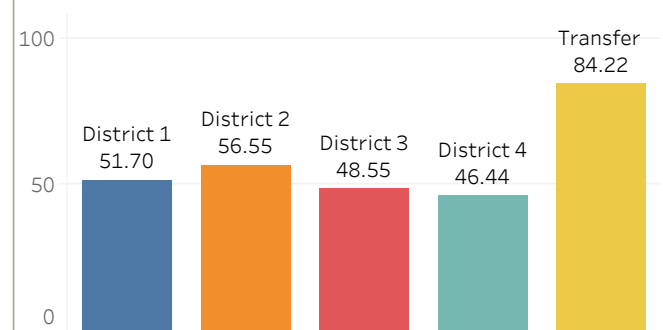
## Responses by Hour of Day



## Number of District Responses



## Average Chute Times (seconds)





# Dispatched Incident Review Definitions

## General Definitions

**Incident:** A call for service.

**Response:** A per unit response to an incident.

An MVA with 3 units will be 1 incident and 3 responses. A chest pain call with just one unit will be 1 incident and 1 response.

**Hour of Day:** Hours are the beginning of the hour. I.e. 00:00 is 00:00:00 to 00:59:59. This is based on the time the call was received. The colors on this chart match the district colors on the charts below it.

## Special Districts

**Extra 9-1-1:** Medic units set up as overflow/special circumstances (Medic 01-09). These are used for field days, stretcher maintenance, or very busy times.

**Special Event:** Medic units for dedicated special event coverage (Medic 801-809).

**Transfer:** Medic units used for the transfer service (Medic 90-M99)

The **Interfacility** incident type includes BOTH transfer trucks and 9-1-1 trucks.

## 24-Hour Units

These units provide coverage for 24-hours a day. This includes peak trucks that are 12-hour shifts but provide 24-hour coverage (M11 and M20).

## Non-24-Hour Units

**M01-M09:** These are special trucks (see Extra 9-1-1 in Special Districts) that are put up for a short period of time (i.e. during field day or maintenance days where many trucks may be called into for the event, extra trucks are staffed to help provide coverage).

**M19:** 10.5 hour / 14 hour: Mon-Thur 1100-2130, Fri-Sun 1100-0100

**M39:** 12 hour: 1000-2200

**M46:** 12 hour: 1200-0000

**M49:** 12 hour: 1000-2200

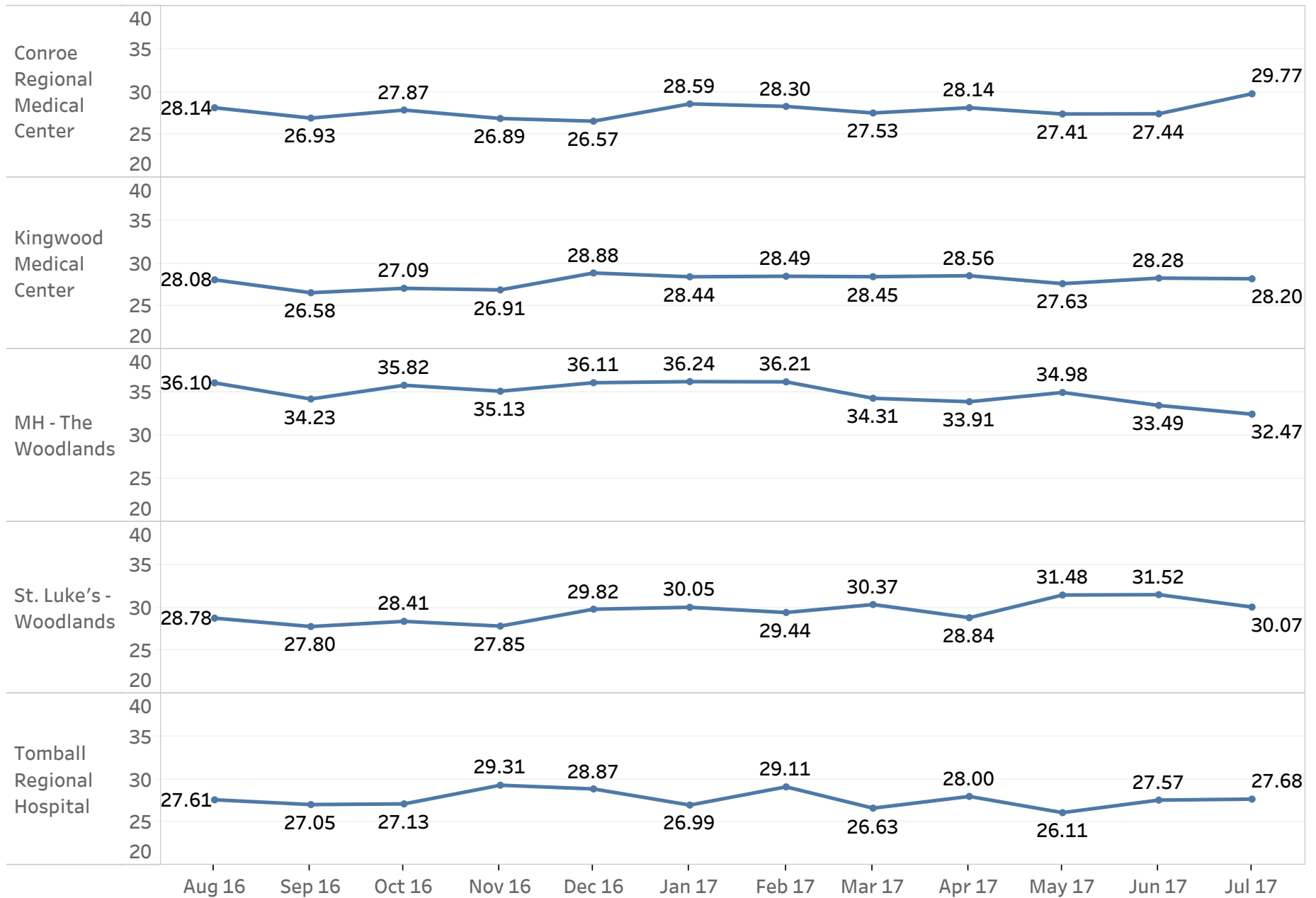
**M90:** 14 hour: 0800-2200

**M91:** 8 hour: Mon-Fri 1200-2000 (No coverage Sat/Sun)

**M99:** Special transfer truck put up for short periods of time during transfer high volume times



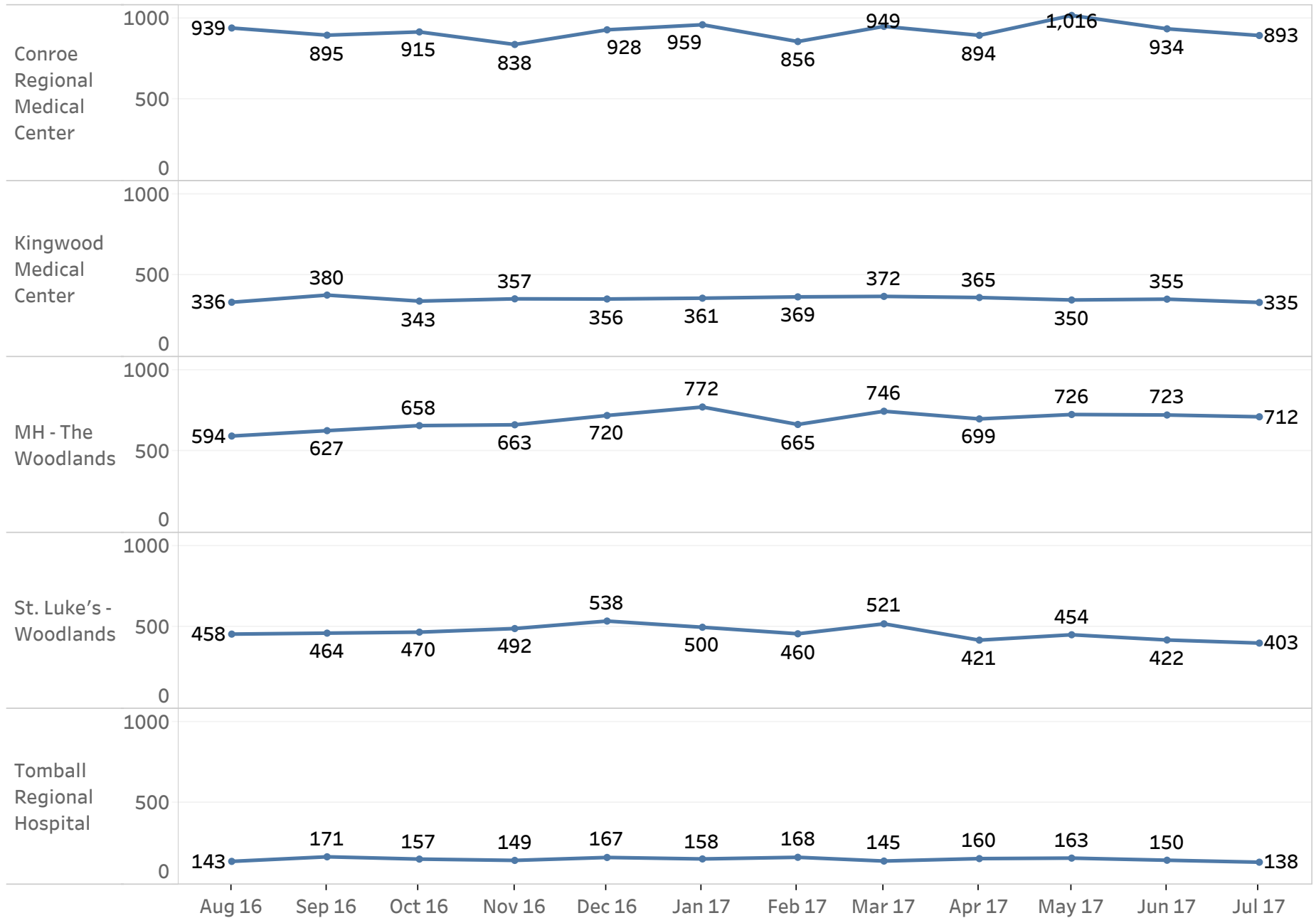
## Average Hospital Turn Around Times



Turn Around times are the time from the unit arrives at the hospital until the time that the unit leaves the hospital. Times shown are in minutes.



# Hospital Transport Counts





Employee Number  
1050



## General

	MCHD	Employee
Chute Time Compliance	78.46%	94.75%
Avg. Scene Time (Minutes)	31.67	31.11
Avg. Destination Time (Minutes)	29.78	27.75
Refusal Percentage	17.52%	18.58%
Avg. SOCI	3.25	3.25
Avg. DOCI	3.35	3.24
EMS Survey Team	94.47	99.13

## Call Evaluations

	MCHD	Employee
Avg. Final Grade - General	84.988	86.125
Avg. Final Grade - Cardiac Arrest	84.227	81.000
Avg. Final Grade - RSI/DSI	83.195	88.000

## PCR

	MCHD	Employee
Pain Protocol Compliance	52.20%	37.63%
Bundles of Care - STEMI	25.18%	0.00%
Bundles of Care - Stroke	35.16%	0.00%
Bundles of Care - Trauma	57.35%	

## Station Inspections

	MCHD	Employee
Avg. Final Score %	95.140	93.667
Avg. Final Score Shared Fd %	96.638	

## Unit Inspections

	MCHD	Employee
Avg. Final Score %	96.1855	95.3333

## Lytix DriveCam

	MCHD	Employee
Average Score Per Event	0.9667	
Average Total Score	1.1443	

## Road Safety

	MCHD	Employee
Driver Score	7.3414	7.0000

## CS Attendance

	MCHD	Employee
Sick Leave/Emerg. Leave	3.544	1.000

## Call Evaluation Comments

5 yom found with obvious deformity to left upper arm. Pt very uncooperative and easily agitated complicating care. +Great job overall on a generally difficult call. +Good job overcoming several barriers to managing pt's pain. +Very inclusive of student despite difficulty of the incident.

68 male found in bed with no bystander CPR provided. Up to 10+ minute pulseless time prior to responders on scene. Copious amounts of blood noted from the airway shortly after CPR started. Wife stated that the pt had a DNR while in the hospital and would not want these measures to be continued and she requested that we cease resuscitative efforts. Joe and Brad advocated for the decision upon my arrival and continued the work while I interviewed and confirmed with the pt's wife.

87 female fell from wheelchair at nursing home. Severe dementia, apparent deformity to proximal humerus. Dalton did a good job overall but there are some areas for improvement. There needs to be a more thorough initial assessment including palpation and exposure of the presumed injury. Very good job advocating for pain management despite partner's resistance; however, it was never provided(at least as far as the PCR shows). BGL needs to be checked especially on the altered trauma patient. I understand her dementia baseline but that only compounds your difficulty in determining symptoms associated with the fall. It's too easy to rule out a BGL issue to not have done it.

Good interaction with patient and family. Thanks for taking good care of our customers.

Good job with this patient. It was a routine syncope that you evaluated well. The only issue was the monitor was off as the electrodes were being applied therefore there was a delay in obtaining vitals. Also the SpO2 was not placed on the patient's finger. Otherwise this went very well.

M23 dispatched to 31D. Arrived to find elderly male, unconscious, responsive only to painful stimuli. Caretakers advised pt was receiving therapy when he became unresponsive. M23 found pt's oxygen saturation to be low even with supplemental oxygen and BVM assistance. At that time the decision was made to RSI. IC Joseph Fioretti requested FD back to the scene and consulted for RSI procedure. Consult was direct and adequate information was provided. Upon arrival of D2, all equipment and medications were in place to proceed with RSI. Attempts were made to preoxygenate the patient prior to administering medications. RSI procedure went well. Procedure completed without complication and patient was transported to SLTW. Overall, really good job. Scene was managed well. Good job having providers use two hands to create a good mask seal with the BVM. Remember to have EtCO2 monitoring in place when dealing with patients in respiratory failure. Good job having equipment and medications ready, as well. Remember to have syringe ready to fill ET tube reservoir.

Stretcher with all equipment was left on stretcher at the front door and nothing was taken to pt's side. A pt with significant medical history i would encourage 3 lead and even 12 lead as well as address the pt pain. Good use of stair chair, however with postural orthostatic tachycardia maybe assist or carry then place on stair chair instead of having her walk. Good choice transporting to her specialty Dr's in Houston, its where her parents and she needed to be.

This call is a 64 YOM s/s of syncope. Great job with doing orthostatic v/s to assist with a D/Dx however; wait at least a minute or two before obtaining BP's to get a more accurate postural v/s. Good job communicating with the FD personnel onscene and taking into consideration the patient's c-spine. I would like to see this crew a little more persuasive with patient and convincing him that transport is necessary. Joseph, when you applied V1 and V2, they were too far apart or near the sternum. ECG was applied timely. Please continue your great care towards our customers. Keep up the strong work.

This call originated as an OB/GYN patient which escalated to the birth of an infant that was apneic and bradycardic with a heart rate less than 60. CPR and ventilations were initiated and a second unit was requested. Joe and Chris were the second unit on scene and they took care of the infant. The infant was resuscitated prior to their arrival and they continued ventilator support until the APGAR increased. Good teamwork was demonstrated between all crewmembers and the fire department. Remember to pad under the shoulders of the infant to maximize ventilatory efforts because the head is so much larger proportionally to the body. Remember to obtain an apgar score as well. Good job on this call.

## Unit Inspection Comments

Boots could use some shining and attendant missing helmet / gloves

Boots need polished  
DEF approx 60%

Exterior looks good but tires could use some shine.

Trash under seat, middle console, and dash needs wiped down

Insurance cards expired. Should be in next week. Trash under seats and floor boards dirty

Small trash noted.

Crew has had to troubleshoot network connectivity, however PCR seems to be working well now.

For late afternoon and running back to back calls --- crew looks professional and uniforms look good.

Fuel gauges appropriately at required levels.

Busy busy day!! Exterior looks great --- properly parked ar ED

Trash needs to be emptied.

Floors need to be swept --- after calls. I understand and can appreciate the busy day they have had.

Appropriately logged and accounted for.

Outside looks great even after running calls.

Smells amazing inside! Clean and organized.

Main O2 1300 psi

Portable O2 1100 psi

stretcher put together and organized.

## Station Inspection Comments

Someone forgot to flush the toilet of fecal matter in the IC bathroom.

Please clean the window sills.

It looks like someone sprayed oven cleaner in the oven and allowed it to dry.

## Commendations

Unity -

This crew worked exceptionally well between themselves, first responders, and another medic unit when an infant was delivered in the field and required resuscitation. Chris and Joe were the second unit on scene and they seamlessly received a report from the original crew and took over care of the infant. These incidents can be especially trying, and there is a high chance for them to turn negatively very quickly. I strongly believe the crew's sound judgment, teamwork, and quick actions resulted in the continued improvement of the infant.

Good job!

Erik

## QA Comments

Aiken QA Primary impression was CVA; did you perform a stroke alert? Not sure if it was treated as a stroke or dementia in the incident report. Thank you, sir.

Abc

Crocker QA Clinical Manager to discuss with Provider.

Abc

Crocker QA Overall care looks very good for this patient. The patient airway appears to be managed appropriately and patient maintained good SPO2 throughout intubation. I only have 2 critiques for this call. 1. When intubating please utilize apneic oxygenation per our last CE. 2. Transports require at lease 2 assessments. This only has one assessment which says the patient is snoring. You should have documented a 2nd assessment after the intubation with the changes after you controlled the airway.

Abc

Crocker QA Significant amount of SPO2 data missing before and after RSI (13 minutes after RSI is missing). SPO2 appears to never be above 94% before the RSI attempt. In the future we need to get the SPO2 at or above 94% before giving succs. More coming on this in CE next week. Assessment is lacking details.

Abc

Need clarification of how the patient ambulated to the stretcher. Please add addendum to report.

Abc

Need to find out if pt. ambulated to stretcher or was transported using stretcher. Please add as an addendum.

Abc

QA- Ward \*\*\*Crew Response\*\*\* Received, thank you. \*\*\*

Abc

QA- Ward Clinical Manager discussed the case with the crew. No further action.

Abc

QA- Ward Joe, I QA'd the chart and talked with Jordan and Dr. Dickson. I think your care was appropriate, and I understand your reasoning with regards to not wanting to take the time to consult. That being said, you have to take the time to consult in this instance. When the protocol was written, we anticipated that the patient would be urgent; that's expected. And the consult isn't merely to rule out contraindications. The consult serves as another set of eyes to make sure you're on the right clinical track. So. Next time, even though you feel you're in a time-sensitive situation, realize that you have to take the time to consult. Just gonna throw this out there... if you were to work hard and study and demonstrate clinical mastery by getting your P3 one day... they wouldn't have to consult. Just a thought. Thanks, and email me if you have any questions.

Abc

Signature Date needs to be within 24 hours of call. Need Attestation to be attached to the pcr as an addendum. Please do not choose previous or old crew. Always choose new crew when signing in.

Abc

MCHD

Conroe, TX  
Client 6577



*Assess Your Vitals*

1515 Center Street  
Lansing, Mi 48096  
1 (877) 583-3100  
service@EMSSurveyTeam.  
www.EMSSurveyTeam.com

# EMS System Report

July 1, 2017 to July 31, 2017

Your Score

**95.09**

Number of Your Patients in this Report

**302**

Number of Patients in this Report

**7,965**

Number of Transport Services in All

**142**





## Executive Summary

This report contains data from **302 MCHD** patients who returned a questionnaire between **07/01/2017** and **07/31/2017**.

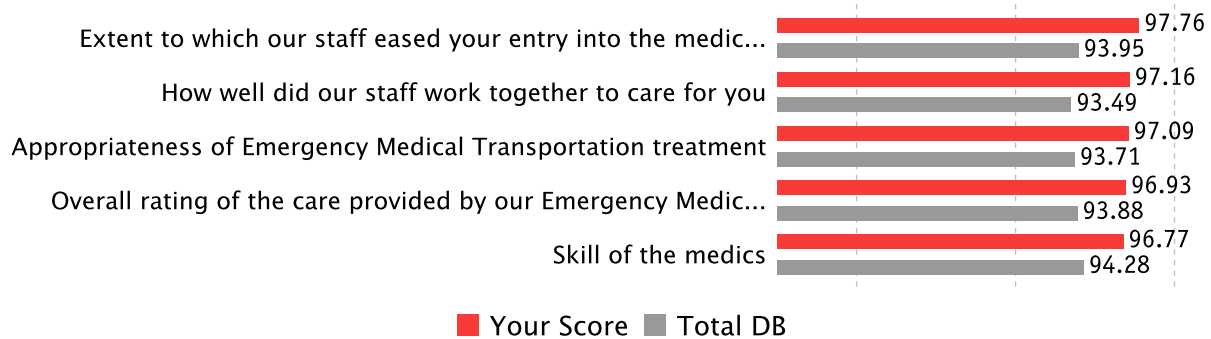
The overall mean score for the standard questions was **95.09**; this is a difference of **2.49** points from the overall EMS database score of **92.60**.

The current score of **95.09** is a change of **1.15** points from last period's score of **93.94**. This was the **17th** highest overall score for all companies in the database.

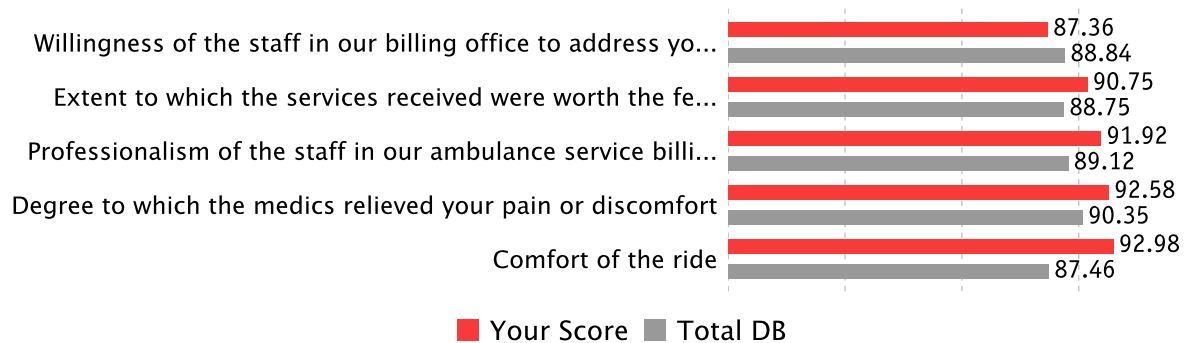
You are ranked **1st** for comparably sized companies in the system.

**84.88%** of responses to standard questions had a rating of Very Good, the highest rating. **98.87%** of all responses were positive.

### 5 Highest Scores



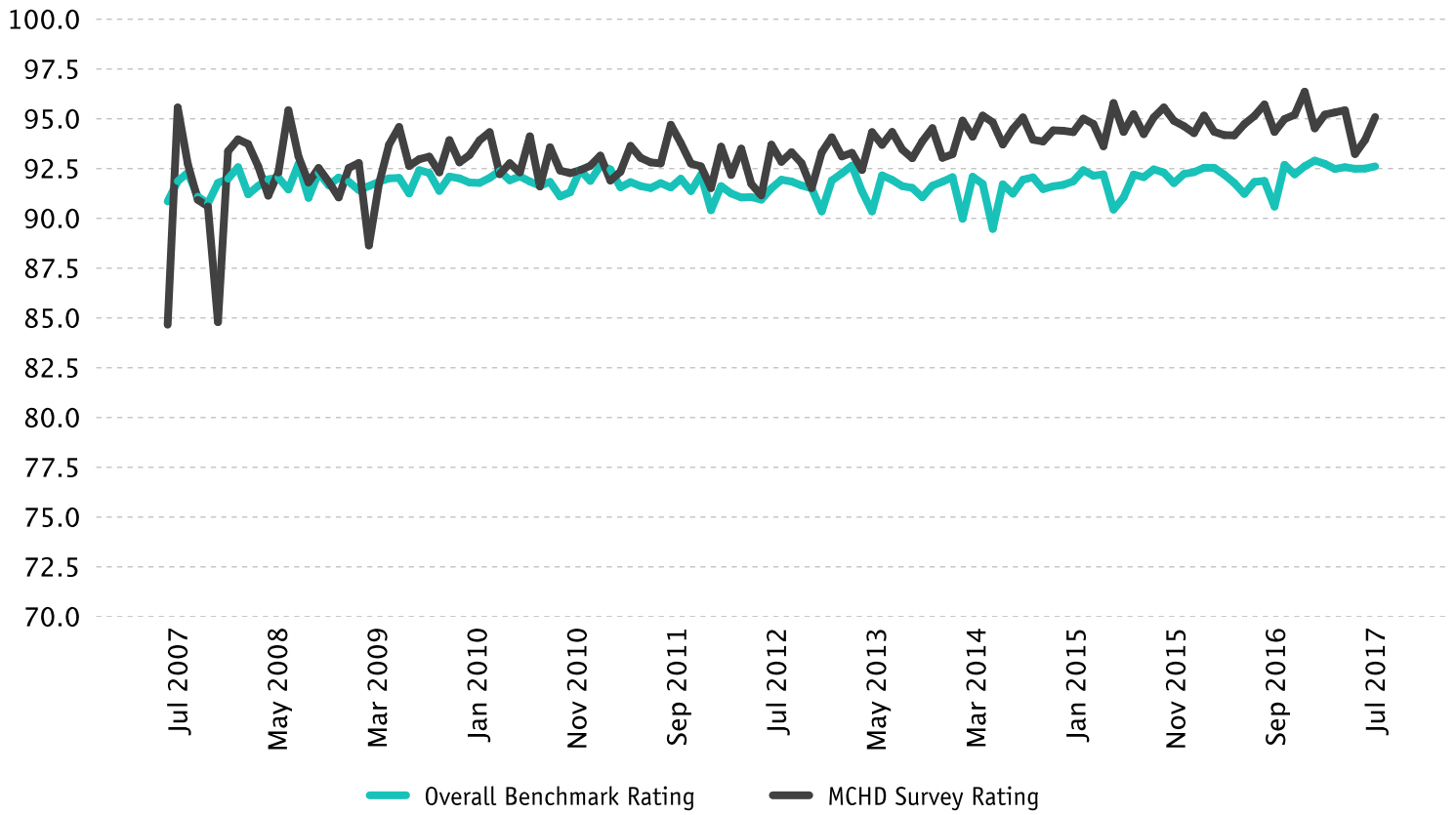
### 5 Lowest Scores







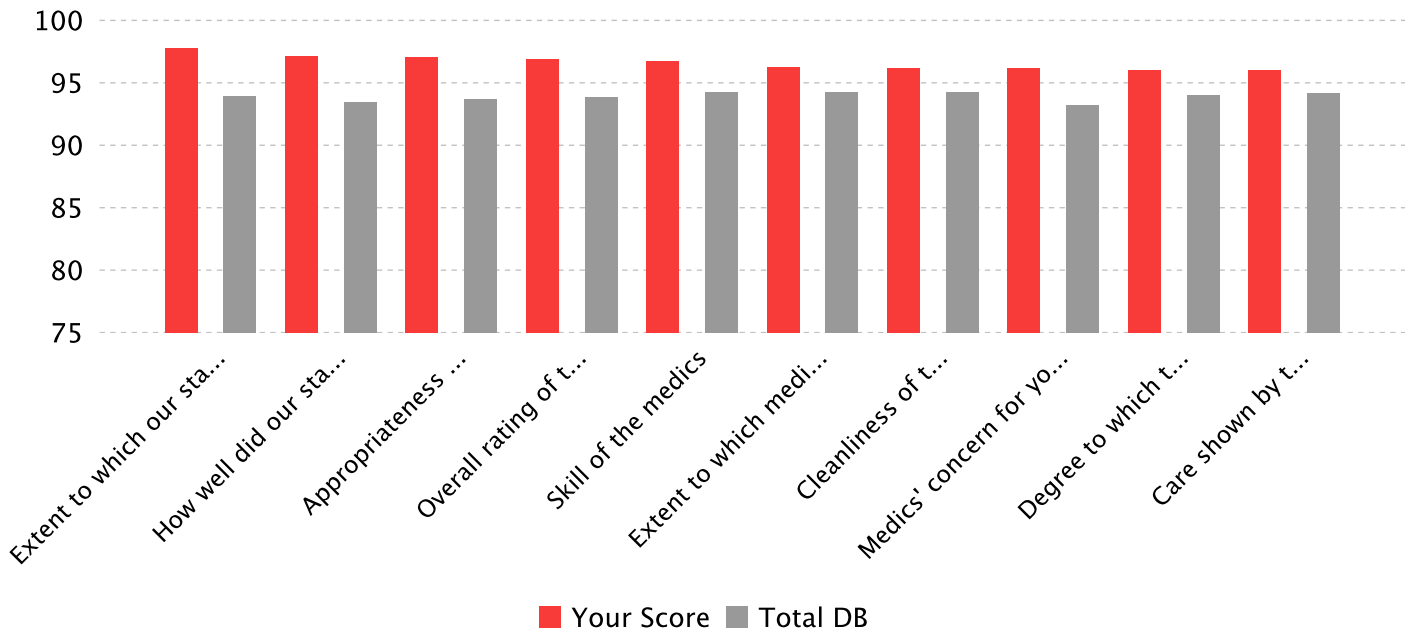
### Monthly tracking of Overall Survey Score





**Greatest Scores Above Benchmarks by Question**

Highest Above Benchmark	This Period	Variance	Total DB Score
Extent to which our staff eased your entry into the medical facility	97.76	3.81	93.95
How well did our staff work together to care for you	97.16	3.68	93.49
Appropriateness of Emergency Medical Transportation treatment	97.09	3.38	93.71
Overall rating of the care provided by our Emergency Medical Transportation service	96.93	3.05	93.88
Skill of the medics	96.77	2.49	94.28
Extent to which medics cared for you as a person	96.25	1.96	94.29
Cleanliness of the ambulance	96.20	1.93	94.27
Medics' concern for your privacy	96.15	2.92	93.23
Degree to which the medics took your problem seriously	96.05	2.01	94.04
Care shown by the medics who arrived with the ambulance	96.02	1.80	94.22



## No Records for filters

We were unable to find any records that matched the filters you provided, please widen your search scope.



## Fleet Summary 2016-17

<b>Mileage</b>	<b>Ambulance</b>	<b>Supervisor/Squad</b>	<b>CommandStaff</b>	<b>Other</b>	<b>MonthlyTotal</b>	<b>WeeklyTotal</b>
July 2017	101,469	12,148	3,138	13,487	130,242	32,561
June 2017	78,754	9,486	1,866	10,988	101,094	25,274
May 2017	131,588	16,615	2,990	18,339	169,532	42,383
April 2017	104,842	12,348	2,713	13,514	133,417	33,354
March 2017	105,190	13,531	3,247	13,481	135,449	33,862
February 2017	101,049	13,112	3,804	13,805	131,770	32,943
January 2017	120,793	14,836	3,295	16,462	155,386	38,847
December 2016	102,957	11,250	2,303	12,298	128,808	32,202
November 2016	92,392	10,845	2,451	13,323	119,011	29,753
October 2016	115,017	13,907	3,384	18,689	150,997	37,749
September 2016	81,767	13,001	2,117	11,554	108,439	27,110
August 2016	115,871	16,096	3,598	15,680	151,245	37,811
<b>Total</b>	<b>1,251,689</b>	<b>157,175</b>	<b>34,906</b>	<b>171,620</b>	<b>1,615,390</b>	
Average	104,307	13,098	2,909	14,302	<b>134,616</b>	<b>33,654</b>
Annualized Amounts					1,615,390	

<b>Accidents</b>	<b>MCHD-Fault</b>		<b>MCHD Non-Fault</b>		<b>GRAND TOTAL</b>
	<b>Non-injury</b>	<b>Injury</b>	<b>Non-injury</b>	<b>Injury</b>	
July 2017	2				2
June 2017	4				4
May 2017	2				2
April 2017	2		2		4
March 2017	3		1		4
February 2017	4				4
January 2017	2				2
December 2016	2				2
November 2016	3		1		4
October 2016	2		2		4
September 2016	3				3
August 2016	1	1			2
<b>Total</b>	30	1	6	0	37
Per 100,000 Miles	1.86	0.0619	0.37	-	2.29

<b>Service Interruptions</b>	Count	Per 100K mlles
July 2017	5	3.84
June 2017	2	1.98
May 2017	5	2.95
April 2017	3	2.25
March 2017	2	1.48
February 2017	3	2.28
January 2017	3	1.93
December 2016	3	2.33
November 2016	2	1.68
October 2016	2	1.32
September 2016	1	0.92
August 2016	5	3.31
<b>Total</b>	31	1.92

# Agenda Item # 13



**To:** Board of Directors  
**From:** Jared Cospers, EMS Director  
**Date:** August 22, 2017  
**Re: Centrelearn License Renewal**

---

Consider and act on annual renewal licenses for Centrelearn. (Mr. Bagley, Chairman – EMS Committee) Total for recurring annual renewal of online Learning Management System is \$43,632.20

Fiscal Impact: Nominal

- | Yes                                 | No                                  | N/A                      |                   |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Budgeted item?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Within budget?    |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request?  |



**TargetSolutions Together with CentreLearn**

4890 W. KENNEDY BLVD, SUITE 300  
TAMPA, FL 33609  
877.944.6372 - TOLL FREE  
858.592.6880 - DIRECT / 858.487.8762 - FAX

**Account Manager: Rachel Bark**

**Email:** rachel.bark@targetsolutions.com

**Phone:** 1-877-435-9309 x1029

**Quote**

**DATE of SUBMISSION**

8/9/2017

**LICENSE TERMS:** 10/1/17-9/30/18

**Exclusively Created for:**  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, TX 77302

**Online Training Platform License - Montgomery County First Responders**

DESCRIPTION	UNIT PRICE PER USER	QUANTITY (# of Users)	TOTAL
TargetSolutions CentreLearn Platform Standard Users	\$ 47.95	606	\$ 29,057.70
TargetSolutions CentreLearn Platform LMS Only Users	\$ 23.95	36	\$ 862.20

**TOTAL DUE ANNUALLY \$ 29,919.90**

**By signing the Client agreement, you are 1) agreeing to the pricing and terms presented in this proposal; 2) agreeing you have read and accept the Client Agreement and License terms**

*TargetSolutions Learning, LLC business proposal pricing is good for 90 days from Date of Submission listed above.*



TargetSolutions Together with CentreLearn

4890 W. KENNEDY BLVD, SUITE 300  
TAMPA, FL 33609  
877.944.6372 - TOLL FREE  
858.592.6880 - DIRECT / 858.487.8762 - FAX

Account Manager: Rachel Bark

Email: rachel.bark@targetsolutions.com

Phone: 1-877-435-9309 x1029

Quote

DATE of SUBMISSION

8/9/2017

LICENSE TERMS: 10/1/17-9/30/18

Exclusively Created for:  
Montgomery County Hospital District  
1400 South Loop 336 West  
Conroe, TX 77302

Online Training Platform License - Montgomery County Hospital District

DESCRIPTION	UNIT PRICE PER USER	QUANTITY (# of Users)	TOTAL
TargetSolutions CentreLearn Platform Standard Users	\$ 47.95	258	\$ 12,371.10
TargetSolutions CentreLearn Platform LMS Only Users	\$ 23.95	56	\$ 1,341.20

TOTAL DUE ANNUALLY \$ 13,712.30

By signing the Client agreement, you are 1) agreeing to the pricing and terms presented in this proposal; 2) agreeing you have read and accept the Client Agreement and License terms

TargetSolutions Learning, LLC business proposal pricing is good for 90 days from Date of Submission listed above.

# Agenda Item # 14



We Make a Difference!

**To:** Board of Directors

**From:** Brett Allen, CFO

**Date:** August 22, 2017

**Re: Zoll RescueNet Pro – Sole Source Letter**

---

Consider and act on sole source letter for Zoll RescueNet Pro. (Mr. Bagley, Chairman – EMS Committee)





11802 Ridge Parkway  
Suite 400  
Broomfield, Colorado 80021-5059

303-801-0000 (main)  
303-801-0001 (fax)  
www.zoll.com

June 28, 2017

Montgomery County Hospital District  
1440 South Loop 336 West  
Conroe, TX 77304

Attn: Karen Webb

Dear Ms. Webb:

ZOLL® Data Systems, Inc. is the sole source of *RescueNet*® Billing Pro, the features of which include identifying the propensity to pay, and which integrates into both *RescueNet* Billing and ePCR. Feel free to contact me at 303.801.1097 or [jbourne@zoll.com](mailto:jbourne@zoll.com) if you have questions or need additional information.

Best regards,

A handwritten signature in blue ink, reading "Jon C. Bourne". The signature is written in a cursive style with a large, looped initial 'J'.

Jon C. Bourne  
Counsel

# Agenda Item # 15



We Make a Difference!

**To:** Board of Directors  
**From:** Brett Allen, CFO  
**Date:** August 22, 2017  
**Re:** **Zoll RescueNet Pro**

---

Consider and act on contract for Zoll RescueNet Pro. (Mr. Bagley, Chairman – EMS Committee)

The contract period will begin in fiscal year 2018. The fiscal impact questions below were answered based on the Budget Committee's stated recommendation to approve the proposed budget for fiscal year 2018.

The implementation of this software at a cost of \$85,991.40 per year eliminates other quantifiable annual expenses in the amount \$44,980.00; thus, making the fiscal impact to be \$41,011.40 next year.

In addition, the implantation of Zoll RescueNet Pro will provide efficiencies to the staff through the elimination of steps in the billing process; therefore, allowing them to focus more time on backend billing and collections.

Fiscal Impact: \$41,011.40

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement**

**Order No: 00021804**

<b>Bill To: Montgomery County Hospital District</b> 1400 South Loop 336 West Conroe, TX 77304	
---	--

**Territory Manager:** Nick Sortin

**Expires:** August 31, 2017

Billing							Annual Cost or	Monthly Cost
Item	Lic. Type	Description	Qty	List Price	Disc	Adj. Price	One Time Charge	
HBPRO-03	HL	RescueNet Billing Pro (Per Transport/Month) - 3 Year	3333	\$2.15		\$2.15	\$85,991.40	\$7,165.95

**Comments:** Multi-Year Term as provided below.

ANNUAL FEES: \$85,991.40  
 MONTHLY FEE: \$7,165.95

ANNUAL FEES FOR MULTI-YEAR TERM: \$257,974.20

**Payment Terms:** ZOLL will issue an invoice under this Initial Order at the end of each calendar month during the Term following the earlier of: (i) the date upon which the deployment of ASP Services is complete and the ASP Services are able to function as described in the Instructions, regardless of whether Customer actually uses the ASP Services; or (ii) ninety (90) days after the Effective Date, unless a delay in completion of implementation has been caused by ZOLL, in which case the issuance of the Deployment Invoice shall be postponed for a number of days equal to the delay that ZOLL has caused (the earlier of such dates being the "**Deployment Effective Date**"). All amounts are due within 30 days after the date of the invoice.

\* **Term.** Unless earlier terminated as set forth in the ASPA or this Initial Order, (i) the initial term of this Initial Order shall begin on the Effective Date and continue for 3 years following the Deployment Effective Date (the "**Multi-Year Term**"); and (ii) after the Multi-Year Term, this Initial Order automatically shall continue on a month-to-month basis until so terminated.

**Early Termination Fee.** Notwithstanding the ASPA, if this Initial Order is terminated prior to the expiration of the Multi-Year Term by ZOLL for a material default or by Customer without cause excluding termination due to nonappropriation, then Customer immediately shall pay ZOLL an early termination fee equal the amount of (i) the Annual Fees for the Multi-Year Term minus (ii) the sum of Monthly Fees paid by Customer to ZOLL prior to the date of termination for the ASP Services set forth in this Initial Order.

\* **Annual Fees:** The Annual Fees shown above are for twelve-month periods during the Term (beginning on the Deployment Effective Date), which will be invoiced and paid as the Monthly Fees as shown above.

\* **Monthly Fee (Subject to Adjustment):** The Monthly Fees shown are based on the quantity ("**Qty**") of transports listed in the line item above (the "**Transport Volume**"). Following 12 months of service (from the Deployment Effective Date), ZOLL will conduct an annual audit of the Transport Volume. Should the Transport Volume exceed 110% of quantity for the 12 month period, ZOLL will invoice Customer for the excess above quantity at the per-transport price listed in the line item above. Should a shortage greater than 10% of Transport Volume exist for the 12 month period, ZOLL will issue a credit in the amount of 10% of the Annual Fee. Future billings for Billing Pro will be adjusted based on the new Transport Volume as determined by the audit for the following 12 month period.

\* Notwithstanding anything to the contrary set forth herein, this ASPA will automatically terminate in the event (i) Customer's governing board fails to budget and appropriate funds in each ensuing fiscal year in amounts sufficient to fully fund its obligations hereunder and (ii) Customer provides at least twenty (20) days prior written notice to ZOLL of such termination. Such termination shall occur on the first day of Customer's fiscal year of such nonappropriation.

Application Service Provider Agreement for Montgomery County Hospital District

The person signing below represents and warrants that she or he has the authority to bind Customer to the terms of this Agreement. By signing below, the parties agree to the terms and conditions of this Agreement. Once signed, any reproduction of this Agreement, or any attachment or exhibit hereto, made by reliable means (for example, photocopy or facsimile) is considered an original and all ASP Services ordered and provided under this Agreement will be subject to it.

**ZOLL Data Systems, Inc.**

**Montgomery County Hospital District**

Authorized Signature:

Authorized Signature:

\_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

\_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Terms and Conditions**

**1. Definitions**

- 1.1. "ASP Services"** means the provision of Fire or EMS data management functionality as described hosted by ZOLL and made available to its customers for their internal business use in accordance with the terms of this Agreement.
- 1.2. "BAA"** means the Business Associate Addendum attached hereto as **Exhibit A**.
- 1.3. "Confidential Information"** means all trade secrets, business and financial information, computer software, machine and operator instructions, business methods, procedures, know how, and other information that relates to the business or technology of either party and is marked or identified as confidential, or is disclosed in circumstances that would lead a reasonable person to believe such information is confidential. The Software and the Instructions shall be considered ZOLL's Confidential Information, notwithstanding any failure to mark or identify it as such.
- 1.4. "Fee Based Services"** means the ASP Services for which ZOLL charges Customer a fee.
- 1.5. "Initial Order"** means the written, mutually executed document preceding these terms and conditions.
- 1.6. "Instructions"** means the instructions for use of the ASP Services and the documentation and users manuals from time-to-time provided by ZOLL on the ZOLL Site.
- 1.7. "Intellectual Property Rights"** means any and all existing or future copyrights, trademarks, service marks, trade secrets, patents, patent applications, know how, moral rights, contract rights, and other proprietary rights, and all registrations, applications, renewals, extensions, and combinations of the foregoing.
- 1.8. "Order Form"** means a written document mutually agreed to and signed by the parties and made a part of this Agreement, setting forth additional ASP Services to be provided to Customer under the terms of this Agreement during the Term.
- 1.9. "Software"** means the ZOLL software that underlies the ASP Services provided to Customer, as modified, updated, and enhanced.
- 1.10. "ZOLL Site"** means the web site located at a unique URL to be provided by ZOLL to Customer where end users may download the Software and access and use the ASP Services.

**2. ASP Services; Payment Obligation; Taxes.**

**2.1. Provision of ASP Services by ZOLL.** Subject to the terms and conditions of this Agreement, ZOLL will use commercially reasonable efforts to make the ASP Services available to Customer through the ZOLL Site over normal network connections, excepting downtime due to necessary maintenance and troubleshooting. Customer, not ZOLL, shall be responsible for controlling its users and protection of confidentiality of its login IDs and passwords. The BAA shall apply to the ASP Services. Customer acknowledges that (i) it is responsible for maintaining its interface and connectivity to the ASP Services and (ii) the facility(ies) used for provision of the ASP Services may be owned or operated by ZOLL, or a ZOLL affiliate or a third party, or any combination of such facilities, as determined by ZOLL.

**2.2. Modifications and Upgrades to ASP Services.** Customer acknowledges that ZOLL may modify and upgrade the ASP Services, on an ongoing basis, in order to improve or adapt the ASP Services. Without limiting the foregoing, ZOLL will have the right, in its sole discretion, to develop, provide and market new, upgraded or modified ASP Services to Customer, including adding, removing, or modifying the functionality or features of the ASP Services accessible by Customer and its users. ZOLL will use commercially reasonable efforts to notify Customer within a reasonable period of time prior to the implementation of such changes so that Customer is reasonably informed of alterations to the ASP Services that will affect the ASP Services and Customer's use of them.

**2.3. Support and Maintenance.** ZOLL will provide telephone support services during ZOLL's regular business hours for Service questions.

**2.4. Payment Obligation.** Fee Based Services provided to Customer will require payment of applicable fees. The fees (the "**Fees**") and terms of use and payment for Fee Based Services are set forth in the Initial Order and any Order Form. All payments must be made in U.S. dollars, unless otherwise agreed by the parties. Any amounts not paid when due will accrue interest at the lesser of 1½% per month or the maximum rate permitted by applicable law from the due date until paid. In addition, ZOLL reserves the right to deny Customer, and its users, access to the ASP Services in the event that any invoice is not paid in a timely manner, or to terminate this Agreement in the case of non-payment of an invoice(s); unless Customer has provided written that the invoice is the subject of a good faith dispute. Customer acknowledges that ZOLL will not be responsible for any damage or liability caused by ZOLL's interruption or termination of the ASP Services in accordance with this Section 2.3 as a result of Customer's failure to pay ZOLL in a timely manner.

**2.5. Taxes.** Fees exclude, and Customer will make all payments of the Fees to ZOLL free and clear of, all applicable sales, use, and other taxes and all applicable export and import fees, customs duties and similar charges. When applicable, ZOLL may include any taxes that it is required to collect as a separate line item on an invoice. Customer will be responsible for, and will indemnify and hold harmless ZOLL from, payment of all such taxes (other than taxes based on ZOLL's net income), fees, duties, and charges, and any related penalties and interest, arising from the payment of the Fees or the delivery of the ASP Services to Customer hereunder.

**3. License Grant; Restrictions; Ownership.**

**3.1. License Grant.** Subject to the terms and conditions of this Agreement, ZOLL grants to Customer, during the Term, a non-exclusive, non-transferable, non-sublicensable license to access and use the ASP Services using the Software, each as made available to Customer through the ZOLL Site, solely for Customer's internal business purposes and solely in accordance with the Instructions.

**3.2. Restrictions.** Customer shall not, and shall not permit any third party to: (a) modify, adapt, alter, translate, or create derivative works from the ASP Services, Software or the Instructions; (b) allow any third party access to or use of the ASP Services; (c) reverse engineer, decompile, disassemble, or otherwise attempt to alter or derive the source code for the Software; or (d) otherwise use or copy the Software or the Instructions or the ASP Services in any manner not expressly permitted hereunder. Customer agrees not to use the ASP Services in excess of its authorized login protocols. Customer shall immediately notify ZOLL of any unauthorized use of Customer's login ID, password, or account or any other breach of security.

**3.3. Remediation.** If Customer becomes aware of any actual or threatened activity contemplated by the restrictions on use set forth in Section 3.2 above, Customer will, and will cause its users to, immediately take all reasonable measures necessary to stop the activity or threatened activity and to mitigate the effect of such activity including: (a) discontinuing and limiting any improper access to any data; (b) preventing any use and disclosure of improperly obtained data; (c) destroying any copies of improperly obtained data that may have been made on their systems; (d) otherwise attempting to mitigate any harm from such events; and (e) immediately notifying ZOLL of any such event(s) so that ZOLL may also attempt to remedy the problem(s) and prevent its future occurrence.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Terms and Conditions**

**3.4. Ownership.** The Software, Instructions, ASP Services, all proprietary technology utilized by ZOLL to perform its obligations under this Agreement, and all Intellectual Property Rights in and to the foregoing, are the exclusive property of ZOLL (or, as the case may be, its licensors and suppliers). Any rights not expressly granted to Customer hereunder are reserved by ZOLL (or its licensors and suppliers, as the case may be).

**4. Customer Content; Security; Backups.**

**4.1. Customer Content.** As between ZOLL and Customer, and without limiting the rights (if any) of any patient, Customer will retain all right, title and interest in and to all data, information or other content provided by Customer in its use of the ASP Services (“**Customer Content**”); provided, however, that ZOLL may de-identify and use Customer Content for any lawful purpose consistent with all applicable law.

**4.2. Security.** Subject to Customer’s obligations under this Agreement, ZOLL will implement commercially reasonable security measures within the ASP Services in an attempt to prevent unlawful access to Customer Content by third parties. Such measures may include, where appropriate, use of updated firewalls, commercially available virus screening software, logon identification and passwords, encryption, intrusion detection systems, logging of incidents, periodic reporting, and prompt application of current security patches and virus definitions.

**4.3. Backup of Customer Content.** While ZOLL will use commercially reasonable efforts to maintain the integrity of the Customer Content, to back up the Customer Content, and to provide full and ongoing access to the ASP Services, loss of access to the ASP Services and/or loss of Customer Content may occur. Customer will make provision for additional back-up storage of any critical Customer Content. ZOLL will not be responsible for any loss, corruption of or inaccessibility of the Customer Content due to interruption in the ASP Services or otherwise arising out of circumstances not within ZOLL’s control.

**5. Warranty Disclaimers.**

**5.1. ZOLL Service Warranty.** ZOLL represents and warrants that during the Term of this Agreement, (i) ZOLL has the right to license the ASP Services and Instructions to Customer pursuant to this Agreement and (ii) the ASP Services will materially conform to the Instructions. Customer will notify ZOLL in writing of any breach of this warranty, and request a correction of the warranted nonconformity. If ZOLL is unable to provide a correction or work-around pursuant to the terms governing the provision of the ASP Services after using commercially reasonable efforts, ZOLL may terminate this Agreement upon written notice to Customer. This Section 5.1 sets forth Customer’s exclusive remedy, and ZOLL’s entire liability, for breach of the warranty for the ASP Services contained herein.

**5.2. EXCEPT AS EXPRESSLY PROVIDED IN SECTION 5.1, THE ASP SERVICES ARE PROVIDED “AS IS”, WITHOUT ANY WARRANTIES OF ANY KIND, WHETHER EXPRESS, IMPLIED, OR STATUTORY; ZOLL DOES NOT PROMISE THAT THE ASP SERVICES WILL BE SECURE, UNINTERRUPTED OR ERROR-FREE, OR THAT THEY ARE SUITABLE FOR THE PARTICULAR NEEDS OF CUSTOMER, ITS USERS OR ANY THIRD PARTY OR THAT THEY WILL BE AVAILABLE FOR ANY PERIOD AND ZOLL MAKES NO UP-TIME COMMITMENT. ZOLL SPECIFICALLY DISCLAIMS ALL IMPLIED WARRANTIES, INCLUDING, WITHOUT LIMITATION, ALL WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, TITLE, AND NON INFRINGEMENT, AND ANY WARRANTIES ARISING FROM COURSE OF DEALING OR COURSE OF PERFORMANCE OR USAGE IN TRADE. CUSTOMER ACKNOWLEDGES THAT IT HAS RELIED ON NO WARRANTIES OTHER THAN THE EXPRESS WARRANTIES IN THIS AGREEMENT AND THAT NO WARRANTIES ARE MADE BY ANY OF ZOLL’S LICENSORS OR SUPPLIERS.**

**5.3** Customer acknowledges and agrees that, in entering into this Agreement, it has not relied upon the future availability of any new or enhanced feature or functionality, or any new or enhanced product or service, including, without limitation, updates or upgrades to ZOLL’s existing product and services. ZOLL’s performance obligations hereunder are limited to those expressly enumerated herein, and payment for ZOLL’s performance obligations shall be due as described herein.

**6. Limitation of Liability.** In no event will either party be liable hereunder for any consequential, indirect, exemplary, special, punitive or incidental damages, or for any lost data, lost profits or costs of procurement of substitute goods or services, arising from or relating to this Agreement, however caused and under any theory of liability (including negligence), even if such party has been advised of the possibility of such damages. ZOLL’s total cumulative liability in connection with this Agreement and the Software, whether in contract or tort or otherwise, will not exceed the amount paid TO ZOLL BY CUSTOMER FOR the ASP SERVICES provided UNDER THIS AGREEMENT IN THE PREVIOUS SIX (6) MONTH PERIOD. Customer acknowledges that these limitations reflect the allocation of risk set forth in this Agreement and that ZOLL would not enter into this Agreement without these limitations on its liability, and Customer agrees that these limitations shall apply notwithstanding any failure of essential purpose of any limited remedy. In addition, ZOLL disclaims all liability of any kind of ZOLL’s licensors and suppliers.

**7. Term and Termination.**

**7.1. Term.** The term of this Agreement (“**Term**”) begins on the Effective Date and continues until terminated as set forth herein.

**7.2. Termination.** Either party may terminate this Agreement without cause on twenty (20) days’ prior written notice to the other party. Either party may terminate this Agreement immediately if the other party materially defaults in the performance of any of its obligations hereunder and fails to cure such default within thirty (30) days after written notice from the non-defaulting party.

**7.3. Effects of Termination.** Upon termination of this Agreement for any reason: (a) all amounts, if any, owed to ZOLL under this Agreement before such termination will become immediately due and payable, including, in the event of termination of this Agreement (i) by ZOLL under Section 7.2 for a material default or (ii) by Customer under Section 7.2, a termination fee (“**Early Termination Fee**”) - if applicable as described in Section 7.4 - equal to the amount, if any, of (x) the initial Annual Fee minus (y) the sum of Monthly Fees (as defined in the Initial Order) paid by Customer to ZOLL hereunder prior to the date of termination during the initial twelve-month period (b) Customer’s right to access the ASP Services will immediately terminate; and (c) Customer must (i) promptly discontinue all use of the ASP Services and (ii) return or destroy all copies of the Instructions and the Software in Customer’s possession or control.

**7.4 Products Excluded from Early Termination Fee.** RescueNet @Work, RescueNet NetTransit, and stand alone instances of RescueNet Crew Scheduler ASP are excluded from the Early Termination Fee.

**8. Confidentiality.**

**8.1. Protection.** Subject to Section 4 hereof, the party receiving Confidential Information (“**Receiving Party**”) from the other party (“**Disclosing Party**”) will not use any Confidential Information of the Disclosing Party for any purpose not expressly permitted by this Agreement, and will disclose the Confidential Information of the Disclosing Party only to the employees or contractors of the Receiving Party who have a need to know such Confidential Information for purposes of this Agreement and who are under a duty of confidentiality no less restrictive than the Receiving Party’s duty hereunder. The Receiving Party will protect the Disclosing Party’s Confidential Information from unauthorized use, access, or disclosure in the same manner as the Receiving Party protects its own confidential or proprietary information of a similar nature and with no less than reasonable care. ZOLL understands Customer is a local government subject to the Texas Public Information Act. Customer shall provide ZOLL with prompt notice of any requests for Confidential Information so that ZOLL can seek protection from appropriate administrative or judicial authorities.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Terms and Conditions**

**8.2. Exceptions.** The Receiving Party's obligations under Section 8.1 above with respect to any Confidential Information of the Disclosing Party will terminate if and when the Receiving Party can document that such information: (a) was already lawfully known to the Receiving Party at the time of disclosure by the Disclosing Party; (b) is disclosed to the Receiving Party by a third party who had the right to make such disclosure without any confidentiality restrictions; (c) is, or through no fault of the Receiving Party has become, generally available to the public; or (d) is independently developed by the Receiving Party without access to, or use of, the Disclosing Party's Confidential Information. In addition, the Receiving Party may disclose Confidential Information of the Disclosing Party to the extent that such disclosure is: (i) approved in writing by the Disclosing Party, (ii) necessary for the Receiving Party to enforce its rights under this Agreement in connection with a legal proceeding; or (iii) required by law or by the order of a court or similar judicial or administrative body, provided that the Receiving Party notifies the Disclosing Party of such required disclosure in writing prior to making such disclosure and cooperates with the Disclosing Party, at the Disclosing Party's reasonable request and expense, in any lawful action to contest or limit the scope of such required disclosure.

**9. Indemnification.**

**9.1.** ZOLL will defend, at its own expense, any action against Customer brought by a third party alleging that the ASP Services infringe any U.S. patents or any copyrights or misappropriate any trade secrets of a third party, and ZOLL will pay those costs and damages finally awarded against Customer in any such action that are specifically attributable to such claim or those costs and damages agreed to in a monetary settlement of such action. The foregoing obligations are conditioned on Customer: (a) notifying ZOLL promptly in writing of such action; (b) giving ZOLL sole control of the defense thereof and any related settlement negotiations; and (c) cooperating and, at ZOLL's request and expense, assisting in such defense. If the ASP Services become, or in ZOLL's opinion are likely to become, the subject of an infringement claim, ZOLL may, at its option and expense, either: (i) procure for Customer the right to continue using the ASP Services; (ii) replace or modify the ASP Services so that they become non-infringing; or (iii) terminate this Agreement, in whole or in part, as appropriate. Notwithstanding the foregoing, ZOLL will have no obligation under this Section 9.1 or otherwise with respect to any infringement claim based upon: (1) any use of the ASP Services not in accordance with this Agreement; (2) any use of the ASP Services in combination with products, equipment, software, or data not supplied by ZOLL if such infringement would have been avoided but for the combination with other products, equipment, software or data; (3) the failure of Customer to implement any replacements, corrections or modifications made available by ZOLL for the ASP Services; (4) Customer Content; or (5) any modification of the ASP Services or use thereof by any person other than ZOLL or its authorized agents or subcontractors. This Section states ZOLL's entire liability and the Customer's exclusive remedy for any claims of infringement.

**9.2.** To the fullest extent permitted by law, Customer shall indemnify, defend and hold ZOLL harmless from and against any and all liabilities, losses, expenses, damages and claims that arise out of information provided to ZOLL by Customer or Customer's use of the ASP Services except to the extent same are due to ZOLL's breach hereof or ZOLL's gross negligence or intentional misconduct.

**10. General Provisions.**

**10.1. Compliance with Laws and Export Regulations.** Customer shall comply with all applicable laws and regulations concerning its use of the ASP Services, including without limitation if applicable all export and import control laws and regulations. Customer will not use the Services for any purpose in violation of any applicable laws. Customer agrees to defend, indemnify, and hold harmless ZOLL from and against any and all liabilities, losses, expenses, damages and claims that arise out of violation of any applicable laws or regulations by Customer or any of its agents, officers, directors, or employees.

**10.2. Audits and Inspections.** Upon written request from ZOLL, Customer shall furnish ZOLL with a certificate signed by an officer of Customer stating that the ASP Services are being used strictly in accordance with the terms and conditions of this Agreement. In addition, upon prior written notice, ZOLL will have the right, during normal business hours, to inspect, or have an independent audit firm inspect, Customer's records relating to Customer's use of the ASP Services to ensure it is in compliance with the terms of this Agreement, including with any limitation on the number of vehicles or other mechanism upon which pricing is based hereunder. The costs of the audit will be paid by ZOLL, unless the audit reveals that Customer's underpayment of Fees exceeds 5%. Customer will promptly pay to ZOLL any amounts shown by any such audit to be owing (which shall be calculated at ZOLL's standard, non-discounted rates) plus interest as provided in Section 2.4 above.

**10.3. Assignment.** Customer may not assign or transfer, by operation of law or otherwise, any of its rights under this Agreement to any third party without ZOLL's prior written consent. Any attempted assignment or transfer in violation of the foregoing will be null and void. ZOLL shall have the right to assign this Agreement to an affiliate or to any successor to its business or assets to which this Agreement relates, whether by merger, sale of assets, sale of stock, reorganization or otherwise.

**10.4. U.S. Government End Users.** If Customer is a branch or agency of the United States Government, the following provision applies. The Software and Instructions are comprised of "commercial computer software" and "commercial computer software documentation" as such terms are used in 48 C.F.R. 12.212 (SEPT 1995) and if provided hereunder are (i) for acquisition by or on behalf of civilian agencies, consistent with the policy set forth in 48 C.F.R. 12.212; or (ii) for acquisition by or on behalf of units of the Department of Defense, consistent with the policies set forth in 48 C.F.R. 227.7202 1 (JUN 1995) and 227.7202 3 (JUN 1995).

**10.5. Notices.** All notices, consents, and approvals under this Agreement must be delivered in writing by electronic mail, courier, electronic facsimile (fax), or certified or registered mail (postage prepaid and return receipt requested) to the other party at the address set forth in the Initial Order (or such other address as from time to time provided by such party in accordance with this Section), and will be effective upon receipt or three (3) business days after being deposited in the mail as required above, whichever occurs sooner.

**10.6. Governing Law and Venue; Waiver of Jury Trial.** This Agreement will be governed by and interpreted in accordance with the laws of the State of Texas without reference to its choice of law rules. The United Nations Convention on Contracts for the International Sale of Goods does not apply to this Agreement. Any action or proceeding arising from or relating to this Agreement shall be brought in a federal or state court in Montgomery County, Texas, and each party irrevocably submits to the jurisdiction and venue of any such court in any such action or proceeding. EACH PARTY HEREBY KNOWINGLY, VOLUNTARILY, AND INTENTIONALLY WAIVES ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION ARISING OUT OF OR IN CONNECTION WITH THIS AGREEMENT.

**10.7. Remedies.** Except as otherwise expressly provided in this Agreement, the parties' rights and remedies under this Agreement are cumulative. Customer acknowledges that the ASP Services are built on valuable trade secrets and proprietary information of ZOLL, that any actual or threatened breach hereof may constitute immediate, irreparable harm to ZOLL for which monetary damages would be an inadequate remedy, and that injunctive relief is an appropriate remedy for such breach. If any legal action is brought to enforce this Agreement, the prevailing party will be entitled to receive its attorneys' fees, court costs, and other collection expenses, in addition to any other relief it may receive.

**10.8. Waivers.** Any waiver or failure to enforce any provision of this Agreement on one occasion will not be deemed a waiver of any other provision or of such provision on any other occasion.

**10.9. Severability.** If any provision of this Agreement is held by a court of competent jurisdiction to be unenforceable, such provision will be changed and interpreted to accomplish the objectives of such provision to the greatest extent possible under applicable law and the remaining provisions of this Agreement will continue in full force and effect.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Terms and Conditions**

**10.10. Independent Contractors.** The parties are entering into, and will perform, this Agreement as independent contractors. Nothing in this Agreement will be construed to make either party the agent of the other for any purpose whatsoever, to authorize either party to enter into any contract or assume any obligation on behalf of the other or to establish a partnership, franchise or joint venture between the parties.

**10.11. Subcontracting by ZOLL.** ZOLL may, in its sole discretion, contract with any third party to provide the ASP Services.

**10.12. Counterparts.** This Agreement may be executed in counterparts, each of which will be considered an original, but all of which together will constitute the same instrument.

**10.13. Force majeure.** Neither party shall be liable for damages for any delay or failure of performance hereunder (other than payment obligation) arising out of causes beyond such party's reasonable control and without such party's fault or negligence, including, but not limited to, Acts of God, acts of civil or military authority, fires, riots, wars, embargoes, Internet disruptions, hacker attacks, or communications failures.

**10.14. Entire Agreement; Amendment; No Third-Party Beneficiaries; Survival.** This Agreement, including the Initial Order and any Order Forms executed hereunder and any exhibits hereto (including the BAA), and the Terms of Use and Privacy Policy that are accessible on the ZOLL Site constitute the entire agreement between the parties regarding the subject hereof and supersedes all prior or contemporaneous agreements, understandings, and communication, whether written or oral. If there is any conflict between this Agreement and the Terms of Use, this Agreement shall take precedence. This Agreement may not be amended or any provision hereof waived except in writing signed by both parties. There are no third-party beneficiaries of this Agreement. Those provisions of this Agreement that may be reasonably interpreted as surviving termination of this Agreement or the survival of which is necessary for the interpretation or enforcement of this Agreement shall continue in full force and effect in accordance with their terms notwithstanding the termination hereof.



**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Exhibit A – Business Associate Addendum**

This Business Associate Addendum (this "Addendum") is entered into by and between Montgomery County Hospital District ("Covered Entity") and ZOLL Data Systems, Inc. ("Business Associate") in order to comply with 45 C.F.R. §164.502(e) and §164.504(e), governing protected health information ("PHI") and business associates under the Health Insurance Portability and Accountability Act of 1996 (P.L. 104 191), 42 U.S.C. Section 1320d, et. seq., and regulations promulgated thereunder, as amended from time to time (statute and regulations collectively referred to as "HIPAA") This Addendum amends the terms and conditions of and is hereby incorporated as part of that certain agreement between Covered Entity and Business Associate entitled Application Service Provider Agreement (the "Services Agreement") and attached hereto.

STATEMENT OF AGREEMENT

- §1. Definitions.** Terms used, but not otherwise defined, in this Addendum shall have the same meaning as those terms in HIPAA; provided that PHI shall refer only to protected health information of Covered Entity unless otherwise stated.
- §2. Compliance and Agents.** Business Associate agrees that to the extent it has access to PHI, Business Associate will fully comply with the requirements of this Addendum with respect to such PHI. Business Associate will ensure that every agent, including a subcontractor, of Business Associate to whom it provides PHI received from, or created or received by Business Associate on behalf of, Covered Entity will comply with the same restrictions and conditions as set forth in this Addendum. If Covered Entity is required by HIPAA to maintain a Notice of Privacy Practices, Covered Entity shall notify Business Associate of any limitations in such notice to the extent that such limitation may affect Business Associate's use or disclosure of PHI.
- §3. Use and Disclosure; Rights.** Business Associate agrees that it shall not use or disclose PHI except as permitted under this Addendum, including Section 16 hereof, and in compliance with each applicable requirement of 45 CFR Section 164.504(e). Business Associate may use or disclose the PHI received or created by it, (a) to perform its obligations under this Addendum, (b) to perform functions, activities, or services for, or on behalf of, Covered Entity as specified in the Services Agreement, or (c) to provide data aggregation functions to Covered Entity as permitted by HIPAA. Further, Business associate may use the PHI received by it in its capacity as Business Associate, if necessary, to properly manage and administer its business or to carry out its legal responsibilities. Business Associate may disclose the PHI received by it in its capacity as Business Associate to properly manage and administer its business or to carry out its legal responsibilities if: (a) the disclosure is required by law, or (b) the Business Associate obtains reasonable assurances from the person to whom the information is disclosed that it will be held confidentially and used or further disclosed only as required by law or for the purpose for which it is disclosed to the person and the person notifies Business Associate of any instances of which it is aware that the confidentiality of the information has been breached. Covered Entity shall not request Business Associate to use or disclose PHI in any manner that would not be permissible under HIPAA if done by Covered Entity.
- §4. Safeguards.** Business Associate agrees to develop, document, use, and keep current appropriate procedural, physical, and electronic safeguards, as required in 45 C.F.R. §§164.308 - 164.312, sufficient to prevent any use or disclosure of electronic PHI other than as permitted or required by this Addendum.
- §5. Minimum Necessary.** Business Associate will limit any use, disclosure, or request for use or disclosure to the minimum amount necessary to accomplish the intended purpose of the use, disclosure, or request.
- §6. Report of Improper Use or Disclosure.** Business Associate shall report to Covered Entity any information of which it becomes aware concerning any use or disclosure of PHI that is not permitted by this Addendum and any security incident of which it becomes aware. Business Associate will, following the discovery of a breach of "unsecured protected health information," as defined in 45 C.F.R. § 164.402, notify Covered Entity of such breach within 15 days. The notice shall include the identification of each individual whose unsecured protected health information has been, or is reasonably believed by Business Associate to have been, accessed, acquired, or disclosed during such breach. Business Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a use or disclosure of PHI by Business Associate in violation of this Addendum.
- §7. Individual Access.** In accordance with an individual's right to access to their own PHI in a designated record set under 45 CFR §164.524 and the individual's right to copy or amend such records under 45 CFR §164.524 and §164.526, Business Associate shall make available all PHI in a designated record set to Covered Entity to enable the Covered Entity to provide access to the individual to whom that information pertains or such individual's representative.
- §8. Amendment of and Access to PHI.** Business Associate shall make available for amendment PHI in a designated record set and shall incorporate any amendments to PHI in a designated record set in accordance with 45 CFR §164.526 and in accordance with any process mutually agreed to by the parties.
- §9. Accounting.** Business Associate agrees to document such disclosures of PHI and information related to such disclosures as would be required for Covered Entity to respond to an individual's request for an accounting of disclosures of their PHI in accordance with 45 CFR §164.528. Business Associate agrees to make available to Covered Entity the information needed to enable Covered Entity to provide the individual with an accounting of disclosures as set forth in 45 CFR §164.528.
- §10. DHHS Access to Books, Records, and Other Information.** Business Associate shall make available to the U.S. Department of Health and Human Services ("DHHS"), its internal practices, books, and records relating to the use and disclosure of PHI received from, or created or received by Business Associate on behalf of, Covered Entity for purposes of determining the Covered Entity's compliance with HIPAA.
- §11. Individual Authorizations; Restrictions.** Covered Entity will notify Business Associate of any limitation in its notice of privacy practices, any restriction to the use or disclosure of PHI that Covered Entity has agreed to with an individual and of any changes in or revocation of an authorization or other permission by an individual, to the extent that such limitation, restriction, change, or revocation may affect Business Associate's use or disclosure of PHI.
- §12. Compliance with ARRA.** Covered Entity and Business Associate agree to comply with the amendments to HIPAA included in the American Recovery and Reinvestment Act of 2009 ("ARRA") (P.L. 111 5), including all privacy and security regulations issued under ARRA that apply to Business Associate as and when those regulations are effective.
- §13. Term.** This Addendum shall take effect on the effective date of the Services Agreement, and shall continue in effect unless and until either party terminates this Addendum or the Services Agreement.
- §14. Breach; Termination; Mitigation.** If Covered Entity knows of a pattern of activity or practice of Business Associate that constitutes a material breach or violation of Business Associate's obligations under this Addendum, Covered Entity and Business Associate shall take any steps reasonably necessary to cure such breach and make Business Associate comply, and, if such steps are unsuccessful, Covered Entity may terminate this Addendum. Business Associate shall take reasonable actions available to it to mitigate any detrimental effects of such violation or failure to comply.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Exhibit A – Business Associate Addendum**

**§15. Return of PHI.** Business Associate agrees that upon termination of this Addendum, and if feasible, Business Associate shall (a) return or destroy all PHI received from Covered Entity, or created or received by Business Associate on behalf of Covered Entity, that Business Associate maintains in any form or manner and retain no copies of such information or, (b) if such return or destruction is not feasible, immediately notify Covered Entity of the reasons return or destruction are not feasible, and extend indefinitely the protection of this Addendum to such PHI and limit further uses and disclosures to those purposes that make the return or destruction of the PHI not feasible.

**§16. De-identified Health Information.** Business Associate may de-identify any and all PHI and may create a “Limited Data Set” in accordance with 45 C.F.R. § 164.514(b)&(e). Customer acknowledges and agrees that deidentified information is not PHI and that Business Associate may use such de-identified information for any lawful purpose. Use or disclosure of a Limited Data Set must comply with 45 CFR 164.514(e).

**§17. Survival.** All representations, covenants, and agreements in or under this Addendum or any other documents executed in connection with the transactions contemplated by this Addendum, shall survive the execution, delivery, and performance of this Addendum and such other documents. The respective rights and obligations of Business Associate under Section 14 of this Addendum shall survive termination or expiration of this Addendum.

**§18. Further Assurances; Conflicts.** Each party shall in good faith execute, acknowledge or verify, and deliver any and all documents which may from time to time be reasonably requested by the other party to carry out the purpose and intent of this Addendum. The terms and conditions of this Addendum will override and control any conflicting term or condition of the Services Agreement. All non conflicting terms and conditions of the Service Agreement shall remain in full force and effect. Any ambiguity in this Addendum with respect to the Services Agreement shall be resolved in a manner that will permit Covered Entity to comply with HIPAA.

**§19. Applicable Law.** The parties acknowledge and agree that HIPAA may be amended and additional guidance or regulations implementing HIPAA may be issued after the date of the execution of this Addendum and may affect the parties’ obligations under this Addendum. The parties agree to take such action as is necessary to amend this Addendum from time in order as is necessary for Covered Entity to comply with HIPAA.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Exhibit B – Service Level Agreement**

Service Level Agreement (the “SLA”) defines the service levels provided by ZOLL in accordance with delivering its software as a hosted service pursuant to the Application Service Provider Agreement (the “ASP Agreement”), to which this SLA is attached as an exhibit. This SLA is effective upon ZOLL’s acceptance of a signed copy of the ASP Agreement from Customer and receipt from Customer of all fees due and payable. Capitalized terms used but not defined herein shall have the same meanings as assigned to such terms in the ASP Agreement.

**1 Service Overview.** ZOLL’ hosted services (the “**Hosted Services**”) are defined as the service of hosting, on ZOLL’s IT platform, the web based Software for use by Customer. ZOLL’s IT platform includes the network connectivity, hardware systems, security components and management services supporting the Hosted Services. Specifically excluded from this SLA are the services, software and hardware provided by other third parties (such as cellular network carriers and mobile handset providers), and any other software, services or systems operating outside of ZOLL hosted infrastructure, including any software (including ZOLL’s developed software) or systems operating on Customer’s premises.

**2 Service Deliverables**

**2.1 Service Deliverables**

**2.1.1 Downtime.** Downtime, expressed in minutes, is any time the Hosted Service is not accessible to Customer and Customer’s users.

**2.1.2 Planned Downtime.** Planned Downtime is Downtime including scheduled periods where the Hosted Services may not be available in order for ZOLL to continue to bring the best possible service, features and performance to its customers. Planned Downtime includes, but is not limited to: 1) Standard Maintenance; and 2) Emergency Maintenance. Standard Maintenance is performed when upgrades or system updates need to be applied (i.e. standard software release, non-critical software updates). Emergency maintenance happens when there is a critical system update that needs to be applied quickly to avoid significant downtime (such as hardware patches that address server vulnerabilities or a critical software update).

*Standard Maintenance Windows:* Weekly, Monday and Wednesday between the hours of 7pm to 11pm Mountain Time. Notice will go out at least 24 hours in advance of the planned outage.

*Emergency Maintenance Windows:* **As needed.** Best efforts will be made to provide notice at least 30 minutes in advance of the planned outage.

**2.1.3 Excused Downtime.** Excused Downtime time is Downtime caused by: a) services, software or hardware provided by anyone other than ZOLL (such as the cellular network carrier or the mobile handset provider), b) software, services or systems operating outside of ZOLL hosted infrastructure, including any software (including ZOLL’s developed software) or systems operating on Customer’s premises; c) a Force Majeure event or a customer related action (e.g. a customer’s failure to comply with its obligations under the Application Service Provider Agreement or use of the Hosted Services in ways that were not intended).

**2.1.4 Unplanned Downtime.** Unplanned Downtime in a calendar month is expressed as a percentage calculated as follows:

$\frac{(\text{Downtime} - (\text{Planned Downtime} + \text{Excused Downtime}))}{\text{Total number of minutes in the calendar month}} \times 100 = x \%, \text{ where “x” is Unplanned Downtime.}$
--

**2.1.5 Unplanned Downtime Goal.** ZOLL shall provide the Hosted Services such that there is less than 1% of Unplanned Downtime in a calendar month.

**2.1.6 Incident Monitoring and Reporting.** Problems with the Hosted Services can be logged by Customer through the ZOLL support website at support@zoll.com or through the ZOLL’s call center at 800-663-3911. An incident report will be created and escalated as appropriate.

**STANDARD ZOLL DELIVERABLES:**

*Online Incident Reporting:* 24x7 reporting through the ZOLL support site, support@zoll.com. Responses shall be provided within 24 hours during normal business hours.

*Call Center Standard Support:* Monday to Friday 6:00am to 6:00pm, Mountain Time.

**2.2 Covered Services / Customer Content**

**2.2.1 Covered Services.** The Hosted Services covered by the Unplanned Downtime Goal are those identified in the ASP Agreement as the ASP Services, that have been activated for Customer, and Customer has accepted and is using in the course of carrying out their normal business operations.

**2.2.2 Availability of Customer Content.** It is Customer’s responsibility to maintain any Customer Content that it requires for archival purposes or ongoing management of its operations. Unless specified otherwise in the ASP Agreement, ZOLL will store Customer Content, other than Inactive Data (as defined below), for [5] years (calculated from the date of creation of such Customer Content, or ZOLL’s receipt of such Customer Content, whichever is later) in ZOLL’s working data set. Upon the expiration of such [5]-year period, ZOLL will notify Customer in writing and will provide Customer the option, which Customer shall exercise by informing ZOLL in writing, within 30 days of receiving the notice, that either (a) Customer wishes to receive Customer Content in a ZOLL-provided tool that allows Customer to view, search and print such Customer Content, or (b) Customer will pay ZOLL, at ZOLL’s then-current storage rates and upon ZOLL’s then-current terms and conditions, to continue to store such Customer Content. If Customer fails to exercise one of the foregoing options within such 30-day period, ZOLL will have the right to destroy all Customer Content in its possession or under its control. During the time ZOLL stores Customer Content for Customer hereunder, ZOLL will periodically identify Customer Content that has had no activity associated with it for at least 180 days (“**Inactive Data**”) and will notify Customer in writing of its intent to remove the Inactive Data from ZOLL’s working data set and destroy such data, unless Customer requests, in writing, within 30 days of receiving the notice from ZOLL, that either (a) Customer wishes to receive such Inactive Data in a ZOLL-provided tool that allows Customer to view, search and print such Inactive Data, or (b) Customer will pay ZOLL, at ZOLL’s then-current storage rates and upon ZOLL’s then-current terms and conditions, to continue to store such Inactive Data. If Customer fails to exercise one of the foregoing options within such 30-day period, ZOLL will have the right to destroy the applicable Inactive Data in its possession or under its control. Except for this Section 2.2.2, the terms of this SLA (including, without limitation, the Unplanned Downtime Goal) do not apply to Customer’s access of Inactive Data.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Exhibit B – Service Level Agreement**

**2.3 Remedies.** A “**Service Credit**” means a percentage of the monthly service fee to be credited to Customer (subject to Customer’s written request therefor and ZOLL’s verification thereof) for the service for which the Unplanned Downtime Goal is exceeded in a calendar month. For any calendar month where the aggregate total of Unplanned Downtime for a particular service exceeds 1%, ZOLL will provide a 10% Service Credit towards Customer’s monthly service charge for the service that was affected; provided, that credit is requested by the Customer within 30 days of the end of the calendar month in which the Unplanned Downtime occurred and the Unplanned Downtime is verified by ZOLL. The Service Credit will be applied to a future month’s service invoice (typically two months later). Customer service remedy disputes concerning Unplanned Downtime must be made in writing within 60 days from the Unplanned Downtime in dispute and include details on the nature of the outage and date and time of occurrence. Prior to issuance of Service Credits, the incident must be verified by ZOLL. Failure to submit a written request for Service Credit as noted above shall constitute a waiver of such Service Credits by Customer. Further, Service Credits shall not be issued if Customer is not current on all fees due and payable.

**3 Term.** The term of this SLA shall be coincident with the term of the ASP Agreement.

**4 Other Conditions**

**4.1 General Terms & Conditions.** Terms and conditions on use of Hosted Services are contained in the ASP Agreement.

**4.2 Modifications.** Changes to this SLA may be made from time to time at ZOLL’s sole discretion. Customer will be notified of any material changes to this SLA.

**4.3 Limitations On Remedies.** The remedies of Section 2 of this SLA shall be Customer’s sole and exclusive remedies with respect to ZOLL exceeding the Unplanned Downtime Goal.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement Montgomery County Hospital District**

**Exhibit C – Services**

**1. DEFINITIONS.** Capitalized terms used in this Exhibit C but not defined in the Agreement shall have the meanings set forth herein.

**2. SERVICES**

**2.1 ZOLL Obligations.** ZOLL agrees to provide the Services as more specifically described in, and in accordance with, any SOW executed under the Agreement.

**2.2 Customer's Obligations.**

(a) Access. Customer shall at its own expense provide or make available to ZOLL access to the Customer's premises, systems, telephone, terminals and facsimile machines and all relevant information, documentation and staff reasonably required by ZOLL to enable ZOLL to perform the Services.

(b) Maintenance of Access Conditions. Customer is responsible for maintaining the conditions of access specified in clause 2.2(a) above and the SOW. ZOLL may suspend its obligations during such period that such conditions of access are not maintained and Customer agrees to reimburse ZOLL for any reasonable costs incurred as a result of such suspension at its then current time and materials rates.

(c) Other Obligations. Customer agrees to perform its obligations hereunder (including the SOW) in a timely manner and shall co-operate and provide ZOLL with requested information to enable ZOLL to perform the Services. To the extent that ZOLL is performing work in accordance with specifications provided by Customer, Customer shall be solely responsible for compliance with all laws and regulations.

**3. EXTENSION OF TIME.**

**3.1 Delay.** Customer acknowledges that time frames and dates for completion of the Services as set out in the SOW are estimates only and the ability to meet them is influenced by a range of factors including: (a)the developing nature of the scope of work; (b)the performance of third party contractors involved in the process; (c)the contribution of resources by the Customer; and (d)times of response by and level of co-operation of Customer. Obligations as to time are therefore on a "reasonable efforts" basis only and ZOLL shall not be liable for failure to meet time frames or completion dates unless that is due to negligence of ZOLL. If Customer fails to schedule installation within 6 months from the Effective Date, or postpones or cancels a scheduled installation with less than 30 days notice or Customer requests a change in the timing or duration of the Services with less than 30 days' notice, ZOLL may charge, and Customer shall pay, an additional installation fee plus any additional costs incurred as a result (including, without limitation, a \$200 travel change fee to cover increased travel costs as a result of the rescheduling).

**3.2 Changes.** Customer understands that ZOLL's performance is dependent in part on Customer's actions. Accordingly, any dates or time periods relevant to performance by ZOLL hereunder will be appropriately and equitably extended to account for any delays resulting from changes due to Customer's acts or omissions. If either party proposes in writing a change to the scope, timing, or duration of the Services, the other party will reasonably and in good faith consider and discuss with the proposing party the proposed change and a revised estimate of the costs for such change. If Customer elects to have ZOLL develop custom software, Customer agrees that the functionality provided by the custom software is not essential to Customer's use of the Software. If Customer does not use all of the Services purchased, unused Services will be credited.

**3.3 Notification.** Where in ZOLL's reasonable opinion there is likely to be a delay in the provision of Services under any SOW because of a cause beyond the reasonable control of ZOLL (including default or delay of Customer in performing its obligations), ZOLL will: (a)notify Customer of the circumstances of the delay; (b)give details of the likely effect of the delay and develop, at the Customer's expense, a strategy to manage the consequences of the delay; (c)request a reasonable extension of time; and (d)submit to Customer a statement of the variations to the SOW resulting from the delay.

**4. THIS SECTION INTENTIONALLY LEFT BLANK**

**5. OWNERSHIP AND LICENSE.**

**5.1 Ownership.** ZOLL shall retain all right, title and interest in and to: (a)all software, tools, routines, programs, designs, technology, ideas, know-how, processes, techniques and inventions that ZOLL makes, develops, conceives or reduces to practice, whether alone or jointly with others, in the course of performing the Services; (b)all enhancements, modifications, improvements and derivative works of the Software and of each and any of the foregoing; and (c)all Intellectual Property Rights related to each and any of the foregoing (collectively, the "**ZOLL Property**").

**5.2 License.** Provided that Customer is not in breach of any material term of the Agreement or any SOW, ZOLL grants Customer a non-exclusive, non-transferable license, without rights to sublicense, to use the ZOLL Property that is incorporated into deliverables delivered pursuant to an SOW (each, a "**Deliverable**"), solely for Customer's own internal business purposes in connection with the use of the Deliverable and the Software and solely for so long as the licenses to the Software granted pursuant to the Agreement remain in effect.

**ZOLL Data Systems, Inc.**  
**Application Service Provider Agreement for Montgomery County Hospital District**

**Exhibit D – Description of License Types**

The license to install and use the Software shall be in accordance with the following license options. The Software may contain a software license management tool (a “**License Manager**”) that regulates Customer’s use of the Software. If so, all of the licensed activity described below must be subject to the control of the License Manager, and Customer may not install or use the Software in a manner that circumvents or interferes with the operation of the License Manager or any other technological measure that controls access to the Software.

**Hosted License** - Hosted License provides access to the ASP Services as described in Section 3.1 and provides Customer the right to install the Software on an unlimited number of compatible personal computers or devices, for use by any number of Customer users to perform Dispatch, Billing, Scheduling, Records Management, or to facilitate the entry of PCRs, as specified on the Initial Order. The license is not limited to any specifically identified Customer users.

# Agenda Item # 16



We Make a Difference!

**To:** Board of Directors

**From:** Calvin Hon

**Date:** August 22<sup>nd</sup>, 2017

**Re:** Consider and Act on annual Cisco warranty renewal

---

Every year MCHD purchases annual warranty for the Cisco network equipment that is located at all MCHD locations including stations and towers. To ease administration, we work with Cisco Systems to co-terminate the warranties to renewal at the same time.

The cost for the renewal this year is \$35,871.06 which represents a 5.4% increase from last year. This increase is due to the replacement of end of life network equipment this year. This quote is state pricing under the Texas Department of Information Resources. The contract number is DIR-TSO-2542. This renewal is under budget.

Fiscal Impact: Minimal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?

# QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G for your computing needs. The details of your quote are below. [Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
JDTM538	8/15/2017	SMARTNET RENEWAL	6410532	\$35,871.06

IMPORTANT - PLEASE READ
<p><b>Special Instructions:</b> Cisco DIR Contract: DIR-TSO-2542                      TAX: MULTIPLE TAX JURISDICTIONS APPLY                      TAX: CONTACT CDW FOR TAX DETAILS</p>

QUOTE DETAILS				
ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
<p><a href="#">Cisco SMARTnet extended service agreement</a>                      Mfg. Part#: CON-SNT-1-50K                      UNSPSC: 81111812                      Electronic distribution - NO MEDIA                      TAX: CONROE, TX .0000% \$.00                      Contract: Texas Cisco DIR TSO 2542 (DIR-TSO-2542)</p>	1	1504550	\$28,077.96	\$28,077.96
<p><a href="#">Cisco SMARTnet extended service agreement</a>                      Mfg. Part#: CON-SNTP-1-10K                      UNSPSC: 81111812                      Electronic distribution - NO MEDIA                      TAX: CONROE, TX .0000% \$.00                      Contract: Texas Cisco DIR TSO 2542 (DIR-TSO-2542)</p>	1	1504561	\$7,793.10	\$7,793.10

PURCHASER BILLING INFO	SUBTOTAL	\$35,871.06
<p><b>Billing Address:</b>                      MONTGOMERY COUNTY HOSPITAL DIST                      ACCOUNTS PAYABL                      PO BOX 478                      CONROE, TX 77305-0478  <b>Phone:</b> (936) 523-1114  <b>Payment Terms:</b> Net 30 Days-Healthcare</p>	SHIPPING	\$0.00
	GRAND TOTAL	<b>\$35,871.06</b>
	<p><b>DELIVER TO</b></p> <p><b>Shipping Address:</b>                      MONTGOMERY COUNTY HOSPITAL DISTRICT                      RECEIVING                      1300 S LOOP 336 W                      CONROE, TX 77304-3316  <b>Phone:</b> (936) 523-1120  <b>Shipping Method:</b> ELECTRONIC DISTRIBUTION</p>	
<p><b>Please remit payments to:</b>                      CDW Government                      75 Remittance Drive                      Suite 1515                      Chicago, IL 60675-1515</p>		

Need Assistance? CDW•G SALES CONTACT INFORMATION		
	<p>Kevin Nissen   (877) 325-2419   kevinis@cdw.com</p>	

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at



<http://www.cdwg.com/content/terms-conditions/product-sales.aspx>

For more information, contact a CDW account manager

© 2017 CDW•G LLC, 200 N. Milwaukee Avenue, Vernon Hills, IL 60061 | 800.808.4239

**SMARTnet RENEWAL QUOTE FOR COUNTY OF MONTGOMERY  
EFFECTIVE COVERAGE CO-TERMED THROUGH AUGUST 31, 2018**



CDW  
Account Manager: Kevin Nissen  
120 S Riverside  
Chicago, IL 60606  
(312) 705-6247 phone

**Please Note: This Quote is valid for 30 days from the Quote Date**

Quotes Generated On: August 04, 2017

*CDW Proprietary and Confidential*

Contract Type	Contract Number	Quote Number	Service Description	Discounted Cost
SNT	92635735	17899168	8x5xNext Business Day	\$ 28,077.96
SNT	92635735	17899168	Premium 24x7x4	\$ 7,793.10

**Total:**

**\$ 35,871.06**

**Multiple contracts will be consolidated upon processing of PO.**

Customer is responsible to pay freight charges. Estimated or actual freight charges are not included in quotes (unless specifically stated). This quote excludes sales tax (unless specifically stated).

### **Acceptance of Terms and Conditions of Sales and Services**

**By ordering or accepting delivery of Products from Seller or by engaging Seller to perform or to procure Services on behalf of Customer, Customer thereby signifies its agreement with Seller:**

**(i) The terms and conditions provided on this link apply:**

**<http://www.cdw.com/content/terms-conditions/default.aspx>, except if there is an effective written agreement between the parties applicable to the Transaction, then the terms and conditions governing the Transaction are those contained in such effective written agreement; and (ii) that if Customer delivers or conveys to Seller by any means: (a) any additional terms or conditions; or (b) any terms or conditions that differ in any respect, material or otherwise, from those governing the Transaction, then such terms or conditions will be null and void unless accepted in a writing executed by the authorized signatories of both parties.**

# Agenda Item # 17



**To:** Board of Directors

**From:** Calvin Hon

**Date:** August 22<sup>nd</sup>, 2017

**Re:** Consider and Act on annual HP equipment warranty renewal

---

Every year MCHD purchases annual warranty for the HP server equipment that is located at all critical MCHD locations at headquarters and disaster recovery sites for dispatch and for the MCHD network. To ease administration, this is the first year we worked with HP to co-terminate the warranties to renewal at the same time.

The cost for the renewal this year is \$ 29,313.00. This quote is state pricing under the Texas Department of Information Resources. The contract number is DIR-TSO-3359. This renewal is within budget.

Fiscal Impact: Minimal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?

# QUOTE CONFIRMATION



DEAR CALVIN HON,

Thank you for considering CDW•G for your computing needs. The details of your quote are below. [Click here](#) to convert your quote to an order.

QUOTE #	QUOTE DATE	QUOTE REFERENCE	CUSTOMER #	GRAND TOTAL
JFBN013	8/18/2017	HP SUPPORT	6410532	\$29,313.00

QUOTE DETAILS				
ITEM	QTY	CDW#	UNIT PRICE	EXT. PRICE
<a href="#">AVH 120625919-1 MONTGOMERY COUNTY</a> Mfg. Part#: FM-LIST1-01-1-180731VB009 Electronic distribution - NO MEDIA Contract: MARKET	1	4762889	\$29,313.00	\$29,313.00

PURCHASER BILLING INFO	SUBTOTAL	
<b>Billing Address:</b> MONTGOMERY COUNTY HOSPITAL DIST ACCOUNTS PAYABL PO BOX 478 CONROE, TX 77305-0478 <b>Phone:</b> (936) 523-1114 <b>Payment Terms:</b> Net 30 Days-Healthcare	<b>SHIPPING</b>	\$0.00
	<b>GRAND TOTAL</b>	<b>\$29,313.00</b>
	<b>Please remit payments to:</b> CDW Government 75 Remittance Drive Suite 1515 Chicago, IL 60675-1515	
DELIVER TO		
<b>Shipping Address:</b> MONTGOMERY COUNTY HOSPITAL DISTRICT RECEIVING 1300 S LOOP 336 W CONROE, TX 77304-3316 <b>Phone:</b> (936) 523-1120 <b>Shipping Method:</b> ELECTRONIC DISTRIBUTION		

Need Assistance? CDW•G SALES CONTACT INFORMATION



Kevin Nissen

(877) 325-2419

kevinis@cdw.com

This quote is subject to CDW's Terms and Conditions of Sales and Service Projects at <http://www.cdwg.com/content/terms-conditions/product-sales.aspx>  
For more information, contact a CDW account manager

© 2017 CDW•G LLC, 200 N. Milwaukee Avenue, Vernon Hills, IL 60061 | 800.808.4239

Quotation #: 120625919-1  
 Request #: 8711184-5220724  
 Quote Date: 8/18/2017  
 Expiration Date: 8/31/2017

End User:  
 MONTGOMERY COUNTY HOSPITAL DIS  
 1300 S Loop 336 W  
 Conroe, TX 77304-3316  
 Group ID: ACDW MONTGOM05  
 Coverage Start Date: 8/1/2017  
 Contract Type: New

Billing Frequency: Prepaid  
 Coverage End Date: 7/31/2018

Currency: USD

**Support Account Reference: NASMPD5015C7249P0KN** **Montgomery County Hospital Dis**  
**Service Agreement ID: 1047 6925 4162** **1300 S Loop 336 W**  
**HP Quote Number: 47660603** **Conroe, Texas 77304-3316**

Line No.	Serial Number	HW/SW Part Number	Description	Qty	Extended Price	Support Start Date	Support End Date	Warranty End Date	Support Life End
1			<b>HPE Foundation Care NBD wDMR SVC</b>						
2			<b>HPE Hardware Maintenance Onsite Support</b>	1	\$0.00	8/1/2017	7/31/2018		
3	5C7249P0KN	AJ941A	HPE D2700 Disk Enclosure	1	\$708.00	8/1/2017	7/31/2018		
4	2M22190204	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$720.00	8/1/2017	7/31/2018		
5	5C7250P2F9	AJ941A	HPE D2700Disk Enclosure	1	\$708.00	8/1/2017	7/31/2018		
6			<b>HPE Software Technical Unlimited Support</b>	1	\$0.00	8/1/2017	7/31/2018		
7		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$24.00	8/1/2017	7/31/2018		
8			<b>HPE Software Updates SVC</b>	1	\$0.00	8/1/2017	7/31/2018		
9		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018		
10			<b>HPE Collaborative Remote Support</b>	1	\$0.00	8/1/2017	7/31/2018		
11	2M22190204	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018		
12			<b>HPE Foundation Care CTR wDMR SVC</b>						
13			<b>HPE Hardware Maintenance Onsite Support</b>	1	\$0.00	8/1/2017	7/31/2018		
14	2S6122B165	BK746SB	HP P2000 G3 FC DC LFF Array/S-Buy	1	\$820.00	8/1/2017	12/31/2017		12/31/2017
15	2M223300L5	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$1,668.00	8/1/2017	7/31/2018		
16	2M223600S5	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$1,668.00	8/1/2017	7/31/2018		
17	MXQ2290CJB	579239-001	HP DL360G7 X5650 Perf US Svr	1	\$1,344.00	8/1/2017	7/31/2018		
18	2M223600UZ	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$1,668.00	8/1/2017	7/31/2018		
19			<b>HPE Software Technical Unlimited Support</b>	1	\$0.00	8/1/2017	7/31/2018		
20		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018		
21		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018		
22		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018		
23		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018		
24			<b>HPE Software Updates SVC</b>	1	\$0.00	8/1/2017	7/31/2018		
25		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018		
26		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018		
27		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018		
28		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018		
29			<b>HPE Collaborative Remote Support</b>	1	\$0.00	8/1/2017	7/31/2018		
30	2M223300L5	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018		
31	2M223600S5	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018		

32	MXQ2290CJB	579239-001	HP DL360G7 X5650 Perf US Svr	1	\$60.00	8/1/2017	7/31/2018	
33	2M223600UZ	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018	
34			<b>HPE Foundation Care 24x7 wDMR SVC</b>					
35			<b>HPE Hardware Maintenance Onsite Support</b>	1	\$0.00	8/1/2017	7/31/2018	
36	2M223300ME	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$1,224.00	8/1/2017	7/31/2018	
37	2M223300M7	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$1,224.00	8/1/2017	7/31/2018	
38	MXQ1030XNZ	605879-005	HP S-Buy DL360R07 X5660 US Svr	1	\$984.00	8/1/2017	7/31/2018	
39	2M230304KJ	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$1,320.00	8/1/2017	7/31/2018	
40	2M2304040F	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$1,320.00	8/1/2017	7/31/2018	
41	MXQ312024D	670634-S01	HP DL360p Gen8 S-Buy E5-2640 Base US Svr	1	\$1,044.00	8/1/2017	7/31/2018	
42	MXQ10209B1	605879-005	HP S-Buy DL360R07 X5660 US Svr	1	\$984.00	8/1/2017	7/31/2018	
43	MXQ312022Q	670634-S01	HP DL360p Gen8 S-Buy E5-2640 Base US Svr	1	\$1,044.00	8/1/2017	7/31/2018	
44	2M2304040J	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$1,320.00	8/1/2017	7/31/2018	
45	MXQ20304BR	651127-S01	HP DL180 G6 E5620 1P 4GB-R US Svr/S-Buy	1	\$564.00	8/1/2017	7/31/2018	
46	2UX92308YV	491335-001	HP DL380 G6 L5520 US Svr	1	\$1,008.00	8/1/2017	7/31/2018	
47	MXQ1401RK9	640011-005	HP DL360G7 E5649 US Svr/S-Buy	1	\$984.00	8/1/2017	7/31/2018	
48	MXQ625031W	800079-S01	HP DL360 Gen9 E5-2620v3 SFF Svr/S-Buy	1	\$516.00	8/1/2017	7/31/2018	7/21/2019
49	2S6346B351	BV903B	HP P2000 G3 FC24x600GB SAS SFF Bundle	1	\$1,392.00	8/1/2017	7/31/2018	7/28/2017
50			<b>HPE Software Technical Unlimited Support</b>	1	\$0.00	8/1/2017	7/31/2018	
51		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018	
52		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$36.00	8/1/2017	7/31/2018	
53	2S6346B351	BV903B	HP P2000 G3 FC 24x600GB SAS SFF Bundle	1	\$84.00	8/1/2017	7/31/2018	7/28/2017
54			<b>HPE Software Updates SVC</b>	1	\$0.00	8/1/2017	7/31/2018	
55		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018	
56		582633-B21	HP ZMOD ICE 1-SRV ML/DL Bundle	1	\$60.00	8/1/2017	7/31/2018	
57	2S6346B351	BV903B	HP P2000 G3 FC 24x600GB SAS SFF Bundle	1	\$48.00	8/1/2017	7/31/2018	7/28/2017
58			<b>HPE Collaborative Remote Support</b>	1	\$0.00	8/1/2017	7/31/2018	
59	2M223300ME	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018	
60	2M223300M7	583970-001	HP DL380G7 X5660 Perf US Svr	1	\$72.00	8/1/2017	7/31/2018	
61	MXQ1030XNZ	605879-005	HP S-Buy DL360R07 X5660 US Svr	1	\$60.00	8/1/2017	7/31/2018	
62	2M230304KJ	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$72.00	8/1/2017	7/31/2018	
63	2M2304040F	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$72.00	8/1/2017	7/31/2018	
64	MXQ312024D	670634-S01	HP DL360p Gen8 S-Buy E5-2640 Base US Svr	1	\$60.00	8/1/2017	7/31/2018	
65	MXQ10209B1	605879-005	HP S-Buy DL360R07 X5660 US Svr	1	\$60.00	8/1/2017	7/31/2018	
66	MXQ312022Q	670634-S01	HP DL360p Gen8 S-Buy E5-2640 Base US Svr	1	\$60.00	8/1/2017	7/31/2018	
67	2M2304040J	670854-S01	HP DL380p Gen8 E5-2640 US Svr/S-Buy	1	\$72.00	8/1/2017	7/31/2018	
68	MXQ20304BR	651127-S01	HP DL180 G6 E5620 1P 4GB-R US Svr/S-Buy	1	\$120.00	8/1/2017	7/31/2018	
69	2UX92308YV	491335-001	HP DL380 G6 L5520 US Svr	1	\$72.00	8/1/2017	7/31/2018	
70	MXQ1401RK9	640011-005	HP DL360G7 E5649 US Svr/S-Buy	1	\$60.00	8/1/2017	7/31/2018	
71	MXQ625031W	800079-S01	HP DL360 Gen9 E5-2620v3 SFF Svr/S-Buy	1	\$60.00	8/1/2017	7/31/2018	7/21/2019
72								
73			HPE Storage Return to HW Supp	1	\$1,280.00	8/1/2017	8/31/2017	
75			HPE Ind Std Svrs Return to HW Supp	1	\$1,737.00	8/1/2017	8/31/2017	
76			SW Updates - Return to Support	1	\$12.00	8/1/2017	8/31/2017	
			<b>Subtotal:</b>		<b>\$29,313.00</b>			
			<b>Solution Total:</b>		<b>\$29,313.00</b>			

# Agenda Item # 18



**To:** Board of Directors

**From:** Eric Baldwin

**Date:** August 22, 2017

**Re: 1 Year Extended Warranty – ZOLL X SERIES**

---

Consider and act on the purchase of 1 Year Extended Warranty – ZOLL X Series. (Mr. Bagley, Chair – EMS Committee)

Extended warranty is a continuation of the EMS One Year Product Limited Warranty.

1 Year Extended Warranty - ZOLL X Series	PRODUCT ID	Price	Qty.	Total
X SERIES MANUAL MONITOR/DEFIBRILLATOR	8889-0001	\$916.00	50	\$45,800.00
10 Month - Prorated Extended Warranty - ZOLL X Series	8889-9999	\$800.00	1	\$800.00
Please see attachment for serial numbers				
		TOTAL		\$46,600.00

Fiscal Impact: Nominal

Yes No N/A

- Budgeted item?  
   Within budget?  
   Renewal contract?  
   Special request?

**Montgomery County Hospital District EMS (Customer # 6559)**

**Attn:** Diane Sandel (936) 521-5622 / dsandel@mchd-tx.org

**Bill To:** Montgomery County Hospital District EMS  
 PO Box 478  
 Conroe, TX 77305

**Ship To:** Montgomery County Hospital District EMS  
 1300 South Loop 336 West  
 Conroe, TX 77304

**From:** Tammy Digan  
 Service Contracts Representative  
 (978) 421-9357 / tdigan@zoll.com

**QUOTATION:** 00021900  
 Quote Date: July 10, 2017  
 Quote Pricing: Valid for 60 Days

**X Series**

Part No	Description	Contract Dates	Qty	Price	Adj. Price	Ext. Price
8889-0001	<p><b>1 Year Extended Warranty - ZOLL X Series</b>            Includes: Discounts of 20% on new cables, 25% on lithium SurePower Batteries, 50% on Sealed Lead Acid Batteries. Shipping and use of a Service Loaner during repairs, no charge shipping. Extended warranty is a continuation of the EMS One Year Product Limited Warranty.</p> <p>Serial Number(s): AR12C000649, AR12D000756, AR12G001409, AR12H001531, AR12H001662, AR12I001777, AR12I001788, AR12I001791, AR12I001794, AR12I001815, AR12I001821, AR12I001830, AR12I001861, AR12I001865, AR12I001868, AR12I001874, AR12I001876, AR12I001892, AR12I001895, AR12I001906, AR12I001915, AR12I001953, AR12I001955, AR12I001956, AR12I001961, AR12I001965, AR12I001967, AR12I001973, AR12I001974, AR12I001989, AR12I002003, AR12I002008, AR12I002020, AR12I002048, AR12I002055, AR12I002059, AR12I002060, AR12I002066, AR12I002067, AR12I002068, AR12I002073, AR12I002074, AR12I002196, AR12K002474, AR14C007628, AR14C007633, AR15H014531, AR15L016300, AR15L016304, AR14L016305,</p>	10/01/2017 to 09/30/2018	50	\$1,145.00	\$916.00	\$45,800.00
8889-9999	<p><b>10 Month - Prorated Extended Warranty - ZOLL X Series</b>            Includes: Discounts of 20% on new cables, 25% on lithium SurePower Batteries, 50% on Sealed Lead Acid Batteries. Shipping and use of a Service Loaner during repairs, no charge shipping. Extended warranty is a continuation of the EMS One Year Product Limited Warranty.</p> <p>Serial Number(s): AR16J021939</p>	12/01/2017 to 09/30/2018	1	\$1,000.00	\$800.00	\$800.00

**TOTAL: \$46,600.00**

**COMMENTS:**

1. Applicable tax will be added at the time of invoicing.
2. Payment terms are Net 30.
3. 15% Multi-Unit Discount.

**CANCELLATION POLICY:** Requests to cancel Extended Warranty Contracts must be sent in writing to the Service Contracts Department. The Extended Warranty Contract will be terminated 60 Days after receipt of the request to cancel. ZOLL will credit balance of contract to the customer's account.





**Montgomery County Hospital District EMS (Customer # 6559)**  
**Quote No: 00021900 Continued**

**ZOLL Medical Corporation**

269 Mill Road  
Chelmsford, MA 01824-4105  
(978) 421-9655 Main  
(800) 348-9011  
(978) 421-0022 Fax

**ZOLL Medical Corporation**

Signature:

\_\_\_\_\_

Name: Tammy Digan

Title: Service Contracts Representative

Date: \_\_\_\_\_

**Montgomery County Hospital District EMS**

Authorized Signature:

\_\_\_\_\_

Print Name \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

# Agenda Item # 19



We Make a Difference!

**To:** Board of Directors  
**From:** Melissa Miller, COO  
**Date:** August 18, 2017  
**Re:** **COO Report**

---

## **FACILITIES:**

- Quarters are being expanded at Station 12 and completion is expected by month end. The crews are temporarily housed on the second floor of the station.
- Station Generator Project:
  - Station 43: complete
  - Station 45: generator is in place awaiting CenterPoint gas meter installation
  - Station 41: Installation of pad, generator and propane tank scheduled to start 8/16/17
  - Station 14: Installation scheduled 8/23/17
- Culligan has ordered the replacement system equipment for Station 32 and we are pending the installation date. The crews are currently housed at Caney Creek Station 86.
- B & C Contractors replaced the air-conditioner at Station 43 with a larger unit and temperatures with no further issues reported.

## **RADIO AND TOWERS:**

- Station BDAs
  - Station 10 BDA was installed showing improvements in Verizon signal strength.
  - Stations 20, 30, 13 and 43 are pending installation by September 30.

## **EMERGENCY MANAGEMENT:**

- This month, we researched cleaner disinfectants with shorter contact times, and recommended two changes to our current products. The new products have been ordered and will be rolled out by the end of August, along with training for our staff on how to properly use the new products.
- We are in the process of reviewing safety training needs by department, finding resources to meet any unmet needs that are identified, and ensuring that all safety training is properly documented for each employee.

## **COMMUNITY PARAMEDICINE:**

- Average daily patient census (July): 83
- Patient enrollments (on a target goal of 120): 161
- Clinical encounters (to date): 3020

- Resource contacts (non-medical contacts; rides, shelter, food, etc.) YTD: 2217
- Percentage of enrolled patients with a decrease in 911 (October – May): 64%
- Shared a presentation on Community Paramedicine with HHSC to further the message about these types of programs.
- Several meetings conducted with staff from Aspire Behavioral in order to improve services for individuals with behavioral health concerns.
- Coordinating with the Public Health District as the end of this Delivery Year approaches to ensure reporting requirements are in-line with expectations.

# Agenda Item # 20



**To:** Board of Directors  
**From:** Melissa Miller, COO  
**Date:** August 22, 2017  
**Re:** **Station 90 Lease**

---

Consider and act on Station 90 lease. (Mr. Cole, Chairman – PADCOM Committee)

Fiscal Impact: Nominal

- | Yes                                 | No                                  | N/A                                 |                   |
|-------------------------------------|-------------------------------------|-------------------------------------|-------------------|
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Budgeted item?    |
| <input type="checkbox"/>            | <input checked="" type="checkbox"/> | <input type="checkbox"/>            | Within budget?    |
| <input type="checkbox"/>            | <input type="checkbox"/>            | <input checked="" type="checkbox"/> | Renewal contract? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/>            | <input type="checkbox"/>            | Special request?  |

MEDICAL OFFICE BUILDING LEASE

THIS LEASE, dated \_\_\_\_\_, 2017 for reference purposes (the "Date of this Lease"), is made and entered into by and between CHCA Conroe, L.P., d/b/a Conroe Regional Medical Center, or its assigns ("Landlord"), and Montgomery County Hospital District ("Tenant").

Landlord, in consideration of the rents to be paid and the covenants and agreements to be performed by Tenant as hereinafter set forth, hereby leases to Tenant and Tenant hereby leases from Landlord, Suite No. A, consisting of 3,001 rentable square feet of space (the "Premises"), on the first (1<sup>st</sup>) floor in the building located at 301 George Strake Blvd., Conroe, Texas 77304 ("Building"), for the term and upon the conditions and agreements hereinafter set forth ("Lease"). The Building is located at or upon the property more particularly described in Exhibit A-1 attached hereto and incorporated herein. The Premises are more particularly shown or described on Exhibit A-2 attached hereto and incorporated herein. This Lease shall constitute a binding agreement between the parties effective as of the date this Lease is executed by Landlord and Tenant.

SECTION 1. TERM

July 14, 2018

a term of one (1) year

The commencement date of the term of this Lease shall be July 15, 2017 (such date, as it may be adjusted is hereinafter called the "Commencement Date"), and shall continue thereafter for ~~three (3) year, zero (0) months and sixteen (16) days~~ and shall expire at 11:59 p.m. on July 31, 2020 (the "Expiration Date")(such term, any extension or renewal thereof and any "Unauthorized Holdover Term" and any "One Year Extension Term", as such terms are defined in Section 16, are referred to individually and collectively, as the case may be, as the "Term"). In the event the date of execution of this Lease by Landlord as set forth in Landlord's signature block is after the Commencement Date as set forth above, then the Commencement Date shall mean the date of execution of this Lease by Landlord as set forth in Landlord's signature block. Furthermore, in the event the Commencement Date is adjusted pursuant to Section 11, then the Commencement Date shall mean the Commencement Date as determined pursuant to Section 11 hereof. No change to the Commencement Date pursuant to this paragraph or pursuant to Section 11 shall change the Expiration Date unless (a) a different Expiration Date is set forth on a "Commencement Date Certificate" (as defined below), in which event the Expiration Date shall mean the day as set forth on the Commencement Date Certificate, or (b) the initial Term of this Lease as a result of such change in the Commencement Date is less than one (1) year, in which event the Expiration Date shall mean the last day of the first "Lease Year" (as defined below) (in the event of a conflict between clause (a) and clause (b) of this sentence, the Expiration Date resulting in the longest initial Term shall control). In the event of any change in the Commencement Date pursuant to the terms of this Section or pursuant to Section 11, Tenant at Landlord's request shall execute and deliver to Landlord a Commencement Date Certificate in the form attached hereto as Exhibit B acknowledging such change in the Commencement Date, and if applicable, the Expiration Date (the "Commencement Date Certificate"). Any change to the Commencement Date and/or Expiration Date pursuant to the terms of this Section or pursuant to Section 11 shall be automatic and refusal or failure by Tenant to sign a Commencement Date Certificate shall not affect such change to the Commencement Date and/or Expiration Date. "Lease Year" shall mean the period beginning on the Commencement Date and ending on the first anniversary of the last day of the calendar month in which the Commencement Date occurs (unless the Commencement Date is the first day of a calendar month, in which event such first Lease Year shall end on the day prior to the first anniversary of the Commencement Date) and each twelve (12) month period thereafter during the Term of this Lease.

Notwithstanding anything herein to the contrary, this Lease shall automatically terminate at the commencement of any fiscal year of Tenant in which Tenant's governing board has failed to budget and appropriate rentals in amounts sufficient to cover Tenant's rental obligations herein. Tenant shall provide Landlord notice of such nonappropriation at least forty-five days prior to the commencement of Tenant's fiscal year for which such nonappropriation occurs.

SECTION 2. RENT

2.1. Base Rent. During the Term, Tenant shall pay to Landlord "Annual Base Rent" as determined pursuant to Schedule A or Schedule B below, whichever is applicable, multiplied by the number of rentable square feet of the Premises (such sum is hereinafter referred to as "Base Rent"), together with any "Additional Rent" (as hereinafter defined). Base Rent shall be payable in monthly installments in advance without notice, demand, setoff or deduction and all such installments shall be paid to Landlord or its "Property Manager" (as hereinafter designated) in U.S. Dollars, at the following address: HCA, Inc., P.O. Box 403375, Atlanta, GA 30384-3375, or at such other address as Landlord may designate. Landlord's "Property Manager" is Lincoln Harris, CSG. Except as otherwise may be provided in Section 11, the first monthly installment for Base Rent shall be due on the Commencement Date and, thereafter, such monthly installments shall be due on the first day of each calendar month. If Tenant's obligation to pay Base Rent relates to only a part of a month at the beginning or the end of the Term, Tenant shall pay Landlord a proportionate part of the applicable monthly installment for each such partial month, which shall be payable at the same time as the first or last (as applicable) monthly installment is due under this Lease.

Schedule A shall apply to this Lease.

SCHEDULE A				SCHEDULE B		
Lease Year	Annual Base Rent Rate	Annual Base Rent	Monthly Rent Installment	Annual Base Rent Rate	Annual Base Rent (1)	Monthly Rent Installment (1) (First Year Only)
1	\$14.00/r.s.f.	\$42,014.04	\$3,501.17			
2	\$14.42/r.s.f.	\$43,274.40	\$3,606.20	\$____/r.s.f.	\$____	\$____
3	\$14.85/r.s.f.	\$44,564.88	\$3,713.74			

1) The Base Rent set forth in Schedule B is subject to increases as a result of increases in the cost of living during the Term. On the first day of the second Lease Year and on the first day of each Lease Year thereafter during the term of this Lease (each such date an "Adjustment Date"), Base Rent shall be adjusted to reflect the increase, if any, in the cost of living over the preceding Lease Year. Base Rent due as a result of an increase in the cost of living shall be calculated in accordance with the terms set forth below. The basis for computing the cost of living shall be the unadjusted Consumer Price Index for all Urban Consumers, All Items (1982-84 = 100) published by the Bureau of Labor Statistics of the United States Department of Labor (the "Index"). The Index for the third calendar month preceding the month in which the Commencement Date occurs shall be the "Base Index Number". The Index for the same calendar month preceding the applicable Adjustment Date shall be the "Current Index Number". The Base Rent for the Lease Year commencing on each Adjustment Date shall be the product obtained from multiplying the amount of Annual Base Rent set forth in Schedule B (the "Initial Base Rent") by the fraction whose numerator is equal to the Current Index Number and whose denominator is equal to the Base Index Number; provided that in no event will Base Rent for such Lease Year be less than the greater of the initial Base Rent or the adjusted Base Rent for the Lease Year immediately preceding the Adjustment Date. If on any Adjustment Date, the Current Index Number has not been published, the parties agree that the adjustment to Base Rent contemplated herein will be made after the Current Index Number is published, and that such adjustment will be retroactive to the Adjustment Date. Pending the making of the adjustment, Tenant will continue to pay the amount of Base Rent in effect for the preceding Lease Year, and at such time as Landlord notifies Tenant of the new adjusted Base Rent amount Tenant shall pay Landlord any short fall between the amount of Base Rent paid subsequent to the Adjustment Date and the new amount of adjusted Base Rent payable hereunder as a result of the adjustment. If the Index is not in existence at the time the determination is to be made, the parties shall use such equivalent price index as is published by a successor government agency in lieu of the Index; or, if no such price index is published, then the parties shall use an equivalent price index as is published by a non-governmental agency selected by Landlord.

2.2. Taxes on Rent. Tenant shall pay and be liable for all rental, sales and use taxes or other similar taxes, if any, levied or imposed on Base Rent or Additional Rent payments by any city, county, parish, state or other governmental body having authority. Such payments shall be in addition to all other payments required to be paid to Landlord by Tenant under the terms of this Lease. Any such payment shall be paid to Landlord concurrently with the payment of the Base Rent or Additional Rent upon which such tax is based.

### SECTION 3. ADDITIONAL RENT

3.1. Additional Rent. In addition to the Base Rent as set forth in Section 2 herein, Tenant shall pay Landlord "Additional Rent", which term shall be defined to include the following:

(a) any sum owed for separately metered utilities, including, without limitation, electricity, or as a "Surcharge" (as defined in Section 5); and

(b) any other sums owed by Tenant pursuant to the terms of this Lease or otherwise arising in connection with Tenant's occupancy of the Premises.

For purposes of this Lease, Base Rent and Additional Rent shall hereinafter be collectively referred to as "Rent".

3.2. Security Deposit. Tenant has deposited with Landlord the sum of \$0.00 (the "Security Deposit") as security for the full and faithful performance by Tenant of all of Tenant's obligations hereunder. No interest shall be paid upon the Security Deposit nor shall Landlord be required to maintain the deposit in a segregated account, unless required by applicable law in which event Landlord will comply with such legal requirement. The Security Deposit shall not be construed as prepaid rent. In the event that Tenant shall default in the full and faithful performance of any of the terms hereof, then Landlord may, without notice, either retain the Security Deposit as liquidated damages, or Landlord may retain the same and apply it toward any damages sustained by Landlord, including but not limited to actual damages sustained by the Landlord by reason of the default of Tenant, including any past due Rent. In the event of bankruptcy or other debtor-creditor proceedings, either voluntarily or involuntarily instituted by or against Tenant, the Security Deposit shall be deemed to be applied in the following order: to actual damages, obligations and other charges, including any damages sustained by Landlord, other than unpaid Rent, due to Landlord for all periods prior to the filing of such proceedings; to accrued and unpaid Rent prior to the filing of such proceeding; and thereafter to actual damages, obligations, other charges and damages sustained by Landlord and rent due the Landlord for all periods subsequent to such filing. In the event of a sale of the Premises or all or any portion of the Building, Landlord shall have the right to transfer the Security Deposit to the buyer, and Landlord shall thereupon be relieved of all obligations to return the Security Deposit to Tenant, and Tenant agrees to look solely to the buyer for the return of the Security Deposit. If Tenant fully and faithfully complies with all of the terms hereof, the Security Deposit or any balance thereof shall be returned to Tenant within thirty (30) days after expiration of this Lease, including any renewal thereof.

3.3. The rentable square footage of the Premises may at Landlord's option, be calculated in accordance with the definition of "rentable area" in the BOMA Standard Method for Measuring Floor Area in Office Buildings, ANSI/BOMA Z65.1 - 1996 (the "BOMA Standard") or in accordance with any other method adopted by Landlord for the Building so long as such method is used for the calculation of the rentable square footage of all of the rentable area of all space leased or suitable for lease in the Building and so long as the sum of the proportionate share of all such rentable area does not exceed one hundred percent. If requested by Tenant, Landlord shall provide Tenant with a copy of the methodology adopted by Landlord for calculating the rentable square footage of the Building and Premises. The rentable area in the Premises as set forth on Page 1 of this Lease is hereby stipulated to be the rentable area of the Premises for all purposes under this Lease, whether the same should be more or less as a result of minor variations resulting from actual construction and completion of the Premises and for actual occupancy; provided, however, in the event Landlord re-measures the Premises or the Building in accordance with commercially reasonable procedures and if such remeasurement indicates that the rentable area of the Premises is different than above stated, then Landlord may give Tenant written notice of the change and the new number of square feet shall become the rentable area of the Premises for all purposes effective as of the date of such notice. .

### SECTION 4. USE OF PREMISES

4.1. Prohibited Uses. (a) The Premises shall continuously and at all times during the Term be used and occupied by Tenant only as medical offices for licensed physicians ("Physicians") to engage in the private practice of medicine and other related activities incidental thereto, and for no other purpose. Notwithstanding the foregoing, the provision or operation of any of the following services or facilities shall not be permitted in the Premises:

- (i) a health care facility that has facilities for overnight accommodations of patients;
- (ii) the provision of any medical or related service to or for any person that is in addition to the examination and diagnosis of patients performed directly by a Physician or by other health care professionals either independently licensed or under the direct supervision of a Physician, or a facility operated for the provision of any such service(s);
- (iii) outpatient or inpatient surgery services;
- (iv) outpatient or inpatient birthing services;
- (v) an oncology treatment facility;
- (vi) an emergency center;
- (vii) physical, inhalation or respiratory therapy services;
- (viii) a laboratory (including, without limitation, a pathology laboratory or a clinical laboratory); and
- (ix) diagnostic or therapeutic testing services, including without limitation, all diagnostic imaging services, including without limitation:
  - A. fluoroscopy;
  - B. x-ray;
  - C. plain film radiography;
  - D. computerized tomography (CT);
  - E. ultrasound;
  - F. radiation therapy;
  - G. mammography and breast diagnostics;
  - H. nuclear medicine testing;
  - I. magnetic resonance imaging; and
  - J. positive emission tomography.

(b) Notwithstanding the foregoing, nothing herein shall prevent Physicians who conduct a medical practice on the Premises from performing outpatient surgeries that do not require general anesthesia, intravenous sedation or the presence of an anesthesiologist or from rendering pathological laboratory or x-ray services for which Tenant has obtained Landlord's consent pursuant to Section 4.1(c); provided that such surgery services, pathological laboratory or x-ray services are the kind usually and customarily provided in a physician's office, are provided to such Physician's own patients who are not referred to such Physician for the sole purpose of receiving the same and are merely ancillary and incidental to such Physician's primary medical practice and do

not constitute the Physician's primary medical practice or specialty or constitute the predominant services rendered by the Physician to the Physician's patients.

(c) Prior to providing pathological laboratory or x-ray services, Tenant shall have submitted to Landlord a detailed description of the laboratory or x-ray services Tenant desires to provide or perform and Landlord shall have consented in writing to the provision or performance of such services, which consent may be denied in Landlord's sole and absolute discretion (the provision of such services and procedures shall be strictly limited to those services and procedures to which Landlord has expressly consented in writing and the terms of this paragraph shall be strictly construed to prohibit any expansion or addition to such services or procedures without Landlord's written consent). Tenant shall not dispense any drugs or medicines to persons other than Tenant's own patients. Prior to the installation of any diagnostic, laboratory or radiology equipment for services permitted hereunder, Tenant shall provide Landlord with a list of such equipment; a list of any hazardous substances, wastes or materials, as hereinafter defined, which will be used or generated in connection with the use of such diagnostic, laboratory or radiology equipment; and Tenant's proposed procedures for the use, storage and disposal of any hazardous substances, wastes or materials, including but not limited to the procedure for silver recovery for any radiology equipment.

4.2. Approved Services. Notwithstanding anything in this Section 4 to the contrary, Tenant may provide the following ancillary medical care and services in the Premises to patients of Tenant or of any Physician owner or employee of Tenant practicing in the Premises (the "**Approved Services**"): None; provided that the provision of Approved Services shall be subject to the following limitations and restrictions: (a) the patients of Tenant or of any Physician owner or employee of Tenant practicing in the Premises to whom Approved Services are provided shall not be referred to Tenant or such Physician for the purpose of obtaining such services or procedures; and (b) the Approved Services are and at all times shall be incidental to and a necessary part of the examination or diagnosis rendered to Tenant's or such Physician's patients (i.e., no provision of services to third parties), and ancillary and incidental to Tenant's or such Physician's primary medical practice and shall not constitute either Tenant's or such Physician's primary medical practice or specialty, or the predominant services rendered by Tenant to Tenant's patients or by such Physician to such Physician's patients. Without the prior written consent of Landlord, which consent may be withheld in Landlord's sole discretion, Tenant shall not modify or expand any of the Approved Services.

4.3. Physician Qualifications. All Physicians who conduct a medical practice and related activities in the Premises must be and remain appropriately licensed and in good standing with the state licensing board and any applicable federal, state or local certification or licensing agency or office, without restriction, not subject to any sanction, exclusion order, or other disciplinary order with respect to his or her participation in any federal or state healthcare program. Further, each such Physician must be qualified to be a member of the active medical staff of Conroe Regional Medical Center (the "**Hospital**"); provided, however, that nothing in this Section 4.3 shall require any Physician who conducts a medical practice in the Premises actually to be a member of the Hospital's active medical staff.

4.4. Supervision and Management. Each medical practice conducted upon the Premises shall at all times be conducted under the supervision and authority of a Physician and, except with Landlord's prior written consent, which may be withheld in Landlord's sole and absolute discretion, no such Physician shall (1) allow any other person or entity to purchase, manage or operate its medical practice or (2) conduct the medical practice while serving as an agent or employee of any other person or entity.

4.5. Compliance with Legal Requirements. Tenant shall comply with all governmental laws, codes, ordinances and regulations applicable to the use of the Premises, and shall promptly comply with all governmental orders and directives for the correction, prevention and abatement of nuisances and other activities in or upon, or connected with the Premises. Tenant shall not use or occupy the Premises in violation of the certificate of use or occupancy issued for the Premises or the Building (the "**Certificate**"). Tenant shall act in accordance with and not violate any restrictions or covenants of record affecting the Premises or the Building. Tenant shall immediately discontinue any use of the Premises which is declared by either any governmental authority having jurisdiction or the Landlord to be a violation of any such governmental laws, codes, ordinances or regulations, Certificate, restrictions or covenants. Tenant shall comply with any direction of any governmental authority having jurisdiction which shall, by reason of the nature of Tenant's use or occupancy of the Premises, impose any duty upon Tenant or Landlord with respect to the Premises or with respect to the use or occupancy thereof. To the extent any alterations to the Premises are required by the Americans with Disabilities Act, as amended from time to time (the "ADA") or other applicable laws or regulations, Tenant shall bear the expense of the alterations. To the extent any alterations to areas of the Building outside the Premises or common areas are required by the ADA or other applicable laws or regulations (for "path of travel" requirements or otherwise), Landlord shall bear the expense of the alterations.

4.6. Hazardous Acts; Waste; Nuisance. Tenant shall not do nor permit to be done anything which will invalidate or increase the cost of any casualty and extended coverage insurance policy covering the Building, the Premises and/or property located in the Building or the Premises, and shall comply with all rules, orders, regulations and requirements of the appropriate Fire Rating Bureau or any other organization performing a similar function. Tenant shall promptly upon demand reimburse Landlord for any additional premium charged for such policy by reason of Tenant's failure to comply with the provisions of this paragraph. Tenant shall not do nor permit anything to be done in, on or about the Premises which would in any way obstruct or interfere with the rights of other tenants or occupants of the Building, or use or allow the Premises to be used for any immoral, unlawful or objectionable purpose, nor shall Tenant maintain or permit any nuisance or commit or suffer to be committed any waste in, on or about the Premises.

## SECTION 5. BUILDING SERVICES AND MAINTENANCE

5.1. Landlord's Services. Landlord shall provide all of the following utilities and services:

- (a) Electricity and water for the Premises, as reasonably necessary for the uses permitted under this Lease, except to the extent those utilities are separately metered or submetered to the Premises;
- (b) If the Building is equipped with a central heating and air-conditioning system that serves the rentable areas of the Building, heat and air-conditioning as required for Tenant's comfortable use and occupancy of the Premises during normal business hours. The term "normal business hours" shall mean the hours of N/A to N/A Monday through Friday and N/A to N/A on Saturday, excluding federal and/or state holidays as elected by Landlord;
- (c) Unless the Premises are equipped with a water heater, hot water at those points of supply provided for the general use of Tenant and other tenants of the Building;
- (d) General janitorial and cleaning services for the Premises, five (5) days per week, excluding holidays;
- (e) General janitorial services in and about the common areas of the Building;
- (f) Light bulb replacement in the Premises and common areas of the Building;
- (g) Elevator service during normal business hours, if the Building is equipped with elevator(s);
- (h) Exterior window cleaning, and snow and ice removal services for the parking areas and walk ways serving the Building, to the extent deemed necessary in Landlord's reasonable judgment; and
- (i) Normal maintenance and servicing of lavatory facilities, toilets, sinks and faucets located within the Premises; provided that Landlord shall not be responsible for any repair, maintenance or servicing required on account of misuse of

any of the foregoing or the disposal of foreign materials or substances not intended to be disposed in toilets or sinks, all of which shall be the sole responsibility of Tenant.

All such services shall be provided in a manner that is consistent with those services provided in comparable medical office buildings of similar size and age which are located within the local community.

5.2. Utility Services; Damage to Tenant's Property. If Tenant requires or utilizes more water or electric power than is considered reasonable or normal by Landlord, Landlord may reasonably determine and require Tenant to pay as Additional Rent, the cost incurred as a result of such additional usage ("**Surcharge**"). Unless otherwise directed by Landlord, Tenant shall pay directly to the utility provider all separately metered utilities required and used by Tenant in the Premises. Landlord reserves the privilege of stopping any or all utility services in case of accident or breakdown, or for the purpose of making alterations, repairs or improvements. Landlord shall not be liable for the failure to furnish or delay in furnishing any or all of such services when same is caused by or is the result of (a) strikes, labor disputes, labor, fuel or material scarcity, or governmental or other lawful regulations or requirements; (b) the failure of any corporation, firm or person with whom the Landlord may contract for any such service, or for any service incident thereto, to furnish any such service; (c) the making of any alterations, repairs or improvements as described in the preceding sentence; (d) any other cause other than the gross negligence of the Landlord; and the failure to furnish any of such services in such event shall not be deemed or construed as an eviction, or relieve Tenant from the performance of any of the obligations imposed upon Tenant by this Lease, including its obligation to pay Rent. Landlord shall not be responsible for the failure of any equipment or machinery to function properly on account of any such interruption of such services. Tenant shall be solely responsible for and shall promptly pay all charges for telephone, Internet services and all other communication services.

5.3. Medical and Hazardous Waste; Mold. (a) Tenant, at Tenant's sole cost and expense, shall be responsible for medical, special and infectious waste removal for the Premises and the maintenance and storage thereof pending removal, all in accordance with all applicable laws, regulations and orders. Tenant shall not cause or permit the release or disposal of any hazardous substances, wastes or materials, or any medical, special or infectious wastes, on or about the Premises or the Building. "Hazardous substances" as such term is used in this Agreement means any hazardous or toxic substance, material or waste, regulated or listed pursuant to any federal, state or local environmental law, including without limitation, the Clean Air Act, the Clean Water Act, the Toxic Substances Control Act, the Comprehensive Environmental Response Compensation and Liability Act, the Resource Conservation and Recovery Act, the Federal Insecticide, Fungicide, Rodenticide Act, the Safe Drinking Water Act and the Occupational Safety and Health Act. Tenant shall comply with all rules and policies set by Landlord, and with all federal, state and local laws, regulations and ordinances which govern the use, storage, handling and disposal of hazardous substances, wastes or materials and medical, special or infectious wastes. Tenant shall indemnify, defend and hold Landlord harmless from and against any claims or liability arising out of or connected with Tenant's failure to comply with the terms of this Section 5.3, which terms shall survive the expiration or earlier termination of this Lease. If Landlord decides to provide medical, special and infectious waste removal services for its tenants (which decision may be made in Landlord's sole discretion), Tenant may elect to contract separately with Landlord for such services; provided that Tenant shall pay Landlord a reasonable fee for the provision of such service, the amount of which shall be determined by Landlord.

(b) Tenant shall not permit undue accumulations of garbage, trash, rubbish or other refuse within the Premises and shall keep all refuse in proper containers until disposal of such refuse. Tenant shall not permit the mixing or disposal of any hazardous substances, wastes or materials or any medical, special or infectious waste with the general office refuse and Landlord shall have no duty or obligation to remove any hazardous substances, wastes or materials or any medical, special or infectious waste from the Premises (except as provided by separate contract as set forth above in Section 5.3(a)).

(c) Tenant acknowledges that mold, mildew, fungi and bacteria are naturally occurring organisms. Tenant acknowledges that it has had the opportunity prior to occupying the Premises to test the Premises, at its own expense, for the presence of mold, mildew, fungi and other harmful bacteria (mold, mildew, fungi and harmful bacteria shall be referred to herein as "**Organics**"). Tenant shall provide Landlord with a copy of any such test results. Tenant covenants, warrants and agrees that (i) Tenant shall not take or omit to take any action with respect to its use of the Premises so as to cause or contribute to the growth of Organics in the Premises or the Building, and (ii) Tenant shall (A) keep the Premises adequately ventilated at all times, (B) repair any condition of the Premises which could cause or contribute to the growth of Organics including, without limitation any condition which causes or permits water to collect or condense within the Premises, (C) maintain indoor humidity within the Premises at a reasonable level (no higher than 60%), (D) regularly inspect all window areas or other areas where water may condense in or leak into the Premises, and (E) if and to the extent the maintenance and repair of the HVAC units serving the Premises are Tenant's responsibility, cause such HVAC units to be inspected and cleaned periodically. Tenant shall immediately notify Landlord in writing of any visible signs of the presence or growth of Organics in the Premises or in the common areas of the Building or of any water leak or excessive water condensation in the Premises or in the common areas of the Building. Furthermore, Tenant shall immediately notify Landlord in writing if Tenant has reasonable cause to believe that the growth of Organics has or will occur in the Premises or in any other portion of the Building. Tenant shall use its best efforts to remove immediately from the Premises any water that (i) leaks into the Premises from inside or outside the Building, (ii) runs into the Premises from any break or damage to any pipes, appliances or plumbing works, (iii) overflows into the Premises from any faucet, sink or tub, or (iv) condenses in the Premises. Tenant shall promptly (x) repair any damage to the Premises caused by any such water leak, run overflow or condensation, and (z) return the Premises to the condition in which it existed immediately prior to such water leak, run overflow or condensation. Furthermore, Tenant at its sole cost and expense shall be responsible for remediating and removing all Organics from the Premises. Landlord shall not be responsible for remediating or removing any Organics from the Premises (unless Landlord at its option elects to remediate and remove Organics from the Premises) and Landlord shall specifically not be liable for any damage, injury or loss of any kind, to persons or property, including without limitation consequential damages, arising out of the presence of any form of Organics in the Premises or in the Building. If any water leak, run overflow or condensation in the Premises or in any other portion of the Building is caused by the action or negligence of Tenant, then at Landlord's option, if requested by Landlord in writing, Tenant shall reimburse and pay to Landlord the cost of any assessment or report obtained by Landlord with respect to the presence or growth of Organics in the Premises and/or such other portion of the Building.

5.4. Landlord's Repairs. Except as provided in Section 5.5(b), Landlord shall maintain in good repair the Building, the common areas and facilities of the Building used by Tenant, the mechanical, plumbing and electrical systems of the Premises, the walls, floors, doors, windows and all structural elements of the Premises (excepting painting and repair or replacement of floor or wall coverings). Except as otherwise specifically provided in Section 5, Landlord shall have no duty to maintain, repair, clean or service the Premises.

5.5. Tenant's Repairs. (a) Tenant shall maintain the Premises in good repair and condition and shall make all repairs and replacements and perform all maintenance necessary to keep the Premises in such condition, except to the extent such maintenance, repairs and replacements are to be provided by Landlord pursuant to this Section 5.

(b) In addition, Tenant shall promptly repair, in a good and workmanlike manner, any damage to the Premises or other part of the Building caused by any breach of this agreement to maintain the Premises, any misuse of the Premises or any part thereof, or any willful or negligent act or omission of Tenant, or of any employee, agent or invitee of Tenant. If Tenant fails to do so, Landlord shall have the right to repair any such damage and Tenant shall pay Landlord for the cost of all such repairs, plus interest at the Interest Rate (as defined in Section 21.9).

## SECTION 6. ALTERATIONS

Tenant may not make any changes, alterations, improvements or additions to the Premises or attach or affix any articles thereto without Landlord's prior written consent, which consent Landlord shall not unreasonably withhold. All changes, alterations, improvements or additions which may be made upon the Premises by Landlord or Tenant (except unattached trade fixtures and office furniture and equipment owned by Tenant) shall not be removed by Tenant, but shall become and remain the property of Landlord.



All changes, alterations, improvements and additions to the Premises shall be done only by Landlord or contractors or mechanics approved by Landlord, and shall be at Tenant's sole expense and at such times and in such manner as Landlord may approve. If Tenant shall make any changes, alterations, improvements or additions to the Premises, Landlord may require Tenant, at the expiration of this Lease, to restore the Premises to substantially the same condition as existed at the commencement of the Term. The interest of Landlord shall not be subject to liens for improvements made by Tenant in and to the Premises. Tenant shall notify every contractor making such improvements of the provisions set forth in the preceding sentence of this paragraph. Any mechanics or materialmen's lien for which Landlord or Tenant has received a notice of intent to file or which has been filed against the Premises or the Building arising out of work done for, or materials furnished to or on behalf of Tenant, its contractors or subcontractors shall be discharged, bonded over or otherwise satisfied by Tenant within ten (10) days following the earlier of the date Tenant receives (a) notice of intent to file a lien or (b) notice that the lien has been filed. If Tenant fails to discharge, bond over, or otherwise satisfy any such lien, Landlord may do so at Tenant's expense, and the amount expended by Landlord, including reasonable attorneys' fees, shall be paid by Tenant within ten (10) days following Tenant's receipt of a bill from Landlord.

to the fullest extent allowed by law

#### SECTION 7. DAMAGE TO PROPERTY - INJURY TO PERSONS; INSURANCE

7.1. Tenant's Indemnity. Subject to Section 21.5 hereof, Tenant shall and hereby does indemnify, defend and hold harmless Landlord and its agents from and against any and all claims, demands, actions, losses, damages, orders, judgments, costs and expenses (including, without limitation, reasonable attorneys' fees and costs of litigation) incurred by Landlord and/or its agents as a result of or arising from: (a) the use or occupancy of the Premises by Tenant or any subtenant of Tenant; (b) any willful or negligent acts or omissions of Tenant, any subtenant of Tenant or Tenant's or such subtenant's agents, employees, contractors or invitees; or (c) any breach or violation by Tenant of the terms of this Lease.

7.2. Landlord's Indemnity. Subject to Section 21.5 hereof, Landlord shall and hereby does indemnify, defend and hold harmless Tenant from and against any and all claims, demands, actions, losses, damages, orders, judgments, costs and expenses (including, without limitation, reasonable attorneys' fees and costs of litigation) incurred by Tenant as a result of or arising from: (a) any accident or occurrence occurring within the Building or the common areas and facilities, arising out of the negligence or intentional misconduct of Landlord, or of Landlord's agents, employees or contractors; or (b) any breach or violation by Landlord of the terms of this Lease.

7.3. Insurance. Tenant shall, throughout the Term, at its sole cost and expense, provide and keep in force, with responsible insurance companies reasonably acceptable to Landlord, insurance with respect to this Lease and the Premises in the following amounts for any one accident or occurrence: (a) commercial general liability insurance written on an occurrence basis with limits for property damage claims of not less than \$100,000 and limits for personal injury or death not less than \$1,000,000 per person and \$1,000,000 per occurrence; and (b) casualty insurance insuring Tenant against loss or damage to its equipment and other personal property in the Premises by fire and all other casualties usually covered under an "all risk" policy of casualty insurance. To the extent Landlord also maintains any insurance in any way connected with the Premises, Landlord's insurance shall be excess coverage and Tenant's insurance shall be primary coverage. The policies described herein shall be endorsed to include Landlord and its Property Manager as additional insureds. The policies required herein shall contain an agreement by the insurer that it will not cancel the policy except after not less than ten (10) days' prior written notice to Landlord and that any loss otherwise payable under the policy shall be payable notwithstanding any act or negligence of Landlord or Tenant that might, absent such agreement, result in a forfeiture of all or a part of the insurance payment. Tenant shall furnish the Landlord with proof of all such insurance at least annually and upon demand of the Landlord.

7.4. Waiver of Liability. Neither Landlord nor its agents shall be liable for any damage to property entrusted to employees of the Building, nor for loss of or damage to any property by theft or otherwise, nor for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, gas, electricity, water or rain which may leak from any part of the Building or from the pipes, appliances or plumbing works therein or from the roof, street or subsurface, or from any other place or resulting from dampness or any other cause whatsoever, unless caused by or due to the negligence of Landlord, its agents, servants or employees. Tenant shall give prompt notice to Landlord in case of fire or accidents in the Premises or in the Building or of defects therein or in the fixtures or equipment. Tenant hereby acknowledges that Landlord shall not be liable for any interruption to Tenant's business for any cause whatsoever, and that Tenant shall obtain business interruption insurance coverage should Tenant desire to provide coverage for such risk.

#### SECTION 8. DAMAGE OR DESTRUCTION

A total destruction of the Building in which the Premises are located shall automatically terminate this Lease as of the date of such destruction. If the Building is damaged or destroyed by fire or other casualty (collectively "Casualty") and if as a result thereof Landlord elects to close and/or demolish the Building or the wing(s) or floor(s) thereof in or upon which the Premises are located, then Landlord shall notify Tenant in writing thereof and this Lease shall terminate (a) as of the date of the Casualty if Tenant has been unable to use or access the Premises as a result of such Casualty, or (b) if Tenant has been able to use and access the Premises after such Casualty, then on the ninetieth (90<sup>th</sup>) day after Landlord delivers such written notice to Tenant. If the Premises are damaged by a Casualty and this Lease is not terminated as provided above, then Landlord shall notify Tenant in writing within sixty (60) days after the date of the Casualty of whether or not Landlord elects to repair the Premises. If Landlord delivers to Tenant written notice that Landlord elects not to repair the Premises (the "No Repair Notice"), then either party may terminate this Lease by delivering written notice of termination to the other party not more than fifteen (15) days after Landlord's delivery to Tenant of the No-Repair Notice. If Landlord delivers to Tenant written notice that Landlord elects to repair the Premises (the "Repair Notice"), then such Repair Notice shall include Landlord's good faith estimate of the date by which such repairs will be substantially completed (the "Estimated Completion Date"). If the Estimated Completion Date is more than one hundred eighty (180) days after the date of the Casualty, then either party may terminate this Lease by delivering written notice of termination to the other party not more than fifteen (15) days after Landlord's delivery to Tenant of the Repair Notice. If a notice of termination is given pursuant to one of the three preceding sentences, then this Lease shall terminate (a) as of the date of the Casualty if Tenant has been unable to use or access the Premises as a result of such Casualty, or (b) if Tenant has been able to use and access the Premises after such Casualty, then on the thirtieth (30<sup>th</sup>) day after delivery of such termination notice. If the Premises are damaged by a Casualty and this Lease is not terminated, then the damage to the Premises shall be repaired by and at the expense of Landlord, provided Landlord shall not be required to repair or replace any personal property or trade fixtures located in the Premises. Landlord shall use good faith efforts to cause such repairs to be substantially completed by the Estimated Completion Date without the payment of overtime or other premiums; provided, however, Tenant understands Landlord cannot guarantee completion by that date. Tenant acknowledges and agrees that completion of such repairs may be delayed by (i) any combination action of workmen (either those employed on the project or in any industry essential to the conduct of the work) such as strikes, embargoes, or lockouts; (ii) acts of government; (iii) acts of God; (iv) shortage of materials, energy, fuel, equipment, facilities or labor; or (v) by other causes that are beyond Landlord's control and Tenant agrees that completion of such repairs and the Estimated Completion Date will be extended accordingly. Until the earlier of the termination of this Lease or the completion of repairs, as the case may be, Rent shall be abated in proportion to the part of the Premises which is unusable by Tenant in the conduct of Tenant's business; provided, however, Rent shall not abate if the Casualty is due to the negligent acts or omissions of Tenant or Tenant's employees, agents or contractors.

#### SECTION 9. EMINENT DOMAIN

If the Building, the Premises or a material part of either shall be taken by any authorized entity by eminent domain or by negotiated purchase under threat thereof, so that the Premises shall become totally untenable, this Lease shall terminate as of the earlier of the date when title or possession thereof is acquired or taken by the condemning authority and all rights of Tenant in this Lease shall immediately cease and terminate. If a part of the Building or a portion of the Premises shall be taken such that the Premises becomes only partially untenable, Base Rent shall be proportionately abated. All compensation awarded for any taking (or the proceeds of negotiated sale under threat thereof) whether for the whole or a part of the Building or the Premises, shall be the property of Landlord, whether such proceeds or award is compensation for loss or damage to Landlord's or Tenant's property or their respective interests in the Premises, the Tenant hereby assigns all of its interest in any such award to Landlord. However, nothing contained herein shall be deemed to give Landlord any interest in or require Tenant to assign to Landlord any separate award

expressly made to Tenant for: (a) the taking of personal property and fixtures belonging to Tenant; (b) the interruption of or damage to Tenant's business or profession; (c) the cost of relocation expenses incurred by Tenant; and (d) Tenant's unamortized cost of leasehold improvements; provided that the making of any such award to Tenant shall not reduce or diminish Landlord's award relating to such condemnation. Landlord may without any obligation or liability to Tenant stipulate with any condemning authority for a judgment of condemnation without the necessity of a formal suit or judgment of condemnation, and the date of taking under this clause shall then be deemed the date agreed to under the terms of said agreement or stipulation.

#### SECTION 10. ASSIGNMENT AND SUBLETTING

Tenant shall not, either voluntarily or by operation of law, directly or indirectly, sell, assign or transfer this Lease, in whole or in part, or sublet the Premises or any part thereof, or permit the Premises or any part thereof to be occupied by any person, corporation, partnership, or other entity except Tenant or Tenant's employees, without the prior written consent of Landlord in each instance. A transfer of stock control in Tenant, if Tenant is a corporation, or the transfer of a greater than forty-nine percent (49%) beneficial ownership interest in Tenant, if Tenant is a partnership, limited liability company or other entity, shall be deemed an act of assignment hereunder. In addition, any such subletting or assignment transaction shall be in all respects in compliance with the applicable provisions of the Medicare Anti Kick-Back Law, 42 USC 1320a-7(b)(1) and (2) and the Stark Self-Referral Prohibition Act, 42 USC 1395nn et. seq., as the same may be modified, supplemented or replaced from time to time, and all regulations promulgated thereunder from time to time. Any sale, assignment, mortgage, transfer or subletting of this Lease or the Premises which is not in compliance with the provisions of this Section 10 shall be void. The consent by Landlord to any assignment or subletting shall not be construed as relieving Tenant from obtaining the express prior written consent of Landlord to any further assignment or subletting or as releasing Tenant from any liability or obligation hereunder, whether or not then accrued. Should Landlord permit any assignment or subletting by Tenant and should the moneys received as a result of such assignment or subletting (when compared to the moneys still payable by Tenant to Landlord) be greater than would have been received hereunder had not Landlord permitted such assignment or subletting, then the excess shall be payable by Tenant to Landlord, it being the parties' intention that Landlord, and not Tenant, shall be the party to receive any profit from any assignment or subletting. In the event of any assignment or subletting approved by Landlord, the assignee or sublessee shall assume all of Tenant's obligations under this Lease and shall be bound to comply with all the terms and provisions of this Lease and Tenant and such assignee or sublessee shall be jointly and severally liable for the performance of Tenant's covenants under this Lease.

#### SECTION 11. ACCEPTANCE OF PREMISES

Tenant shall not occupy or use the Premises prior to the Commencement Date as determined pursuant to the first two sentences of Section 1 of this Lease. If Landlord is unable to deliver possession of the Premises to Tenant by the Commencement Date as determined pursuant to the first two sentences of Section 1, then (a) the Commencement Date shall mean the date that the Premises are available for occupancy as set forth in a written notice from Landlord to Tenant, and (b) Tenant shall take possession of the Premises within ten (10) days after receipt of written notice from Landlord that the Premises are available for occupancy. By taking possession of the Premises, Tenant shall be deemed to have accepted the Premises in its "as-is" condition, fit for occupancy, and acknowledged that the Premises are in satisfactory condition and repair.

#### SECTION 12. DEFAULTS

12.1. Events of Default. The occurrence of any of the following shall constitute a material default and breach of this Lease by Tenant:

- (a) The vacating or abandonment of the Premises by Tenant prior to the expiration or earlier termination of this Lease.
- (b) A failure by Tenant to pay Rent or to make any other payment required to be made by Tenant hereunder within ten (10) days after same is due and payable.
- (c) A failure to maintain the insurance required pursuant to Section 7 of this Lease.
- (d) A violation of the terms of Section 10 of this Lease.
- (e) A failure to provide any declaration, document or instrument required pursuant to Section 18 of this Lease within the time period set forth in such Section.
- (f) The failure by Tenant to vacate and surrender the Premises by the date required pursuant to Section 16.1 (b) or Section 16.2 hereof or by the date required pursuant to any other termination option or agreement set forth herein or in any amendment or other agreement.
- (g) A failure by Tenant to observe or perform any other obligation under this Lease to be observed or performed by Tenant, other than payment of any Rent, within thirty (30) days after written notice by Landlord to Tenant specifying wherein Tenant has failed to perform such obligation; provided, however, that if the nature of Tenant's obligation is such that more than thirty (30) days are required for its performance, then Tenant shall not be deemed to be in default if it shall commence such performance within such thirty (30) day period and thereafter diligently prosecute the same to completion by not later than ninety (90) days after Tenant receives Landlord's written notice.
- (h) The making by Tenant or any guarantor of this Lease of any general assignment for the benefit of creditors; the filing by or against Tenant or such guarantor of a petition to have Tenant or such guarantor adjudged a bankrupt or the filing of a petition for reorganization or arrangement under any law relating to bankruptcy (unless, in the case of a petition filed against Tenant or such guarantor, the same is dismissed within sixty (60) days); the appointment of a trustee or receiver to take possession of substantially all of Tenant's assets located at the Premises or of Tenant's interest in this Lease, where possession is not restored to Tenant within thirty (30) days; or the attachment, execution or other judicial seizure of substantially all of Tenant's assets located at the Premises or of Tenant's interest in this Lease, where such seizure is not discharged within thirty (30) days.
- (i) The failure by Tenant or any affiliate or subsidiary of Tenant to observe or perform any term, covenant or condition under any other lease or agreement between (i) Tenant and such affiliate or subsidiary of Tenant, and (ii) Landlord or any affiliate or subsidiary of Landlord, and such failure shall have continued beyond any cure period for such failure set forth in such other lease or agreement.

12.2. Landlord's Default. Landlord shall not be deemed to be in default in the performance of any obligation required to be performed by it hereunder unless and until it has failed to perform such obligation within thirty (30) days after written notice by Tenant to Landlord specifying wherein Landlord has failed to perform such obligation; provided, however, that if the nature of Landlord's obligation is such that more than thirty (30) days are required for its performance, then Landlord shall not be deemed to be in default if it shall commence such performance within such thirty (30) day period and thereafter diligently prosecute the same to completion.

### SECTION 13. REMEDIES

13.1. Remedies. In the event an event of default occurs on the part of Tenant as set forth in Section 12, Landlord may exercise one or more of the following described remedies, in addition to all other rights and remedies available at law or in equity, whether or not stated in this Lease:

(a) Upon the occurrence of an event of default on Tenant's part as set forth in Section 12, Landlord may continue this Lease in full force and effect and shall have the right to collect Rent when due, and Landlord may re-enter the Premises with or without legal process and relet them, or any part of them, to third parties for Tenant's account and Tenant hereby expressly waives any and all claims for damages by reason of such re-entry, as well as any and all claims for damages by reason of any distress warrants or proceedings by way of sequestration which Landlord may employ to recover said rents. Tenant shall be liable immediately to Landlord for all costs Landlord incurs in reletting the Premises, including, without limitation, brokers' commissions, expenses of remodeling the Premises required by the reletting, reasonable attorneys' fees and costs and like costs. Reletting can be for a period shorter or longer than the remaining Term of this Lease, and in no event shall Landlord be under any obligation to relet the Premises except as otherwise expressly required by law. On the dates such rent is due, Tenant shall pay to Landlord a sum equal to the Rent due under this Lease, less the rent Landlord receives from any reletting. No act by Landlord allowed by this paragraph shall terminate this Lease unless Landlord notifies Tenant in writing that Landlord elects to terminate the Lease.

(b) At any time after the occurrence of an event of default by Tenant as described in Section 12, Landlord may terminate this Lease. Upon termination, Landlord shall have the right to collect an amount equal to the sum of the following: all expenses incurred by Landlord in recovering possession of the Premises, including reasonable attorneys' fees and costs; all reasonable costs and charges for the care of the Premises while vacant; all renovation costs incurred in connection with the preparation of the Premises for a new tenant; all past due Rent which is unpaid, plus interest thereon at the Interest Rate (as defined in Section 21.9); the unamortized portion of any and all tenant improvement, finish and/or renovation allowances provided by Landlord in connection with this Lease or any amendment or extension of this Lease (such amortization to be determined on a straight-line basis); and an amount by which the entire Rent for the remainder of the Term exceeds the loss of Rent that Tenant proves could have been reasonably avoided.

(c) No termination of this Lease, or taking or recovering possession of the Premises with or without termination of this Lease, shall deprive Landlord of any remedies or actions against Tenant for Rent or for damages due or to become due for the breach of any covenant or condition in this Lease, nor shall the bringing of any such action for Rent, or breach of any covenant or condition, or the resort to any other remedy be herein construed as a waiver of the right to terminate or to obtain possession of the Premises as otherwise provided herein. No receipt of money by Landlord from Tenant after default or termination of this Lease shall: (i) reinstate, continue, or extend the Term or affect any notice given to Tenant, (ii) operate as a waiver of the right of Landlord to enforce the payment of Rent then due or to become due, or (iii) operate as a waiver of the right of Landlord to terminate the Lease, recover possession of the Premises or exercise any other remedy.

(d) In the event of an "Unauthorized Holdover" (as defined in Section 16.1), then in addition to all other remedies available herein, at law or in equity, at Landlord's election, Tenant shall pay to Landlord any and all damages, losses, claims, demands, judgments, costs and expenses (including, without limitation, reasonably attorneys' fees and costs of litigation) incurred or suffered by Landlord as a direct or indirect result of or arising from Tenant's failure to timely vacate and surrender the Premises, including without limitation, any lost rent or profit resulting from any delay in Landlord's ability to deliver possession of the Premises to another tenant.

13.2. Additional Remedies. Should any of these remedies, or any portion thereof, not be permitted by the laws of the state in which the Building is located, then such remedy or portion thereof shall be considered deleted and unenforceable, and the remaining remedies or portions thereof shall be and remain in full force and effect. Landlord may avail itself of these as well as any other remedies or damages allowed by law. All rights, options and remedies of Landlord provided herein or elsewhere by law or in equity shall be deemed cumulative and not exclusive of one another. In the event Landlord employs the services of an attorney to enforce any of its rights under this Lease or to collect any sums due to it under this Lease or to remedy the breach of any covenant in this Lease on the part of Tenant to be kept or performed, Tenant shall pay to Landlord such reasonable fees and costs as shall be charged by Landlord's attorney for such services.

### SECTION 14. RULES AND REGULATIONS

Tenant shall observe faithfully and comply strictly with the rules and regulations set forth on Addendum "A" attached to this Lease and made a part hereof, and such other rules and regulations as Landlord may from time to time reasonably adopt for the safety, care and cleanliness of the Building or the preservation of good order therein (the rules and regulations set forth on Addendum "A" attached hereto, together with any such other rules and regulations shall be referred to herein as the "Rules and Regulations"). Landlord shall not be liable to Tenant for violation of any such Rules and Regulations by any other tenant in the Building, or for the breach of any covenant or condition in any lease by any other tenant in the Building. By the signing of this Lease, Tenant acknowledges that Tenant has read the Rules and Regulations set forth on Addendum "A" attached hereto and has agreed to comply with the Rules and Regulations.

### SECTION 15. RIGHT OF ACCESS

Upon reasonable notice to Tenant, Landlord and its employees, contractors and agents shall have free access to the Premises during all reasonable hours to inspect the Premises, to make reasonable repairs as required hereunder (provided, however, Landlord shall have no obligation as a result of such examination to make any repairs other than as expressly set forth herein), to remediate and remove Organics from the Premises (provided, however, Landlord shall have no obligation to remediate and/or remove Organics), to maintain and repair any pipes, ducts, conduits and the like in and through the Premises (whether the same service the Premises or other portions of the Building) and to exhibit the Premises to prospective purchasers, lenders or tenants. Furthermore, upon reasonable notice to Tenant, Landlord and its employees, contractors and agents shall have free access to the Premises during all reasonable hours to construct and install any and all supports, improvements, pipes, ducts, conduits, wires and mechanical equipment serving other portions of the Building, in, through, under or above the Premises that Landlord deems desirable therefor, without the same constituting an actual or constructive eviction of Tenant; provided, however, Landlord shall use reasonable efforts to minimize the disruption to Tenant's business. Furthermore, Tenant acknowledges that Landlord may from time to time, construct improvements on, in or about other portions of the Building or in the vicinity of the Building and Tenant agrees that any noise resulting from such construction activities shall not constitute an actual or constructive eviction of Tenant or be deemed to violate any covenant of quiet enjoyment set forth in this Lease. If Landlord determines that as a result of any disruption caused by any construction described in this paragraph (excluding construction of renovations or tenant finishes to the Premises for the benefit of Tenant), Tenant is unable to use or occupy any portion of the Premises for the conduct of Tenant's business, then Landlord shall abate Rent for such period as reasonably determined by Landlord in proportion to the part of the Premises which is unusable by Tenant in the conduct of Tenant's business as reasonably determined by Landlord. Landlord and its agents shall have access to the Premises at any time without prior notice in the event of an emergency.

### SECTION 16. END OF TERM; HOLDOVER AND LEASE TERM EXTENSIONS

16.1. Surrender of Premises and Unauthorized Holdover. (a) At the termination or expiration of the Term of this Lease, Tenant shall surrender the Premises to Landlord in as good condition and repair as at the Commencement Date, reasonable wear and tear and damage by fire and extended coverage perils excepted, and will leave the Premises broom-clean. If not then in default, Tenant shall have the right prior to said termination to remove any equipment, furniture, trade fixtures or other personal property

placed in the Premises by Tenant, provided that Tenant promptly repairs any damage to the Premises or the Building caused by such removal. Notwithstanding the foregoing, Tenant shall not have the right to remove any fixtures or equipment constructed or installed in the Premises by Landlord or Landlord's contractor or agents. All of Tenant's personal property not removed by Tenant on or before the termination or expiration of the Term of this Lease shall be considered abandoned by Tenant and may be appropriated, stored, sold, destroyed or otherwise disposed of by Landlord without first giving notice thereof to Tenant, without any payment to Tenant and without any obligation to account to Tenant therefor. If any low-voltage cable and/or wiring has been installed by Tenant or by Landlord at Tenant's request in the Premises or elsewhere in the Building (the "**Low-Voltage Wiring**"), then at Landlord's election, and at Tenant's sole cost and expense, such Low Voltage Wiring shall be removed by Tenant before the expiration or earlier termination of this Lease or removed by Landlord before or after the expiration or earlier termination of this Lease. Tenant shall reimburse Landlord upon demand by Landlord for all costs incurred by Landlord in removing or storing any abandoned personal property or Low-Voltage Wiring.

(b) If Landlord notifies Tenant in writing that Tenant must vacate the Premises by the end of a Lease Term and Tenant holds over and remains in possession of the Premises after such Lease Term expiration date, or if Landlord or Tenant exercises any right or option to terminate this Lease or otherwise agree in writing to terminate this Lease and Tenant holds over and remains in possession of the Premises after the date by which Tenant is required to vacate and surrender the Premises, then such holding over shall operate as an extension of this Lease from month to month (such holdover shall be referred to herein as an "**Unauthorized Holdover**") and the term of such Unauthorized Holdover shall be referred to herein as an "**Unauthorized Holdover Term**"). Such Unauthorized Holdover Term shall be on all of the same terms and conditions as herein provided (other than the duration of the term) and Tenant shall pay Landlord monthly Base Rent for the period of its holdover equal to 120% of the amount of the monthly Base Rent installment due and payable hereunder for the last full month of the Term before such holdover. Such Unauthorized Holdover Term may be terminated by Landlord or Tenant delivering not less than thirty (30) days' prior written notice of termination to the other party. In the event of the delivery of any such notice of termination, this Lease shall terminate upon the later of the following (the "**Unauthorized Holdover Termination Date**"): (i) the date of termination set forth in such notice, (ii) the thirtieth (30th) day after the delivery of such notice to the non-terminating party, or (iii) such other date as may be agreed upon in writing by Landlord and Tenant. In the event of any such termination of this Lease, Tenant shall vacate and surrender the Premises to Landlord in accordance with the provisions of Section 16.1(a) of this Lease on or before the Unauthorized Holdover Termination Date. Notwithstanding anything to the contrary set forth herein, (x) no exercise of the foregoing termination option shall extend the term of this Lease and (y) if following the Unauthorized Holdover Termination Date, Tenant has not vacated and surrendered the Premises in accordance with Section 16.1(a) of this Lease, then this Lease shall not terminate, but instead shall continue as a new Unauthorized Holdover and the monthly Base Rent payable for such new Unauthorized Holdover shall increase to 120% of the amount of the monthly Base Rent due and payable hereunder for the immediately preceding Unauthorized Holdover Term. Notwithstanding anything to the contrary set forth herein, the Base Rent payable for any Unauthorized Holdover Term shall not exceed the amount permitted under the "Stark Law" (as defined in Section 21.13(a) hereof) as determined by Landlord. If any Unauthorized Holdover violates the Stark Law, and as a result of such violation (i) Landlord or any affiliate of Landlord is denied any payment for healthcare or related services under Medicare or any other "Federal Healthcare Program" (as defined in Section 21.13(c) hereof), or (ii) Landlord or any affiliate of Landlord voluntarily or involuntarily refunds any payment for healthcare or related services under Medicare or any other Federal Healthcare Program, then in any such event, at Landlord's election, Tenant shall reimburse and pay to Landlord or such affiliate the amount of such denied or refunded payment.

16.2. Automatic One Year Extension Terms. (a) Landlord and Tenant acknowledge and agree that if the parties mutually desire to renew or extend the Term of this Lease, then the preferred method for accomplishing such renewal or extension shall be by the execution of a new lease of the Premises. Nothing set forth herein, however, shall obligate either Landlord or Tenant to execute a new lease. If the parties do not enter into a new lease of the Premises, Tenant remains in possession of the Premises after the expiration of the Term of this Lease and such continued possession does not constitute an Unauthorized Holdover, then ~~in order to prevent such continued possession from violating the Stark Law,~~ the parties agree that this Lease shall be extended automatically for an additional term of one (1) year (each such one (1) year term, a "**One Year Extension Term**"). Except as otherwise expressly provided in Section 16.1(b) above, Tenant's failure to vacate and surrender the Premises in accordance with Section 16.1(a) above upon the expiration of the Term of this Lease shall constitute Tenant's incontestable and irrevocable consent and agreement to extend the Term of this Lease by such One Year Extension Term upon such terms and conditions as provided in this Section 16.2. Such One Year Extension Term shall be on the same terms and conditions as contained in this Lease, except as provided otherwise in this Section 16.2. Annual Base Rent for each One Year Extension Term (the "**New Base Rent**"), shall be determined as set forth below.

(1) Landlord shall endeavor to notify Tenant in writing of the New Base Rent payable for the Premises during an One Year Extension Term (a "**New Base Rent Notice**") not less than 45 days prior to the commencement of such One Year Extension Term; provided, however, failure to deliver a New Base Rent Notice to Tenant 45 or more days prior to the commencement of such One Year Extension Term shall not constitute a breach or violation of the terms of this Lease by Landlord. Annual Base Rent for an One Year Extension Term as set forth in a New Base Rent Notice shall be the amount equal to the fair market rental value of the Premises, on an annual basis, as determined by Landlord. Landlord and Tenant agree that delivery of a New Base Rent Notice before or after the exercise of any right or option to terminate this Lease shall not be deemed to void, cancel or otherwise affect the exercise of such right or option to terminate unless Landlord and Tenant agree in writing to cancel the exercise of such right or option to terminate.

(2) If Landlord delivers the New Base Rent Notice to Tenant 45 or more days prior to the commencement of such One Year Extension Term, then the annual New Base Rent for such One Year Extension Term shall be the annual Base Rent for the Premises as set forth in such New Base Rent Notice. If Landlord fails to deliver the New Base Rent Notice to Tenant 45 or more days prior to the commencement of such One Year Extension Term or if Landlord does not deliver a New Base Rent Notice, then the annual New Base Rent rate for such One Year Extension Term shall be ~~145%~~ of the amount of the annual Base Rent rate in effect immediately prior to the commencement of such One Year Extension Term. Beginning on the first day of such One Year Extension Term and thereafter for the remainder of such One Year Extension Term, Tenant shall pay the New Base Rent in equal monthly installments on the first day of each month of such One Year Extension Term. The parties agree that delivery of a New Base Rent Notice to Tenant less than 45 days prior to the commencement of an One Year Extension Term shall not effect the calculation or determination of the New Base Rent payable for such One Year Extension Term. Subject to the rights to terminate this Lease pursuant to this Section 16.2, the determination pursuant to this paragraph of the New Base Rent payable for an One Year Extension Term shall be incontestably binding on Tenant, shall not require the execution of any additional agreements by the parties, and shall be effective regardless of any objection to or rejection of the One Year Extension Term or the New Base Rent amount by Tenant.

(b) ~~Notwithstanding anything to the contrary set forth in this Lease, (1) Landlord may terminate this Lease effective at any time during an One Year Extension Term by delivering written notice of termination to Tenant at any time, and (2) Tenant may terminate this Lease effective at any time during an One Year Extension Term by delivering written notice of termination to Landlord no later than the thirtieth (30th) day after the commencement of such One Year Extension Term. Such notices may be delivered prior to the commencement of any such One Year Extension Term. In the event of the delivery of any such notice of termination, this Lease shall terminate upon the later of the following (the "**One Year Extension Termination Date**"): (i) the date of termination set forth in such notice, (ii) the thirtieth (30th) day after the delivery of such notice to the non-terminating party, or (iii) such other date as may be agreed upon in writing by Landlord and Tenant. In the event of any such termination of this Lease, Tenant shall vacate and surrender the Premises to Landlord in accordance with the provisions of Section 16.1(a) of this Lease on or before the One Year Extension Termination Date. Notwithstanding anything to the contrary set forth herein, (x) no exercise of the foregoing termination option shall extend the term of this Lease and (y) if following the One Year Extension Termination Date, Tenant has not vacated and surrendered the Premises in accordance with Section 16.1(a) of this Lease, then this Lease shall not terminate, but instead shall continue as an Unauthorized Holdover subject to Section 16.1(b). Upon termination as provided above, both parties shall be released of all obligations and liabilities arising under this Lease following the effective date of termination; provided that the parties shall remain liable for all obligations under this Lease that have accrued prior to such termination or are otherwise intended to survive termination of this Lease.~~

## SECTION 17. TRANSFER OF LANDLORD'S INTEREST

In the event of any transfer or transfers of Landlord's interest in the Premises or in the real property of which the Premises are a part, the transferor shall be automatically relieved of any and all obligations and liabilities on the part of Landlord accruing from and after the date of such transfer.

## SECTION 18. ESTOPPEL CERTIFICATE, ATTORNMENT, AND NON-DISTURBANCE

18.1. Estoppel Certificate. Within ten (10) days following receipt of Landlord's written request, Tenant shall deliver, executed in recordable form, a declaration to any person designated by Landlord: (a) ratifying this Lease; (b) stating the commencement and termination dates of the Lease; and (c) certifying (i) that this Lease is in full force and effect and has not been assigned, modified, supplemented or amended (except by such writings as shall be stated); (ii) that all conditions under this Lease to be performed by Landlord have been satisfied (stating exceptions, if any); (iii) that no defenses, credits or offsets against the enforcement of this Lease by Landlord exist (or stating those claimed); (iv) the sum of advance Rent, if any, paid by Tenant; (v) the date to which Rent has been paid; (vi) the amount of the Security Deposit, if any, held by Landlord; and (vii) such other information as Landlord reasonably requires. Persons receiving such statements of Tenant shall be entitled to rely upon them.

18.2. Sale of Landlord's Interest. In the event of the assignment of this Lease pursuant to any sale or assignment of Landlord's interest in the Premises or the Building, then upon Tenant's receipt of written notice of such sale or assignment, Tenant shall attorn to and recognize such purchaser or assignee as Tenant's landlord under this Lease, and shall promptly execute and deliver any instrument that may be necessary to evidence such attornment. Upon the effective date of any such sale or assignment, the assigning Landlord shall be released from all covenants and conditions as Landlord hereunder. Except as may be provided otherwise in Section 18.3 or Section 18.4, and without further agreement between the parties, the purchaser or assignee shall be deemed to have assumed all covenants and conditions of Landlord hereunder and this Lease shall continue in full force and effect as a direct lease between such purchaser or assignee, as Landlord, and Tenant, subject to all of the terms, covenants and conditions of this Lease, regardless of whether Tenant executes and delivers the instrument requested by such successor landlord. No consent of Tenant shall be required in the event of any such sale or assignment which is made subject to this Lease, or to any sale or conveyance of the Building or the Premises pursuant to which Landlord leases the Building or Premises back from such purchaser or other transferee, in which case this Lease shall remain in full force and effect as a sublease between Landlord, as sublessor and Tenant, as sublessee.

18.3. Subordination. This Lease shall be subject to and subordinate and inferior at all times to the lien of any mortgage, to any deed of trust or other method of financing or refinancing now or hereafter existing against all or a part of Landlord's interest in the Premises, the Building or the real property upon which the Building is located, and to any existing or future lease by which Landlord as tenant leases the Premises, the Building and/or the ground upon which the Building is located (in which latter instance this Lease is a sublease), and to all renewals, modifications, replacements, consolidations and extensions of any of the foregoing. Tenant shall execute and deliver all documents requested by any mortgagee, deed of trust or security holder or lessor to effect such subordination. If Tenant fails to execute and deliver any such document requested by a mortgagee, deed of trust or security holder or lessor to effect such subordination, Landlord is hereby authorized to execute such documents and take such other reasonable steps as are necessary to effect such subordination on behalf of Tenant as Tenant's duly authorized irrevocable agent and attorney-in-fact, it being agreed that such power is one coupled with an interest. Tenant's failure to execute and deliver such documents or instruments provided for in this Section 18 within fourteen (14) days after the receipt by Tenant of a written request shall constitute a default under this Lease. In the event of any foreclosure, sale in lieu of foreclosure or other sale or transfer of the Premises, the Building or the real property upon which the Building is located pursuant to any such mortgage, deed of trust or other security agreement or in the event of the termination or expiration of the lease, if any, by which Landlord as tenant leases the Premises, the Building and/or the ground upon which the Building is located, the purchaser or the lessor under such lease, as the case may be, at its option, may take over and assume the rights and interests of Landlord under this Lease (but such purchaser or lessor shall have no obligation to do so), and in such event, Tenant shall attorn to such purchaser or lessor pursuant to the provisions of this Lease; provided that, such purchaser or lessor shall not (i) be liable for any previous act or omission of Landlord under this Lease, (ii) be subject to any offset, not expressly provided in this Lease, which theretofore accrued to Tenant against Landlord, or (iii) be bound by any previous prepayment of more than one (1) month's Rent.

### 18.4. Subordination to Prime Lease.

(a) The Building or the Premises are leased to Landlord pursuant to that certain N/A, dated as of N/A (said lease as amended or renewed and any replacement lease effective upon the expiration of said lease shall hereinafter be referred to as the "**Prime Lease**"), between N/A, as lessor/landlord (said lessor/landlord, its successors and assigns shall be referred to herein as the "**Prime Lessor**"), and Landlord, as lessee/tenant. Unless renewed or extended, the current term of the Prime Lease will expire on N/A. Accordingly, this Lease is a sublease and is subject and subordinate to the Prime Lease and to all of the matters to which the Prime Lease is or shall be subordinate. Notwithstanding anything to contrary provided elsewhere in this Lease, if the Prime Lease expires or otherwise terminates prior to the date of expiration of the term of this Lease (including without limitation, any extension of the term pursuant to Section 16 or pursuant to any amendment to this Lease) and such Prime Lease is not renewed or extended, then the term of this Lease shall expire and terminate on the date of expiration or termination of the Prime Lease unless Prime Lessor assumes this Lease as provided in Section 18.3 above. Tenant shall indemnify and hold Landlord harmless from and against any and all claims, demands, actions, losses, damages, orders, judgments, costs and expenses (including, without limitation, holdover rent and damages payable under the Prime Lease, reasonable attorneys' fees and costs of litigation) incurred by Landlord as a result of or arising from Tenant's failure to vacate and surrender the Premises in accordance with the terms of Section 16.1(a) of this Lease on or before the date of expiration or termination of the Prime Lease. Tenant acknowledges that Landlord shall have no obligation to renew or extend the term of the Prime Lease or enter into a new lease with Prime Lessor; provided, however, Landlord shall notify Tenant of any renewal or extension of the term of the Prime Lease or of the execution of any new lease with Prime Lessor for the Building or Premises.

(b) Insofar as Prime Lessor is or may be obligated to furnish any services to the Premises, to repair or rebuild the Premises or the Building, to perform any other act whatsoever with respect to the Premises or the Building or to perform any obligation or satisfy any condition of the Prime Lessor under the Prime Lease, Tenant expressly acknowledges and agrees that notwithstanding anything to the contrary provided in this Lease, Landlord does not undertake the performance or observance of such obligations. Furthermore, Tenant expressly acknowledges and agrees that notwithstanding anything to the contrary provided in this Lease, if Landlord does not possess the requisite right, power or authority under the Prime Lease to provide or perform any service, duty or obligation required by the terms of this Lease, then Landlord shall have no obligation under this Lease to provide or perform such service, duty or obligation. Landlord, however, agrees to use commercially reasonable efforts to obtain Prime Lessor's performance of Prime Lessor's obligations under the Prime Lease for Tenant's benefit, but without obligating itself to institute legal action or incur any out of pocket expense. If after receipt of written request from Tenant, Landlord fails or refuses to take commercially reasonable actions for the enforcement of Landlord's rights against Prime Lessor with respect to the Premises, Tenant shall have the right to take such action in Tenant's own name. Tenant shall be subrogated to such rights to the extent that the same shall apply to the Premises.

(c) This Section 18.4 shall not apply if in Section 18.4(a) above, the name of the Prime Lessor is not inserted or either "None" or "N/A" is inserted for the name of the Prime Lessor.

## SECTION 19. NOTICES

(a) Any notice required or permitted to be given hereunder shall be in writing and may be given by: (i) hand delivery and shall be deemed given, delivered and received on the date of delivery; (ii) registered or certified mail and shall be deemed given,

delivered and received on the third day following the date of mailing; or (iii) overnight delivery and shall be deemed given, delivered and received on the following day.

(b) All notices to Tenant shall be addressed to Tenant at the Building of which the Premises are a part and to Landlord as follows (or to any other address that Landlord shall designate in writing):

CHCA Conroe, L.P. d/b/a Conroe  
Regional Medical Center  
506 Medical Center Blvd.  
Conroe, Texas 77304  
Attention: Administration

With a copy to:

HCA Inc.  
One Park Plaza  
Nashville, TN 37203  
Attention: Vice President, Real Estate

And to:

Lincoln Harris, CSG  
22999 Hwy. 59 North, Suite 296  
Kingwood, Texas 77339  
Attention: Property Manager

(c) In the event a party hereto delivers written notice by a method not authorized pursuant to Section 19(a) above (e.g. fax or email) (a "**Nonconforming Notice**"), (i) such Nonconforming Notice shall be deemed to be duly given, delivered and received if and only if the recipient of such Nonconforming Notice acknowledges its receipt and acceptance of such Nonconforming Notice in writing by a method authorized in Section 19(a) or by the same method as such Nonconforming Notice was delivered to such recipient, and (ii) the date such Nonconforming Notice shall be deemed to have been given, delivered and received shall be the date of acceptance of such Nonconforming Notice by the recipient thereof set forth in its written acknowledgment of receipt and acceptance. A Nonconforming Notice shall not be deemed given, delivered, received or accepted unless the recipient thereof shall have acknowledged its receipt and acceptance of such Nonconforming Notice in writing as provided above. ~~Neither~~ Landlord nor Tenant shall have any obligation to accept a Nonconforming Notice.

## ~~SECTION 20. TERMINATION AS A RESULT OF DEATH OR DISABILITY~~

~~20.1. **Right to Terminate.** Provided that Tenant is a solo practitioner or a professional corporation with one shareholder, and provided that Tenant, at the time of such practitioner's or shareholder's death or "Permanent Disability" (as hereinafter defined), is not in default under any term or condition of this Lease, then subject to the terms of this Section, Tenant or the legal representative of his/her estate shall have the right to terminate this Lease by giving Landlord not less than sixty (60) days prior written notice of termination, accompanied by satisfactory documentation of death or Permanent Disability. Within thirty (30) days after Landlord's receipt of such notice of termination, Landlord shall notify Tenant or the legal representative of his/her estate in writing of the amount of the cancellation fee (the "**Cancellation Fee**") that shall be required as consideration for the termination of this Lease. The Cancellation Fee shall be the sum of (A) the amount determined by Landlord in its reasonable judgment to be the amount that is commercially reasonable under the circumstances existing at the time of exercise of this option to terminate, plus (B) the unamortized portion of any tenant improvements, finish or renovation allowance provided by Landlord in connection with this Lease remaining as of the effective date of termination (said amortization to be calculated on a straight-line basis over the entire Term). Payment of the Cancellation Fee, if any, shall be a condition precedent to the termination of this Lease under this Section. If such notice of termination shall be duly given, then this Lease shall terminate upon the later of (i) the date of termination set forth in such notice, (ii) the sixtieth (60th) day after the date of delivery of such notice of termination, (iii) the date Tenant or the legal representative of his/her estate pays the Cancellation Fee, or (iv) the date Tenant vacates and surrenders the Premises in accordance with Section 16.1(a) of this Lease. Tenant or the legal representative of his/her estate shall vacate and surrender the Premises to Landlord in accordance with the provisions of Section 16.1(a) of this Lease by the later of the date set forth in clause (i) or (ii) above. "**Permanent Disability**" shall mean that such practitioner or shareholder is medically determined to be permanently unable to practice medicine as a result of a permanent physical disability.~~

~~20.2. **Corporations, Partnerships and Limited Liability Companies.** If Tenant consists of two or more individual persons or entities and each such entity is wholly owned by an individual person or if Tenant is a partnership, limited liability company or corporation with two or more partners, members or shareholders who are each individual persons, Landlord agrees to release from liability under this Lease any deceased or Permanently Disabled person or partner (or any entity that is wholly owned by a deceased or Permanently Disabled person), and Landlord agrees to release from liability under any guaranty of this Lease any deceased or Permanently Disabled member or shareholder who has guaranteed this Lease; provided that (a) the remaining person(s) who constitute Tenant, the remaining partners and the remaining shareholder(s) or member(s) guarantying this Lease, as the case may be, assume all liabilities and obligations from which such person has been released, (b) Tenant is not in default under the terms of this Lease, and (c) no event has occurred which with the giving of notice and/or the passage of time would constitute a default by Tenant under this Lease. Upon the occurrence of any such death or Permanent Disability, Tenant may give Landlord written notice, which shall include satisfactory evidence of any Permanent Disability, and such release shall be effective upon execution of appropriate release and assumption agreements by the parties.~~

## SECTION 21. MISCELLANEOUS PROVISIONS

21.1. **Attorneys' Fees.** In the event that suit is brought by either party against the other for a breach or default under the terms of this Lease, the prevailing party shall be entitled to reasonable attorneys' fees, which sum shall be fixed by the court.

21.2. **Time of Essence.** Time is of the essence with respect to the performance of every provision of this Lease.

21.3. **Headings: Certain Definitions.** The Section and paragraph captions contained in this Lease are for convenience only and shall not be considered in the construction or interpretation of any provision hereof.

21.4. **Incorporation of Prior Agreements: Amendments.** This Lease, the Addenda and the Exhibits attached hereto and incorporated herein contain all of the agreements of the parties hereto with respect to any matter covered or mentioned in this Lease, and no prior agreement or understanding pertaining to any such matter shall be effective for any purpose. No provision of this Lease may be amended or added to except by an agreement in writing signed by the parties hereto or their respective successors in interest.

21.5. **Waivers of Subrogation and Claims.** Landlord and Tenant hereby mutually waive any and all claims and rights of recovery against one another based upon the negligence of either Landlord or Tenant or their agents or employees for real or personal property loss or damage occurring to the Premises or to the Building or any part thereof or any personal property located therein from perils which are able to be insured against in standard fire and extended coverage, vandalism and malicious mischief and sprinkler leakage insurance contracts (commonly referred to as "All Risk"), whether or not such insurance is actually carried. If either party's insurance policies do not permit this waiver of subrogation, then such party will obtain such a waiver from its insurer at its sole expense. Furthermore, notwithstanding anything to the contrary set forth herein, Tenant, as a material part of the consideration to Landlord, hereby assumes all risk of damage to property or injury to persons in or on the Premises from any cause other than Landlord's gross negligence or intentional misconduct, and Tenant hereby waives all claims in respect thereof against Landlord.

21.6. **Waiver.** No waiver by Landlord or Tenant of any breach or default of any term, agreement, covenant or condition of this Lease shall be deemed to be a waiver of any other term, agreement, covenant or condition hereof or of any subsequent breach by Landlord or Tenant of the same or any other term, agreement, covenant or condition. Landlord's consent to or approval of any act by Tenant requiring Landlord's consent or approval shall not be deemed to render unnecessary the obtaining of Landlord's consent to or approval of any subsequent act of Tenant, whether or not similar to the act so consented to or approved. No act or thing done by Landlord or Landlord's agents during the Term of this Lease shall be deemed an acceptance of a surrender of the Premises, and no agreement to accept such a surrender shall be valid unless in writing and signed by Landlord. The subsequent acceptance of Rent shall not be deemed a waiver of any preceding breach by Tenant of any agreement, covenant or obligation of Tenant or any other term or condition of this Lease. No delay in billing or any failure to bill Tenant for any Rent, nor any inaccurate billing of Rent shall

constitute a waiver by Landlord of its right to collect and to enforce Tenant's obligation to pay the full amount of Rent due and payable under this Lease, as the same may be adjusted or increased from time to time.

21.7. Accord and Satisfaction. No payment by Tenant or receipt by Landlord of an amount less than is due hereunder shall be deemed to be other than payment towards or on account of the earliest portion of the amount then due by Tenant, nor shall any endorsement or statement on any check or payment (or in any letter accompanying any check or payment) be deemed an accord and satisfaction (or payment in full) and Landlord may accept such check or payment without prejudice to Landlord's right to recover the balance of such amount or pursue any other remedy provided herein.

21.8. Quiet Enjoyment. Subject to the terms, covenants, conditions and limitations set forth in this Lease, Tenant shall have quiet enjoyment and possession of the Premises free from eviction or interference by Landlord so long as Tenant pays as and when due the Rent and other charges provided herein and otherwise fully and punctually performs and complies with all the terms, covenants, conditions and limitations set forth in this Lease.

21.9. Late Payments. If any monthly installment of Base Rent or any payment of Additional Rent is not received by Landlord within ten (10) days after such installment or payment is due and payable (the "**Late Payment Date**"), then Tenant shall, upon demand, at Landlord's election, pay Landlord a late charge of five percent (5%) of the amount of such installment or payment. In addition, if any such past due installment of Base Rent or payment of Additional Rent is not received by Landlord within the thirty (30) day period following the Late Payment Date or within any subsequent thirty (30) day period, such past due installment or payment shall, upon demand, at Landlord's election, be subject to an additional late charge in the same amount for each such thirty (30) day period until paid. Such late charge is to defray the administrative costs and inconvenience and other expenses which Landlord will incur on account of such delinquency. If any amount payable to Landlord under this Lease are not paid in full on or before the due date thereof, then Tenant shall, upon demand, at Landlord's election pay interest on the unpaid balance at the lesser of the following rates (the "**Interest Rate**"): (a) the prime rate of interest as published by *The Wall Street Journal* from time to time, plus four percent (4%) per annum, with each change in such prime rate being effective on the date such change is published, or (b) the highest rate permitted by applicable law.

21.10. Binding Effect. This Lease shall be binding upon, and inure to the benefit of the parties hereto, their heirs, successors, assigns, executors and administrators. However, nothing in this Section shall be deemed to amend the provisions of Section 10 on assignment and subletting. If Tenant comprises more than one person or entity, then all such persons and entities shall be jointly and severally liable for the full and prompt performance of all obligations, indemnities and agreements to be performed or observed by Tenant under and pursuant to this Lease, including but not limited to the payment of Rent and any and all other sums required to be paid by Tenant hereunder when due. This Lease may be executed in any number of counterparts, each of which shall be an original, but all of which together shall constitute one and the same instrument.

21.11. Charges and Fees. If Tenant requests from Landlord a "Requested Approval" (as defined below) and Landlord is willing to provide such Requested Approval, then if required by Landlord in its discretion, Tenant shall, at Landlord's option, either (A) pay to Landlord the fee set by Landlord for processing, negotiating and providing such Requested Approval, or (B) reimburse to Landlord the fees and costs paid by Landlord to its attorneys for the review, negotiation and preparation and/or modification of the Requested Approval and any additional documents or agreements Landlord may require in connection with such Requested Approval. If requested by Tenant, Landlord shall notify Tenant of the amount of the fee, if any, set by Landlord for processing, negotiating and providing such Requested Approval. Tenant shall pay such fee set by Landlord or such attorneys' fees and costs, as the case may be, within thirty (30) days after the submission to Tenant of an invoice for the same; provided, however, Landlord may in its discretion, require that any fee set by Landlord be paid prior to the granting of such Requested Approval. As used in this Section a "**Requested Approval**" shall mean (a) any consent, approval or waiver requested by Tenant with respect to (i) any permitted or prohibited use of the Premises, (ii) alterations and improvements to the Premises, (iii) any subletting or assignment, or (iv) any other change in the terms, conditions or provisions of this Lease or any other matter under this Lease, and (b) any estoppel certificate, lien waiver or other certificate or agreement requested by Tenant, with such modifications to such consent, approval, waiver, certificate or other agreement as are required by Landlord. If Tenant is required pursuant to the terms of this Lease to provide any certificate, statement or other information and Tenant fails to provide such certificate, statement or other information within the time period required under this Lease, then in addition to any other rights or remedies that Landlord may have under this Lease with respect to such failure, then if required by Landlord in its discretion, Tenant shall pay to Landlord an administrative processing fee in the amount of \$100 (subject to adjustment from time to time by Landlord in its reasonable discretion and after delivery of written notice of such adjustment to Tenant) for each notice subsequent to the first notice sent to Tenant requesting such certificate, statement or other information, which fee shall be paid to Landlord within ten (10) days after invoiced to Tenant. If a specific time period is not provided, then the time period for delivering a certificate, statement and other information that is to be provided on request or demand shall be ten (10) days after request or demand.

21.12. Governing Law. This Lease shall be governed by the laws of the state where the Building is located.

21.13. Regulatory Matters. (a) Landlord and Tenant enter into this Lease with the intent of conducting their relationship and implementing the agreements contained herein in full compliance with applicable federal, state and local law, including without limitation, the Medicare/Medicaid Anti-Kickback statute and regulations, as amended (the "**Anti-Kickback Law**"), and Section 1877 of the Social Security Act, as amended and the regulations promulgated thereunder (the "**Stark Law**"). Notwithstanding any unanticipated effect of any of the provisions of this Lease, neither party will intentionally conduct itself under the terms of this Lease in a manner that would constitute a violation of the Anti-Kickback Law or the Stark Law. Without limiting the generality of the foregoing, Landlord and Tenant expressly agree that nothing contained in this Lease shall require either party to refer any patients to the other, or to any affiliate or subsidiary of the other.

(b) If any legislation, regulation or government policy is passed or adopted, the effect of which would cause either party to be in violation of such laws due to the existence of any provision of this Lease, then Landlord and Tenant agree to negotiate in good faith for a period of ninety (90) days to modify the terms of this Lease to comply with applicable law. Should the parties hereto fail to agree upon modified terms to this Lease within this time, either Landlord or Tenant may immediately terminate this Agreement by giving written notice to the other party.

(c) Tenant represents and warrants to Landlord that Tenant (i) is not currently excluded, debarred or otherwise ineligible to participate in Medicare or any federal health care program under section 1128 and 1128A of the Social Security Act, as amended or as defined in 42 U.S.C. § 1320a-7b(f), as amended (the "**Federal Health Care Programs**"); (ii) has not been convicted of a criminal offense related to the provision of healthcare items or services but has not yet been excluded, debarred, or otherwise declared ineligible to participate in any Federal Health Care Program; and (iii) is not under investigation or otherwise aware of any circumstances which may result in Tenant being excluded from participation in any Federal Health Care Program. The foregoing representation shall be an ongoing representation and warranty during the Term of this Lease and Tenant shall immediately notify Landlord of any change in the status of the representation and warranty set forth in this Section. Landlord shall have the right to immediately terminate this Lease in the event the representation and warranty set forth in this Section is or becomes untrue at any time.

(d) For purposes of this Section of this Lease, "**Protected Health Information**", or "**PHI**", shall have the meaning defined by the Standards for Privacy of Individually Identifiable Health Information, 45 C.F.R. Part 160 and Subparts A and E of Part 164 (the "**Privacy Standards**"), as promulgated by the Department of Health and Human Services ("**HHS**") pursuant to the Administrative Simplification provisions of the Health Insurance Portability and Accountability Act of 1996 ("**HIPAA**"), as amended from time to time. Tenant agrees to reasonably safeguard PHI from any intentional or unintentional disclosure in violation of the Privacy Standards by implementing appropriate administrative, technical and physical safeguards to protect the privacy of PHI. Tenant further agrees to implement appropriate administrative, technical and physical safeguards to limit incidental disclosures of PHI, including disclosures to Landlord, its subcontractors and agents. The parties agree that neither the Landlord nor its contractors,

subcontractors or agents shall need access to, nor shall they use or disclose, any PHI of Tenant. However, in the event PHI is disclosed by Tenant or its agents to Landlord, its contractors, subcontractors or agents, regardless as to whether the disclosure is inadvertent or otherwise, Landlord agrees to take reasonable steps to maintain, and to require its contractors, subcontractors and agents to maintain, the privacy and confidentiality of such PHI. The parties agree that the foregoing does not create, and is not intended to create, a "Business Associate" relationship between the parties as that term is defined by the Privacy Standards.

(e) If the Stark Law applies to this Lease and there are any other contracts or agreements between Landlord and Tenant (or any "immediate family member" (as defined by the Stark Law) of Tenant), then Landlord shall include this Lease and such other agreements and contracts on Landlord's centrally maintained and updated master list of contracts. Such list of contracts is and shall be available for review by the Secretary of the U.S. Department of Health and Human Services upon request.

(f) Tenant represents and warrants to Landlord that (a) neither Tenant nor any person or entity that owns a five percent (5%) or greater equity interest in Tenant nor any of Tenant's officers, directors, members, general or limited partners (Tenant and such owners, officers, directors, members and partners shall be referred to collectively as the "Tenant Owner") is a "Blocked Party" (as defined below); (b) Tenant is not controlled by, or acting, directly or indirectly, for or on behalf of, any Blocked Party; and (c) Tenant has not instigated, negotiated, facilitated, executed or otherwise engaged in this Lease, directly or indirectly, for or on behalf of any Blocked Party. The foregoing representation shall be an ongoing representation and warranty during the Term of this Lease and Tenant shall immediately notify Landlord of any change in the status of the representation and warranty set forth in this Section. Landlord shall have the right to immediately terminate this Lease in the event the representation and warranty set forth in this Section is or becomes untrue at any time. As used herein "Blocked Party" shall mean any party or nation that (a) is listed on the Specially Designated Nationals and Blocked Persons List maintained by the Office of Foreign Asset Control, Department of the U.S. Treasury ("OFAC") pursuant to Executive Order No. 13224, 66 Fed. Reg. 49079 (Sept. 25, 2001) or other similar requirements contained in the rules and regulations of OFAC (the "Order") or in any enabling legislation or other Executive Orders in respect thereof (the Order and such other rules, regulations, legislation, or orders are collectively called the "Orders") or on any other list of terrorists or terrorist organizations maintained pursuant to any of the rules and regulations of OFAC or pursuant to any other applicable Orders (such lists are collectively referred to as the "Lists"), all as amended from time to time; or (b) has been determined by competent authority to be subject to the prohibitions contained in the Orders.

~~21.14. Landlord's Relocation Option. Subject to the terms and conditions set forth in this subsection, upon not less than ninety (90) days prior written notice to Tenant, Landlord shall have the right to relocate Tenant to other space designated by Landlord within the Building (the "Relocation Space"), provided that: (i) the floor area of such Relocation Space is not materially less than the floor area of the Premises; (ii) the tenant finishes in such Relocation Space are comparable to the tenant finishes in the Premises; (iii) the Base Rent for the Relocation Space is not more than the Base Rent for the Premises; (iv) such relocation shall be performed on a weekend so as to minimize any interruption to Tenant's business; and (v) Landlord shall reimburse Tenant for the costs of such relocation, including, without limitation, moving costs, installation of telecommunication and computer lines, and printing costs for new stationary. Reimbursement pursuant to clause (v) above shall be made to Tenant in the form of a rent credit which shall be applied towards the first month's rent due for the Relocation Space and will be based upon invoice(s) presented to Landlord itemizing the costs incurred and the services(s) rendered. Landlord and Tenant shall enter into a new lease for the Relocation Space (the "Relocation Space Lease"), effective as of the "Relocation Date" (as defined below in this subsection). The Relocation Space Lease shall be on Landlord's then current lease forms, shall set forth the base rental rate for the Relocation Space (the "Relocation Space Base Rent") and shall include such additional terms as Landlord and Tenant mutually agree. The Relocation Space Base Rent shall be an amount equal to the fair market rental value of the Relocation Space, on an annual basis. Such fair market rental value shall be determined by Landlord based on a survey of rental rates being charged in the market area which encompasses the Building for space comparable to the Relocation Space (taking into account the quality, age, floor level, quality of tenant improvements provided and other relevant factors) and assuming lease terms which allocate responsibility for taxes, insurance and other costs of operating, maintaining and repairing the building, the common areas and the Relocation Space in the same manner as this Lease. The effective date (the "Relocation Date") of any relocation and of any amendment changing the Premises from the Existing Space to the Relocation Space shall be the date Tenant physically relocates from the Existing Space to the Relocation Space.~~

21.15. Building Closure or Demolition. Tenant acknowledges and agrees that Landlord shall have the right (but not the obligation) to close or demolish the Building at any time during the term of this Lease. If Landlord decides to close or demolish the Building, then Landlord may terminate this Lease by giving Tenant not less than 180 days' prior written notice of termination. If Landlord delivers such notice of termination, then this Lease shall terminate upon the later of the following (the "Closure Termination Date"): (i) the date of termination set forth in such notice, (ii) the 180th day after the date Tenant receives such notice of termination from Landlord, or (iii) such other date as may be agreed upon in writing by Landlord and Tenant. In the event of any such termination of this Lease, Tenant shall vacate and surrender the Premises to Landlord on or before the Closure Termination Date. Notwithstanding anything to the contrary set forth herein, (x) no exercise of the foregoing termination option shall extend the term of this Lease and (y) if following the One Year Extension Termination Date, Tenant has not vacated and surrendered the Premises in accordance with Section 16.1(a) of this Lease, then this Lease shall not terminate, but instead shall continue as an Unauthorized Holdover subject to Section 16.1(b). The parties agree that in the event of any such termination, they shall not enter into a new agreement for the lease or occupancy of the Premises by Tenant at any time prior to one year after the Commencement Date. Upon termination as provided above, both parties shall be released of all obligations and liabilities arising under the Lease following the effective date of termination; provided that the parties shall remain liable under the provisions of the preceding sentence and for all obligations under the Lease that have accrued prior to such termination or are otherwise intended to survive termination of this Lease. Upon termination as provided above, both parties shall be released of all obligations and liabilities arising under this Lease following the effective date of termination; provided that the parties shall remain liable for all obligations under this Lease that have accrued prior to such termination or are otherwise intended to survive termination of this Lease.

21.16. Submission of Lease. Submission of this Lease to Tenant does not constitute an offer to lease; this Lease shall become effective only upon execution and delivery thereof by Landlord and Tenant.

21.17. No Smoking. Tenant and its employees, representatives, contractors or invitees shall not smoke within the Building, in any common areas (inside or outside), or anywhere on the Hospital campus, or throw cigar or cigarette butts or other substances or litter of any kind in or about the Building, the common areas or the Hospital campus, except in receptacles for that purpose.

21.18. Radon Gas. (Applicable in Florida only) Radon is a naturally occurring radioactive gas that, when it has accumulated in a building in sufficient quantities, may present health risks to persons who are exposed to it over time. Levels of radon that exceed federal and state guidelines have been found in buildings in Florida. Additional information regarding radon and radon testing may be obtained from the local county public health unit.

## SECTION 22. ADDENDA

The following Addenda and/or Riders are attached to this Lease and made a part hereof: Addendum A, Rules and Regulations; Addendum B, Guaranty; First Amendment.

*[signatures on next page]*



**IN WITNESS WHEREOF**, the parties have duly executed this Lease the day and year first above written.

WITNESS  
As to Tenant:

\_\_\_\_\_  
(Witness Signature)  
\_\_\_\_\_  
(Witness Printed Name)  
\_\_\_\_\_  
(Witness Signature)  
\_\_\_\_\_  
(Witness Printed Name)

**TENANT:**

**Montgomery County Hospital District**  
By: \_\_\_\_\_  
Name: Randy E. Johnson  
Title: Chief Executive Officer  
Date: \_\_\_\_\_  
**[Date must be inserted at time of execution]**

WITNESS  
As to Landlord:

\_\_\_\_\_  
(Witness Signature)  
\_\_\_\_\_  
(Witness Printed Name)  
\_\_\_\_\_  
(Witness Signature)  
\_\_\_\_\_  
(Witness Printed Name)

**LANDLORD:**

**CHCA Conroe, L.P. d/b/a Conroe Regional Medical Center**  
By: Conroe Hospital Corporation  
Its: General Partner  
By: \_\_\_\_\_  
(Signature)  
Name: Matt Davis  
Title: Chief Executive Officer  
Date: \_\_\_\_\_  
**[Date must be inserted at time of execution]**

**ADDENDUM "A" TO MEDICAL OFFICE BUILDING LEASE  
RULES AND REGULATIONS**

**1. CONDUCT**

Tenant shall not conduct its practice or business, or advertise such business, profession or activities of Tenant conducted in the Premises in any manner which violates local, state or federal laws or regulations.

**2. HALLWAYS AND STAIRWAYS**

Tenant shall not obstruct or use for storage, or for any purpose other than ingress and egress, the sidewalks, entrance, passages, courts, corridors, vestibules, halls, elevators and stairways of the Building.

**3. NUISANCES**

Tenant shall not make or permit any noise, odor or act that is objectionable to other occupants of the Building to emanate from the Premises and shall not create or maintain a nuisance thereon.

**4. MUSICAL INSTRUMENTS, ETC.**

Tenant shall not install or operate any phonograph, musical instrument, radio receiver or similar device in the Building in such manner as to disturb or annoy other tenants of the Building or the neighborhood. Tenant shall not install any antennae, aerial wires or other equipment outside the Building without the prior written approval of Landlord.

**5. LOCKS**

With the exception of Tenant's pharmaceuticals locker or storage facility, no additional locks or bolts of any kind shall be placed upon any of the doors or windows by Tenant, nor shall any changes be made in existing locks or the mechanism thereof. Tenant must upon the termination of its tenancy restore to Landlord all keys to the Premises and toilet rooms either furnished to or otherwise procured by Tenant, and in the event of loss of any keys so furnished, Tenant shall pay to Landlord the cost thereof.

**6. OBSTRUCTING LIGHT, DAMAGE**

The sash doors, sashes window glass doors, lights and skylights that reflect or admit light into the halls or other places of the Building shall not be covered or obstructed. The toilets and urinals shall not be used for any purpose other than those for which they were intended and constructed, and no rubbish, newspapers or other substance of any kind shall be thrown into them. Waste and excessive or unusual use of water shall not be allowed. Tenant shall not mark, drive nails, screw or drill into, paint, nor in any way deface the walls, ceilings, partitions, floors, wood, stone or iron work. The expense of any breakage, stoppage or damage resulting from a violation of this rule by Tenant shall be borne by Tenant. Tenant shall be permitted to hang pictures on office walls, but it must be done in a workmanlike manner and in such a way as not to damage or deface such walls.

**7. WIRING**

Electrical wiring of every kind shall be introduced and connected only as directed by Landlord, and no boring nor cutting of wires will be allowed except with the consent of Landlord. The location of the telephone, call boxes, etc., shall be subject to the approval of Landlord.

**8. EQUIPMENT, MOVING, FURNITURE, ETC.**

Landlord shall approve the weight, size and position of all fixtures, equipment and other property brought into the Building, and the times of moving which must be done under the supervision of Landlord. Landlord will not be responsible for any loss of or damage to any such equipment or property from any cause, and all damage done in the Building by moving or maintaining any such property shall be repaired at the expense of Tenant. All equipment shall be installed as required by law, and in accordance with and subject to written approval received on written application of Tenant.

**9. REQUIREMENTS OF TENANT**

The requirements of Tenant will be attended to only upon application at the office of Landlord or its Property Manager. Employees of Landlord or its Property Manager shall not perform any work nor do anything outside their regular duties unless under special instructions from Landlord or its Property Manager. No such employees shall admit any person, Tenant or otherwise, to any other office without instruction from the office of Landlord or its Property Manager. All janitorial services personnel, guards or any outside contractors employed by Tenant shall be subject to the regulations and control of Landlord, but shall not act as an agent or servant of Landlord.

**10. MEDICAL AND HAZARDOUS WASTES**

Tenant shall comply with all policies established from time to time by Landlord regarding the storage and disposal of hazardous substances, wastes and materials, and medical, special or infectious wastes. Tenant shall not dispose or flush down any drains any corrosive chemicals that might cause any damage to the Building or Premises plumbing.

**11. ACCESS TO BUILDING**

Any person entering or leaving the Building may be questioned by Building security regarding his/her business in the Building and may be required to sign in and out. Anyone who fails to provide a satisfactory reason for being in the Building may be excluded.

**12. VEHICLES, ANIMALS, REFUSE**

Tenant shall not allow anything to be placed on the outside window ledges of the Premises or to be thrown out of the windows of the Building. No bicycle or other vehicle, and no animal (other than seeing eye dogs) shall be brought into the offices, halls, corridors, elevators or any other parts of the Building by Tenant or the agents, employees or invitees of Tenant, and Tenant shall not place or permit to be placed any obstruction or refuse in any public part of the Building.

**13. EQUIPMENT DEFECTS**

Tenant shall give Landlord prompt notice of any accidents to or defects in the water pipes, gas pipes, electric lights and fixtures, heating apparatus, or any other service equipment.

**14. PARKING**

Unless otherwise specified by Landlord, Tenant and its employees may park automobiles only in spaces designated by Landlord for such purpose and shall in no event park in spaces reserved for public parking. Tenant agrees that Landlord assumes no responsibility of any kind whatsoever in reference to such automobile parking area or the use thereof by Tenant or its agents or employees.

**15. CONSERVATION AND SECURITY**

Tenant will see that all windows and doors are securely locked, and that all faucets and electric light switches are turned off before leaving the Building.

**16. SIGNAGE**

Tenant shall not place any sign upon the Premises or the Building without Landlord's prior written consent.

ADDENDUM "B" TO MEDICAL OFFICE BUILDING LEASE

GUARANTY

~~As a material part of the consideration inducing Landlord to execute this Lease with Tenant, the undersigned, being one or more of the shareholders, members, partners or owners, as the case may be, of Tenant (who are collectively hereinafter referred to as the "Guarantors"), join in the execution of this Lease and jointly and severally, do hereby unconditionally guarantee the full performance by Tenant of all obligations, indemnities and agreements to be paid, performed or observed by Tenant under and pursuant to this Lease, including but not limited to the payment of Rent and any and all other sums required to be paid by Tenant hereunder when due. The Guarantors further hereby give and grant to Landlord the rights, power and authority, without notice to or approval of any of them and without in any way prejudicing, impairing or affecting any of the Guarantors' liability hereunder, to alter, extend or otherwise modify this Lease to the extent which may be agreed upon by Landlord and Tenant; to forbear or delay enforcing the payment of Rent or other sums due under the Lease or enforcing any other obligations of Tenant under the Lease; to release any other person liable for Tenant's obligations under the Lease or any other collateral Landlord may hold for the obligations of Tenant under the Lease; to proceed directly against the Guarantors or any of them on this Guaranty whether or not action is brought against Tenant and whether or not Tenant is joined in any such action, without resort to any security which may be held by Landlord, and without first having exhausted the remedies it may have against Tenant.~~

~~The Guarantors hereby waive demand and/or notice of any kind including, but not limited to, notice of default or breach on the part of Tenant of any of the provisions of this Lease or notice of the existence, creation or incurring of any new, different, or additional obligation as aforesaid.~~

~~This Guaranty is and shall be construed to be an irrevocable, absolute, unlimited and continuing guaranty of payment and performance, and the liability of each Guarantor hereunder and Landlord's right to pursue each Guarantor shall not be affected, delayed, limited, impaired or discharged, in whole or in part, by reason of any extension or discharge that may be granted to the Tenant, whether in proceedings under the Bankruptcy Code or any amendments thereof, or under any other state or other federal statutes, or otherwise. Each Guarantor expressly waives the benefits of any extension or discharge granted to Tenant or to any other Guarantor. This Guaranty shall survive notwithstanding the expiration or termination of the Lease and this Guaranty shall survive with respect to any sums previously received from Tenant or from any Guarantor that Landlord may be required to repay in any proceeding described in this paragraph.~~

~~Each Guarantor further agrees to pay Landlord upon demand reasonable attorneys' fees and all costs and other expenses incurred by it in collecting or compromising any obligation hereby guaranteed, or in enforcing this Guaranty against the Guarantors.~~

~~The Landlord shall have the right, without affecting any Guarantor's obligations hereunder, and without demand or notice, to collect first from the Tenant, and to exercise its rights of setoff against any asset of the Tenant, and to otherwise pursue and collect from the Tenant any other indebtedness of the Tenant to the Landlord not covered by this Guaranty, and any sums received from the Tenant, whether by voluntary payment, offset, or collection efforts, may be applied by the Landlord as it sees fit, including the application of all such amounts to other debts not guaranteed by the Guarantors. Subrogation rights or any other rights of any kind of any Guarantor against the Tenant, if any, shall not become available until all indebtedness and obligations of the Tenant to the Landlord are paid in full. This Guaranty shall survive the expiration or termination of the Lease to the extent the obligations of the Tenant thereunder likewise survive.~~

GUARANTOR(S):

None Required

(Signature)

EXHIBIT A-1

Location of the Building or Description of the Land upon which the Building is Located

Parcel Information

Legal Description: S589900 - Hospital District A & B, BLOCK 1, RES A, ACRES 2.792

Neighborhood: 80000.C( CONROE PROPER )

Acreage: 2.792

Cross Reference: 5899-00-00100

Undivided Interest:

Exemption Codes:

Entity Codes: CCO (City Of Conroe)  
GMO (Montgomery Crity)  
HMH (Mont Co Hospital)  
JNH (Lone Star Collage)  
SCO (Conroe ISD)

Deed Type: Spcl W/deed

Deed Book:

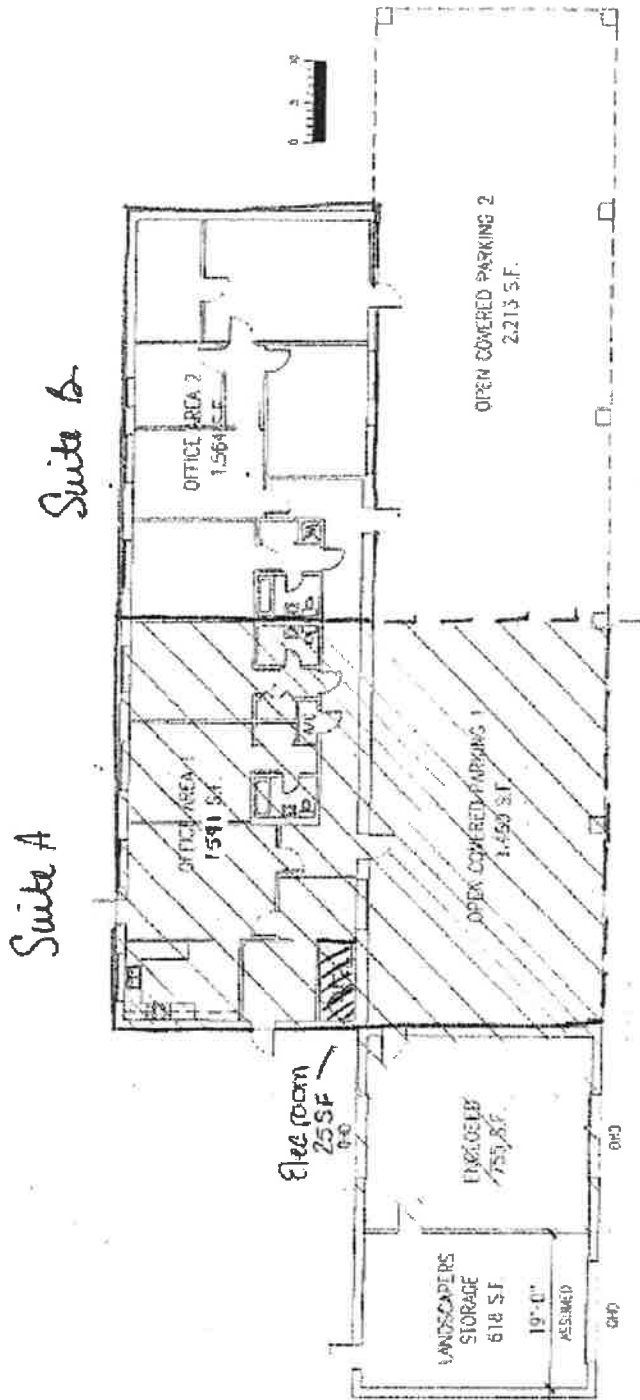
Deed Page: 2012040296

Map Page: CITY 39

Links:

EXHIBIT A-2

Floor Plan or Other Specific Description of Premises



301 GEORGE STRAKE ROAD  
CONROE, TEXAS

SCHEME: AS-BUILT/AREA CALCULATIONS  
N.R.A.: TOTAL BUILDING AREA: 8,176 S.F. (UNDER ROOF)  
06/20/2012

HarryGende|Architects

**EXHIBIT B**

**COMMENCEMENT DATE CERTIFICATE**

The undersigned Landlord and Tenant acknowledge and agree that pursuant to the terms of that certain Medical Office Building Lease, dated as of \_\_\_\_\_, 20\_\_\_\_ (the "Lease"), whereby Landlord leased to Tenant premises consisting of approximately 3,001 square feet and known as Suite No. A in the building located at 301 George Strake Blvd., Conroe, Texas 77304, the "Commencement Date" of said Lease is and shall be \_\_\_\_\_, 20\_\_\_\_, and the Expiration Date of the initial Term of said Lease is and shall be \_\_\_\_\_, 20\_\_\_\_. In the event of a conflict between the terms of this Certificate and the terms of the Lease, the terms of this Certificate shall control.

WITNESS  
As to Tenant:

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

**TENANT:**

**Montgomery County Hospital District**

By: \_\_\_\_\_

Name: Randy E. Johnson

Title: Chief Executive Officer

Date: \_\_\_\_\_

WITNESS  
As to Guarantor:

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

**LANDLORD:**

**CHCA Conroe, L.P. d/b/a Conroe Regional Medical Center**

By: Conroe Hospital Corporation

Its: General Partner

By: \_\_\_\_\_  
(Signature)

Name: Matt Davis

Title: Chief Executive Officer

Date: \_\_\_\_\_

WITNESS  
As to Guarantor:

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

**GUARANTOR:**

By: \_\_\_\_\_  
(Signature)

Name: Randy E. Johnson

Date: \_\_\_\_\_

## FIRST AMENDMENT TO MEDICAL OFFICE BUILDING LEASE

THIS FIRST AMENDMENT TO MEDICAL OFFICE BUILDING LEASE (this "Amendment") is made as of \_\_\_\_\_, 2017 (the "Date of this Amendment"), by and between CHCA Conroe, L.P. d/b/a Conroe Regional Medical Center, ("Landlord") and Montgomery County Hospital District ("Tenant"), under the following circumstances:

Landlord and Tenant are about to enter into that certain Medical Office Building Lease, dated as of \_\_\_\_\_, 2017 (the "Lease"), whereby Landlord will lease to Tenant premises consisting of approximately 3,001 square feet and known as Suite No. A (the "Premises") on the first (1) floor of the building located at 301 George Strake Blvd., Conroe, Texas 77304; and

In order to induce Tenant to execute the Lease, Landlord and Tenant are executing this Amendment in order to modify certain terms of the Lease.

NOW THEREFORE, in consideration of the premises and the agreements and covenants contained herein, Landlord and Tenant agree that the Lease is amended and modified as follows:

### A. Amendments

1. The Lease is hereby amended by replacing all references to "rentable square feet" in the paragraph immediately preceding Section 1 and in Section 2 and Section 3 of the Lease with "usable square feet" and by replacing all references to "r.s.f." in Schedule A and Schedule B of the Lease with "u.s.f."
2. Section 4. Section 4 of the Lease is amended as follows:
  - (a) Replace the first sentence of Section 4.1(a) with the following:

Tenant shall use and occupy the Premises as a twenty-four hour ambulance operation with office business, administrative and dispatch office, and temporary quarters for employees of Tenant and for no other purpose whatsoever. In no event shall Tenant allow patients, customers, or any other invitees to enter the Premises.
  - (b) Delete in their entirety Sections 4.1(b) and (c) and Sections 4.2, 4.3 and 4.4.
3. Section 5.1. The first sentence of Section 5.1 is amended by replacing clause (b) thereof with the following:
  - (b) If the Building is equipped with a central heating and air-conditioning system that serves the rentable areas of the Building, heat and air-conditioning as required for Tenant's comfortable use and occupancy of the Premises 24 hours a day, seven days a week;
4. Section 20. The Lease is amended by deleting Section 20 in its entirety.
5. The Lease is hereby amended by adding the following Section 23 thereto:

### SECTION 23. OPTION TO TERMINATE

So long as Tenant is not in default under the terms of this Lease, then subject to the terms of this Section, Tenant may terminate this Lease at any time by giving Landlord not less than ninety (90) days prior written notice of termination. ~~Within thirty (30) days after Landlord's receipt of such notice of termination, Landlord shall notify Tenant in writing of the amount of the cancellation fee (the "Cancellation Fee") that Tenant shall be required to pay in consideration for the termination of this Lease. The Cancellation Fee shall be the sum of (A) the amount determined by Landlord in its reasonable judgment to be the amount that is commercially reasonable under the circumstances existing at the time Tenant exercises its option to terminate this Lease, plus (B) the unamortized portion of the Tenant Improvements Allowance or any other tenant finish allowance provided by Landlord in connection with this Lease remaining as of the effective date of termination (said amortization to be calculated on a straight-line basis over the Term). Tenant's payment of the Cancellation Fee, if any, shall be a condition precedent to the termination of this Lease under this Section. If such notice of termination shall be duly given and Tenant has paid the Cancellation Fee, then this Lease shall terminate upon the later of the following (the "Termination Date"): (i) the date of termination set forth in such notice, (ii) the 90th day after the date Landlord receives such notice of termination, or (iii) such other date as may be agreed upon in writing by Landlord and Tenant. Tenant shall surrender the Premises to Landlord in accordance with the provisions of Section 16.1(a) of this Lease on or before the Termination Date. Notwithstanding anything to the contrary set forth herein, (x) no exercise of the foregoing termination option shall extend the term of this Lease and (y) if following the Termination Date, Tenant has not vacated~~

~~In the event Tenant elects to terminate the Lease pursuant to this Section 23, Tenant shall pay Landlord an amount equal to the prorated cost of any agreed Tenant improvements or upgrades to the Premises borne by Landlord as a result of Tenant's occupancy of the Premises. In addition, Tenant shall pay to Landlord a termination fee equal to the unpaid rental amounts for the unexpired annual lease term.~~

and surrendered the Premises in accordance with Section 16.1(a) of this Lease, then this Lease shall not terminate, but instead shall continue as an Unauthorized Holdover subject to Section 16.1(b). The parties agree that in the event this Lease is terminated pursuant to this Section, they shall not enter into a new lease or agreement for the lease or occupancy of the Premises by Tenant at any time prior to one year after the Commencement Date. Upon termination as provided above, both parties shall be released of all obligations and liabilities arising under this Lease following the effective date of termination; provided that the parties shall remain liable under the provisions of the preceding sentence and for all obligations under this Lease that have accrued prior to such termination or are otherwise intended to survive termination of this Lease.

**B. Miscellaneous.**

1. Except as amended by this Amendment, the Lease is not otherwise amended, and the Lease is hereby ratified and confirmed and remains in full force and effect, as amended hereby. In the event of a conflict between the terms of this Amendment and the terms of the Lease, the terms of this Amendment shall control. This Amendment may be executed in any number of counterparts, each of which shall be an original, but all of which together shall constitute one and the same instrument. Defined terms used in this Amendment not defined herein shall have the meaning set forth in the Lease.

[signatures on following page]



**IN WITNESS WHEREOF**, the parties have duly executed this Amendment as of the day and year first above written.

WITNESS  
As to Tenant:

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

WITNESS  
As to Landlord:

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

\_\_\_\_\_  
(Witness Signature)

\_\_\_\_\_  
(Witness Printed Name)

**TENANT:**

**Montgomery County Hospital District**

By: \_\_\_\_\_

Name: Randy E. Johnson

Title: Chief Executive Officer

Date: \_\_\_\_\_

**LANDLORD:**

**CHCA Conroe, L.P. d/b/a Conroe Regional Medical Center**

By: Conroe Hospital Corporation

Its: General Partner

By: \_\_\_\_\_  
(Signature)

Name: Matt Davis

Title: Chief Executive Officer

Date: \_\_\_\_\_

# Agenda Item # 21



We Make a Difference!

**To:** Board of Directors

**From:** Ade Moronkeji, HCAP Manager

**Date:** August 22, 2017

**Re: HCAP Report**

---

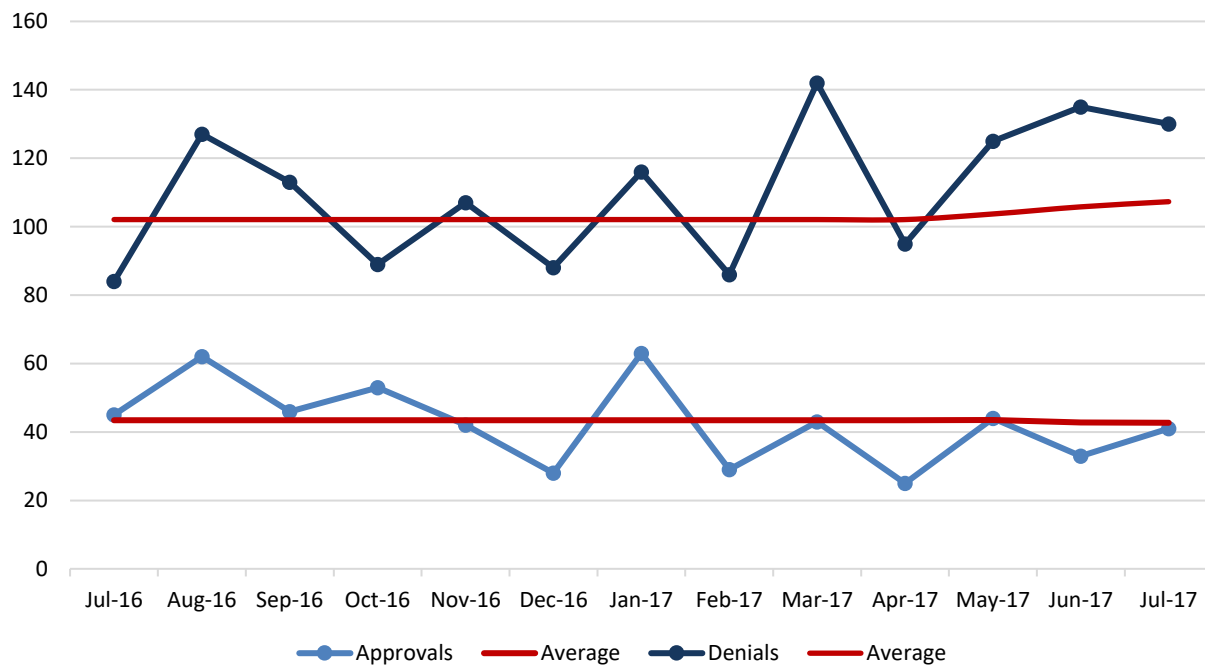
## HCAP Applications

We have received and processed a total of 2734 applications fiscal year to date. For this reporting month, we have a 43% denial rate. Denials are based on a number of factors:

- Eligible for another payer source (Medicare, Medicaid, Market Place, etc.)
- Above 133% of FPIL
- Failure to complete application/provide information

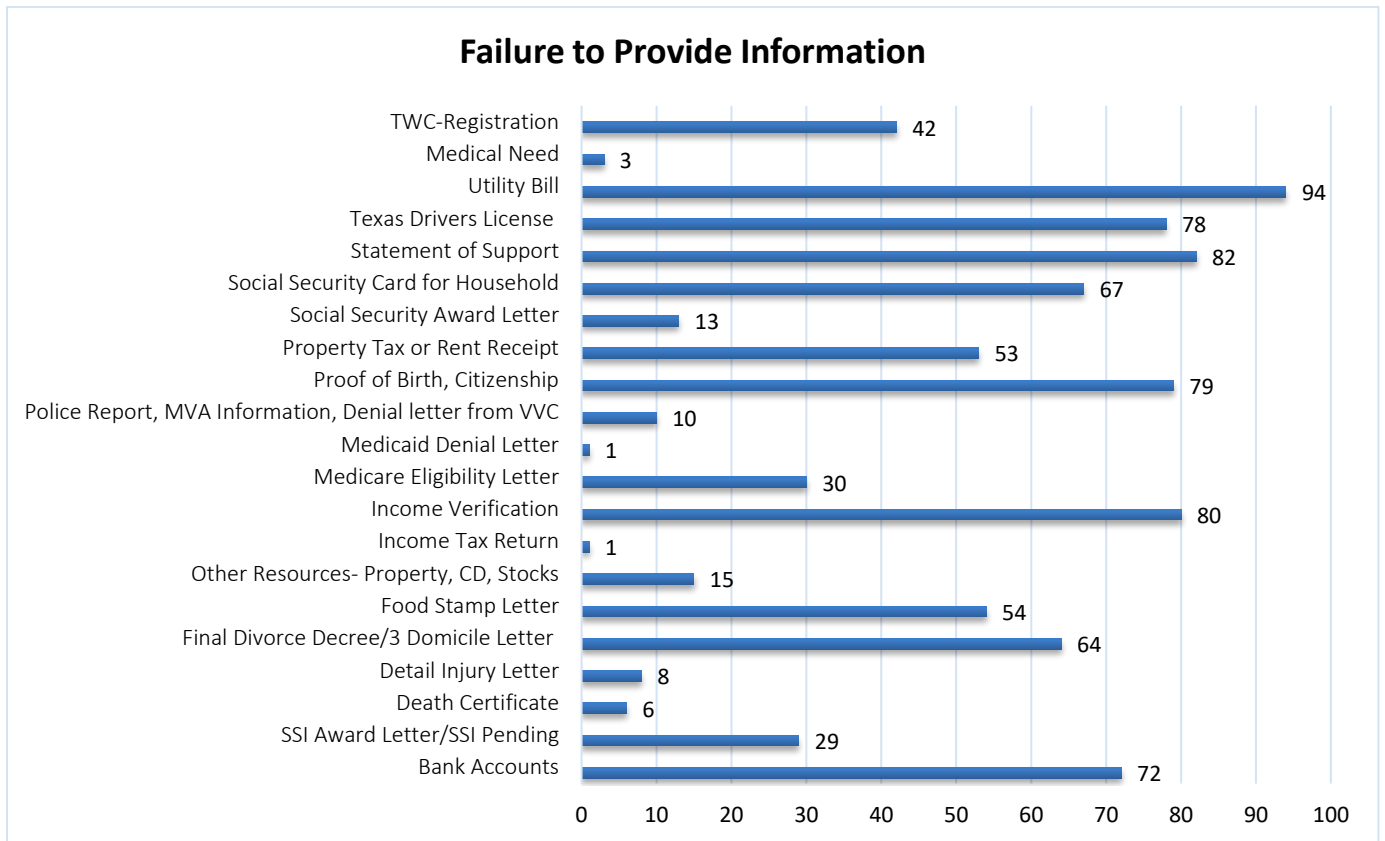
Month	Apps. Received	Apps. Approved	Pending Apps	Denials	
Jul - 17	300	41	129	130	43%
Jun - 17	284	33	116	135	48%
May - 17	288	44	119	125	43%
Apr - 17	241	25	121	95	39%
Mar-17	349	43	164	142	41%
Feb - 17	244	29	129	86	35%
Jan - 17	276	63	97	116	42%
Dec - 16	238	28	122	88	37%
Nov - 16	253	42	104	107	42%
Oct - 16	261	53	119	89	34%
Sep - 16	288	46	129	113	40%
Aug - 16	311	62	122	127	41%
Jul - 16	253	45	124	84	34%

### HCAP Approvals and Denials FY15 and FY16 Comparison

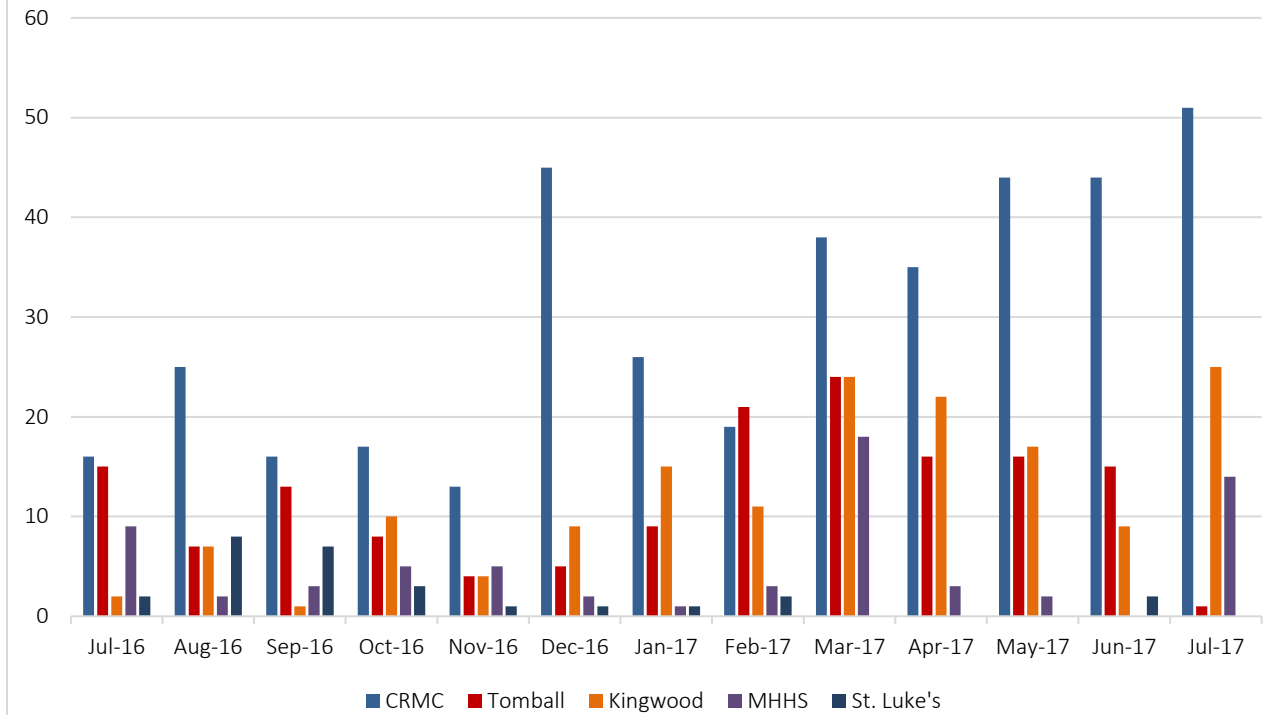


### **Failure to Provide Denial Analysis**

For the month of July, we recorded a total of 125 cases that were denied due to failure to provide additional information. Some of these cases carried over from previous months. The table below represents the breakdown of the documents that clients were unable to provide for eligibility determination.



## Number of Hospital Applications Received



## Status of Hospital Applications

	Approvals		Denials		Pending Cases		Scheduled Appointments	
	Count	Percentage	Count	Percentage	Count	Percentage	Count	Percentage
Jul - 17	0	0%	52	57%	37	41%	2	2%
Jun - 17	1	1%	40	57%	28	40%	1	1%
May - 17	0	0%	49	62%	29	38%	1	1%
Apr - 17	1	1%	41	54%	34	45%	0	0%
Mar - 17	0	0%	41	39.4%	63	60.6%	0	0%
Feb - 17	0	0%	25	44.6%	30	53.6%	1	1.8%
Jan - 17	0	0%	34	65.4%	18	34.6%	0	0%
Dec - 16	2	3.2%	32	51.6%	28	45.2%	0	0%
Nov - 16	1	3.7%	12	44.4%	12	44.4%	2	7.4%
Oct - 16	0	0%	25	58%	17	40%	1	2.3%
Sep - 16	0	0%	18	45%	22	55%	0	0%
Aug - 16	2	4.1%	26	53.1%	21	42.9%	0	0%
Jul - 16	0	0%	22	50%	22	50%	0	0%

## Census

Effective July 1, 2011, new applicants are required to be  $\leq$ 133% of FPIL to qualify for HCAP benefits

HCAP Clients as of July 31, 2017 = 388 versus July 31, 2016 = 520										
FPIL Range	0-21%		21-50%		50-100%		100-133%		Inmates	
FY 2017	263	68%	37	10%	72	19%	6	2%	10	3%
FY 2016	324	62%	50	10%	110	21%	19	4%	17	3%

Clients who have reached the Maximum Annual Benefits of \$60,000 or 30 inpatient days

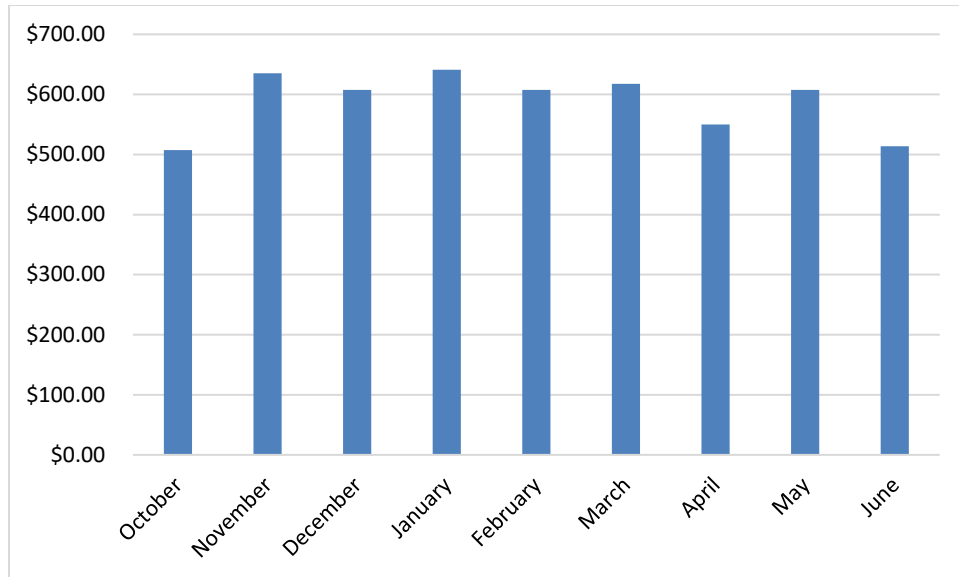
- a. FY 16/17 = 8
- b. FY 15/16 = 10
- c. FY 14/15 = 10

## Prescription Benefits Services:

Month	Applying Clients	Total Applications	Monthly Savings (AWP-16% + Dispensing Fee)
Jul - 17	36	48	\$71,354.11
Jun - 17	29	45	\$43,038.84
May - 17	28	43	\$15,827.83
Apr - 17	29	39	\$78,646.58
Mar-17	29	40	\$46,040.01
Feb-17	40	53	\$83,153.11
Jan-17	31	41	\$13,348.43
Dec-16	38	50	\$35,675.36
Nov-16	37	51	\$27,166.37
Oct-16	26	34	\$16,889.50
Sep-16	30	43	\$13,092.12
Aug-16	31	43	\$17,797.25
Jul-16	30	45	\$19,889.11

\*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine.

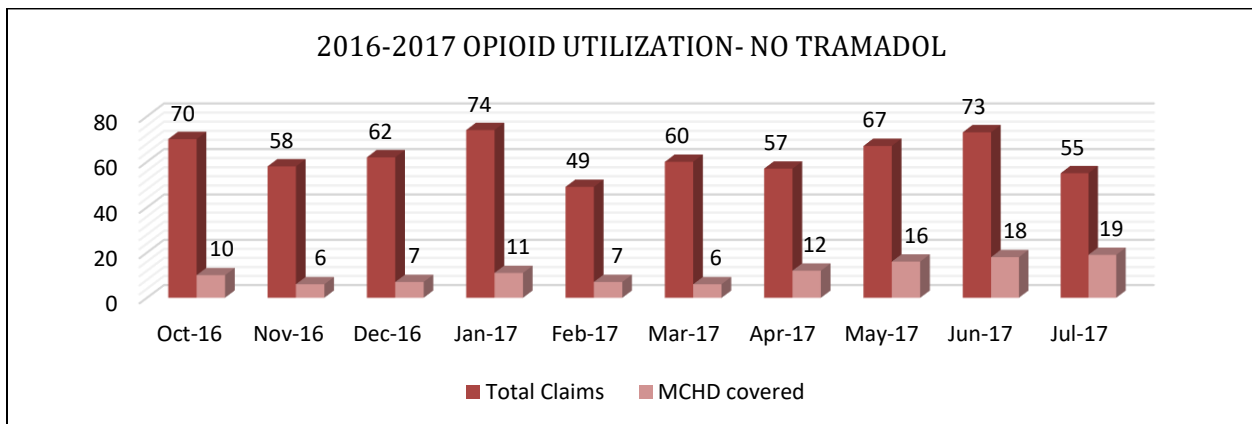
### Coast2Coast Prescription Card Year-to-Date Royalty



\*We have not received the revenue for July

### Opioid

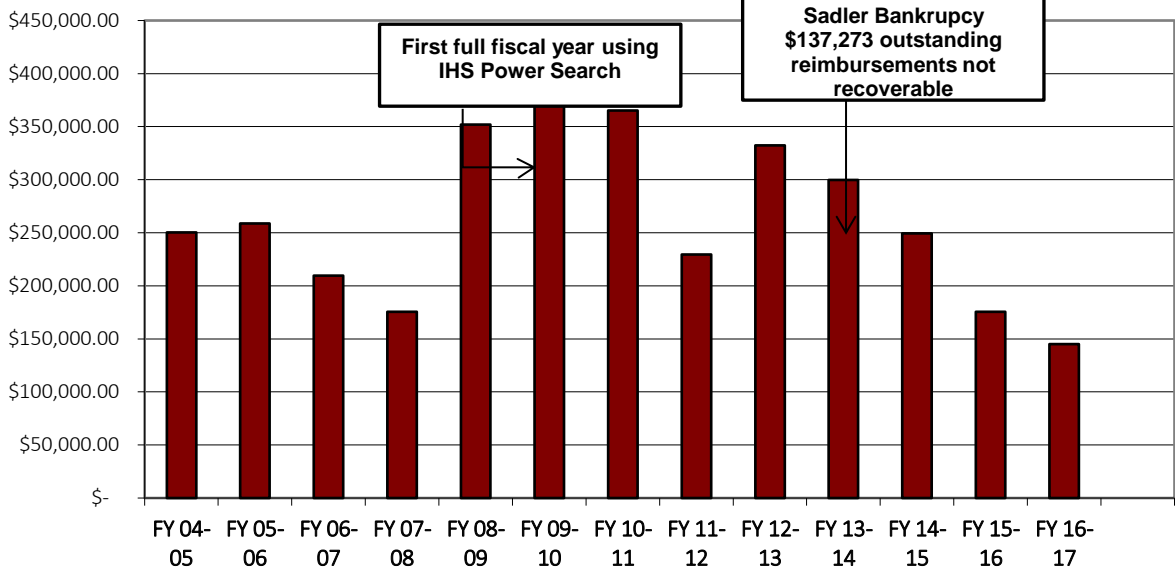
Out of the 85 opioid claims, 55 (64.71%) represented No Tramadol. Of these, only 19 (24.66%) were covered by MCHD. This is about the same as June for No Tramadol covered claims.



### Medicaid Reimbursement

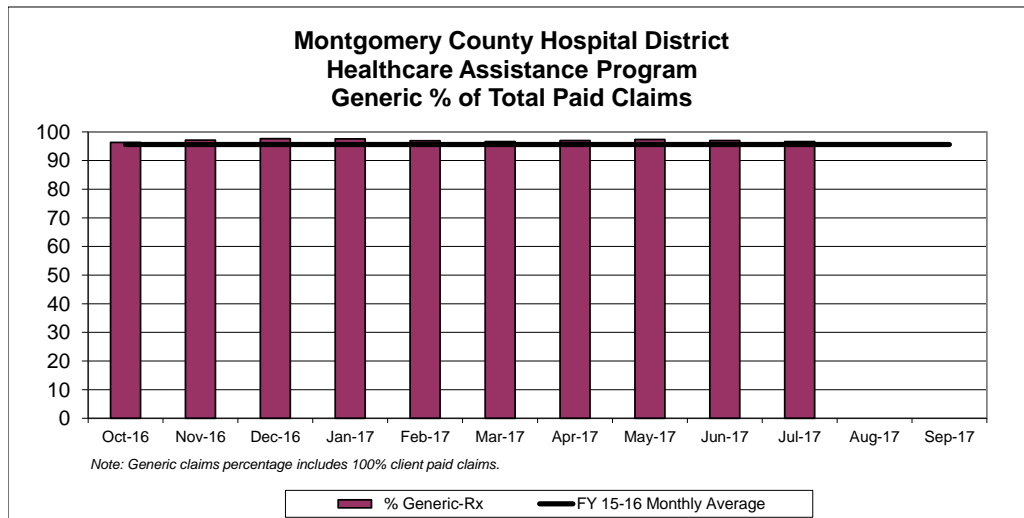
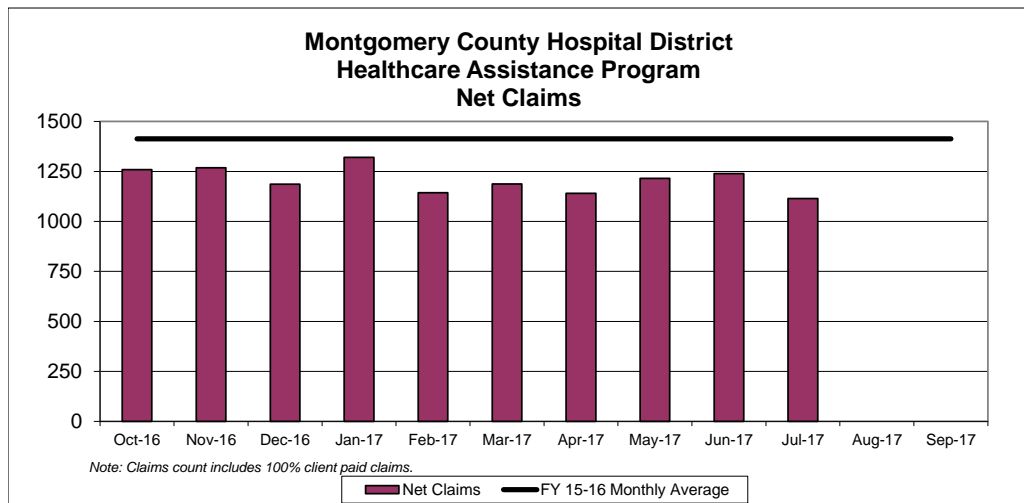
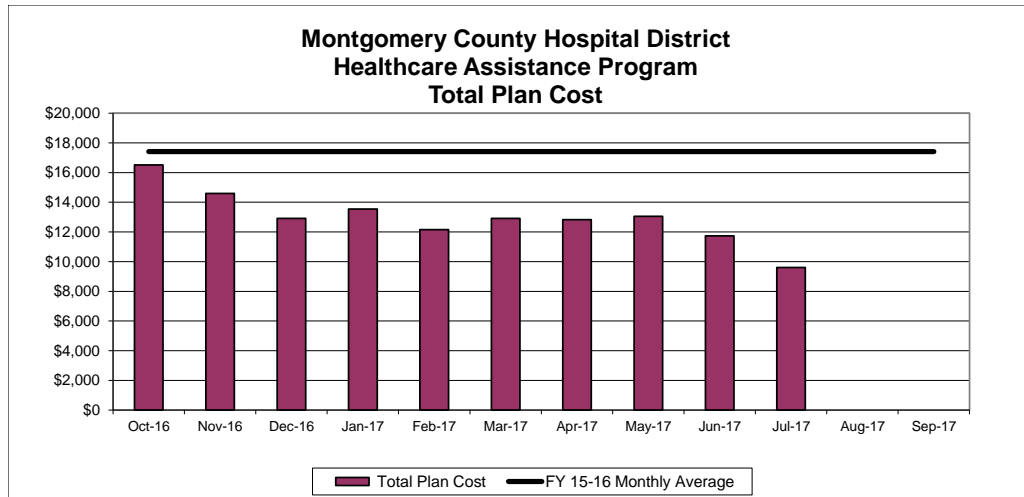
For FY 16-17 we have collected \$144,966.86 in Medicaid reimbursement. In July 4 clients were found to eligible for Medicaid and \$11,233.58 has been requested in reimbursement from the providers.

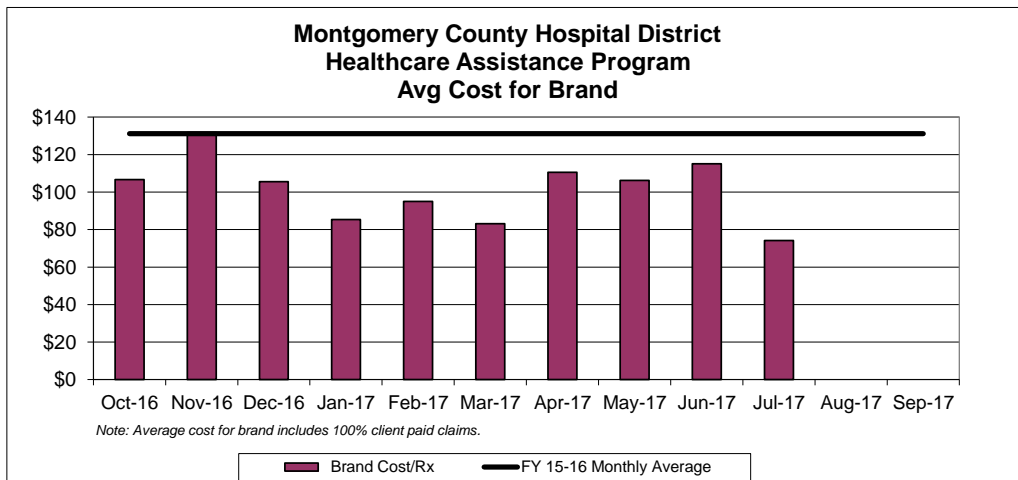
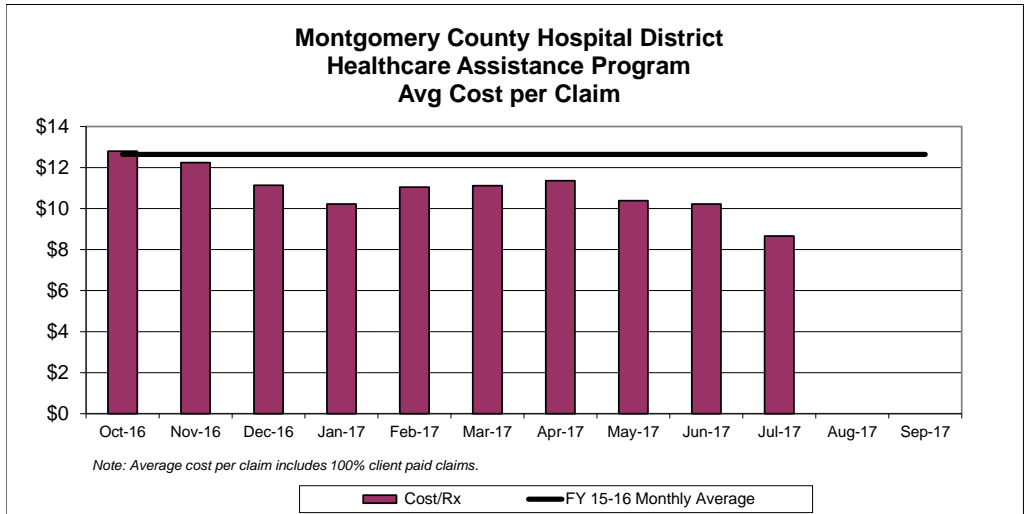
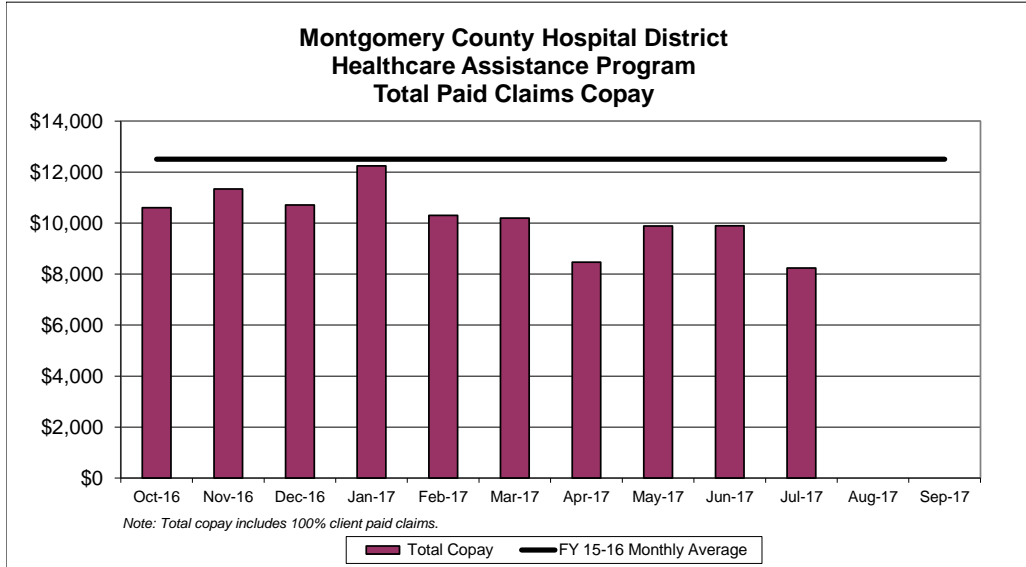
**Medicaid Reimbursement by Fiscal Year**



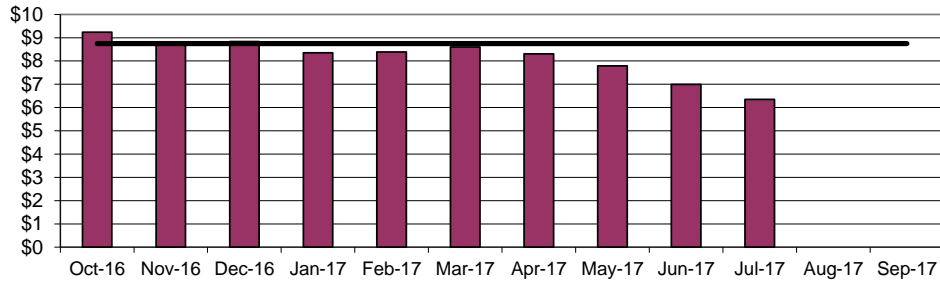


July was a notable month yielding desirable results. The “Total Plan Cost” was 26% lower than the average for the fiscal year. Although we had 125 less claims than June, this lower cost seems to be due primarily to a decrease in “ingredient costs” which affected all graphed components positively. Each graphed component generated record lows for the fiscal year except the “Generic % of Total Paid Claims” which was agreeably above average.





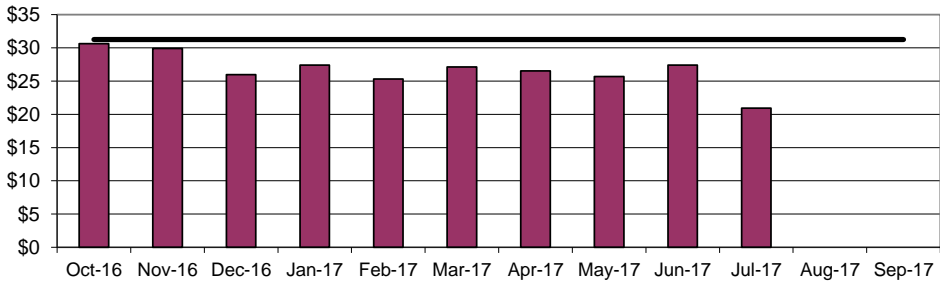
**Montgomery County Hospital District  
Healthcare Assistance Program  
Avg Cost for Generic**



*Note: Average cost for generic includes 100% client paid claims.*

Generic Cost/Rx    
  FY 15-16 Monthly Average

**Montgomery County Hospital District  
Healthcare Assistance Program  
Avg Per Member Per Month Cost**



*Note: Per member per month cost only includes MCHD paid claims.*

Cost/mem/month (PMPM)    
  FY 15-16 Monthly Average

120501 Montgomery Co IHCP-Retail

Type: ALL

	# of RXs	% of All RXs	Calculated Total Cost	Average Cost/RX	Avg Qty	Avg Days	---- Savings vs Submitted Amounts ----				---- Savings vs Full AWP Price ----			
							Requested	Amt Saved	Amt Saved per RX	Pct Saved	Full AWP	Amt Saved	Saved Per RX	Pct Saved
<i>Totals:</i>	1081	100%	\$14,173	\$13.11	51.7	26.4	\$14,758	\$585	\$0.54	3.96%	\$103,289	\$89,115	\$82.44	86.28%
<i>New RXs:</i>	587	54.30%	\$7,087	\$12.07	58.2	23.9	\$7,364	\$277	\$0.47	3.76%	\$56,407	\$49,320	\$84.02	87.44%
<i>Refill RXs:</i>	494	45.70%	\$7,086	\$14.34	43.9	29.4	\$7,394	\$308	\$0.62	4.17%	\$46,882	\$39,795	\$80.56	84.88%
<i>Generic RXs:</i>	1048	96.95%	\$11,064	\$10.56	51.6	26.6	\$11,128	\$64	\$0.06	0.58%	\$97,618	\$86,554	\$82.59	88.67%
<i>Brand Equiv RXs:</i>	3	0.28%	\$160	\$53.28	30.0	30.0	\$190	\$30	\$10.15	16.00%	\$198	\$38	\$12.79	19.36%
<i>Brand RXs:</i>	30	2.78%	\$2,950	\$98.32	55.7	21.2	\$3,440	\$490	\$16.34	13.51%	\$5,473	\$2,523	\$84.10	46.10%
<i>Maintenance RXs:</i>	784	72.53%	\$9,200	\$44.97	11.7	29.4	\$9,658	\$458	\$0.58	4.74%	\$75,482	\$66,283	\$84.54	87.81%
<i>Non-Maint RXs:</i>	297	27.47%	\$4,973	\$16.75	69.4	18.6	\$5,101	\$127	\$0.43	2.49%	\$27,806	\$22,833	\$76.88	82.11%

*Savings vs. Submitted Amounts* This section compares amounts requested by the pharmacy with amounts actually billed to the plan.  
*Savings vs. Full AWP Price* This section compares the full AWP price of the drug against the amount billed to the plan

Type indicate the network type of the pharmacy. Values are Retail, Mail, or All.  
 All dollar amounts are based of Drug cost only.  
 Brand Equiv RXs refers to brands drugs filled when a generic equivalent was available

**Note**

This report is based of invoice close dates.

120501 Montgomery Co IHCP-Retail																
RETAIL Montgomery Co IHCP-Retail																
Rank	Pharmacy Name	NABP	Brand RXs. Cnt	Brand RXs. Amount	Generic RXs. Cnt	Generic RXs. Amount	Brd Equiv. RXs. Cnt	Brd Equiv. RXs. Amount	Total Billed	Rx Count	Percent of Totals By RX	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	DAW C-II	DAW Ovrld
1	WALMART PHARMACY 10-	4567472	3	\$239.25	121	647.81	1	21.86	\$908.92	125	11.29	9.18	25.0	\$7.27	11	8
2	CVS PHARMACY	4536528	3	\$97.87	59	729.20	0	0.00	\$827.07	62	5.60	8.35	25.1	\$13.34	1	0
3	KROGER PHARMACY	4570037	1	\$740.24	11	29.28	0	0.00	\$769.52	12	1.08	7.77	29.2	\$64.13	0	0
4	WALMART PHARMACY 10-	4592300	2	\$87.02	144	597.90	0	0.00	\$684.92	146	13.19	6.91	27.8	\$4.69	4	2
5	KROGER PHARMACY	4522997	1	\$266.54	44	301.93	0	0.00	\$568.47	45	4.07	5.74	26.8	\$12.63	9	0
6	WALMART PHARMACY 10-	4517148	1	\$24.75	38	531.80	0	0.00	\$556.55	39	3.52	5.62	25.6	\$14.27	1	0
7	WALMART PHARMACY 10-	4528052	2	\$260.96	18	255.10	0	0.00	\$516.06	20	1.81	5.21	30.1	\$25.80	0	0
8	KROGER PHARMACY	4523064	2	\$0.00	69	454.54	0	0.00	\$454.54	71	6.41	4.59	24.2	\$6.40	1	0
9	KROGER PHARMACY	4532241	0	\$0.00	8	419.52	0	0.00	\$419.52	8	0.72	4.23	22.8	\$52.44	0	0
10	KROGER PHARMACY #138	4569527	1	\$0.00	55	414.50	0	0.00	\$414.50	56	5.06	4.18	26.6	\$7.40	2	0
11	WALMART PHARMACY 10-	4540870	2	\$308.75	29	101.78	0	0.00	\$410.53	31	2.80	4.14	24.5	\$13.24	1	0
12	LONE STAR FAMILY HEALTH	4534219	5	\$175.00	91	221.92	0	0.00	\$396.92	96	8.67	4.01	25.4	\$4.13	0	0
13	WALMART PHARMACY 10-	4565113	0	\$0.00	37	253.83	1	82.38	\$336.21	38	3.43	3.39	26.7	\$8.85	0	1
14	HEB PHARMACY	4535095	1	\$277.58	1	40.93	0	0.00	\$318.51	2	0.18	3.22	21.0	\$159.26	1	0
15	PINECROFT PHARMACY	5900611	1	\$223.41	12	82.22	0	0.00	\$305.63	13	1.17	3.09	30.0	\$23.51	1	0
16	KROGER PHARMACY	4593112	0	\$0.00	18	209.35	0	0.00	\$209.35	18	1.63	2.11	28.6	\$11.63	0	0
17	BROOKSHIRE BROTHERS	4594974	0	\$0.00	15	198.74	0	0.00	\$198.74	15	1.36	2.01	30.0	\$13.25	0	0
18	WALMART PHARMACY 10-	4567042	0	\$0.00	16	171.91	0	0.00	\$171.91	16	1.45	1.74	28.4	\$10.74	0	0
19	CVS PHARMACY	1013022	0	\$0.00	8	163.47	0	0.00	\$163.47	8	0.72	1.65	30.0	\$20.43	0	0

*Total Dollars:* Total calculated price for all RXs for Pharmacy (including copay)  
*% Total By RX:* Percentage of RXs by Pharmacy vs. total RXs  
*%Total by Amt:* Percentage of dollars by Pharmacy vs. total dollars (including copay)  
*Avg. Qty:* Average quantity dispensed in each RX by Pharmacy

*Avg Day Supply:* Average Number of days supply dispensed by Pharmacy for each RX  
*Avg. Cost Per Rx:* Average total price for each RX by Pharmacy (including member copay)  
*C-II:* Total # of C-II Controlled RXs dispensed from Pharmacy  
*DAW Ovrld:* Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

*Note*  
 This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

Rank	Pharmacy Name	NABP	Brand RXs. Cnt	Brand RXs. Amount	Generic RXs. Cnt	Generic RXs. Amount	Brd Equiv. RXs. Cnt	Brd Equiv. RXs. Amount	Total Billed	Rx Count	Percent of Totals By RX	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	DAW C-II	DAW Ovrld
20	CVS PHARMACY #	5920233	1	\$151.14	4	0.00	0	0.00	\$151.14	5	0.45	1.53	30.0	\$30.23	0	0
21	KROGER PHARMACY	4511704	0	\$0.00	22	129.78	0	0.00	\$129.78	22	1.99	1.31	27.6	\$5.90	0	0
22	MAGNOLIA PHARMACY	4525448	2	\$45.40	14	63.47	0	0.00	\$108.87	16	1.45	1.10	23.5	\$6.80	0	0
23	HEB PHARMACY	4534790	0	\$0.00	24	101.77	0	0.00	\$101.77	24	2.17	1.03	28.3	\$4.24	4	0
24	SAMS PHARMACY	4517960	0	\$0.00	11	86.04	0	0.00	\$86.04	11	0.99	0.87	25.6	\$7.82	2	0
25	CVS PHARMACY	4564440	0	\$0.00	26	77.37	0	0.00	\$77.37	26	2.35	0.78	26.6	\$2.98	1	0

<b>SUBTOTAL FOR TOP25 :</b>	<b>\$9,286.31</b>	<b>925</b>	<b>669.20</b>	<b>\$531.40</b>
<b>SUBTOTAL FOR ALL OTHER Pharmacies :</b>	<b>\$620.04</b>	<b>182</b>	<b>814.21</b>	<b>\$117.27</b>
<b>TOTAL FOR PLAN :</b>	<b>\$9,906.35</b>	<b>1107</b>	<b>1,483.40</b>	<b>\$648.67</b>
<b>TOTAL FOR GROUP :</b>	<b>\$9,906.35</b>	<b>1107</b>	<b>1,483.40</b>	<b>\$648.67</b>

120501		Montgomery Co IHCP-Retail													
RETAIL		Montgomery Co IHCP-Retail													
Rank	Physician Name	Brand RXs. Cnt	Brand RXs. Amount	Generic RXs. Cnt	Generic RXs. Amount	Brd Equiv. RXs. Cnt	Brd Equiv. RXs. Amount	Total Billed	Rx Count	Percent of Totals By RX	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrdr
1	ANUGWOM, CHINASA	1	\$740.24	62	229.30	0	0.00	\$969.54	63	5.69	9.79	26.9	\$15.39	3	0
2	DESAI, ASHESH	2	\$314.81	5	464.64	0	0.00	\$779.45	7	0.63	7.87	21.3	\$111.35	0	0
3	ALI, SHAIKH	1	\$0.00	17	695.93	0	0.00	\$695.93	18	1.63	7.03	28.4	\$38.66	0	0
4	PATRINELY, PATRICIA	2	\$0.00	73	469.23	1	21.86	\$491.09	76	6.87	4.96	28.9	\$6.46	5	1
5	THOMAS, CELESTE	0	\$0.00	17	481.44	0	0.00	\$481.44	17	1.54	4.86	30.0	\$28.32	1	0
6	SPRINTZ, MICHAEL	1	\$223.41	17	182.69	0	0.00	\$406.10	18	1.63	4.10	27.3	\$22.56	3	0
7	THOMPSON, PATRICIA	3	\$354.15	20	17.81	0	0.00	\$371.96	23	2.08	3.75	24.0	\$16.17	0	0
8	MORRISON, FRANCIS	1	\$239.25	17	70.58	0	0.00	\$309.83	18	1.63	3.13	27.5	\$17.21	0	0
9	CULLERS, SUZANNE	1	\$277.58	4	0.00	0	0.00	\$277.58	5	0.45	2.80	16.6	\$55.52	0	0
10	FERRY, PAMELA	1	\$266.54	5	0.00	0	0.00	\$266.54	6	0.54	2.69	30.0	\$44.42	0	0
11	PERRI, ANTHONY	0	\$0.00	6	246.21	0	0.00	\$246.21	6	0.54	2.49	27.5	\$41.04	0	0
12	SANCHEZ, BENNY	0	\$0.00	12	231.42	0	0.00	\$231.42	12	1.08	2.34	26.4	\$19.29	11	0
13	AWASUM, SERGE-ALAIN	1	\$0.00	2	205.87	0	0.00	\$205.87	3	0.27	2.08	15.0	\$68.62	0	0
14	KLEIN, ALEXANDER	0	\$0.00	6	180.27	0	0.00	\$180.27	6	0.54	1.82	25.0	\$30.05	0	0
15	CAO, PHU	0	\$0.00	2	167.93	0	0.00	\$167.93	2	0.18	1.70	30.5	\$83.97	0	0
16	ZAIDI, SYED	0	\$0.00	2	160.93	0	0.00	\$160.93	2	0.18	1.62	29.0	\$80.47	0	0
17	BOBADILLA, MARIBETH	1	\$151.14	11	7.49	0	0.00	\$158.63	12	1.08	1.60	27.9	\$13.22	0	0
18	SIDDIQUI, HINA	0	\$0.00	2	156.62	0	0.00	\$156.62	2	0.18	1.58	30.0	\$78.31	0	0
19	REDDY, SUNIL	2	\$77.37	5	73.55	0	0.00	\$150.92	7	0.63	1.52	13.4	\$21.56	0	0

*Total Dollars:* Total calculated price for all RXs for Physician (including copay)  
*% Total By RX:* Percentage of RXs by Physician vs. total RXs  
*%Total by Amt:* Percentage of dollars by Physician vs. total dollars (including copay)  
*Avg. Qty:* Average quantity dispensed in each RX by Physician  
*Avg Day Supply:* Average Number of days supply dispensed by Physician for each RX  
*Avg. Cost Per Rx:* Average total price for each RX by Physician (including member copay)  
*C-II:* Total # of C-II Controlled RXs written by Physician  
*DAW Ovrdr:* Total # of DAW 1 (Physician) and DAW 2 (Member) Overrides

*Note*

*This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts*

Rank	Physician Name	Brand RXs. Cnt	Brand RXs. Amount	Generic RXs. Cnt	Generic RXs. Amount	Brd Equiv. RXs. Cnt	Brd Equiv. RXs. Amount	Total Billed	Rx Count	Percent of Totals By RX	Percent of Totals By Amt	Avg Day Supply	Avg Cost Per RX	C-II	DAW Ovrdr
20	KREIT, CAMIL	0	\$0.00	22	124.15	0	0.00	\$124.15	22	1.99	1.25	30.0	\$5.64	0	0
21	SHIMLOOK-FONG, NATALIE	0	\$0.00	2	118.62	0	0.00	\$118.62	2	0.18	1.20	15.5	\$59.31	0	0
22	NGUYEN, CHANH	0	\$0.00	38	107.89	0	0.00	\$107.89	38	3.43	1.09	28.6	\$2.84	1	0
23	VU, TONA	1	\$107.50	2	0.00	0	0.00	\$107.50	3	0.27	1.09	30.0	\$35.83	0	0
24	KARIMJEE, NAJMUDDIN	0	\$0.00	8	99.26	0	0.00	\$99.26	8	0.72	1.00	22.3	\$12.41	0	0
25	ADELEYE, VICTORIA	0	\$0.00	23	94.62	0	0.00	\$94.62	23	2.08	0.96	30.0	\$4.11	0	0
<b>SUBTOTAL FOR TOP25 :</b>								<b>\$7,360.30</b>	<b>399</b>			<b>641.96</b>	<b>\$912.72</b>		
<b>SUBTOTAL FOR ALL OTHER PHYSICIANS :</b>								<b>\$2,546.05</b>	<b>708</b>			<b>4,389.33</b>	<b>\$822.08</b>		
<b>TOTAL FOR PLAN :</b>								<b>\$9,906.35</b>	<b>1107</b>			<b>5,031.29</b>	<b>\$1,734.81</b>		
<b>TOTAL FOR GROUP :</b>								<b>\$9,906.35</b>	<b>1107</b>			<b>5,031.29</b>	<b>\$1,734.81</b>		

### Top 25 Therapy Classes by- Dollar Amount

From 07/01/2017 to 07/31/2017

120501 Montgomery Co IHCP-Retail  
 RETAIL Montgomery Co IHCP-Retail

Rank	Code	Drug Class	Retail Rxs	Mail Rxs	Avg Days	Avg Rx Cost	Rx Cnt	Total Billed	Percent of Totals By Rx	Percent of Totals By Amt
1	2710	*Insulin**	9	0	28.44	\$195.47	9	\$1,759.19	.81	9.78
2	8515	*Platelet Aggregation Inhibitors**	30	0	30.00	\$44.76	30	\$1,342.75	2.71	7.47
3	7260	*Anticonvulsants - Misc.**	50	0	29.80	\$15.69	50	\$784.40	4.52	4.36
4	1300	*Antimalarials**	5	0	30.00	\$153.49	5	\$767.47	.45	4.27
5	6599	*Opioid Combinations**	43	0	19.47	\$17.56	43	\$754.87	3.88	4.2
6	4699	*Laxative Combinations**	7	0	1.00	\$89.20	7	\$624.43	.63	3.47
7	3940	*HMG CoA Reductase Inhibitors**	89	0	30.00	\$6.65	89	\$591.86	8.04	3.29
8	2810	*Thyroid Hormones**	46	0	30.00	\$12.10	46	\$556.47	4.16	3.09
9	4420	*Sympathomimetics**	7	0	22.71	\$70.56	7	\$493.90	.63	2.75
10	4440	*Steroid Inhalants**	1	0	30.00	\$472.14	1	\$472.14	.09	2.63
11	6510	*Opioid Agonists**	38	0	22.47	\$12.22	38	\$464.35	3.43	2.58
12	6628	*Pyrimidine Synthesis Inhibitors**	2	0	30.00	\$194.33	2	\$388.65	.18	2.16
13	3400	*Calcium Channel Blockers**	38	0	30.03	\$8.91	38	\$338.51	3.43	1.88
14	8799	*Otic Combinations**	2	0	10.00	\$160.68	2	\$321.35	.18	1.79
15	6610	*Nonsteroidal Anti-inflammatory Agents (NSAIDs)**	33	0	26.82	\$9.73	33	\$320.97	2.98	1.78
16	3890	*Anaphylaxis Therapy Agents**	1	0	2.00	\$316.25	1	\$316.25	.09	1.76
17	0400	*Tetracyclines**	6	0	19.00	\$51.12	6	\$306.73	.54	1.71
18	3320	*Beta Blockers Cardio-Selective**	50	0	30.00	\$5.79	50	\$289.59	4.52	1.61
19	6520	*Opioid Partial Agonists**	2	0	16.00	\$139.37	2	\$278.73	.18	1.55
20	6110	*Amphetamines**	1	0	30.00	\$274.05	1	\$274.05	.09	1.52
21	7510	*Central Muscle Relaxants**	37	0	25.43	\$7.37	37	\$272.63	3.34	1.52
22	3920	*Fibric Acid Derivatives**	11	0	30.09	\$23.11	11	\$254.17	.99	1.41
23	5820	*Tricyclic Agents**	12	0	30.00	\$21.17	12	\$253.98	1.08	1.41
24	9055	*Corticosteroids - Topical**	8	0	17.38	\$31.31	8	\$250.47	.72	1.39
25	6499	*Analgesic Combinations**	2	0	20.00	\$118.47	2	\$236.94	.18	1.32
<b>SUBTOTAL FOR TOP 25 :</b>			<b>530</b>	<b>0</b>	<b>590.64</b>	<b>\$2,451.46</b>	<b>530</b>	<b>\$12,714.85</b>		
<b>SUBTOTAL FOR ALL OTHER CLASSES :</b>			<b>577</b>	<b>0</b>	<b>2,203.81</b>	<b>\$2,009.01</b>	<b>577</b>	<b>\$5,269.86</b>		
<b>TOTAL FOR PLAN:</b>			<b>1107</b>	<b>0</b>	<b>2,794.45</b>	<b>\$4,460.47</b>	<b>1107</b>	<b>\$17,984.71</b>		
<b>TOTAL FOR GROUP :</b>			<b>1107</b>	<b>0</b>	<b>2,794.45</b>	<b>\$4,460.47</b>	<b>1107</b>	<b>\$17,984.71</b>		

**Note**

Code: Therapeutic Classification for the drug class  
 Avg Rx Cost: Average amount per script for the drug cost and dispense fee only  
 Total Billed: Total amount of the drug cost and dispense fee

This report is based on Rx Dispensing Date. Totals could change if claims or reversals are subsequently submitted and the dispensing dates are within this range. Invoices are based on period close dates and may not balance to these amounts

# Montgomery County Indigent

Top 25 Therapy Classes by MCHD Paid Claims  
For Period Ending July 31, 2017



Rank	Therapy Class	Billed Amount
1	Insulin	\$1,046.50
2	Sympathomimetics	\$791.94
3	Antimalarials	\$729.97
4	Anticonvulsants - Misc.	\$482.48
5	Steroid Inhalants	\$464.64
6	Pyrimidine Synthesis Inhibitors	\$373.65
7	Anaphylaxis Therapy Agents	\$308.75
8	Otic Combinations	\$301.35
9	Tetracyclines	\$269.23
10	Thyroid Hormones	\$263.22
11	Opioid Partial Agonists	\$258.73
12	Analgesic Combinations	\$229.44
13	Rectal Steroids	\$205.87
14	Calcium Channel Blockers	\$191.40
15	Corticosteroids - Topical	\$187.82
16	Fibric Acid Derivatives	\$186.63
17	Opioid Agonists	\$183.55
18	Opioid Combinations	\$183.40
19	HMG CoA Reductase Inhibitors	\$182.53
20	Antiadrenergic Antihypertensives	\$177.66
21	Tricyclic Agents	\$171.54
22	Prolactin Inhibitors	\$167.93
23	Vaginal Anti-infectives	\$150.49
24	Vasopressors	\$149.37
25	Nonsteroidal Anti-inflammatory Agents (NSAIDs)	\$141.97
<b>Grand Total</b>		<b>\$7,800.06</b>



Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman (Mrs. Wagner, Chair-Indigent Care Committee)

**Montgomery County Hospital District  
Summary of Claims Processed Through (TPA) Boon-Chapman  
For the Period 07/01/17 through 08/31/17**

<b>Disbursement Date</b>	<b>Board Reviewed</b>	<b>Payments Made to All Other Vendors (Non-UPL)</b>	
<b><u>July</u></b>			
July 6, 2017	Yes	\$	29,560.13
July 13, 2017	Yes	\$	110,761.70
July 20, 2017	Yes	\$	60,316.15
July 27, 2017	No	\$	98,891.65
<b>Total July Payments - MTD</b>		<b>\$</b>	<b>299,529.63</b>
<b>Monthly Budget - July 2017</b>		<b>\$</b>	<b>410,951.00</b>

<b><u>August</u></b>			
August 3, 2017	No	\$	60,219.89
August 10, 2017	No	\$	54,246.67
August 17, 2017	No	\$	-
August 24, 2017	No	\$	-
August 31, 2017	No	\$	-
<b>Total August Payments - MTD</b>		<b>\$</b>	<b>114,466.56</b>
<b>Monthly Budget - August 2017</b>		<b>\$</b>	<b>410,951.00</b>

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

## **AGENDA ITEM #23**

**Board Mtg: 08/22/17**

---

**Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman.**

**Montgomery County Hospital District  
Summary of Claims Processed Through (TPA) Boon-Chapman  
For the Period 08/01/2017 through 08/31/2017**

<b><u>Disbursement Date</u></b>	<b><u>Value of Services Provided by CRMC and Affiliated Providers</u></b>
August Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 255,885.00
Budgeted Amount August 2017	\$ 255,885.00
Over / (Under) Budget	\$ -

# AGENDA ITEM # 24

Board Mtg.: 08/22/17

## Montgomery County Hospital District Financial Dashboard for July 2017 (dollars expressed in 000's)

	Jul 2017	Jul 2016	Var	Var %
Cash and Investments	45,567	37,744	7,823	20.7%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	July 2017				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	148	176	(28)	-15.8%	36,738	36,495	243	0.7%
EMS Net Revenue	1,115	969	146	15.1%	8,880	9,510	(630)	-6.6%
Other Revenue	487	157	330	210.6%	3,620	2,372	1,248	52.6%
Total Revenue	1,750	1,302	448	34.4%	49,238	48,376	861	1.8%
Expenses								
Payroll	2,315	2,274	41	1.8%	25,092	25,163	(71)	-0.3%
Operating	1,043	942	101	10.7%	11,071	13,184	(2,113)	-16.0%
Indigent Healthcare	545	667	(122)	-18.2%	4,532	6,668	(2,136)	-32.0%
Total Operating Expenses	3,903	3,882	20	0.5%	40,696	45,015	(4,319)	-9.6%
Capital	238	347	(109)	-31.3%	1,729	2,561	(832)	-32.5%
Total Expenditures	4,141	4,229	(89)	-2.1%	42,425	47,576	(5,151)	-10.8%
Revenue Over / (Under) Expenses	(2,391)	(2,928)	537	-18.3%	6,813	801	6,013	751.0%

Tax Revenue: Year-to-date, Tax Revenue has exceeded budget by \$243k and is equal to 100.10% of the annual budget.

EMS Net Revenue: Year-to-date, billable trips are running 9% higher (approximately 106 per day compared to 97) than for the same period last year; however, EMS Net Revenue is running below budget year-to-date. This is mainly due to the Provision for Bad Debt being more than expected during the first few months of the year.

Other Revenue: Year-to-date, Other Revenue is more than budget primarily due to investment income being more than expected, an increase in Tobacco Settlement Proceeds, the \$191k Texas Mutual Dividend Payment, and Employee Medical Premiums offset by 1115 Waiver revenue for Community Paramedicine (CP). A new account, Employee Medical Premiums, was introduced in January due to making the change to a partially self-funded health insurance plan. This account represents the employee portion of health insurance premiums. Year-to-date, CP billable encounters have been lower than expected due to a larger "carry-over" of patients from the previous delivery year to the current year. These patients do not require as high a level of care as newly enrolled patients.

Payroll: Overall, Payroll Expenses are \$71k under budget year-to-date. Health & Benefits is \$233k under budget due mainly to implementing a partially self-funded employee health insurance program in January. The partially self-funded plan versus the fully insured plan changes how Health & Benefits expense is recorded. Rather than record MCHD's portion of premiums as expense, the submitted medical claims are expensed.

Operating Expenses: Generally, Operating Expenses are under budget year-to-date across the board.

Indigent Care Expenses: In general, Indigent Healthcare Expenses are running less than budget due to fewer clients utilizing the HCAP program than anticipated.

Capital Expenditures: Year-to-date, Capital Expenditures are \$832k less than budget mainly due to the delay in Equipment purchases.

# Montgomery County Hospital District

## Balance Sheet

As of July 31, 2017

	<b>Fund 10</b>	<b>Fund 14</b>	<b>Total</b>	
	<b>7/31/2017</b>	<b>7/31/2017</b>	<b>7/31/2017</b>	
<b>ASSETS</b>				
Cash and Equivalents				
10-000-10100	Petty Cash-Adm.-BS	\$1,950.00	\$0.00	\$1,950.00
10-000-11101	Capital Replacement-WF-BS	\$0.01	\$0.00	\$0.01
10-000-11401	Operating Account-WF-BS	\$2,776,686.48	\$0.00	\$2,776,686.48
10-000-11451	HCAP Disbursement-WF-BS	\$75,104.94	\$0.00	\$75,104.94
10-000-11701	Tax Revenue-WF-BS	\$21,893.40	\$0.00	\$21,893.40
10-000-13100	Texpool-District-BS	\$14,626,004.42	\$0.00	\$14,626,004.42
10-000-13300	Investments-WF Bank-BS	\$6,930,585.66	\$0.00	\$6,930,585.66
10-000-13400	TexStar Investment Pool-BS	\$14,615,728.89	\$0.00	\$14,615,728.89
10-000-13500	Investments-Raymond James, Inc.-BS	\$6,517,361.52	\$0.00	\$6,517,361.52
10-000-13501	Raymond James, Inc. - Cash-BS	\$2,018.28	\$0.00	\$2,018.28
10-000-13600	Investments-WF-Spec. Liquidity Fund-BS	\$0.21	\$0.00	\$0.21
Total Cash and Equivalents	<u>\$45,567,333.81</u>	<u>\$0.00</u>	<u>\$45,567,333.81</u>	
Receivables				
10-000-14100	A/R-EMS Billings-BS	\$7,492,331.19	\$0.00	\$7,492,331.19
10-000-14200	Allowance for Bad Debts-BS	(\$3,740,664.92)	\$0.00	(\$3,740,664.92)
10-000-14300	A/R-Other-BS	\$745,588.95	\$0.00	\$745,588.95
10-000-14305	A/R Employee-BS	\$31,233.59	\$0.00	\$31,233.59
10-000-14525	Receivable from Component Unit-BS	\$187,722.89	\$0.00	\$187,722.89
10-000-14700	Taxes Receivable-BS	\$1,287,483.12	\$0.00	\$1,287,483.12
10-000-14750	Allowance for bad debt-tax rev-BS	(\$356,277.00)	\$0.00	(\$356,277.00)
Total Receivables	<u>\$5,647,417.82</u>	<u>\$0.00</u>	<u>\$5,647,417.82</u>	
Other Assets				
10-000-14800	Deposits-BS	\$95,258.00	\$0.00	\$95,258.00
10-000-14900	Prepaid Expenses-BS	\$160,499.66	\$0.00	\$160,499.66
10-000-15000	Inventory-BS	\$648,660.37	\$0.00	\$648,660.37
14-000-18100	Deferred Compensation-BS	\$0.00	\$153,982.39	\$153,982.39
Total Other Assets	<u>\$904,418.03</u>	<u>\$153,982.39</u>	<u>\$1,058,400.42</u>	
<b>TOTAL ASSETS</b>	<b><u>\$52,119,169.66</u></b>	<b><u>\$153,982.39</u></b>	<b><u>\$52,273,152.05</u></b>	
<b>LIABILITIES</b>				
Current Liabilities				
10-000-20500	Accounts Payable-BS	\$500,985.78	\$0.00	\$500,985.78
10-000-20600	Accounts Payable-Other-BS	\$66,709.30	\$0.00	\$66,709.30
10-000-21000	Accrued Expenditures-BS	\$2,160,161.84	\$0.00	\$2,160,161.84
10-000-21400	Accrued Payroll-BS	\$542,462.30	\$0.00	\$542,462.30
10-000-21525	P/R-United Way Deductions-BS	\$2,883.62	\$0.00	\$2,883.62
10-000-21585	P/R-Flexible Spending-BS-BS	\$4,235.48	\$0.00	\$4,235.48
10-000-21650	TCDRS Defined Benefit Plan-BS	\$264,451.29	\$0.00	\$264,451.29
14-000-23100	Due to Participants-BS	\$0.00	\$153,982.39	\$153,982.39
Total Current Liabilities	<u>\$3,541,889.61</u>	<u>\$153,982.39</u>	<u>\$3,695,872.00</u>	
Deferred Liabilities				
10-000-23000	Deferred Tax Revenue-BS	\$931,206.12	\$0.00	\$931,206.12
10-000-23200	Deferred Revenue-BS	\$646,616.20	\$0.00	\$646,616.20
Total Deferred Liabilities	<u>\$1,577,822.32</u>	<u>\$0.00</u>	<u>\$1,577,822.32</u>	
<b>TOTAL LIABILITIES</b>	<b><u>\$5,119,711.93</u></b>	<b><u>\$153,982.39</u></b>	<b><u>\$5,273,694.32</u></b>	

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
**For the Period Ended July 31, 2017**

		Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	% YTD Annual Budget	Annual Budget Remaining
<b>Revenue</b>										
<b>Tax Revenue</b>										
40000	Tax Revenue	114,064.68	113,538.00	526.68	36,182,956.53	35,860,083.00	322,873.53	35,973,441.00	100.58%	(209,515.53)
40100	Delinquent Tax Revenue	13,765.39	29,123.00	(15,357.61)	296,755.07	356,608.00	(59,852.93)	404,245.00	73.41%	107,489.93
40200	Penalties and Interest	19,962.99	32,919.00	(12,956.01)	252,499.70	277,864.00	(25,364.30)	323,218.00	78.12%	70,718.30
40300	Misc Tax Revenue VIT and BIT Funds	0.00	0.00	0.00	5,607.42	0.00	5,607.42	0.00	0.00%	(5,607.42)
<b>Total Tax Revenue</b>		<b>147,793.06</b>	<b>175,580.00</b>	<b>(27,786.94)</b>	<b>36,737,818.72</b>	<b>36,494,555.00</b>	<b>243,263.72</b>	<b>36,700,904.00</b>	<b>100.10%</b>	<b>(36,914.72)</b>
<b>EMS Net Revenue</b>										
43100	EMS - Advanced Life Support Revenue	1,776,292.55	1,415,976.00	360,316.55	16,208,543.12	13,885,699.00	2,322,844.12	16,671,974.00	97.22%	463,430.88
43200	EMS - Basic Life Support Revenue	410,134.48	380,533.00	29,601.48	3,907,481.13	3,731,679.00	175,802.13	4,480,470.00	87.21%	572,988.87
43300	Transfer Service Fees	146,092.43	71,149.00	74,943.43	583,234.96	697,719.00	(114,484.04)	837,722.00	69.62%	254,487.04
43400	Non-Transport Fees	21,115.00	24,599.00	(3,484.00)	356,661.76	241,231.00	115,430.76	289,636.00	123.14%	(67,025.76)
43500	Contractual Allowance	(618,025.55)	(567,677.00)	(50,348.55)	(5,189,657.82)	(5,566,898.00)	377,240.18	(6,683,940.00)	77.64%	(1,494,282.18)
43520	Provision for Bad Debt	(637,816.43)	(378,451.00)	(259,365.43)	(7,225,995.58)	(3,711,262.00)	(3,514,733.58)	(4,455,956.00)	162.16%	2,770,039.58
43600	Recovery of Bad Debt - EMS	17,520.38	23,177.00	(5,656.62)	239,584.06	231,770.00	7,814.06	278,124.00	86.14%	38,539.94
<b>Total EMS Net Revenue</b>		<b>1,115,312.86</b>	<b>969,306.00</b>	<b>146,006.86</b>	<b>8,879,851.63</b>	<b>9,509,938.00</b>	<b>(630,086.37)</b>	<b>11,418,030.00</b>	<b>77.77%</b>	<b>2,538,178.37</b>
<b>Other Revenue</b>										
41100	Investment Income - MCHD	34,618.05	6,667.00	27,951.05	228,367.03	66,670.00	161,697.03	80,004.00	285.44%	(148,363.03)
41250	Interest Income	1,208.98	110.00	1,098.98	13,289.09	1,100.00	12,189.09	1,320.00	1006.75%	(11,969.09)
41300	Tobacco Settlement Proceeds	0.00	0.00	0.00	825,315.48	400,000.00	425,315.48	400,000.00	206.33%	(425,315.48)
41400	Weyland Bldg. Land Lease	0.00	0.00	0.00	24,796.53	24,798.00	(1.47)	33,064.00	75.00%	8,267.47
41500	Miscellaneous Income	195,962.38	2,000.00	193,962.38	325,515.42	20,000.00	305,515.42	149,000.00	218.47%	(176,515.42)
41510	Rx Discount Card Royalties	607.50	400.00	207.50	5,781.25	4,000.00	1,781.25	4,800.00	120.44%	(9,881.25)
41600	Tenant Rent Income	7,481.25	7,751.00	(269.75)	74,812.50	77,510.00	(2,697.50)	93,012.00	80.43%	18,199.50
42200	P.A. Processing Fees	220.00	270.00	(50.00)	2,860.00	2,700.00	160.00	3,240.00	88.27%	380.00
43700	Contract Revenue (Net)	0.00	0.00	0.00	39,684.00	11,220.00	28,464.00	29,220.00	135.81%	(10,464.00)
43750	1115 Waiver - Paramedicine	116,100.00	100,000.00	16,100.00	906,000.00	1,000,000.00	(94,000.00)	1,200,000.00	75.50%	294,000.00
43800	Education/Training Revenue	2,385.00	1,300.00	1,085.00	46,635.00	39,000.00	7,635.00	64,800.00	71.97%	18,165.00
43910	Stand-By Fees	1,375.00	0.00	1,375.00	38,200.00	28,000.00	10,200.00	28,000.00	136.43%	(10,200.00)
43920	EMS - Trauma Fund Income	0.00	0.00	0.00	21,881.00	12,000.00	9,881.00	12,000.00	182.34%	(9,881.00)
43950	Ambulance Supplemental Payment Program	0.00	0.00	0.00	0.00	0.00	0.00	2,500,000.00	0.00%	2,500,000.00
44000	Management Fee Revenue	8,333.33	8,334.00	(0.67)	83,333.30	83,334.00	(0.70)	100,000.00	83.33%	16,666.70
44100	Employee Medical Premiums	80,320.37	0.00	80,320.37	568,936.93	0.00	568,936.93	0.00	0.00%	(568,936.93)
45100	Dispatch Fees	8,304.00	7,000.00	1,304.00	159,908.00	205,000.00	(45,092.00)	219,000.00	73.02%	59,092.00
45150	MDC Revenue - First Responder	0.00	0.00	0.00	7,000.00	44,000.00	(37,000.00)	44,000.00	15.91%	37,000.00
46300	Inter Local 800 Mhz	0.00	0.00	0.00	0.00	100,000.00	(100,000.00)	100,000.00	0.00%	100,000.00
46500	VHF Project Revenue	21,671.79	22,868.00	(1,196.21)	216,272.92	228,680.00	(12,407.08)	274,416.00	78.81%	58,143.08
49010	Sale of Assets	8,210.00	0.00	8,210.00	31,605.00	24,000.00	7,605.00	24,000.00	131.69%	(7,605.00)
<b>Total Other Revenue</b>		<b>486,797.65</b>	<b>156,700.00</b>	<b>330,097.65</b>	<b>3,620,193.45</b>	<b>2,372,012.00</b>	<b>1,248,181.45</b>	<b>5,359,876.00</b>	<b>67.54%</b>	<b>1,739,682.55</b>
<b>Total Revenue</b>		<b>1,749,903.57</b>	<b>1,301,586.00</b>	<b>448,317.57</b>	<b>49,237,863.80</b>	<b>48,376,505.00</b>	<b>861,358.80</b>	<b>53,478,810.00</b>	<b>92.07%</b>	<b>4,240,946.20</b>
<b>Expenses</b>										
<b>Payroll Expenses</b>										
51100	Regular Pay	1,171,032.54	1,254,985.00	(83,952.46)	11,303,431.29	12,142,518.00	(839,086.71)	14,612,005.00	77.36%	3,308,573.71
51200	Overtime Pay	421,814.09	412,969.00	8,845.09	3,939,540.98	4,002,752.00	(63,211.02)	4,815,370.00	81.81%	875,829.02
51300	Paid Time Off	153,780.59	0.00	153,780.59	1,309,915.16	106,100.00	1,203,815.16	106,100.00	1234.60%	(1,203,815.16)
51400	Stipend Pay	31,705.11	27,538.00	4,167.11	307,353.88	267,523.00	39,830.88	321,703.00	95.54%	14,349.12
51500	Payroll Taxes	127,771.53	127,984.00	(212.47)	1,196,935.52	1,239,707.00	(42,771.48)	1,491,643.00	80.24%	294,707.48
51650	TCDRS Plan	121,479.41	139,889.00	(18,409.59)	4,057,578.48	4,194,027.00	(136,448.52)	4,469,295.00	90.79%	411,716.52
51700	Health & Dental	53,852.15	310,747.00	(256,894.85)	1,195,229.23	3,210,489.00	(2,015,259.77)	3,831,983.00	31.19%	2,636,753.77
51710	Health Insurance Claims	232,492.37	0.00	232,492.37	1,459,373.14	0.00	1,459,373.14	0.00	0.00%	(1,459,373.14)
51720	Health Insurance Admin Fees	734.75	0.00	734.75	322,903.08	0.00	322,903.08	0.00	0.00%	(322,903.08)
<b>Total Payroll Expenses</b>		<b>2,314,662.54</b>	<b>2,274,112.00</b>	<b>40,550.54</b>	<b>25,092,260.76</b>	<b>25,163,116.00</b>	<b>(70,855.24)</b>	<b>29,648,099.00</b>	<b>84.63%</b>	<b>4,555,838.24</b>

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
**For the Period Ended July 31, 2017**

	<b>Current Month Actual</b>	<b>Current Month Budget</b>	<b>Current Month Variance</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>Total Annual Budget</b>	<b>% YTD Annual Budget</b>	<b>Annual Budget Remaining</b>
Operating Expenses									
52000 Accident Repair	0.00	452.00	(452.00)	42,135.40	4,520.00	37,615.40	5,424.00	776.83%	(36,711.40)
52100 Accounting/Auditing Fees	0.00	0.00	0.00	38,500.00	50,000.00	(11,500.00)	50,000.00	77.00%	11,500.00
52200 Advertising	218.68	200.00	18.68	1,743.14	3,976.00	(2,232.86)	5,126.00	34.01%	3,382.86
52300 Bank Charges	0.00	1,850.00	(1,850.00)	19,221.57	18,500.00	721.57	22,200.00	86.58%	2,978.43
52350 Credit Card Processing Fee	2,273.14	3,400.00	(1,126.86)	23,978.69	32,800.00	(8,821.31)	39,600.00	60.55%	15,621.31
52500 Bio-Waste Removal	2,459.61	3,407.00	(947.39)	28,392.12	34,070.00	(5,677.88)	40,884.00	69.45%	12,491.88
52600 Books/Materials	664.05	1,875.00	(1,210.95)	24,459.90	44,550.00	(20,090.10)	55,020.00	44.46%	30,560.10
52700 Business Licenses	322.00	3,035.00	(2,713.00)	18,966.97	34,484.00	(15,517.03)	36,354.00	52.17%	17,387.03
52725 Capital Lease Expense	68,352.29	68,352.00	0.29	892,856.55	892,857.00	(0.45)	1,029,688.00	86.71%	136,831.45
52900 Collection Fees	20,749.83	32,600.00	(11,850.17)	199,785.31	305,100.00	(105,314.69)	369,300.00	54.10%	169,514.69
52950 Community Education	0.00	834.00	(834.00)	8,097.64	14,082.00	(5,984.36)	18,350.00	44.13%	10,252.36
53000 Computer Maintenance	943.92	7,500.00	(6,556.08)	68,670.70	310,592.00	(241,921.30)	352,592.00	19.48%	283,921.30
53050 Computer Software	37,093.58	46,613.00	(9,519.42)	629,576.80	694,177.00	(64,600.20)	792,156.00	79.48%	162,579.20
53075 Computer Software - MDC First Responder	0.00	0.00	0.00	34,257.56	47,000.00	(12,742.44)	47,000.00	72.89%	12,742.44
53100 Computer Supplies/Non-Cap.	0.00	4,625.00	(4,625.00)	39,122.80	36,597.98	2,524.82	39,507.98	99.03%	385.18
53150 Conferences-Fees, Travel, and Meals	10,270.09	9,670.00	600.09	126,768.82	159,993.00	(33,224.18)	194,868.00	65.05%	68,099.18
53310 Contractual Obligations-County Appraisal	0.00	0.00	0.00	250,173.00	216,000.00	34,173.00	288,000.00	86.87%	37,827.00
53320 Contractual Obligations-Tax Collector Assessor	5.62	300.00	(294.38)	52,980.29	49,400.00	3,580.29	50,000.00	105.96%	(2,980.29)
53330 Contractual Obligations- Other	0.00	0.00	0.00	3,600.00	6,720.00	(3,120.00)	6,720.00	53.57%	3,120.00
53500 Customer Property Damage	0.00	100.00	(100.00)	11.00	1,000.00	(989.00)	1,200.00	0.92%	1,189.00
53550 Customer Relations	6,460.75	2,650.00	3,810.75	31,167.42	28,000.00	3,167.42	33,300.00	93.60%	2,132.58
53800 Disposable Linen	5,691.20	8,770.00	(3,078.80)	73,005.45	87,700.00	(14,694.55)	105,240.00	69.37%	32,234.55
53900 Disposable Medical Supplies	76,608.20	90,630.00	(14,021.80)	730,963.04	921,131.58	(190,168.54)	1,102,391.58	66.31%	371,428.54
54000 Drug Supplies	23,455.22	11,375.00	12,080.22	151,538.39	132,059.50	19,478.89	154,809.50	97.89%	3,271.11
54100 Dues/Subscriptions	7,566.00	4,506.00	3,060.00	34,992.43	49,088.00	(14,095.57)	51,073.00	68.51%	16,080.57
54200 Durable Medical Equipment	66,484.73	9,200.00	57,284.73	723,713.02	775,540.00	(51,826.98)	793,940.00	91.15%	70,226.98
54300 Election Expenses	0.00	0.00	0.00	215,851.00	275,000.00	(59,149.00)	275,000.00	78.49%	59,149.00
54350 Employee Health/Wellness	919.33	1,640.00	(720.67)	8,813.21	26,420.00	(17,606.79)	29,700.00	29.67%	20,886.79
54450 Employee Recognition	2,192.87	2,623.00	(430.13)	89,134.25	81,900.14	7,234.11	90,943.14	98.01%	1,808.89
54500 Equipment Rental	0.00	2,800.00	(2,800.00)	8,501.04	12,800.00	(4,298.96)	14,600.00	58.23%	6,098.96
54700 Fuel - Auto	21,710.76	41,227.00	(19,516.24)	328,683.05	365,762.00	(37,078.95)	447,216.00	73.50%	118,532.95
54725 Fuel - Non-Auto	0.00	500.00	(500.00)	3,670.00	5,000.00	(1,330.00)	6,000.00	61.17%	2,330.00
54800 Hazardous Waste Removal	77.55	200.00	(122.45)	382.55	2,200.00	(1,817.45)	2,600.00	14.71%	2,217.45
54900 Insurance	42,602.00	53,340.00	(10,738.00)	438,196.66	463,140.00	(24,943.34)	547,140.00	80.09%	108,943.34
55025 Interest Expense	4,063.62	4,064.00	(0.38)	66,638.31	66,639.00	(0.69)	74,640.00	89.28%	8,001.69
55100 Laundry Service & Purchase	376.53	450.00	(73.47)	3,534.53	4,200.00	(665.47)	5,000.00	70.69%	1,465.47
55400 Leases/Contracts	14,928.32	4,725.00	10,203.32	56,769.70	57,550.00	(780.30)	67,250.00	84.42%	10,480.30
55500 Legal Fees	8,451.43	9,183.00	(731.57)	81,921.35	100,833.00	(18,911.65)	122,200.00	67.04%	40,278.65
55600 Maintenance & Repairs-Buildings	47,565.67	47,136.00	429.67	325,437.01	366,089.94	(40,652.93)	443,639.94	73.36%	118,202.93
55650 Maintenance-Contract Equipment	5,556.00	5,675.00	(119.00)	216,616.42	364,727.08	(148,110.66)	386,277.08	56.08%	169,660.66
55700 Management Fees	38,728.69	47,729.00	(9,000.31)	356,928.78	478,340.00	(121,411.22)	574,148.00	62.17%	217,219.22
55900 Meals - Business and Travel	26.82	330.00	(303.18)	1,620.96	5,084.00	(3,463.04)	5,854.00	27.69%	4,233.04
56100 Meeting Expenses	2,729.67	3,818.00	(1,088.33)	15,971.01	19,430.00	(3,458.99)	20,216.00	79.00%	4,244.99
56200 Mileage Reimbursements	850.37	1,188.00	(337.63)	6,652.80	12,370.00	(5,717.20)	14,856.00	44.78%	8,203.20
56300 Office Supplies	1,660.34	2,500.00	(839.66)	15,780.44	25,014.78	(9,234.34)	30,014.78	52.58%	14,234.34
56400 Oil & Lubricants	3,666.46	1,840.00	1,826.46	23,454.63	18,400.00	5,054.63	22,080.00	106.23%	(1,374.63)
56500 Other Services	2,453.25	2,309.00	144.25	14,483.07	23,084.00	(8,600.93)	27,700.00	52.29%	13,216.93
56550 Other Services - DSRIP	299,600.34	58,475.00	241,125.34	899,588.32	899,589.00	(0.68)	899,589.00	100.00%	0.68
56600 Oxygen & Gases	5,355.21	6,250.00	(894.79)	61,150.15	63,126.81	(1,976.66)	75,626.81	80.86%	14,476.66
56700 Paging System	638.49	250.00	388.49	5,975.78	2,500.00	3,475.78	3,000.00	199.19%	(2,975.78)
56900 Postage	1,806.46	2,500.00	(693.54)	23,295.12	25,000.00	(1,704.88)	30,000.00	77.65%	6,704.88
57000 Printing Services	0.00	0.00	0.00	16,215.88	16,640.00	(424.12)	18,865.00	85.96%	2,649.12
57100 Professional Fees	43,242.04	124,710.00	(81,467.96)	1,161,542.64	1,491,817.93	(330,275.29)	1,959,636.93	59.27%	798,094.29
57200 Radio Repairs - Outsourced (Depot)	0.00	3,069.00	(3,069.00)	17,999.64	34,805.00	(16,805.36)	41,475.00	43.40%	23,475.36
57225 Radio Repair - Parts	25.34	3,525.00	(3,499.66)	35,905.64	34,279.47	1,626.17	40,829.47	87.94%	4,923.83
57250 Radios	0.00	500.00	(500.00)	329,690.55	340,998.00	(11,307.45)	341,498.00	96.54%	11,807.45
57300 Recruit/Investigate	3,229.50	1,850.00	1,379.50	19,507.10	18,500.00	1,007.10	22,200.00	87.87%	2,692.90
57500 Rent	11,076.00	11,075.00	1.00	110,760.00	110,750.00	10.00	139,900.00	79.17%	29,140.00
57650 Repair-Equipment	1,183.38	4,272.00	(3,088.62)	16,349.68	27,720.00	(11,370.32)	34,564.00	47.30%	18,214.32

**Montgomery County Hospital District**  
**Preliminary Income Statement - Actual vs. Budget**  
**For the Period Ended July 31, 2017**

		Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	% YTD Annual Budget	Annual Budget Remaining
57700	Shop Tools	531.30	1,308.00	(776.70)	5,971.80	16,045.00	(10,073.20)	18,916.00	31.57%	12,944.20
57725	Shop Supplies	5,459.70	5,400.00	59.70	32,222.96	63,212.45	(30,989.49)	74,598.45	43.20%	42,375.49
57750	Small Equipment & Furniture	10,763.49	4,980.00	5,783.49	283,175.98	441,555.56	(158,379.58)	454,355.56	62.32%	171,179.58
57800	Special Events Supplies	0.00	150.00	(150.00)	1,446.63	2,350.00	(903.37)	2,650.00	54.59%	1,203.37
57900	Station Supplies	6,216.69	5,956.00	260.69	45,258.74	61,481.46	(16,222.72)	73,993.46	61.17%	28,734.72
58100	Supplemental Food	586.54	0.00	586.54	586.54	3,000.00	(2,413.46)	3,000.00	19.55%	2,413.46
58200	Telephones-Cellular	7,069.71	7,377.00	(307.29)	68,108.41	73,695.00	(5,586.59)	88,545.00	76.92%	20,436.59
58310	Telephones-Service	14,672.17	13,871.00	801.17	140,186.89	138,710.00	1,476.89	166,452.00	84.22%	26,265.11
58320	Telephones - Long Distance	974.22	700.00	274.22	8,310.68	7,000.00	1,310.68	8,400.00	98.94%	89.32
58500	Training/Related Expenses-CE	4,274.99	5,600.00	(1,325.01)	130,022.24	184,216.00	(54,193.76)	195,841.00	66.39%	65,818.76
58550	Tuition Reimbursement	880.00	4,583.00	(3,703.00)	60,426.54	45,830.00	14,596.54	54,996.00	109.87%	(5,430.54)
58600	Travel Expenses	0.00	515.00	(515.00)	4,065.20	5,496.00	(1,430.80)	6,575.00	61.83%	2,509.80
58700	Uniforms	2,870.85	16,725.00	(13,854.15)	138,502.87	220,356.10	(81,853.23)	253,806.10	54.57%	115,303.23
58800	Utilities	32,834.41	35,465.00	(2,630.59)	287,625.24	354,650.00	(67,024.76)	425,580.00	67.58%	137,954.76
58900	Vehicle-Batteries	220.00	1,742.00	(1,522.00)	5,148.11	17,417.00	(12,268.89)	20,900.00	24.63%	15,751.89
59000	Vehicle-Outside Services	1,685.00	1,800.00	(115.00)	30,012.13	33,500.00	(3,487.87)	37,100.00	80.90%	7,087.87
59050	Vehicle-Parts	35,535.96	20,833.00	14,702.96	197,309.04	209,364.68	(12,055.64)	251,030.68	78.60%	53,721.64
59100	Vehicle-Registration	14.66	208.00	(193.34)	1,379.24	2,080.00	(700.76)	2,496.00	55.26%	1,116.76
59150	Vehicle-Tires	1,998.68	4,500.00	(2,501.32)	42,766.94	45,000.00	(2,233.06)	54,000.00	79.20%	11,233.06
59200	Vehicle-Towing	131.90	275.00	(143.10)	1,340.40	2,750.00	(1,409.60)	3,300.00	40.62%	1,959.60
51800	Unemployment Ins.	1,282.96	1,451.00	(168.04)	7,232.19	14,510.00	(7,277.81)	17,412.00	41.54%	10,179.81
59350	Worker's Compensation Insurance	20,411.87	46,420.00	(26,008.13)	354,222.92	451,881.00	(97,658.08)	543,223.00	65.21%	189,000.08
<b>Total Operating Expenses</b>		<b>1,042,750.45</b>	<b>941,556.00</b>	<b>101,194.45</b>	<b>11,071,020.97</b>	<b>13,183,748.46</b>	<b>(2,112,727.49)</b>	<b>15,256,173.46</b>	<b>72.57%</b>	<b>4,185,152.49</b>
<b>Indigent Care Expenses</b>										
53350	1115 Medicaid Waiver - Uncompensated Care	255,885.00	255,885.00	0.00	2,071,438.58	2,558,850.00	(487,411.42)	3,070,620.00	67.46%	999,181.42
57850	Specialty Healthcare Providers	289,147.70	410,951.00	(121,803.30)	2,461,057.65	4,109,510.00	(1,648,452.35)	4,931,412.00	49.91%	2,470,354.35
<b>Total Indigent Care Expenses</b>		<b>545,032.70</b>	<b>666,836.00</b>	<b>(121,803.30)</b>	<b>4,532,496.23</b>	<b>6,668,360.00</b>	<b>(2,135,863.77)</b>	<b>8,002,032.00</b>	<b>56.64%</b>	<b>3,469,535.77</b>
<b>Total Operating, Payroll and Indigent Care Expenses</b>		<b>3,902,445.69</b>	<b>3,882,504.00</b>	<b>19,941.69</b>	<b>40,695,777.96</b>	<b>45,015,224.46</b>	<b>(4,319,446.50)</b>	<b>52,906,304.46</b>	<b>76.92%</b>	<b>12,210,526.50</b>
<b>Capital Expenditures</b>										
52753	Capital Purchases / Building Improvements	0.00	0.00	0.00	48,398.72	48,398.74	(0.02)	48,398.74	100.00%	0.02
52754	Capital Purchases / Equipment	139,698.40	267,000.00	(127,301.60)	608,132.10	1,436,584.25	(828,452.15)	2,723,338.39	22.33%	2,115,206.29
52755	Capital Purchases - Vehicles	98,600.00	80,000.00	18,600.00	1,072,374.00	1,075,778.00	(3,404.00)	1,155,778.00	92.78%	83,404.00
<b>Total Capital Expenditures</b>		<b>238,298.40</b>	<b>347,000.00</b>	<b>(108,701.60)</b>	<b>1,728,904.82</b>	<b>2,560,760.99</b>	<b>(831,856.17)</b>	<b>3,927,515.13</b>	<b>44.02%</b>	<b>2,198,610.31</b>
<b>Total Expenditures</b>		<b>4,140,744.09</b>	<b>4,229,504.00</b>	<b>(88,759.91)</b>	<b>42,424,682.78</b>	<b>47,575,985.45</b>	<b>(5,151,302.67)</b>	<b>56,833,819.59</b>	<b>74.65%</b>	<b>14,409,136.81</b>
<b>Revenue over Expenses</b>		<b>(2,390,840.52)</b>	<b>(2,927,918.00)</b>	<b>537,077.48</b>	<b>6,813,181.02</b>	<b>800,519.55</b>	<b>6,012,661.47</b>	<b>(3,355,009.59)</b>	<b>-203.07%</b>	<b>(10,168,190.61)</b>

# AGENDA ITEM # 24

Board Mtg.: 08/22/2017

## Montgomery County Hospital District Accounts Payable Analysis

### Accounts Payable Aging by Dollars

Month	Current	Days			Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90			
Aug-16	54,773	-	6	2	(23)	54,758	54,781
Sep-16	521,120	8,015	-	8	(27)	529,116	529,143
Oct-16	758,881	-	-	8	(17)	758,872	758,889
Nov-16	49,417	-	-	8	(17)	49,408	49,425
Dec-16	783,987	-	-	8	(17)	783,979	783,995
Jan-17	455,328	-	-	8	(17)	455,319	455,336
Feb-17	347,935	226	-	8	(17)	348,152	348,169
Mar-17	140,846	4,420	-	2	(17)	145,251	145,268
Apr-17	445,181	-	-	2	(2)	445,181	445,183
May-17	280,708	-	-	2	(2)	280,708	280,709
Jun-17	458,483	11	-	2	(2)	458,494	458,495
Jul-17	501,320	11	-	2	(2)	501,331	501,333

### Accounts Payable Aging by Percentage without Credits

Month	Current	Days		
		31-60	61-90	> 90
Aug-16	100%	0%	0%	0%
Sep-16	98%	2%	0%	0%
Oct-16	100%	0%	0%	0%
Nov-16	100%	0%	0%	0%
Dec-16	100%	0%	0%	0%
Jan-17	100%	0%	0%	0%
Feb-17	100%	0%	0%	0%
Mar-17	97%	3%	0%	0%
Apr-17	100%	0%	0%	0%
May-17	100%	0%	0%	0%
Jun-17	100%	0%	0%	0%
Jul-17	100%	0%	0%	0%



# AGENDA ITEM # 24

Board Mtg.: 08/22/2017

## Montgomery County Hospital District Payer Mix

Payer	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	12-Month Total
Medicare	1,657,519	1,574,675	861,573	903,217	1,004,559	1,041,965	924,467	1,011,503	915,278	1,014,228	941,866	1,039,571	12,890,421
Medicaid	436,813	432,302	210,125	186,970	231,846	219,044	188,594	226,520	223,594	256,495	227,158	262,033	3,101,493
Insurance	691,850	705,226	380,350	367,303	381,829	379,754	375,444	429,868	382,959	404,158	381,249	413,984	5,293,974
Facility Contract	38,881	37,419	24,751	21,822	15,854	18,085	18,928	19,986	19,553	18,951	19,479	19,057	272,766
Bill Patient	1,043,221	1,109,594	560,504	512,911	501,389	500,195	444,077	523,883	556,804	539,177	559,160	637,223	7,488,139
<b>Total</b>	<b>3,868,284</b>	<b>3,859,216</b>	<b>2,037,303</b>	<b>1,992,223</b>	<b>2,135,477</b>	<b>2,159,043</b>	<b>1,951,510</b>	<b>2,211,760</b>	<b>2,098,187</b>	<b>2,233,008</b>	<b>2,128,912</b>	<b>2,371,869</b>	<b>29,046,793</b>

Payer	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	12-Month %
Medicare	42.8%	40.8%	42.3%	45.3%	47.0%	48.3%	47.4%	45.7%	43.6%	45.4%	44.2%	43.8%	44.4%
Medicaid	11.3%	11.2%	10.3%	9.4%	10.9%	10.1%	9.7%	10.2%	10.7%	11.5%	10.7%	11.0%	10.7%
Insurance	17.9%	18.3%	18.7%	18.4%	17.9%	17.6%	19.2%	19.4%	18.3%	18.1%	17.9%	17.5%	18.2%
Facility Contract	1.0%	1.0%	1.2%	1.1%	0.7%	0.8%	1.0%	0.9%	0.9%	0.8%	0.9%	0.8%	0.9%
Bill Patient	27.0%	28.8%	27.5%	25.7%	23.5%	23.2%	22.8%	23.7%	26.5%	24.1%	26.3%	26.9%	25.8%
<b>Total</b>	<b>100.0%</b>	<b>100.1%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.1%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>99.9%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

# AGENDA ITEM # 24

## Montgomery County Hospital District Accounts Receivable Analysis

### Days in Accounts Receivable

	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17
A/R Balance	8,316,832	8,291,823	7,656,005	7,335,944	6,704,057	6,529,665	6,339,422	6,152,883	6,408,026	6,111,392	5,995,341	6,112,088
Total 6-Mo Charges	14,202,225	14,335,007	13,516,962	12,719,662	11,982,934	11,265,614	10,423,802	9,708,739	9,770,260	9,920,174	9,969,594	10,083,665
Avg Charge / Day *	78,901	79,639	75,094	70,665	66,572	62,587	57,910	53,937	54,279	55,112	55,387	56,020
A/R Days	105	104	102	104	101	104	109	114	118	111	108	109

\* Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

\*\* Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

### Accounts Receivable Aging by Dollars

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-16	2,267,913	1,457,394	1,228,351	1,150,498	952,086	2,481,015	9,537,257	4,583,599	3,433,101
Sep-16	2,370,593	1,479,829	1,259,041	1,104,487	672,920	2,618,972	9,505,842	4,396,379	3,291,892
Oct-16	1,534,929	1,621,005	1,289,311	1,137,078	715,502	2,646,634	8,944,460	4,499,214	3,362,136
Nov-16	1,552,311	882,923	1,388,049	1,194,727	920,253	2,705,994	8,644,257	4,820,974	3,626,247
Dec-16	1,610,539	906,978	731,335	1,134,409	898,865	2,786,539	8,068,665	4,819,813	3,685,404
Jan-17	1,676,385	1,052,769	735,061	684,021	850,720	2,880,959	7,879,915	4,415,701	3,731,679
Feb-17	1,622,049	1,008,855	719,629	633,405	741,128	2,978,703	7,703,768	4,353,236	3,719,831
Mar-17	1,620,228	937,648	756,594	581,057	561,653	3,084,073	7,541,252	4,226,782	3,645,726
Apr-17	1,641,595	954,594	741,877	681,531	600,437	3,190,545	7,810,579	4,472,514	3,790,982
May-17	1,636,575	916,783	769,904	661,531	634,893	2,851,390	7,471,076	4,147,814	3,486,283
Jun-17	1,578,467	942,700	773,709	683,739	546,050	2,827,584	7,352,249	4,057,374	3,373,634
Jul-17	1,734,408	958,918	784,361	686,797	507,186	2,820,787	7,492,457	4,014,770	3,327,973

### Accounts Receivable Aging by Percentage

Month	Days							> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180	Total		
Aug-16	24%	15%	13%	12%	10%	26%	100%	48%	36%
Sep-16	25%	16%	13%	12%	7%	28%	100%	46%	35%
Oct-16	17%	18%	14%	13%	8%	30%	100%	50%	38%
Nov-16	18%	10%	16%	14%	11%	31%	100%	56%	42%
Dec-16	20%	11%	9%	14%	11%	35%	100%	60%	46%
Jan-17	21%	13%	9%	9%	11%	37%	100%	56%	47%
Feb-17	21%	13%	9%	8%	10%	39%	100%	57%	48%
Mar-17	21%	12%	10%	8%	7%	41%	100%	56%	48%
Apr-17	21%	12%	9%	9%	8%	41%	100%	57%	49%
May-17	22%	12%	10%	9%	8%	38%	100%	56%	47%
Jun-17	21%	13%	11%	9%	7%	38%	100%	55%	46%
Jul-17	23%	13%	10%	9%	7%	38%	100%	54%	44%

AGENDA ITEM # 25

Consider and act on payment of District invoices (Mr. Grice, Treasurer-MCHD Board)

TOTAL FOR  
INVOICES

\$ 1,834,622.52

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
3E COMPANY ENVIROMENTAL, ECOLOGICAL	7/21/2017	3EU0077952	0	8/20/2017	3E ONLINE MSDS SLIVER	10-027-53050	Computer Software-Emerg	\$1,500.00
Totals for 3E COMPANY ENVIROMENTAL, ECOLOGICAL AND ENGINEERING:								\$1,500.00
A/W MECHANICAL SERVICES, LLP	7/1/2017	20679980	93159	7/20/2017	SERVICE/REPLACE COMPRESSOR A1 ON CARRIER CHILLER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$10,986.48
Totals for A/W MECHANICAL SERVICES, LLP:								\$10,986.48
A-1 TELETRONICS, INC	7/18/2017	10871	93333	8/3/2017	TEXT KEYCAPS W/O POWER	10-004-57750	Small Equipment & Furniture-Radio	\$514.51
Totals for A-1 TELETRONICS, INC:								\$514.51
ABBOTT, CORD	7/12/2017	ABB071217	93032	7/12/2017	REIMBURSEMENT/EMPLOYEE DEBRIEFING POST INCIDENT	10-007-55900	Meals - Business and Travel-EMS	\$26.82
Totals for ABBOTT, CORD:								\$26.82
ACT SAFEKIDS	7/5/2017	4784 449989 07	3131	7/20/2017	PRECON REGISTRATION A HERRING	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$350.00
Totals for ACT SAFEKIDS:								\$350.00
ACTIVE 911, INC	7/24/2017	ACT072517	93238	7/26/2017	ACTIVE 911 LICENSES	10-007-56700	Paging System-EMS	\$143.99
Totals for ACTIVE 911, INC:								\$143.99
AEI MEDICAL EQUIPMENT SERVICES LLC	7/1/2017	3817	93033	7/12/2017	MEDICAL SUPPLIES	10-008-55650	Maintenance-Contract Equipment-Mater	\$1,368.00
	7/26/2017	3832		8/25/2017	E-700 ACCEPTANCE & ELECTRICAL SAFET TEST	10-008-55650	Maintenance-Contract Equipment-Mater	\$70.00
	7/28/2017	3833		8/27/2017	INFUSION PUMP	10-008-55650	Maintenance-Contract Equipment-Mater	\$76.00
	7/28/2017	3831		8/27/2017	YEARLY PM AND ES TESTING	10-008-55650	Maintenance-Contract Equipment-Mater	\$3,638.50
Totals for AEI MEDICAL EQUIPMENT SERVICES LLC:								\$5,152.50
AICPA	7/5/2017	1754 170661949 07	3132	7/20/2017	DELINQUENT FILER VOLUNTARY COMPLIANCE	10-025-54100	Dues/Subscriptions-Human	\$4,000.00
Totals for AICPA:								\$4,000.00
ALLEN, BRETT	7/31/2017	ALL073117	93335	8/3/2017	CPA LICENSE & CONTINUING EDUCATION	10-001-58500	Training/Related Expenses-CE-Admin	\$119.00
						10-001-54100	Dues/Subscriptions-Admin	\$66.00
Totals for ALLEN, BRETT:								\$185.00
ALLEN'S SAFE AND LOCK	7/5/2017	9390 418169 07	3133	7/20/2017	KEYS FOR KATELYN'S DESK	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$54.00
	7/5/2017	9390 988502 07	3133	7/20/2017	STATION 20 DOOR LOCK FOR OFFICE SUPPLIES	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$134.90
	7/5/2017	9390 923905 07	3133	7/20/2017	STATION 20 SUP DOOR LOCK	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$146.03
Totals for ALLEN'S SAFE AND LOCK:								\$334.93
ALONTI CAFE & CATERING	7/5/2017	1754 1281071 07	3134	7/20/2017	EXECUTIVE RETREAT	10-025-58500	Training/Related Expenses-CE-Human	\$105.99
	7/1/2017	1273643	93161	7/20/2017	EMS WEEK BREAKFAST 05/25/17	10-007-54450	Employee Recognition-EMS	\$169.40
	7/1/2017	1273641	93161	7/20/2017	EMS WEEK BREAKFAST 05/30/2017	10-007-54450	Employee Recognition-EMS	\$442.00
	7/1/2017	1273628	93161	7/20/2017	EMS WEEK BREAKFAST 05/24/17	10-007-54450	Employee Recognition-EMS	\$287.98
	7/21/2017	1297033		8/20/2017	PIV PROMOTION PROCES 07/21/17	10-007-56100	Meeting Expenses-EMS	\$295.40
	7/20/2017	1298779	93336	8/3/2017	PIV TESTING 07/20/17	10-007-56100	Meeting Expenses-EMS	\$200.16
	7/26/2017	1297288		8/25/2017	EMS MANDATORY CE'S 07/26/2017	10-009-56100	Meeting Expenses-OMD	\$504.95
	7/24/2017	1297205		8/23/2017	EMS MANDATORY CE'S 07/24/2017	10-009-56100	Meeting Expenses-OMD	\$505.05
	7/27/2017	1297291		8/26/2017	EMS MANDATORY CE'S 07/26/2017	10-009-56100	Meeting Expenses-OMD	\$403.75
	7/28/2017	1297332		8/27/2017	EMS MANDATORY CE'S 07/28/2017	10-009-56100	Meeting Expenses-OMD	\$316.31
	7/25/2017	1297269		8/24/2017	EMS MANDATORY CE'S 07/25/2017	10-009-56100	Meeting Expenses-OMD	\$504.05
Totals for ALONTI CAFE & CATERING:								\$3,735.04

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
 Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
ALTTITUDE TECHNOLOGIES INC dba CHINOOK MED	7/5/2017	0974 0064469 07	3135	7/20/2017	MEDICATION KIT	10-007-57750	Small Equipment & Furniture-EMS	\$354.90
<b>Totals for ALTTITUDE TECHNOLOGIES INC dba CHINOOK MEDICAL GEAR:</b>								<b>\$354.90</b>
AMAZON.COM LLC	7/10/2017	217370001222 07			CREDIT	10-008-58700	Uniforms-Matls. Mgmt.	(\$89.99)
						10-008-57900	Station Supplies-Mater	(\$18.35)
						10-008-57900	Station Supplies-Mater	(\$14.99)
	7/10/2017	088952170747 07	93244	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$105.48
	7/10/2017	138263818573 07	93244	7/26/2017	TWIN 10" MEMORY FORM	10-008-57900	Station Supplies-Mater	\$402.84
	7/10/2017	026127225839 07	93244	7/26/2017	BIRDROCK HOME OVAL HOOK COAT	10-006-57750	Small Equipment & Furniture-Alarm	\$17.99
	7/10/2017	236427257232 07	93244	7/26/2017	3M CUNO-HF40-S	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$81.85
	7/10/2017	215750879790 07	93244	7/26/2017	OFFICE SUPPLIES	10-008-56300	Office Supplies-Matls. Mgmt.	\$7.92
	7/10/2017	217374393548 07		8/10/2017	UNIFORM/BOOTS	10-008-58700	Uniforms-Matls. Mgmt.	\$89.99
	7/10/2017	221770640033 07	93244	7/26/2017	3M CUNO VALVE-IN-HEAD ICE MAKE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$324.48
	7/10/2017	261015790387 07	93244	7/26/2017	34-QUART CAPACITY, SEE THROUGH	10-009-52600	Books/Materials-OMD	\$43.26
	7/10/2017	221284486586 07	93244	7/26/2017	STERLILITE 18 QUART	10-009-52600	Books/Materials-OMD	\$35.00
	7/10/2017	112479724168 07	93244	7/26/2017	PLANTRONICS OFFICE W730	10-002-57750	Small Equipment & Furniture-PA	\$1,149.50
	7/10/2017	000148050585 07	93244	7/26/2017	SMARTSIGN MUTCD	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$21.76
	7/10/2017	275737960222 07	93244	7/26/2017	OFFICE SUPPLIES	10-008-56300	Office Supplies-Matls. Mgmt.	\$31.80
	7/10/2017	046931474121 07	93245	7/26/2017	DVI TO DVI LCD MONITOR CABLE	10-015-57750	Small Equipment & Furniture-Information T	\$75.00
	7/10/2017	099862021321 07	93245	7/26/2017	PLANTRONICS STANDARD	10-004-57750	Small Equipment & Furniture-Radio	\$742.68
	7/10/2017	176962018777 07	93245	7/26/2017	PLANTRONICS WIRED	10-004-57750	Small Equipment & Furniture-Radio	\$548.52
	7/10/2017	299846238765 07	93245	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$77.96
	7/10/2017	248282318683 07	93245	7/26/2017	UNIFORMS/BOOTS	10-008-58700	Uniforms-Matls. Mgmt.	\$85.62
	7/10/2017	167741509795 07	93245	7/26/2017	NRS 1" HD TIE DOWN STRAPS	10-016-57650	Repair-Equipment-Facil	\$50.95
	7/10/2017	282451830139 07	93245	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$14.00
	7/10/2017	087518864750 07	93245	7/26/2017	OMD GIFT CARDS	10-009-54450	Employee Recognition-OMD	\$740.00
	7/10/2017	14305337019 07		8/10/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$18.35
	7/10/2017	262078007458 07	93245	7/26/2017	UNIFORMS/BOOTS	10-008-58700	Uniforms-Matls. Mgmt.	\$89.47
	7/10/2017	080587598450 07	93245	7/26/2017	JB IND 25233.0 4-VALVE	10-016-57700	Shop Tools-Facil	\$167.00
	7/10/2017	080585802563 07	93245	7/26/2017	FIELDPIECE SMG5	10-016-57700	Shop Tools-Facil	\$212.78
	7/10/2017	164639415999 07	93246	7/26/2017	3M CUNO-HF40-S	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$82.99
	7/10/2017	239718987378 07	93246	7/26/2017	HP COMPATIBLE	10-015-57750	Small Equipment & Furniture-Information T	\$79.98
	7/10/2017	251776857809 07	93246	7/26/2017	OTTERBOX IPHONE 6/6	10-015-57750	Small Equipment & Furniture-Information T	\$119.95
	7/10/2017	265562273877 07		8/10/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$14.99
	7/10/2017	042124031882 07	93246	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$226.94
	7/10/2017	257738003926 07	93246	7/26/2017	BRADY X-7-498 IDXPERT 0.5"	10-004-57725	Shop Supplies-Radio	\$334.53
	7/10/2017	106799406102 07	93246	7/26/2017	CBIC EXAM BOOK	10-027-52600	Books/Materials-Emerg	\$59.97
	7/10/2017	117863653928 07	93246	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$286.56
	7/10/2017	197355847793 07	93246	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$28.11
	7/10/2017	077296148223 07	93246	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$16.39
	7/10/2017	127448066441 07	93246	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$87.96
<b>Totals for AMAZON.COM LLC:</b>								<b>\$6,349.24</b>
AMERICAN AIRLINES	7/5/2017	4784 457349 07	3136	7/20/2017	FLIGHT/A HERRING	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$450.60
<b>Totals for AMERICAN AIRLINES:</b>								<b>\$450.60</b>
AMERICAN REGISTRY FOR INTERNET NUMBERS	7/28/2017	SI290147		8/30/2017	ANNUAL MAINTENANCE FOR AUTONOMOUS SYSTEM NO	10-015-52700	Business Licenses-Information Technology	\$100.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
Totals for AMERICAN REGISTRY FOR INTERNET NUMBERS:								\$100.00
AMERICAN TIRE DISTRIBUTORS INC	7/26/2017	S094687193		8/25/2017	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$839.67
	7/26/2017	S094684923		8/25/2017	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$171.57
	7/28/2017	S094814517		8/27/2017	AMBULANCE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$987.44
Totals for AMERICAN TIRE DISTRIBUTORS INC:								\$1,998.68
ANDERSON, JORDAN	7/31/2017	AND073117	93337	8/3/2017	HANDTEVY TRAINING 07/13/17	10-009-58500	Training/Related Expenses-CE-OMD	\$12.00
Totals for ANDERSON, JORDAN:								\$12.00
APCO INTERNATIONAL, INC.	7/5/2017	8383 700406 07	3137	7/20/2017	REGISTRATION FOR APCO	10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$420.00
Totals for APCO INTERNATIONAL, INC.:								\$420.00
ARAMARK UNIFORM & CAREER APPAREL GROUP	7/1/2017	1266918219	93164	7/20/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/7/2017	001266922423	93247	7/26/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/14/2017	001266926601	93247	7/26/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/21/2017	001266930640	93247	7/26/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/28/2017	001266934518	93338	8/3/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/1/2017	001266902805		7/1/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
	7/1/2017	001266906870		7/1/2017	CUSTOMER # 5258063 LAUNDRY SERVICE	10-010-55100	Laundry Service & Purchase-Fleet	\$53.79
Totals for ARAMARK UNIFORM & CAREER APPAREL GROUP INC.:								\$376.53
ARMSTRONG MEDICAL INDUSTRIES, INC.	7/7/2017	1777339	93248	7/26/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$986.62
Totals for ARMSTRONG MEDICAL INDUSTRIES, INC.:								\$986.62
ARROW (VIDACARE)	7/1/2017	94958602	93037	7/12/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,980.80
	7/6/2017	94977409	93249	7/26/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,980.80
	7/5/2017	94974082	93249	7/26/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$906.80
	7/14/2017	94998850	93339	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,329.65
	7/12/2017	94991703	93249	7/26/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$598.00
	7/19/2017	95008805	93339	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,994.39
	7/26/2017	95026127		8/25/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,980.80
Totals for ARROW (VIDACARE):								\$10,771.24
ASPIRE HOSPITAL, LLC	7/5/2017	1754 1030696 07	3138	7/20/2017	RECRUIT/INVESTIGATE	10-025-57300	Recruit/Investigate-Human	\$313.00
Totals for ASPIRE HOSPITAL, LLC:								\$313.00
AT&T (105414)	7/1/2017	2813670626 06/23/17	93039	7/12/2017	STATION 22 06/23/17-07/22/17	10-015-58310	Telephones-Service-Information Technology	\$242.74
						10-015-58310	Telephones-Service-Information Technology	\$6.37
	7/5/2017	1754 2812591182 07	3139	7/20/2017	STATION 42 05/13/17-06/12/17	10-015-58310	Telephones-Service-Information Technology	\$135.32
	7/5/2017	1754 2812591182.2 07	3140	7/20/2017	STATION 42 05/13/17-06/12/17	10-015-58320	Telephones - Long Distance-Information Te	\$3.61
	7/5/2017	1754 2816893247 07	3141	7/20/2017	STATION 30 05/23/17-06/22/17	10-015-58310	Telephones-Service-Information Technology	\$274.92
	7/5/2017	1754 2816896865 07	3142	7/20/2017	STATION 31 05/23/17-06/22/17	10-015-58310	Telephones-Service-Information Technology	\$279.58
	7/5/2017	1754 2812598210 07	3143	7/20/2017	STATION 40 05/23/17-06/22/17	10-015-58310	Telephones-Service-Information Technology	\$135.32
	7/13/2017	2812599426 07/13/17	93251	7/26/2017	STATION 41 07/13/17-08/12/17	10-015-58310	Telephones-Service-Information Technology	\$74.78
	7/23/2017	2813670626 07/23/17	93340	8/3/2017	STATION 22 07/14/17-08/13/17	10-015-58310	Telephones-Service-Information Technology	\$248.72
	7/21/2017	7131652005 07/21/17	93341	8/3/2017	T1-ISSI 07/21/17-08/20/17	10-004-58310	Telephones-Service-Radio	\$238.20
Totals for AT&T (105414):								\$1,639.56

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
AT&T (U-VERSE)	7/1/2017	145220893 06/30/17	93040	7/12/2017	STATION 41 06/01/17-06/30/17	10-015-58310	Telephones-Service-Information Technology	\$91.00
	7/11/2017	145685137 07/11/17	93252	7/26/2017	STATION 24 07/12/17-08/11/17	10-015-58310	Telephones-Service-Information Technology	\$112.27
	<b>Totals for AT&amp;T (U-VERSE):</b>							<b>\$203.27</b>
AT&T MOBILITY-ROC (6463)	7/23/2017	836735112x07232017	93253	7/26/2017	ACCT# 836735112 06/16/17-07/15/17	10-015-58200	Telephones-Cellular-Information Technolog	\$80.58
						10-007-58200	Telephones-Cellular-EMS	\$37.99
						10-004-58200	Telephones-Cellular-Radio	\$191.18
						10-015-58200	Telephones-Cellular-Information Technolog	\$80.58
<b>Totals for AT&amp;T MOBILITY-ROC (6463):</b>							<b>\$390.33</b>	
AVESTA SYSTEMS, INC.	7/12/2017	7-17-12322	93342	8/3/2017	CANDIDATECARE FOR PERIOD 07/12/17 - 08/11/17	10-025-57100	Professional Fees-Human	\$800.00
<b>Totals for AVESTA SYSTEMS, INC.:</b>							<b>\$800.00</b>	
BALDWIN, ERIC	7/31/2017	BAL073117	93343	8/3/2017	TRAVEL EXPENSE/07/23/17-07/26/17	10-008-53150	Conferences - Fees, Travel, & Meals-Mater	\$54.19
<b>Totals for BALDWIN, ERIC:</b>							<b>\$54.19</b>	
BAYLOR COLLEGE OF MEDICINE	7/21/2017	131660039-201706		8/20/2017	MEDICAL DIRECTOR SALARY 06/01/2017 TO 06/25/2017	10-009-57100	Professional Fees-OMD	\$14,814.42
<b>Totals for BAYLOR COLLEGE OF MEDICINE:</b>							<b>\$14,814.42</b>	
BCBS OF TEXAS (POB 731428)	7/7/2017	Y483010005 07/07/17	3112	7/7/2017	BCBS PPO & HSA PREMIUMS 07/01/2017 - 07/07/17	10-025-51710	Health Insurance Claims-Human	\$36,138.60
	7/14/2017	Y483010005 07/14/17	3144	7/14/2017	BCBS PPO & HSA PREMIUMS 07/08/2017 - 07/14/17	10-025-51710	Health Insurance Claims-Human	\$96,132.93
	7/28/2017	Y483010005 07/28/17	3225	7/28/2017	BCBS PPO & HSA PREMIUMS 07/22/2017 - 07/28/17	10-025-51710	Health Insurance Claims-Human	\$53,277.91
						10-025-51720	Health Insurance Admin Fees-Human	\$758.65
	7/21/2017	Y483010005 07/21/17	3232	7/21/2017	BCBS PPO & HSA PREMIUMS 07/15/2017 - 07/21/17	10-025-51710	Health Insurance Claims-Human	\$54,509.82
<b>Totals for BCBS OF TEXAS (POB 731428):</b>							<b>\$240,817.91</b>	
BENTWATER ON THE NORTH SHORE % ROBERT JA	7/21/2017	AUG 2017-004	93255	7/26/2017	STATION 44	10-000-14900	Prepaid Expenses-BS	\$1,201.00
<b>Totals for BENTWATER ON THE NORTH SHORE % ROBERT JAMES (44):</b>							<b>\$1,201.00</b>	
BEST BUY	7/5/2017	9390 043848 07	3145	7/20/2017	WALL MOUNTED UNDER TV SHELF	10-016-57725	Shop Supplies-Facil	\$149.97
<b>Totals for BEST BUY:</b>							<b>\$149.97</b>	
BLACK & VEATCH CORPORATION	7/19/2017	1250889		8/30/2017	MISCELLANEOUS EXPENSES/COMSEARCH	10-004-57100	Professional Fees-Radio	\$2,800.00
<b>Totals for BLACK &amp; VEATCH CORPORATION:</b>							<b>\$2,800.00</b>	
BLACKBAUD, INC.	7/6/2017	91305967	93344	8/3/2017	FE CUSTOMIZATION SUPPORT 08/02/17-08/01/18	10-015-53050	Computer Software-Information Technology	\$17,526.53
<b>Totals for BLACKBAUD, INC.:</b>							<b>\$17,526.53</b>	
BLETHEN, CHRISOTOPHER	7/21/2017	BEL072117	93230	7/21/2017	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$905.48
<b>Totals for BLETHEN, CHRISOTOPHER:</b>							<b>\$905.48</b>	
BOON-CHAPMAN (Prime DX)	7/10/2017	602	93165	7/20/2017	MEDICAL NECESSITY JUNE 2017	10-002-55700	Management Fees-PA	\$1,197.00
	7/10/2017	600	93166	7/20/2017	MCMC/PROPEER/MRIoA JUNE 2017	10-002-55700	Management Fees-PA	\$1,430.77
	7/10/2017	601	93167	7/20/2017	CASE MANAGEMENT JUNE 2017	10-002-55700	Management Fees-PA	\$1,604.17
	7/19/2017	BOO071917	93345	8/3/2017	JULY 2017 MEDICAL/SURGICAL UTILIZATION REVIEW	10-002-55700	Management Fees-PA	\$34,309.25
<b>Totals for BOON-CHAPMAN (Prime DX):</b>							<b>\$38,541.19</b>	

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
BOUND TREE MEDICAL, LLC	7/7/2017	82551737	93257	7/26/2017	FIT TEST SOLUTION, APPARATUS KIT	10-027-52600	Books/Materials-Emerg	\$44.98
	7/10/2017	82553353	93257	7/26/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,883.54
						10-008-54000	Drug Supplies-Mater	\$1,870.00
	7/6/2017	82550083	93257	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$3,499.50
	7/1/2017	82464056	93168	7/20/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$695.64
	7/18/2017	82562182	93346	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,006.50
	7/19/2017	82563778	93346	8/3/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$106.30
	7/20/2017	82565411	93346	8/3/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$717.98
	7/21/2017	82567041		8/20/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$4,666.34
	7/21/2017	82567042		8/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,595.00
	7/21/2017	82567040		8/20/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$212.60
	7/25/2017	82569716		8/24/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$225.50
	7/26/2017	82571106		8/25/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,789.11
	7/26/2017	82571105		8/25/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$1,295.91
	7/28/2017	82574038	93346	8/3/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$238.99
	7/28/2017	82574039		8/27/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,228.56
						10-008-54000	Drug Supplies-Mater	\$338.50
	7/28/2017	82574037		8/27/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$108.24
	7/31/2017	82576987		8/30/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$24.70
	7/31/2017	82576988		8/30/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$497.90
	7/31/2017	82576985		8/30/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$160.00
	7/31/2017	82576986		8/30/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4.94
	7/31/2017	82575398		8/30/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$1,082.40
<b>Totals for BOUND TREE MEDICAL, LLC:</b>								<b>\$27,293.13</b>
BROWN, SONDR A	7/10/2017	00018	93258	7/26/2017	TRANSPORTATION SERVICES 06/12/17 - 07/10/17	10-039-56500	Other Services-Param	\$2,220.00
	<b>Totals for BROWN, SONDR A:</b>							
BRYANT'S SIGNS	7/1/2017	2017-089	93259	7/26/2017	MCHD TAHOE STRIPE KIT 3M 680 EMERGENCY	10-010-59000	Vehicle-Outside Services-Fleet	\$1,500.00
	<b>Totals for BRYANT'S SIGNS:</b>							
BUCKALEW CHEVROLET	7/27/2017	516906		8/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$548.87
	7/25/2017	516861		8/24/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$34.52
	<b>Totals for BUCKALEW CHEVROLET:</b>							
C & B CHEMICAL	7/1/2017	1906077	93046	7/12/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$400.00
	<b>Totals for C &amp; B CHEMICAL:</b>							
CALLFIRE, INC. dba EZ TEXTING, CLUB TEXTING BI	7/5/2017	1754 710095 07	3146	7/20/2017	ELITE TEXTING PLAN	10-007-56700	Paging System-EMS	\$149.00
	<b>Totals for CALLFIRE, INC. dba EZ TEXTING, CLUB TEXTING BILLING, SKYY CO:</b>							
CANON FINANCIAL SERVICES	7/13/2017	17553442	93347	8/3/2017	SCHEDULE# 001-0735472-001 CONTRACT # DIR-TSL-3101	10-015-55400	Leases/Contracts-Information Technology	\$3,371.71
	<b>Totals for CANON FINANCIAL SERVICES:</b>							
CAP FLEET UPFITTERS	7/1/2017	CAPQ27298-1	93169	7/20/2017	M9 LED FLASHER/PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,642.16
	<b>Totals for CAP FLEET UPFITTERS:</b>							



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
CARTER, RUSSELL	7/25/2017	CAR072517	93261	7/26/2017	MILEAGE REIMBURSEMENT 07/11/17-07/18/17	10-007-56200	Mileage Reimbursements-EMS	\$26.75
	<b>Totals for CARTER, RUSSELL:</b>							<b>\$26.75</b>
CDW GOVERNMENT, INC.	7/10/2017	JLD5769	93262	7/26/2017	QUANTUM 1PK SDLT CLEANING CART	10-015-53050	Computer Software-Information Technology	\$184.12
	7/19/2017	JMX7063	93348	8/3/2017	HPE FOUNDATION CARE 24X7 SERVICE POST WARRANTY	10-015-53000	Computer Maintenance-Information Techno	\$943.92
	7/17/2017	JMM2895	93348	8/3/2017	LINSYS ETHERNET ADAPTER	10-015-57750	Small Equipment & Furniture-Information T	\$59.42
	7/14/2017	JMH3531	93348	8/3/2017	QUANTUM LTO CLEANING CARTRIDGE	10-015-53050	Computer Software-Information Technology	\$217.76
	7/31/2017	JQM8404		8/30/2017	OTTERBOX DEFENDER	10-015-57750	Small Equipment & Furniture-Information T	\$405.00
<b>Totals for CDW GOVERNMENT, INC.:</b>							<b>\$1,810.22</b>	
CED	7/5/2017	9390 116153 07	3147	7/20/2017	DRYER PLUG	10-016-57725	Shop Supplies-Facil	\$74.34
	7/5/2017	9390 955926 07	3147	7/20/2017	30 AMP SHORE LINE SUPPLY	10-016-57725	Shop Supplies-Facil	\$1,237.05
<b>Totals for CED:</b>							<b>\$1,311.39</b>	
CENTERPOINT ENERGY (REL109)	7/1/2017	88796735 06/28/17	93050	7/12/2017	STATION 20 05/26/17-06/28/17	10-016-58800	Utilities-Facil	\$49.80
	7/5/2017	1754 88589239 07	3148	7/20/2017	STATION 11 05/04/17-06/02/17	10-016-58800	Utilities-Facil	\$316.35
	7/6/2017	88820089 07/06/17	93170	7/20/2017	STATION 10 06/06/17-07/06/17	10-016-58800	Utilities-Facil	\$20.84
	7/3/2017	88589239 07/03/17	93170	7/20/2017	STATION 11 06/02/17-07/03/17	10-016-58800	Utilities-Facil	\$339.81
	7/13/2017	6400698642-2 07	93263	7/26/2017	STATION 43 06/13/17-07/13/17	10-016-58800	Utilities-Facil	\$20.84
	7/14/2017	98116148 07/14/17	93263	7/26/2017	STATION 14 06/12/17-07/14/17	10-016-58800	Utilities-Facil	\$24.70
	7/31/2017	88589239 07/31/17		8/15/2017	STATION 11 06/02/17-07/03/17	10-016-58800	Utilities-Facil	\$34.04
	7/25/2017	92013168 07/25/17		8/15/2017	STATION 30 06/23/17-07/25/17	10-016-58800	Utilities-Facil	\$33.80
<b>Totals for CENTERPOINT ENERGY (REL109):</b>							<b>\$840.18</b>	
CENTRELEARN SOLUTIONS, LLC	7/1/2017	INV00000019731	93171	7/20/2017	ACCESS TO CL COMPLETE/LMS ONLY MCHD	10-009-58500	Training/Related Expenses-CE-OMD	\$1,120.00
	7/1/2017	INV00000019732	93171	7/20/2017	ACCESS COMPLETE/LMS ONLY MCHD FIRST RESPONDERS	10-009-58500	Training/Related Expenses-CE-OMD	\$2,082.00
	7/1/2017	INV00000019733	93171	7/20/2017	LMS WITH CONTENT/LEARNING MGMT SYS	10-009-58500	Training/Related Expenses-CE-OMD	\$576.00
<b>Totals for CENTRELEARN SOLUTIONS, LLC:</b>							<b>\$3,778.00</b>	
CENTURY LINK (Phoenix)	7/19/2017	313194646 07/19/17	93349	8/3/2017	STATION 34 07/19/17-08/18/17	10-015-58310	Telephones-Service-Information Technology	\$259.33
<b>Totals for CENTURY LINK (Phoenix):</b>							<b>\$259.33</b>	
CHARTER COMMUNICATIONS	7/8/2017	0035377 07/08/17	93172	7/20/2017	STATION 22 07/18/17 - 08/17/17	10-015-58310	Telephones-Service-Information Technology	\$89.98
<b>Totals for CHARTER COMMUNICATIONS:</b>							<b>\$89.98</b>	
CHASE PEST CONTROL, INC.	7/1/2017	2558060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	7/1/2017	2559060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00
	7/1/2017	2561060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00
	7/1/2017	2555061617	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	2562060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	2553061617	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	2557060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00
	7/1/2017	385161617	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	2554061617	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	2556060917	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00
	7/1/2017	3849061617	93173	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$95.00
	7/1/2017	3845061617	93174	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00
	7/1/2017	3844060917	93174	7/20/2017	EXTERIOR COMMERCIAL SERVICE-BI MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for CHASE PEST CONTROL, INC.:	\$2,080.00
CHICK-FIL-A	7/5/2017	0974 640862 07	3149	7/20/2017	EMPLOYEE BDAY GIFT CARDS	10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for CHICK-FIL-A:	\$1,000.00
CITY OF CONROE, WATER (3066)	7/20/2017	00491400000 07/20/17	93350	8/3/2017	MCHD CAMPUS 06/13/17-07/14/17	10-016-58800	Utilities-Facil	\$2,100.97
	7/31/2017	00720592000 07/31/17		8/25/2017	STATION 10 06/23/17-07/24/17	10-016-58800	Utilities-Facil	\$71.72
							Totals for CITY OF CONROE, WATER (3066):	\$2,172.69
CITY OF LEAGUE CITY	7/24/2017	LEA072417	93265	7/26/2017	DEPOSITED INTO MCHD IN ERROR	10-000-21000	Accrued Expenditures-BS	\$92.71
							Totals for CITY OF LEAGUE CITY:	\$92.71
CLANCY, LOIS	7/12/2017	CLA042117 07/12/17	93054	7/12/2017	TRAVEL EXPENSE NAVIGATOR CONF 04/08/17-04/14/17	10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$100.00
	7/12/2017	CLA042117 \$43.97.2	93054	7/12/2017	MILEAGE REIMBUREMENT 04/08/17-04/14/17	10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$43.97
							Totals for CLANCY, LOIS:	\$143.97
CLEMENTS FENCE CO., INC.	7/26/2017	16909		8/25/2017	REPLACE DAMAGE GATE POST & STRETCH BARB WIRE	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$421.00
	7/26/2017	16910		8/25/2017	CHANGE OUT DAMAGED GATE	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$375.00
							Totals for CLEMENTS FENCE CO., INC.:	\$796.00
COBURN SUPPLY COMPANY, INC.	7/5/2017	9390 612041 07	3150	7/20/2017	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$30.47
	7/5/2017	9390 961195 07	3150	7/20/2017	STATION 20 BATHROOM FLUSH VALVE KIT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$77.50
	7/5/2017	9390 785264 07	3150	7/20/2017	STATION 41 AC UNIT CAP	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$45.63
							Totals for COBURN SUPPLY COMPANY, INC.:	\$153.60
COLONIAL LIFE	7/1/2017	E3387610 07/01/17	3113	7/1/2017	CONTROL NO. E3387610 PREMIUMS 06/01/17-06/31/17	10-000-21590	P/R-Premium Cancer/Accident-BS	\$12,250.92
							Totals for COLONIAL LIFE:	\$12,250.92
COMCAST CORPORATION	7/5/2017	3777702080546356 07	93056	7/12/2017	STATION 21 07/05/17-08/04/17	10-016-58800	Utilities-Facil	\$59.95
						10-015-58310	Telephones-Service-Information Technology	\$103.80
	7/5/2017	1754 0849557 07	3151	7/20/2017	STATION 23 06/16/17-07/15/17	10-016-58800	Utilities-Facil	\$111.26
							Totals for COMCAST CORPORATION:	\$275.01
CONNECT YOUR CARE	7/7/2017	173457489 0	3114	7/7/2017	FLEXIBLE SPENDING ACCOUNT 06/30/17 - 07/06/17	10-000-21585	P/R-Flexible Spending-BS-BS	\$56.23
	7/11/2017	174826761	3115	7/11/2017	FSA PER EMPLOYEE MONTHLY ADMISTRATION & NEW EMPL	10-025-57100	Professional Fees-Human	\$53.28
	7/14/2017	174482581	3126	7/14/2017	FLEXIBLE SPENDING ACCOUNT 07/07/17 - 07/13/17	10-000-21585	P/R-Flexible Spending-BS-BS	\$252.48
	7/28/2017	176505294	3226	7/28/2017	FLEXIBLE SPENDING ACCOUNT 07/21/17 - 07/27/17	10-000-21585	P/R-Flexible Spending-BS-BS	\$174.17
	7/21/2017	175569576	3233	7/21/2017	FLEXIBLE SPENDING ACCOUNT 07/14/17 - 07/20/17	10-000-21585	P/R-Flexible Spending-BS-BS	\$759.99
							Totals for CONNECT YOUR CARE:	\$1,296.15
CONROE NOON LIONS CLUB	7/5/2017	1754 203554 07	3152	7/20/2017	MONTHLY DUES	10-007-54100	Dues/Subscriptions-EMS	\$55.00
							Totals for CONROE NOON LIONS CLUB:	\$55.00
CONROE WELDING SUPPLY, INC.	7/3/2017	PS408212	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.20
	7/3/2017	PS407859	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00
	7/6/2017	CT836116	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$133.41
	7/6/2017	CT836057	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$79.60
	7/5/2017	CT835942	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$187.20

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

<b>Vendor Name</b>	<b>Invoice Date</b>	<b>Invoice No.</b>	<b>Payment No.</b>	<b>Payment Date</b>	<b>Invoice Description</b>	<b>Account No.</b>	<b>Account Description</b>	<b>Amount</b>
	7/10/2017	PS408213	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$44.40
	7/10/2017	PS408460	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$36.60
	7/10/2017	PS408461	93057	7/12/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	7/17/2017	CT836976	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$16.50
	7/14/2017	CT836974	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$127.60
	7/12/2017	CT836485	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$110.00
	7/12/2017	CT836636	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$170.62
	7/12/2017	CT836839	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$145.20
	7/12/2017	CT836904	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$83.34
	7/18/2017	CT837205	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$98.20
	7/18/2017	CT837391	93176	7/20/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$116.82
	7/18/2017	CT837394	93176	7/20/2017	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$250.57
	7/19/2017	CT837425	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$151.00
	7/19/2017	CT837703	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$178.40
	7/19/2017	CT837499	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$206.83
	7/1/2017	CT834028	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.80
	7/17/2017	PS408782	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$53.20
	7/17/2017	PS408781	93266	7/26/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$63.00
	7/26/2017	CT 838401	93351	8/3/2017	OXYGEN MEDICAL E CYLINDER	10-008-56600	Oxygen & Gases-Mater	\$98.20
	7/26/2017	CT 838253	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$115.70
	7/26/2017	CT 838005	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$109.00
	7/24/2017	PS409103	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00
	7/21/2017	CT837754	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$89.56
	7/25/2017	CT838208	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$115.81
	7/25/2017	CT838028	93351	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$117.80
	7/31/2017	R07171781	93351	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$760.15
	7/31/2017	R07171226	93351	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$22.75
	7/31/2017	R07171225	93351	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$123.75
	7/31/2017	R07171224	93351	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$100.10
	7/31/2017	R07171223	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$45.50
	7/31/2017	R07171220	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$15.00
	7/31/2017	R07171219	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$14.55
	7/31/2017	R07171217	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$13.65
	7/31/2017	R07171216	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$34.55
	7/31/2017	R07171215	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$66.80
	7/31/2017	R07171214	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$159.70
	7/31/2017	R07171212	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$22.75
	7/31/2017	R07171211	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$22.75
	7/31/2017	R07171210	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.00
	7/31/2017	R07171209	93352	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$43.20
	7/31/2017	R07171207	93353	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$40.00
	7/31/2017	R07171206	93353	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$15.00
	7/31/2017	R07171205	93353	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$13.65
	7/31/2017	R07171204	93353	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$5.00
	7/31/2017	R07171203	93353	8/3/2017	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$236.60
	7/31/2017	PS409412	93353	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$81.60
	7/31/2017	PS409102	93353	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.00
	7/31/2017	PS408783	93353	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$35.60

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/27/2017	CT838361	93353	8/3/2017	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.00
							Totals for CONROE WELDING SUPPLY, INC.:	\$5,355.21
CONSOLIDATED COMMUNICATIONS-LUF	7/1/2017	06060MCD-S-17182	93177	7/20/2017	MCHD CAMPUS 07/01/17-07/31/17	10-015-58310	Telephones-Service-Information Technology	\$179.22
							Totals for CONSOLIDATED COMMUNICATIONS-LUF:	\$179.22
CONSOLIDATED COMMUNICATIONS-TXU	7/1/2017	9365399272 07/01/17	93058	7/12/2017	MCHD CAMPUS 07/01/17-07/31/17	10-015-58310	Telephones-Service-Information Technology	\$36.10
	7/11/2017	9360434566 07/11/17	93178	7/20/2017	STATION 43 07/11/17-08/10/17	10-015-58310	Telephones-Service-Information Technology	\$182.40
	7/16/2017	0009600539 07/16/17	93267	7/26/2017	MCHD CAMPUS 07/16/17-08/15/17	10-015-58310	Telephones-Service-Information Technology	\$286.48
	7/16/2017	0009600146 07/16/17	93268	7/26/2017	MCHD CAMPUS 07/16/17-08/15/17	10-015-58310	Telephones-Service-Information Technology	\$591.36
	7/21/2017	9365391160 07/21/17	93354	8/3/2017	MCHD CAMPUS 07/21/17-08/20/17	10-015-58310	Telephones-Service-Information Technology	\$6,994.75
						10-015-58320	Telephones - Long Distance-Information Te	\$933.97
	7/21/2017	9365393450 07/21/17	93355	8/3/2017	MCHD CAMPUS 08/21/17-08/20/17	10-015-58310	Telephones-Service-Information Technology	\$124.60
						10-015-58320	Telephones - Long Distance-Information Te	\$36.64
							Totals for CONSOLIDATED COMMUNICATIONS-TXU:	\$9,186.30
CONSOLIDATED TRAFFIC CONTROLS, INC.	7/11/2017	40911	93269	7/26/2017	GPS PREEMPTION VEHICLE KIT	10-010-57750	Small Equipment & Furniture-Fleet	\$8,030.00
						10-010-59050	Vehicle-Parts-Fleet	\$995.00
							Totals for CONSOLIDATED TRAFFIC CONTROLS, INC.:	\$9,025.00
COOPER, JOSHUA	7/26/2017	COO072617	93356	8/3/2017	MILEAGE REIMBURSEMENT 06/04/17-07/26/17	10-007-56200	Mileage Reimbursements-EMS	\$73.50
							Totals for COOPER, JOSHUA:	\$73.50
COPD FOUNDATION, INC.	7/26/2017	0006977	93357	8/3/2017	SUPPORT GROUP NETWORK LEADER KIT	10-002-56200	Mileage Reimbursements-PA	\$37.74
							Totals for COPD FOUNDATION, INC.:	\$37.74
COSPER, JARED	7/11/2017	COS071117	93059	7/12/2017	PER DIEM/PROEMS VISIT-HRIS SYSTEM 08/02/17-08/03/17	10-000-14900	Prepaid Expenses-BS	\$103.50
							Totals for COSPER, JARED:	\$103.50
COTTAR, SARAH	7/11/2017	COT071117	93179	7/20/2017	PER DIEM/APCO 08/12/17-08/18/17	10-000-14900	Prepaid Expenses-BS	\$397.50
							Totals for COTTAR, SARAH:	\$397.50
CROWN PAPER AND CHEMICAL	7/7/2017	105132 B/O	93270	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$46.14
	7/7/2017	105134	93270	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$65.89
	7/17/2017	105377	93358	8/3/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$278.09
	7/7/2017	105135	93270	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$76.12
							Totals for CROWN PAPER AND CHEMICAL:	\$466.24
CULLINS, CAITLIN	7/13/2017	CUL071317	93155	7/13/2017	MONIES OWED TO EMPLOYEE PPE 07/08/17	10-000-21400	Accrued Payroll-BS	\$105.93
							Totals for CULLINS, CAITLIN:	\$105.93
CUMMINS SOUTHERN PLAINS, LTD.	7/1/2017	012-94616	93064	7/12/2017	INSPECTION/14575 FM 1488	10-004-55650	Maintenance-Contract Equipment-Radio	\$345.00
	7/7/2017	012-96955	93271	7/26/2017	HARNESS, ENGINE	10-010-59050	Vehicle-Parts-Fleet	\$709.03
	7/5/2017	012-96612	93180	7/20/2017	COMPUTERS FOR ONAN GENERATORS FOR STOCK	10-010-59050	Vehicle-Parts-Fleet	\$1,025.51
	7/23/2017	012-99402		8/22/2017	LOAD BANK TEST ADMIN	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,941.00
	7/23/2017	012-99403		8/22/2017	BANK LOAD TEST ADMIN	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,941.00
	7/23/2017	012-99404		8/22/2017	LOAD BANK TEST ADMIN RADIO	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$611.00
	7/23/2017	012-99405		8/22/2017	LOAD BANK TEST STATION 20	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$741.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/23/2017	012-99406		8/22/2017	LOAD BANK TEST STATION 30	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$791.00
							Totals for CUMMINS SOUTHERN PLAINS, LTD.:	\$8,104.54
D & C CONTRACTING INC	7/1/2017	85275	93181	7/20/2017	ENTRY GATE & FENCE REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,900.00
			#N/A	#N/A			Totals for D & C CONTRACTING INC:	\$1,900.00
			#N/A	#N/A				
DAILEY WELLS COMMUNICATION	7/1/2017	17LS052301	93359	8/3/2017	MAINTENANCE SUPPORT FOR DWC SENIOR TECH SUPPORT	10-004-57100	Professional Fees-Radio	\$15,210.00
	7/1/2017	17LS042108	93359	8/3/2017	MAINTENANCE SUPPORT FOR DWC SENIOR TECH	10-004-57100	Professional Fees-Radio	\$15,210.00
	7/1/2017	17LS042107	93359	8/3/2017	MAINTENANCE SUPPORT FOR DWC SENIOR TECH	10-004-57100	Professional Fees-Radio	\$15,210.00
							Totals for DAILEY WELLS COMMUNICATION:	\$45,630.00
DEL HARRIS WRECKER SERVICE INC.	7/17/2017	13419	93182	7/20/2017	WRECKER SERVICE FOR FLEET LICENSE# 1258997	10-010-59200	Vehicle-Towing-Fleet	\$131.90
							Totals for DEL HARRIS WRECKER SERVICE INC.:	\$131.90
DEMONTROND	7/7/2017	CM183111B			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$40.00)
	7/7/2017	CM190488			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$120.00)
	7/7/2017	CM193228			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$50.00)
	7/7/2017	CM187838			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$40.00)
	7/7/2017	CM171870			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$175.00)
	7/6/2017	CM194334			CREDIT/CORE RETURN	10-010-59050	Vehicle-Parts-Fleet	(\$120.00)
	7/5/2017	193936	93183	7/20/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,323.29
	7/1/2017	193824	93183	7/20/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,044.66
	7/7/2017	194045	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$24.97
	7/7/2017	194054	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,125.30
	7/7/2017	194022	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$24.48
	7/11/2017	194140	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$77.99
	7/11/2017	194109	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$865.47
	7/11/2017	193948	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$55.83
	7/7/2017	194019	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$392.37
	7/6/2017	193993	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,294.80
	7/14/2017	194334	93360	8/3/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,433.51
	7/13/2017	194282	93272	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$113.30
	7/21/2017	194591		8/20/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$8.97
	7/19/2017	194525	93360	8/3/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$970.04
	7/19/2017	194456	93360	8/3/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$9.57
	7/18/2017	194457	93360	8/3/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$508.20
	7/21/2017	194575		8/20/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,397.03
	7/27/2017	194870		8/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$780.21
	7/27/2017	194863		8/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,148.63
							Totals for DEMONTROND:	\$16,053.62
DEPARTMENT OF STATE HEALTH SERVICE (149347	7/5/2017	6430 461416 07	3154	7/20/2017	RECERTIFICATION	10-009-52600	Books/Materials-OMD	\$62.00
	7/5/2017	6430 066622 07	3154	7/20/2017	RECERTIFICATION	10-009-52600	Books/Materials-OMD	\$96.00
	7/5/2017	6430 908674 07	3154	7/20/2017	RECERTIFICATION	10-009-52600	Books/Materials-OMD	\$64.00
	7/5/2017	6430 821815 07	3154	7/20/2017	RECERTIFICATION	10-009-52600	Books/Materials-OMD	\$96.00
							Totals for DEPARTMENT OF STATE HEALTH SERVICE (149347) dshs:	\$318.00
DIAZ, MATTHEW	7/20/2017	DIA072017	93273	7/26/2017	RENEWAL EMS DSHS	10-009-52700	Business Licenses-OMD	\$126.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for DIAZ, MATTHEW:	\$126.00
DIRECTV	7/5/2017	1754 007780873 07	3155	7/20/2017	STATION 31 06/05/17-07/04/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 026721655 07	3156	7/20/2017	STATION 32 06/06/17-07/05/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 052835057 07	3157	7/20/2017	STATION 40 06/10/17-07/09/17	10-016-58800	Utilities-Facil	\$124.98
	7/5/2017	1754 026363325 07	3158	7/20/2017	STATION 45 06/12/17-07/11/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 053487253 07	3159	7/20/2017	STATION 10 06/14/17-07/13/17	10-016-58800	Utilities-Facil	\$124.98
	7/5/2017	1754 059502753 07	3160	7/20/2017	STATION 20 06/15/17-07/14/17	10-016-58800	Utilities-Facil	\$124.98
	7/5/2017	1754 035677337 07	3161	7/20/2017	STATION 11 06/21/17-07/20/17	10-016-58800	Utilities-Facil	\$63.98
	7/5/2017	1754 007637939 07	3162	7/20/2017	STATION 44 06/22/17-07/21/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 002444813 07	3163	7/20/2017	STATION 41 06/23/17-07/22/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 028100681 07	3164	7/20/2017	STATION 30 06/24/17-07/23/17	10-016-58800	Utilities-Facil	\$136.97
	7/5/2017	1754 022828155 07	3165	7/20/2017	STATION 43 06/28/17-07/27/17	10-016-58800	Utilities-Facil	\$117.98
	7/5/2017	1754 007003034 07	3166	7/20/2017	MOCO CONSTABLE 06/11/17-07/10/17	10-016-58800	Utilities-Facil	\$117.98
							Totals for DIRECTV:	\$1,401.75
EDMONDS, ROBERT	7/21/2017	EDM072117	93231	7/21/2017	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$861.72
							Totals for EDMONDS, ROBERT:	\$861.72
ELLIOTT ELECTRIC SUPPLY, INC	7/5/2017	9390 207148 07	3167	7/20/2017	SHOP TOOLS	10-016-57700	Shop Tools-Facil	\$51.05
	7/5/2017	9390 207197 07	3167	7/20/2017	SHOP SUPPLIES FOR DRYER PLUG	10-016-57725	Shop Supplies-Facil	\$14.08
							Totals for ELLIOTT ELECTRIC SUPPLY, INC:	\$65.13
EMC PLUMBING SERVICES	7/1/2017	2-1187	93361	8/3/2017	REPAIR/INSTALL WATER HEATER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,424.00
							Totals for EMC PLUMBING SERVICES:	\$1,424.00
EMERGENCY MEDICAL PRODUCTS, INC.	7/3/2017	1917039	93184	7/20/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$899.00
							Totals for EMERGENCY MEDICAL PRODUCTS, INC.:	\$899.00
EMS SURVEY TEAM	7/11/2017	2102	93274	7/26/2017	INDIVIDUAL SURVEY MAILING & PROCESSING FEES JUNE 201	10-009-53550	Customer Relations-OMD	\$3,586.80
	7/1/2017	2054	93362	8/3/2017	INDIVIDUAL SURVEY MAILING & PROCESSING FEES MAR/APF	10-009-53550	Customer Relations-OMD	\$9,789.95
							Totals for EMS SURVEY TEAM:	\$13,376.75
ENTERGY TEXAS, LLC	7/1/2017	65004825186 07	93074	7/12/2017	STATION 32 05/31/17-06/29/17	10-016-58800	Utilities-Facil	\$528.19
	7/1/2017	190003990581 07	93075	7/12/2017	ADMIN CAMPUS 05/31/17-06/29/17	10-016-58800	Utilities-Facil	\$14,620.65
	7/3/2017	50005380723 07	93076	7/12/2017	STATION 14 06/02/17-07/03/17	10-016-58800	Utilities-Facil	\$341.70
	7/7/2017	180003888799 07	93185	7/20/2017	STATION 20 06/06/17-07/07/17	10-016-58800	Utilities-Facil	\$1,057.94
	7/12/2017	480002129353 07	93186	7/20/2017	STATION 30 06/09/17-07/12/17	10-016-58800	Utilities-Facil	\$970.98
	7/13/2017	315003595390 07	93275	7/26/2017	THOMPSON RD TOWER 06/13/17-07/13/17	10-004-58800	Utilities-Radio	\$639.72
	7/13/2017	475002903669 07	93276	7/26/2017	STATION 31 06/09/17-07/13/17	10-016-58800	Utilities-Facil	\$641.09
	7/14/2017	65004843218 07	93277	7/26/2017	SPLENDOR TOWER 06/29/17-07/14/17	10-004-58800	Utilities-Radio	\$514.77
	7/14/2017	115004734164 07	93278	7/26/2017	STATION 43 06/13/17-07/14/17	10-016-58800	Utilities-Facil	\$506.81
	7/18/2017	185004689922 07	93279	7/26/2017	STATION 44 06/19/17-07/18/17	10-016-58800	Utilities-Facil	\$152.95
	7/18/2017	145004644411 07	93280	7/26/2017	STATION 10 06/16/17-07/18/17	10-016-58800	Utilities-Facil	\$1,059.87
	7/20/2017	315003602372 07	93363	8/3/2017	GRANGERLAND TOWER 06/20/17-07/20/17	10-004-58800	Utilities-Radio	\$879.62
	7/26/2017	390002465190 07		8/16/2017	ROBINSON RD TOWER 06/27/17-07/26/17	10-004-58800	Utilities-Radio	\$501.34
	7/26/2017	50005408005 07		8/16/2017	ROBINSON RD TOWER 06/27/17-07/26/17	10-004-58800	Utilities-Radio	\$75.30
							Totals for ENTERGY TEXAS, LLC:	\$22,490.93



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
GALLS, INC.dba LONESTAR UNIFORMS	7/14/2017	007897939	93365	8/3/2017	THRILLER JACKET/UNIFORM	10-008-58700	Uniforms-Matls. Mgmt.	\$174.95
Totals for GALLS, INC.dba LONESTAR UNIFORMS:								\$174.95
GRAINGER	7/5/2017	9390 830606 07	3173	7/20/2017	STATION 40 BAY HEATER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$32.10
	7/24/2017	9508252443		8/23/2017	STANDARD BATTERIES	10-008-57900	Station Supplies-Mater	\$34.20
	7/28/2017	9510812275	93366	8/3/2017	FLEET SHOP SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$22.80
						10-010-57725	Shop Supplies-Fleet	\$240.72
Totals for GRAINGER:								\$329.82
GRANT WRITING	7/5/2017	3629 602528 07	3174	7/20/2017	GRANT WRITING 07/17/17-07/18/17	10-005-53150	Conferences - Fees, Travel, & Meals-Accou	\$595.00
Totals for GRANT WRITING:								\$595.00
GREATER MAGNOLIA CHAMBER OF COMMERCE	7/5/2017	2269 010278 07	3175	7/20/2017	MEMBERSHIP DUES	10-001-54100	Dues/Subscriptions-Admin	\$15.00
Totals for GREATER MAGNOLIA CHAMBER OF COMMERCE:								\$15.00
GREEN LIGHTING & SPPLY INC	7/13/2017	5484	93189	7/20/2017	METAL HAYLIDE BALLAST 87W	10-016-57725	Shop Supplies-Facil	\$925.00
Totals for GREEN LIGHTING & SPPLY INC:								\$925.00
GREER, NIKKI	7/7/2017	GRE070717	93085	7/12/2017	WELLNESS PROGRAM/MASSAGES	10-025-54350	Employee Health\Wellness-Human	\$75.00
Totals for GREER, NIKKI:								\$75.00
HAMPTON INN HOTEL	7/5/2017	3629 722522 07	3176	7/20/2017	HOTEL 06/04/17/SHAWN TRAINOR	10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$556.89
Totals for HAMPTON INN HOTEL:								\$556.89
HEALTH CARE LOGISTICS, INC	7/17/2017	6332357	93368	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$604.13
Totals for HEALTH CARE LOGISTICS, INC:								\$604.13
HEARTLAND SERVICES, INC.	7/19/2017	INV164749	93369	8/3/2017	REPAIR S/N 2AKYA15385	10-015-57650	Repair-Equipment-Information Technology	\$367.96
	7/22/2017	INV164839		8/21/2017	REPAIR S/N 2AKYA15294	10-015-57650	Repair-Equipment-Information Technology	\$426.97
Totals for HEARTLAND SERVICES, INC.:								\$794.93
HENNERS-GRAINGER, SHAWN	7/10/2017	HEN071017	93094	7/12/2017	MILEAGE REIMBURSEMENT 06/20/2017	10-027-56200	Mileage Reimbursements-Emerg	\$29.37
	7/24/2017	HEN072417	93285	7/26/2017	MILEAGE REIMBURSEMENT 07/14/17-07/21/17	10-027-56200	Mileage Reimbursements-Emerg	\$96.99
Totals for HENNERS-GRAINGER, SHAWN:								\$126.36
HENRY SCHEIN, INC.-MATRX MEDICAL	7/1/2017	42877598	93095	7/12/2017	FERNO WASHIN MOUNT FOR ZOLL	10-008-57750	Small Equipment & Furniture-Matls. Mgmt.	\$2,390.00
	7/1/2017	43040626	93095	7/12/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$78.00
	7/19/2017	43643307	93370	8/3/2017	NITRONOX FIELD UNIT	10-008-54200	Durable Medical Equipment-Mater	\$7,500.00
	7/19/2017	43663851	93370	8/3/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$1,921.80
	7/17/2017	43524563	93370	8/3/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$780.30
						10-008-54200	Durable Medical Equipment-Mater	\$690.00
	7/25/2017	43833665		8/24/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$644.10
Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:								\$14,004.20
HERRING, ASHTON	7/13/2017	HER071317	93190	7/20/2017	MILEAGE REIMBURSEMENT06/06/17-06/30/17	10-009-56200	Mileage Reimbursements-OMD	\$52.37
	7/17/2017	HER071717	93190	7/20/2017	PREVCON CONFERENCE 07/26/17-07/29/17	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$180.50
Totals for HERRING, ASHTON:								\$232.87



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
HILTON	7/5/2017	3629 808245 07	3177	7/20/2017	HOTEL 06/03/17	10-026-53150	Conferences - Fees, Travel, & Meals-Recor	\$503.16
							Totals for HILTON:	\$503.16
HOME DEPOT CREDIT SERVICES	7/5/2017	9390 328853 07	3178	7/20/2017	OVERHEAD DOOR PLUGS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$52.29
	7/5/2017	9390 255061 07	3178	7/20/2017	AC DUCT FOR FLEET	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$21.35
	7/5/2017	9390 324342 07	3178	7/20/2017	SC AC UNITS WATER LEAK IN AIR HANDLER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$34.49
	7/5/2017	9390 359803 07	3178	7/20/2017	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$61.43
	7/5/2017	9390 359811 07	3178	7/20/2017	STATION 20 GUTTERS,BEDS, DOORBELLS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$129.57
	7/5/2017	9390 359829 07	3178	7/20/2017	SUPPLY TV MOUNT IN ADMIN RM 166	10-016-57725	Shop Supplies-Facil	\$115.83
	7/5/2017	9390 355559 07	3178	7/20/2017	PAINT BRUSHES	10-016-57700	Shop Tools-Facil	\$70.50
	7/5/2017	9390 355567 07	3178	7/20/2017	STATION 20 SEALANT FOR NEW AC UNIT	10-016-57725	Shop Supplies-Facil	\$17.00
	7/5/2017	9390 030422 07	3178	7/20/2017	REPLACE DOOR PATIENT HOME	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$69.98
	7/5/2017	9390 310942 07	3178	7/20/2017	STATION BAY DOORS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$88.29
	7/5/2017	9390 311344 07	3178	7/20/2017	STATION 32 PARTS/FITTINGS TO INSTALL WATER EXPANSION	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$45.91
	7/5/2017	9390 433448 07	3178	7/20/2017	SERVICE CENTER YIELD SIGN MATERIAL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$17.21
	7/5/2017	9390 433455 07	3178	7/20/2017	STATION 41 SALT FOR WATER SOFTNER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$33.12
	7/5/2017	9390 435518 07	3178	7/20/2017	SHOP SUPPLIES DRYER PLUG	10-016-57725	Shop Supplies-Facil	\$11.42
	7/5/2017	9390 479251 07	3178	7/20/2017	STATION 21 CO2 ALARM	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$39.97
	7/5/2017	9390 479269 07	3178	7/20/2017	STATION 32 WATER HAMMER ARRESTER	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$12.97
	7/5/2017	9390 376990 07	3178	7/20/2017	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$35.99
	7/5/2017	9390 633673 07	3178	7/20/2017	STATION 43 BAY FAN REWIRE SUPPLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$13.92
	7/5/2017	9390 633681 07	3178	7/20/2017	SHOP/TRUCK TOOL	10-016-57700	Shop Tools-Facil	\$29.97
							Totals for HOME DEPOT CREDIT SERVICES:	\$901.21
HON, CALVIN	7/27/2017	HON072717	93371	8/3/2017	MILEAGE REIMBURSEMENT 01/26/17/06/27/17/07/18/17	10-015-56200	Mileage Reimbursements-Information Tech	\$31.29
							Totals for HON, CALVIN:	\$31.29
HOUSTON COMMUNITY NEWSPAPERS	7/1/2017	226510009	93096	7/12/2017	MM MEDICAL SUPPLY PROPOSAL 2017	10-001-52200	Advertising-Admin	\$109.34
	7/1/2017	226510008	93096	7/12/2017	FACILITIES 12 TON AC SYSTEMS	10-001-52200	Advertising-Admin	\$109.34
							Totals for HOUSTON COMMUNITY NEWSPAPERS:	\$218.68
HUGHES NATURAL GAS INC	7/7/2017	7978 07/07/17	93097	7/12/2017	STATION 40 06/01/30-06/30/14 METER 994704	10-016-58800	Utilities-Facil	\$6.60
	7/7/2017	7978 07/07/17.2	93097	7/12/2017	STATION 40 06/01/30-06/30/14 METER 994324	10-016-58800	Utilities-Facil	\$42.98
							Totals for HUGHES NATURAL GAS INC:	\$49.58
IBS OF GREATER CONROE & INTERSTATE BATTER	7/3/2017	1924102002342	93192	7/20/2017	AUTOMOTIVE BATTERY	10-010-58900	Vehicle-Batteries-Fleet	\$111.00
	7/3/2017	1924102002346	93192	7/20/2017	INTERSTATE LABELED PRODUCT	10-010-58900	Vehicle-Batteries-Fleet	\$109.00
	7/5/2017	9390 316445 07	3179	7/20/2017	BATTERY FOR BIG RED	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$128.95
							Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:	\$348.95
INDEPENDENCE MEDICAL	7/21/2017	46632425		8/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,763.83
							Totals for INDEPENDENCE MEDICAL:	\$1,763.83
INDIGENT HEALTHCARE SOLUTIONS	7/7/2017	64472	93098	7/12/2017	JUNE 2017 POWER SEARCH SERVICES	10-002-57100	Professional Fees-PA	\$213.00
	7/1/2017	64415	93193	7/20/2017	PROFESSIONAL SERVICES FOR AUGUST 2017	10-000-14900	Prepaid Expenses-BS	\$12,626.27
							Totals for INDIGENT HEALTHCARE SOLUTIONS:	\$12,839.27
IPMBA CONFERENCE	7/5/2017	4784 715153 07	3180	7/20/2017	REGISTRATION /R MORRIS & B. SANSON	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$1,020.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/5/2017	4784 715161 07	3180	7/20/2017	REGISTRATION R. MORRIS	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$50.00
	7/5/2017	4784 715179 07	3180	7/20/2017	REGISTRATION B. SANSON	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$50.00
							Totals for IPMBA CONFERENCE:	\$1,120.00
IT'S MUFFLER TIME, ABEL GONZALES	7/3/2017	34614	93100	7/12/2017	TAILPIPE REPAIR	10-010-59000	Vehicle-Outside Services-Fleet	\$65.00
	7/20/2017	34703		8/20/2017	TAILPIPE REPAIR SHOP 31	10-010-59000	Vehicle-Outside Services-Fleet	\$30.00
	7/24/2017	34727	93286	7/26/2017	CRUSHED TAILPIPE REPAIR FOR SHOP 40	10-010-59000	Vehicle-Outside Services-Fleet	\$90.00
							Totals for IT'S MUFFLER TIME, ABEL GONZALES:	\$185.00
JOHN L. WORTHAM & SON, LP dba WORTHAM INSU	7/7/2017	512777	93372	8/3/2017	MISC PROFESSIONAL LIAB - POLICY #SM920901	10-027-54900	Insurance-Emerg	\$4,368.00
							Totals for JOHN L. WORTHAM & SON, LP dba WORTHAM INSURANCE & RISK:	\$4,368.00
KENNING, JARRET	7/14/2017	KEN071417	93194	7/20/2017	AEMT RENEWAL FEE FOR TDSHS	10-009-52700	Business Licenses-OMD	\$96.00
							Totals for KENNING, JARRET:	\$96.00
KOLOR KOATED, INC.	7/21/2017	16319		8/20/2017	BADGES	10-008-58700	Uniforms-Matls. Mgmt.	\$599.52
							Totals for KOLOR KOATED, INC.:	\$599.52
LA QUINTA INNS	7/5/2017	8383 341671 07	3181	7/20/2017	PARKING FOR NENA	10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$11.91
							Totals for LA QUINTA INNS:	\$11.91
LA TORRETA	7/5/2017	2269 950959 07	3182	7/20/2017	BUSINESS LUNCHEON/TX EMS CONFERENCE DISCUSSION	10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$81.28
							Totals for LA TORRETA:	\$81.28
LAKE SOUTH WATER SUPPLY CORPORATION	7/25/2017	1000019000 07/25/17		8/20/2017	STATION 45 06/15/17-07/17/17	10-016-58800	Utilities-Facil	\$323.50
							Totals for LAKE SOUTH WATER SUPPLY CORPORATION:	\$323.50
LANGE DISTRIBUTING COMPANY, INC.	7/1/2017	694168	93105	7/12/2017	STATION 13 ACCT #005376	10-008-57900	Station Supplies-Mater	\$4.00
	7/1/2017	694166	93105	7/12/2017	STATION 43 ACCT #005368	10-008-57900	Station Supplies-Mater	\$4.00
	7/1/2017	683773	93105	7/12/2017	STATION 43 ACCT #005368	10-008-57900	Station Supplies-Mater	\$9.02
	7/1/2017	684395	93105	7/12/2017	STATION 13 ACCT #005376	10-008-57900	Station Supplies-Mater	\$16.79
							Totals for LANGE DISTRIBUTING COMPANY, INC.:	\$33.81
LAPTOP BATTERY	7/5/2017	0974 148245 07	3183	7/20/2017	LENOVO THINK PAD BATTERY	10-015-53050	Computer Software-Information Technology	\$163.90
							Totals for LAPTOP BATTERY:	\$163.90
LEDWIG, ALBERT	7/10/2017	LED071017	93106	7/12/2017	MILEAGE REIMBURSEMENT 06/24/17-06/25/17	10-010-56200	Mileage Reimbursements-Fleet	\$32.74
							Totals for LEDWIG, ALBERT:	\$32.74
LEE, KEVIN	7/31/2017	LEE073117	93373	8/3/2017	MILEAGE REIMBURSEMENT 07/15/17-07/17/17	10-010-56200	Mileage Reimbursements-Fleet	\$40.23
							Totals for LEE, KEVIN:	\$40.23
LEGISYM, LLC	7/11/2017	1716320170711	93196	7/20/2017	EXPRESS 222 MONTHLY TRANSACTIONS	10-009-54100	Dues/Subscriptions-OMD	\$1,000.00
							Totals for LEGISYM, LLC:	\$1,000.00
LEXISNEXIS RISK DATA MGMT, INC	7/1/2017	1171610-20170630	93197	7/20/2017	06/01/2017 - 06/30/2017 SEARCHES	10-011-52900	Collection Fees-Bill	\$1,802.10
						10-002-57100	Professional Fees-PA	\$547.25
							Totals for LEXISNEXIS RISK DATA MGMT, INC:	\$2,349.35

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
LIBERTY TIRE RECYCLING, LLC	7/1/2017	1160829	93108	7/12/2017	TIRE RECYCLING	10-010-54800	Hazardous Waste Removal-Fleet	\$77.55
							<b>Totals for LIBERTY TIRE RECYCLING, LLC:</b>	<b>\$77.55</b>
LIFE-ASSIST, INC.	7/1/2017	804135	93109	7/12/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$5,951.12
	7/1/2017	804403	93109	7/12/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$896.10
	7/1/2017	804404	93109	7/12/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$470.50
	7/1/2017	804803	93109	7/12/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$106.40
	7/5/2017	805630	93198	7/20/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$532.00
	7/5/2017	805757	93198	7/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$7,550.00
	7/7/2017	806205	93288	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$470.50
	7/1/2017	805096	93198	7/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$7,688.48
	7/7/2017	806191	93288	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$470.50
	7/6/2017	806009	93288	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$460.50
	7/7/2017	806247	93288	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$470.50
	7/11/2017	806879	93288	7/26/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$460.50
	7/13/2017	807423	93288	7/26/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,890.00
	7/21/2017	808781		8/20/2017	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$170.00
	7/24/2017	809079		8/23/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$5,581.12
	7/25/2017	809250		8/24/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,114.68
	7/25/2017	809144		8/24/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$212.80
							<b>Totals for LIFE-ASSIST, INC.:</b>	<b>\$37,495.70</b>
LONESTAR LAWN KEEPERS	7/1/2017	16793	93110	7/12/2017	LAWN MAINTENANCE JUNE 2017	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$7,065.00
	7/17/2017	16794	93374	8/3/2017	LAWN MAINTENANCE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$7,065.00
	7/17/2017	11784	93374	8/3/2017	REMOVE OAK TREE IN FRON YARD STATION 14	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,500.00
	7/31/2017	11780 07/31/17			LAWN MAINTENANCE/TOWERS	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$600.00
							<b>Totals for LONESTAR LAWN KEEPERS:</b>	<b>\$16,230.00</b>
LOWE'S COMPANIES, INC.	7/5/2017	4549 191683 07	3184	7/20/2017	POWER STRIPS FOR TAHOES	10-010-59050	Vehicle-Parts-Fleet	\$59.80
	7/5/2017	8383 228159 07	3184	7/20/2017	BDA INSTALL AT METHODIST HOSP	10-004-57225	Radio Repair - Parts-Radio	\$25.34
	7/5/2017	9390 094743 07	3184	7/20/2017	STATION 20 AC UNTI FOR WELLNESS ROOM	10-016-57750	Small Equipment & Furniture-Facil	\$377.74
	7/5/2017	9390 202248 07	3184	7/20/2017	STATION 20 SAFE SLEEP ROOM BLACKOUT CURTAINS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$42.96
	7/5/2017	9390 607820 07	3184	7/20/2017	STATION 10 DRYER AND PIGTAIL	10-016-57750	Small Equipment & Furniture-Facil	\$363.99
							<b>Totals for LOWE'S COMPANIES, INC.:</b>	<b>\$869.83</b>
MARTIN, DISIERE, JEFFERSON & WISDOM, LLP	7/1/2017	143291	93111	7/12/2017	ATTORNEY FEES 05/02/17 - 05/31/17	10-025-55500	Legal Fees-Human	\$1,747.43
	7/18/2017	144273	93375	8/3/2017	ATTORNEY FEES 06/01/17 - 06/26/17	10-025-55500	Legal Fees-Human	\$502.50
	7/18/2017	144274	93375	8/3/2017	ATTORNEY FEES 06/08/07 - 06/20/17	10-025-55500	Legal Fees-Human	\$368.50
							<b>Totals for MARTIN, DISIERE, JEFFERSON &amp; WISDOM, LLP:</b>	<b>\$2,618.43</b>
MARTINEAU, JULIE ANN	7/3/2017	14	93112	7/12/2017	JUNE 2017 SERVICES RENDERED	10-001-57100	Professional Fees-Admin	\$4,000.00
							<b>Totals for MARTINEAU, JULIE ANN:</b>	<b>\$4,000.00</b>
MCKESSON GENERAL MEDICAL CORP.	7/14/2017	6932410			MEDICAL SUPPLIES	22-401-53900	Disposable Medical Supplies-PHC G	(\$70.58)
	7/1/2017	5928598	93114	7/12/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,566.00
	7/6/2017	6355532	93199	7/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$82.00
	7/5/2017	6332423	93199	7/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,489.44

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

<b>Vendor Name</b>	<b>Invoice Date</b>	<b>Invoice No.</b>	<b>Payment No.</b>	<b>Payment Date</b>	<b>Invoice Description</b>	<b>Account No.</b>	<b>Account Description</b>	<b>Amount</b>
	7/14/2017	6899963	93376	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$161.60
	7/17/2017	7021329	93376	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$230.00
	7/25/2017	7522993		8/24/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$1,757.16
	7/24/2017	7414621		8/23/2017	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$154.20
						10-008-54000	Drug Supplies-Mater	\$3,512.04
	7/26/2017	7616589		8/25/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$1,285.06
	7/21/2017	7357866		8/20/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$550.74
	7/24/2017	7383407		8/23/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$67.20
							<b>Totals for MCKESSON GENERAL MEDICAL CORP.:</b>	<b>\$10,784.86</b>
MED ONE EQUIPMENT SERVICES LLC	7/1/2017	ES9065	93116	7/12/2017	ALARIS TUBING SET	10-008-53900	Disposable Medical Supplies-Mater	\$1,700.00
						10-008-53900	Disposable Medical Supplies-Mater	\$85.00
	7/11/2017	ES9097	93289	7/26/2017	ALARIS TUBING SET	10-008-53900	Disposable Medical Supplies-Mater	\$1,700.00
						10-008-53900	Disposable Medical Supplies-Mater	\$85.00
							<b>Totals for MED ONE EQUIPMENT SERVICES LLC:</b>	<b>\$3,570.00</b>
MEDLINE INDUSTRIES, INC	7/7/2017	1830649230	93290	7/26/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$871.96
	7/20/2017	1831436517		8/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$120.62
						10-008-53900	Disposable Medical Supplies-Mater	\$39.46
	7/15/2017	1831172227	93378	8/3/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$822.64
	7/20/2017	1831436519		8/20/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$20.52
							<b>Totals for MEDLINE INDUSTRIES, INC:</b>	<b>\$1,875.20</b>
METLIFE C/O FASCORE, LLC	7/1/2017	314782	93201	7/20/2017	ADMIN QUARTERLY FEE 03/16/17 - 06/15/17	10-025-55700	Management Fees-Human	\$187.50
							<b>Totals for METLIFE C/O FASCORE, LLC:</b>	<b>\$187.50</b>
MID-SOUTH SYNERGY	7/1/2017	313046001 06/24/17	93118	7/12/2017	STATION 45 05/24/17 - 06/24/17	10-016-58800	Utilities-Facil	\$296.00
							<b>Totals for MID-SOUTH SYNERGY:</b>	<b>\$296.00</b>
MILLER UNIFORMS & EMBLEMS, INC.	7/1/2017	76003	93119	7/12/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$139.00
	7/1/2017	77904	93119	7/12/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$13.00
	7/1/2017	77903	93119	7/12/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$19.50
	7/1/2017	74054	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$76.50
	7/1/2017	74493	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$62.50
	7/1/2017	74494	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$62.50
	7/1/2017	74495	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$62.50
	7/1/2017	74734	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$380.99
	7/1/2017	75172	93202	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$525.00
	7/24/2017	80505		8/24/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$123.50
						10-008-58700	Uniforms-Matls. Mgmt.	\$9.56
	7/18/2017	79982	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$242.50
						10-008-58700	Uniforms-Matls. Mgmt.	\$9.56
	7/12/2017	79463	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$69.50
	7/5/2017	78732	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$178.50
	7/10/2017	79205	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$139.00
	7/14/2017	79682	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$146.50
						10-008-58700	Uniforms-Matls. Mgmt.	\$10.30
	7/5/2017	78729	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$208.50

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
	7/10/2017	79204	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$69.50
						10-008-58700	Uniforms-Matls. Mgmt.	\$9.54
	7/5/2017	78735	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$208.50
	7/21/2017	80338		8/21/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$105.00
	7/14/2017	79679	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$105.00
	7/14/2017	79677	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$86.50
	7/5/2017	78740	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$69.50
	7/14/2017	79680	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$173.00
	7/5/2017	78734	93291	7/26/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$139.00
	7/18/2017	79983	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$19.50
	7/5/2017	78727	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$173.00
	7/5/2017	78725	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$319.50
	7/5/2017	78733	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$173.00
	7/5/2017	78738	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$153.00
	7/5/2017	78781	93380	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$18.00
	7/5/2017	78780	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$146.50
						10-008-58700	Uniforms-Matls. Mgmt.	\$22.98
	7/5/2017	78730	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$312.00
	7/5/2017	78731	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$292.00
	7/1/2017	78532	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$2.50
	7/1/2017	78536	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$99.00
						10-008-58700	Uniforms-Matls. Mgmt.	\$10.30
	7/1/2017	78534	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$2.50
	7/5/2017	78726	93381	8/3/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$319.50
							<b>Totals for MILLER UNIFORMS &amp; EMBLEMS, INC.:</b>	<b>\$5,507.73</b>
MLADENKA, JACKIE	7/5/2017	MLA070517	93120	7/12/2017	WELLNESS PROGRAM/GYM MEMBERSHIP	10-025-54350	Employee Health/Wellness-Human	\$70.80
							<b>Totals for MLADENKA, JACKIE:</b>	<b>\$70.80</b>
MONTGOMERY CNTY TAX ASSESSOR-COL TAMMY	7/5/2017	4549 004697 07	3185	7/20/2017	REGISTRATION SHOP 36	10-010-59100	Vehicle-Registration-Fleet	\$0.16
	7/5/2017	4549 005355 07	3185	7/20/2017	REGISTRATION SHOP 36	10-010-59100	Vehicle-Registration-Fleet	\$7.50
	7/17/2017	0077600002700	93203	7/20/2017	PROPERTY TAX - PATRIDGE ADDITION, BLOCK 2, LOT 27-A	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$6.90
	7/17/2017	0077600002501	93203	7/20/2017	PROPERTY TAX - PATRIDGE ADDITION, BLOCK 2, LOT 25,	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$31.84
	7/17/2017	0077600002500	93203	7/20/2017	PROPERTY TAX - PATRIDGE ADDITION, BLOCK 2, LOT 25,26	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$71.86
							<b>Totals for MONTGOMERY CNTY TAX ASSESSOR-COL TAMMY J MCRAE:</b>	<b>\$118.26</b>
MONTGOMERY COUNTY ESD #1 (STN 13)	7/21/2017	AUG 2017-003	93292	7/26/2017	STATION 13 RENT	10-000-14900	Prepaid Expenses-BS	\$1,025.00
							<b>Totals for MONTGOMERY COUNTY ESD #1 (STN 13):</b>	<b>\$1,025.00</b>
MONTGOMERY COUNTY ESD #10, STN 42	7/21/2017	AUG 2017-126	93293	7/26/2017	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
							<b>Totals for MONTGOMERY COUNTY ESD #10, STN 42:</b>	<b>\$950.00</b>
MONTGOMERY COUNTY ESD #6, STN 34	7/21/2017	AUG 2017-149	93294	7/26/2017	STATION 34 RENT	10-000-14900	Prepaid Expenses-BS	\$900.00
							<b>Totals for MONTGOMERY COUNTY ESD #6, STN 34:</b>	<b>\$900.00</b>
MONTGOMERY COUNTY ESD #8, STN 21/22	7/21/2017	AUG 2017-150	93295	7/26/2017	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$800.00
						10-000-14900	Prepaid Expenses-BS	\$800.00
							<b>Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:</b>	<b>\$1,600.00</b>

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
MONTGOMERY COUNTY ESD #9, STN 33	7/21/2017	AUG 2017-149	93294	7/26/2017	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$850.00
Totals for MONTGOMERY COUNTY ESD #9, STN 33:								\$850.00
MONTGOMERY COUNTY ESD 12, STN 12	7/21/2017	AUG 2017-149	93294	7/26/2017	STATION 12 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
Totals for MONTGOMERY COUNTY ESD 12, STN 12:								\$950.00
MONTGOMERY COUNTY ESD#3 (STNT 46)	7/21/2017	AUG 2017-029	93298	7/26/2017	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):								\$600.00
MOORE MEDICAL CORP.	7/12/2017	99547686	93299	7/26/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,168.12
	7/17/2017	99551875	93382	8/3/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$561.91
	7/17/2017	99552040	93382	8/3/2017	DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$969.40
	7/20/2017	99556727	93382	8/3/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$63.75
	7/19/2017	99556174	93382	8/3/2017	MEDICAL SUPPLIES	10-008-54000	Drug Supplies-Mater	\$58.68
	7/17/2017	99552037	93382	8/3/2017	DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$435.84
	7/28/2017	99567033		8/27/2017	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$267.00
	7/26/2017	99563574		8/25/2017	MEDICAL/DRUG SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$69.20
						10-008-54000	Drug Supplies-Mater	\$2,195.18
	7/28/2017	99566692		8/27/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$91.83
	7/24/2017	99560684		8/23/2017	MEDICAL/DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$195.60
						10-008-53900	Disposable Medical Supplies-Mater	\$2,036.85
						10-008-54000	Drug Supplies-Mater	\$130.58
	7/28/2017	99566733		8/27/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$195.60
	7/28/2017	99566565		8/27/2017	DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$195.60
	7/31/2017	99568286		8/30/2017	MEDICAL/DRUG SUPPLIES	10-008-54000	Drug Supplies-Mater	\$68.46
						10-008-53900	Disposable Medical Supplies-Mater	\$56.16
Totals for MOORE MEDICAL CORP.:								\$105.82
Totals for MOORE MEDICAL CORP.:								\$10,669.98
MOSLEY FIRE AND SAFETY, INC	7/26/2017	8569	93383	8/3/2017	ANNUAL MAINTENANCE	10-008-55650	Maintenance-Contract Equipment-Mater	\$58.50
Totals for MOSLEY FIRE AND SAFETY, INC:								\$58.50
MUD #39	7/1/2017	10000901 06/23/17	93124	7/12/2017	STATION 20 05/17/17 - 06/19/17	10-016-58800	Utilities-Facil	\$286.21
Totals for MUD #39:								\$286.21
MUSTANG MACHINERY COMPANY	7/5/2017	1754 \$1187.77 07	3186	7/20/2017	MAINTENANCE/REPAIR	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,187.77
Totals for MUSTANG MACHINERY COMPANY:								\$1,187.77
NAEMT	7/5/2017	6430 848024 07	3187	7/20/2017	COURSE FEES	10-009-52600	Books/Materials-OMD	\$140.00
Totals for NAEMT:								\$140.00
NATIONAL ACADEMIES OF EMERGENCY DISPATCH	7/6/2017	SIN046718	93204	7/20/2017	EMD & EFD RECERTIFICATION - S. TRAINOR & M. WALKUP	10-006-58500	Training/Related Expenses-CE-Alarm	\$260.00
Totals for NATIONAL ACADEMIES OF EMERGENCY DISPATCH dba INTERNATIONAL:								\$260.00
NEW CANEY MUD	7/31/2017	1042826200 07/31/17		8/21/2017	STATION 30 06/20/17-07/19/17	10-016-58800	Utilities-Facil	\$29.01
Totals for NEW CANEY MUD:								\$29.01
NOVA BIOLOGICALS, INC	7/5/2017	9390 000028 07	3188	7/20/2017	STATION 32 WATER TESTING	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$452.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for NOVA BIOLOGICALS, INC:	\$452.00
NUTT, KEVIN L.	7/11/2017	NUT071117	93128	7/12/2017	PER DIEM/PROEMS VISIT-HRIS SYSTEM 08/02/17-08/03/17	10-000-14900	Prepaid Expenses-BS	\$103.50
							Totals for NUTT, KEVIN L.:	\$103.50
OLDEN, LUTHER	7/5/2017	OLD070517	93130	7/12/2017	WELLNESS PROGRAM/PERSONAL TRAINING	10-025-54350	Employee Health\Wellness-Human	\$150.00
							Totals for OLDEN, LUTHER:	\$150.00
OPTIMUM COMPUTER SOLUTIONS, INC.	7/1/2017	INV0000083486	93131	7/12/2017	SERVICE LABOR	10-015-57100	Professional Fees-Information Technology	\$7,590.00
	7/2/2017	INV0000083584	93131	7/12/2017	SERVICE LABOR	10-015-57100	Professional Fees-Information Technology	\$7,101.25
	7/7/2017	INV0000083564	93131	7/12/2017	CISCO AIRONET - WIRELESS ACCESS POINT	10-015-57750	Small Equipment & Furniture-Information T	\$1,794.00
	7/17/2017	INV0000083678	93207	7/20/2017	CISCO SWITCH/NETWORK MODULE	10-015-57750	Small Equipment & Furniture-Information T	\$15,645.90
	7/9/2017	INV0000083718	93384	8/3/2017	SERVICE LABORR	10-015-57100	Professional Fees-Information Technology	\$5,635.00
	7/16/2017	INV0000083869	93384	8/3/2017	SERVICE LABOR	10-015-57100	Professional Fees-Information Technology	\$6,123.75
							Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:	\$43,889.90
OPTUM HEALTH BANK	7/5/2017	OPT070517	3116	7/5/2017	EMPLOYEE HSA ET FUNDING JULY 2017	10-000-21595	P/R-Health Savings-BS-BS	\$7,371.54
	7/5/2017	OPT070517-10	3117	7/5/2017	EMPLOYER HSA ET FUNDING JUNE 2017	10-001-51700	Health & Dental-Admin	\$62.50
						10-002-51700	Health & Dental-PA	\$312.50
						10-004-51700	Health & Dental-Radio	\$187.50
						10-005-51700	Health & Dental-Accou	\$187.50
						10-006-51700	Health & Dental-Alarm	\$1,062.50
						10-007-51700	Health & Dental-EMS	\$6,500.00
						10-008-51700	Health & Dental-Matls. Mgmt.	\$312.50
						10-009-51700	Health & Dental-OMD	\$437.50
						10-010-51700	Health & Dental-Fleet	\$312.50
						10-011-51700	Health & Dental-Bill	\$437.50
						10-015-51700	Health & Dental-Information Technology	\$250.00
						10-016-51700	Health & Dental-Facil	\$125.00
						10-025-51700	Health & Dental-Human	\$187.50
						10-026-51700	Health & Dental-Recor	\$187.50
						10-027-51700	Health & Dental-Emerg	\$62.50
						10-039-51700	Health & Dental-Param	\$62.50
						10-043-51700	Health & Dental-Busin	\$62.50
	7/17/2017	OPT071717	3127	7/17/2017	EMPLOYEE HSA ET FUNDING JULY 2017	10-000-21595	P/R-Health Savings-BS-BS	\$7,301.54
	7/28/2017	OPT072817	3227	7/28/2017	EMPLOYEE HSA ET FUNDING JULY 2017	10-000-21595	P/R-Health Savings-BS-BS	\$7,801.54
	7/31/2017	OPT073117-10	3228	7/31/2017	EMPLOYER HSA ET FUNDING JULY 2017	10-001-51700	Health & Dental-Admin	\$62.50
						10-002-51700	Health & Dental-PA	\$250.00
						10-004-51700	Health & Dental-Radio	\$187.50
						10-005-51700	Health & Dental-Accou	\$187.50
						10-006-51700	Health & Dental-Alarm	\$1,062.50
						10-007-51700	Health & Dental-EMS	\$6,312.50
						10-008-51700	Health & Dental-Matls. Mgmt.	\$312.50
						10-009-51700	Health & Dental-OMD	\$437.50
						10-010-51700	Health & Dental-Fleet	\$312.50
						10-011-51700	Health & Dental-Bill	\$437.50
						10-015-51700	Health & Dental-Information Technology	\$250.00
						10-016-51700	Health & Dental-Facil	\$62.50

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-025-51700	Health & Dental-Human	\$187.50
						10-026-51700	Health & Dental-Recor	\$187.50
						10-027-51700	Health & Dental-Emerg	\$62.50
						10-039-51700	Health & Dental-Param	\$62.50
						10-043-51700	Health & Dental-Busin	\$62.50
						Totals for OPTUM HEALTH BANK:		\$43,662.12
O'REILLY AUTO PARTS	7/1/2017	0408-331084	93206	7/20/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$289.10
	7/10/2017	408-334970	93300	7/26/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,388.84
	7/20/2017	408-339227		8/20/2017	VEHICLE PARTS/SHOP SUPPLIES	10-010-59050	Vehicle-Parts-Fleet	\$238.50
						10-010-57725	Shop Supplies-Fleet	\$9.49
						Totals for O'REILLY AUTO PARTS:		\$1,925.93
ORR SAFETY CORPORATION	7/1/2017	INV4047259	93132	7/12/2017	PRESCRIPTION SAFETY GLASSES - J. PATTERSON	10-008-58700	Uniforms-Matls. Mgmt.	\$150.00
	7/28/2017	INV4081412		8/28/2017	SAFETY GLASSES	10-008-53900	Disposable Medical Supplies-Mater	\$954.72
						10-008-53900	Disposable Medical Supplies-Mater	\$79.98
						Totals for ORR SAFETY CORPORATION:		\$1,184.70
PANORAMA, CITY OF	7/24/2017	1020159006 07/24/17	93385	8/3/2017	STATION 14 06/19/17-07/19/17	10-016-58800	Utilities-Facil	\$58.08
						Totals for PANORAMA, CITY OF:		\$58.08
PATRICK, CASEY B	7/5/2017	PAT070517	93208	7/20/2017	ASSISTANT MEDICAL DIRECTOR 06/01/17 - 06/30/17	10-009-57100	Professional Fees-OMD	\$5,920.00
						Totals for PATRICK, CASEY B:		\$5,920.00
PAYOR LOGIC, INC.	7/8/2017	INV-5395	93302	7/26/2017	MONTHLY FEE/ PAYMENT ADVISOR/ ADDRESS CHECKER/ INS	10-011-52900	Collection Fees-Bill	\$3,889.00
						Totals for PAYOR LOGIC, INC.:		\$3,889.00
PAYPAL TEMSA	7/5/2017	2269 403395 07	3189	7/20/2017	TX EMS REGISTRATION FOR JORDAN ANDERSON	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$375.00
						Totals for PAYPAL TEMSA:		\$375.00
PAYSCALE, INC	7/5/2017	1754 AR-0016720 07	3190	7/20/2017	BENCHMARK ESSENTIALS	10-025-54100	Dues/Subscriptions-Human	\$2,085.00
						Totals for PAYSACLE, INC:		\$2,085.00
PEDIATRIC EMERG	7/5/2017	4784 07			CREDIT	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	(\$268.00)
	7/5/2017	4784 834018 07	3191	7/20/2017	SEMINAR REGISTRATION L. GILLUM	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$295.00
	7/5/2017	4784 950830 07	3191	7/20/2017	SEMINAR REGISTRATION J. ANDERSON	10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$295.00
						Totals for PEDIATRIC EMERG:		\$322.00
PITNEY BOWES INC (POB 371896)postage	7/16/2017	04765611 07/03/17	93386	8/3/2017	ACCT #8000-9090-0476-5611 07/03/17	10-008-56900	Postage-Meter	\$300.00
	7/16/2017	04765611 07/11/17	93386	8/3/2017	ACCT #8000-9090-0476-5611 07/11/17	10-008-56900	Postage-Meter	\$590.00
						Totals for PITNEY BOWES INC (POB 371896)postage:		\$890.00
POSTMASTER	7/18/2017	POS071817	93209	7/20/2017	POSTAGE DUE FOR FORM 3547(FORWARDING ADDRESS INFO 1	10-008-56900	Postage-Meter	\$100.00
						Totals for POSTMASTER:		\$100.00
PRE CHECK, INC.	7/1/2017	9200535	93210	7/20/2017	ACCT #1213 BACKGROUND CHECKS	10-025-57300	Recruit/Investigate-Human	\$321.50
						Totals for PRE CHECK, INC.:		\$321.50



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
PREMIERE GLOBAL SERVICES	7/5/2017	1754 23851171 07	3192	7/20/2017	ACCT# 8071370 05/13/17-06/12/17	10-015-58310	Telephones-Service-Information Technology	\$75.51
							Totals for PREMIERE GLOBAL SERVICES:	\$75.51
PRICE PROCTOR & ASSOCIATES LLP	7/7/2017	3184	93303	7/26/2017	FITNESS FOR DUTY EVALUATION - EAP INDIVIDUAL CONSUL'	10-025-54350	Employee Health/Wellness-Human	\$750.00
							Totals for PRICE PROCTOR & ASSOCIATES LLP:	\$750.00
QUALIFIED ELECTRICAL SERVICES	7/25/2017	16269	93387	8/3/2017	STATION 90 - NEW CIRCUITS AND OUTLETS	10-016-55600	Maintenance & Repair-FAC	\$3,348.73
							Totals for QUALIFIED ELECTRICAL SERVICES:	\$3,348.73
QUALITY COMFORT AIR LLC % ROBERT EDWARD	7/1/2017	WO-3214	93135	7/12/2017	SERVICE CALL/CONDENSER COIL CLEAN	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$419.95
	7/1/2017	WO-3254	93135	7/12/2017	CONDENSER COIL CLEAN	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$330.00
	7/18/2017	WO-3434	93388	8/3/2017	BLOWER RELAY/SERVICE CALL-ADMIN TOWER	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$354.95
							Totals for QUALITY COMFORT AIR LLC % ROBERT EDWARD PARSLEY:	\$1,104.90
QUALITY WATER AND AIR, INC.	7/1/2017	CL-00724	93304	7/26/2017	UV FILTER/SERVICE CALL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$229.50
							Totals for QUALITY WATER AND AIR, INC.:	\$229.50
READY REFRESH BY NESTLE	7/5/2017	1754 0123393399 07	3193	7/20/2017	STATION 31 05/09/17-06/08/17	10-008-57900	Station Supplies-Mater	\$27.73
	7/5/2017	1754 0123393597 07	3194	7/20/2017	STATION 32 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$31.42
	7/5/2017	1754 0123393225 07	3195	7/20/2017	STATION 24 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$74.81
	7/5/2017	1754 0123390965 07	3196	7/20/2017	STATION 12 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$33.42
	7/5/2017	1754 0124330192 07	3197	7/20/2017	STATION 14 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$31.41
	7/5/2017	1754 0123390916 07	3198	7/20/2017	STATION 10 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$33.42
	7/5/2017	1754 0123392532 07	3199	7/20/2017	STATION 22 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$31.42
	7/5/2017	1754 0123391062 07	3200	7/20/2017	STATION 21 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$24.93
	7/5/2017	1754 0123393738 07	3201	7/20/2017	STATION 42 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$24.93
	7/5/2017	1754 0123393670 07	3202	7/20/2017	STATION 34 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$49.38
	7/5/2017	1754 0123393712 07	3203	7/20/2017	STATION 41 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$19.95
	7/5/2017	1754 0123393654 07	3204	7/20/2017	STATION 33 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$22.44
	7/5/2017	1754 0123390924 07	3205	7/20/2017	STATION 11 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$51.36
	7/5/2017	1754 0124383076 07	3206	7/20/2017	STATION 45 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$33.92
	7/5/2017	1754 0123391039 07	3207	7/20/2017	STATION 20 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$60.85
	7/5/2017	1754 0123393704 07	3208	7/20/2017	STATION 40 05/11/17-06/10/17	10-008-57900	Station Supplies-Mater	\$33.42
	7/5/2017	1754 0123392599 07	3209	7/20/2017	STATION 23 05/13/17-06/12/17	10-008-57900	Station Supplies-Mater	\$69.34
	7/5/2017	1754 0123393332 07	3210	7/20/2017	STATION 30 05/17/17-06/16/17	10-008-57900	Station Supplies-Mater	\$39.38
	7/5/2017	1754 0123390957 07	3211	7/20/2017	SC 05/23/17-06/22/17	10-008-57900	Station Supplies-Mater	\$51.36
							Totals for READY REFRESH BY NESTLE:	\$744.89
RELIANT ENERGY	7/3/2017	117005365376	93137	7/12/2017	MAGNOLIA TOWER 05/30/17 - 06/28/17	10-004-58800	Utilities-Radio	\$87.86
	7/3/2017	162003544556	93138	7/12/2017	MAGNOLIA TOWER 05/30/17 - 06/28/17	10-004-58800	Utilities-Radio	\$686.45
	7/6/2017	195001195353	93139	7/12/2017	STATION 41 06/01/17 - 06/30/17	10-016-58800	Utilities-Facil	\$6.02
	7/5/2017	1754 91123703 07	3212	7/20/2017	STATION 40 04/28/17-05/30/17	10-016-58800	Utilities-Facil	\$700.44
	7/5/2017	1754 703320333 07	3213	7/20/2017	GRANGERLAND 04/28/17-05/30/17	10-004-58800	Utilities-Radio	\$55.18
	7/13/2017	111018897515	93212	7/20/2017	STATION 41 06/01/17 -06/30/17	10-016-58800	Utilities-Facil	\$525.13
							Totals for RELIANT ENERGY:	\$2,061.08
RESCUEGEAR INC.	7/7/2017	INV13817	93307	7/26/2017	CMC DISASTER RESPONSE LITTER/HARNESS	10-007-57750	Small Equipment & Furniture-EMS	\$676.00
							Totals for RESCUEGEAR INC.:	\$676.00

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
REVSPRING, INC.	7/1/2017	DS11231798	93389	8/3/2017	MAILING FEE/ ACCT PPMCHD001 06/01/17-06/30/17	10-011-52900	Collection Fees-Bill	\$6,792.51
							Totals for REVSPRING, INC.:	\$6,792.51
S.A.F.E. DRUG TESTING	7/1/2017	16096	93213	7/20/2017	EMPLOYEE DRUG TESTING 05/26/17 - 06/27/17	10-025-57300	Recruit/Investigate-Human	\$1,345.00
	7/1/2017	15928	93390	8/3/2017	EMPLOYEE DRUG TESTING 05/01/17 - 05/31/17	10-025-57300	Recruit/Investigate-Human	\$1,250.00
							Totals for S.A.F.E. DRUG TESTING:	\$2,595.00
SAM'S CLUB DIRECT	7/20/2017	ST 7/20/17 \$296.97	93308	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$296.97
	7/20/2017	ST 7/20/17 \$97.00	93308	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$97.00
	7/20/2017	ST 7/20/17 \$255.01	93308	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$255.01
	7/20/2017	ST 7/20/17 \$586.54	93308	7/26/2017	DISASTER FOOD SUPPLIES	10-008-58100	Supplemental Food-Matls. Mgmt.	\$586.54
	7/20/2017	ST 7/20/17 \$169.46	93308	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$169.46
	7/20/2017	ST 7/20/17 \$115.25	93308	7/26/2017	STATION SUPPLIES	10-008-57900	Station Supplies-Mater	\$115.25
	7/20/2017	ST 7/20/17 \$89.98		9/8/2017	STATION SUPPLIES - STORAGE SHELVING	10-008-57900	Station Supplies-Mater	\$89.98
							Totals for SAM'S CLUB DIRECT:	\$1,610.21
SAYERS, JULIE	7/5/2017	SAY070517	93140	7/12/2017	TUITION REIMBURSEMENT/SPRING 2017	10-025-58550	Tuition Reimbursement-Human	\$880.00
	7/21/2017	SAY072117	93232	7/21/2017	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$1,934.76
							Totals for SAYERS, JULIE:	\$2,814.76
SCHAEFFER MANUFACTURING COMPANY	7/10/2017	SK4314-INV1	93309	7/26/2017	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$2,577.70
	7/31/2017	SK4331-INV1		8/30/2017	OIL & LUBRICANTS	10-010-56400	Oil & Lubricants-Fleet	\$990.78
							Totals for SCHAEFFER MANUFACTURING COMPANY:	\$3,568.48
SHRED-IT USA LLC	7/15/2017	8122755001	93391	8/3/2017	ACCT #13034336 SERVICE DATE 07/12/17	10-026-56500	Other Services-Recor	\$233.25
							Totals for SHRED-IT USA LLC:	\$233.25
SKILL PATH NATIONAL	7/5/2017	3629 635542 07	3214	7/20/2017	SKILL PATH NATIONAL/H.VALENTINE	10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$399.00
							Totals for SKILL PATH NATIONAL:	\$399.00
SMITH, ERIK	7/14/2017	SMI071417	93157	7/14/2017	MONIES OWED TO EMPLOYEE PPE 07.08.17	10-000-21400	Accrued Payroll-BS	\$629.67
							Totals for SMITH, ERIK:	\$629.67
SOFKA, MEGAN	7/31/2017	SOF073117	93392	8/3/2017	MILEAGE REIMBURSEMENT 02/20/17-07/21/17	10-007-56200	Mileage Reimbursements-EMS	\$80.52
						10-007-56200	Mileage Reimbursements-EMS	\$58.96
						10-007-56200	Mileage Reimbursements-EMS	\$55.58
							Totals for SOFKA, MEGAN:	\$195.06
SPARKLETTS	7/22/2017	3677798 072217	93393	8/3/2017	ACCT #21767323677798	10-008-57900	Station Supplies-Mater	\$1,384.18
							Totals for SPARKLETTS:	\$1,384.18
SPLENDORA, CITY OF	7/1/2017	1010135000 06/30/17	93142	7/12/2017	STATION 31 05/28/17 - 06/28/17	10-016-58800	Utilities-Facil	\$41.00
							Totals for SPLENDORA, CITY OF:	\$41.00
SPOK - USA MOBILITY WIRELESS, INC	7/2/2017	A0275033S	93216	7/20/2017	ACCT #0275033-9 07/01/17 - 07/31/17	10-007-56700	Paging System-EMS	\$345.50
							Totals for SPOK - USA MOBILITY WIRELESS, INC:	\$345.50

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
SPOON, MELISSA	7/19/2017	SPO071917	93217	7/20/2017	MILEAGE REIMBURSEMENT/GRANT MGMT CLASS 07/16/17 - 07/19/17	10-005-56200	Mileage Reimbursements-Accou	\$234.33
						Totals for SPOON, MELISSA:		\$234.33
STANDARD INSURANCE COMPANY (POB 645311)	7/6/2017	60-160682-2/10 JULY	3119	7/6/2017	VISION PREMIUMS (FUND 10) 07/01/17 - 07/31/17	10-001-51700	Health & Dental-Admin	\$52.26
						10-002-51700	Health & Dental-PA	\$163.37
						10-004-51700	Health & Dental-Radio	\$50.76
						10-005-51700	Health & Dental-Accou	\$64.33
						10-006-51700	Health & Dental-Alarm	\$256.81
						10-007-51700	Health & Dental-EMS	\$2,101.70
						10-008-51700	Health & Dental-Matls. Mgmt.	\$71.23
						10-009-51700	Health & Dental-OMD	\$100.11
						10-010-51700	Health & Dental-Fleet	\$82.76
						10-011-51700	Health & Dental-Bill	\$150.09
						10-015-51700	Health & Dental-Information Technology	\$32.44
						10-016-51700	Health & Dental-Facil	\$69.61
						10-025-51700	Health & Dental-Human	\$47.41
						10-026-51700	Health & Dental-Recor	\$20.37
						10-027-51700	Health & Dental-Emerg	\$16.92
						10-039-51700	Health & Dental-Param	\$76.40
						10-043-51700	Health & Dental-Busin	\$16.92
						7/6/2017	60-160682-1/10 JULY	3121
	10-002-51700	Health & Dental-PA	\$584.83					
	10-004-51700	Health & Dental-Radio	\$344.07					
	10-005-51700	Health & Dental-Accou	\$394.18					
	10-006-51700	Health & Dental-Alarm	\$1,424.29					
	10-007-51700	Health & Dental-EMS	\$11,971.40					
	10-008-51700	Health & Dental-Matls. Mgmt.	\$339.94					
	10-009-51700	Health & Dental-OMD	\$588.36					
	10-010-51700	Health & Dental-Fleet	\$522.83					
	10-011-51700	Health & Dental-Bill	\$610.60					
	10-015-51700	Health & Dental-Information Technology	\$162.99					
	10-016-51700	Health & Dental-Facil	\$440.41					
	10-025-51700	Health & Dental-Human	\$279.49					
	10-026-51700	Health & Dental-Recor	\$73.41					
	10-027-51700	Health & Dental-Emerg	\$114.69					
	10-039-51700	Health & Dental-Param	\$469.60					
	10-043-51700	Health & Dental-Busin	\$43.87					
	7/5/2017	160682-10 07/01/17	3128	7/5/2017	LIFE & DISABILITY INSURANCE PREMIUMS 07/01/17 - 07/31/17			
						10-002-51700	Health & Dental-PA	\$676.66
10-004-51700						Health & Dental-Radio	\$157.09	
10-005-51700						Health & Dental-Accou	\$249.61	
10-006-51700						Health & Dental-Alarm	\$1,025.16	
10-007-51700						Health & Dental-EMS	\$10,301.44	
10-008-51700						Health & Dental-Matls. Mgmt.	\$303.12	
10-009-51700						Health & Dental-OMD	\$600.37	
10-010-51700						Health & Dental-Fleet	\$336.08	
10-011-51700						Health & Dental-Bill	\$793.57	
10-015-51700						Health & Dental-Information Technology	\$290.08	



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-008-52500	Bio-Waste Removal-Mater	\$68.61
						10-008-52500	Bio-Waste Removal-Mater	\$68.61
							Totals for STERICYCLE, INC:	\$2,459.61
STEWART ORGANIZATION	7/1/2017	1258296	93311	7/26/2017	ACCT #1110518 COPIER USAGE 06/25/17-0724/17	10-015-55400	Leases/Contracts-Information Technology	\$1,256.61
							Totals for STEWART ORGANIZATION:	\$1,256.61
STRYKER SALES CORPORATION	7/1/2017	2200914M	93146	7/12/2017	REPAIR OF STAIR CHAIR - LABOR	10-008-57650	Repair-Equipment-Matls. Mgmt.	\$168.75
	7/18/2017	2211634M	93394	8/3/2017	REPAIR OF STAIR CHAIR - LABOR	10-008-57650	Repair-Equipment-Matls. Mgmt.	\$168.75
	7/28/2017	2219673M		8/28/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,559.02
						10-010-59050	Vehicle-Parts-Fleet	\$12.62
	7/27/2017	2218813M		8/27/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$329.45
						10-010-59050	Vehicle-Parts-Fleet	\$4.17
	7/28/2017	2219674M		8/28/2017	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$697.47
						10-010-59050	Vehicle-Parts-Fleet	\$8.34
							Totals for STRYKER SALES CORPORATION:	\$2,948.57
SUDDENLINK	7/12/2017	714445701 07/12/17	93221	7/20/2017	MCHD CAMPUS 07/21/17 - 08/20/17	10-016-58800	Utilities-Facil	\$219.81
	7/12/2017	717712401 07/12/17	93222	7/20/2017	STATION 14 07/21/17 - 08/20/17	10-016-58800	Utilities-Facil	\$51.08
						10-015-58310	Telephones-Service-Information Technology	\$79.95
	7/24/2017	719772101 07/24/17	93395	8/3/2017	STATION 30 08/01/17 - 08/31/17	10-015-58310	Telephones-Service-Information Technology	\$104.71
	7/24/2017	709532001 07/24/17	93396	8/3/2017	STATION 13 08/01/17 - 08/31/17	10-016-58800	Utilities-Facil	\$51.15
						10-015-58310	Telephones-Service-Information Technology	\$89.95
							Totals for SUDDENLINK:	\$596.65
SUTTON, LAUREL	7/11/2017	SUT071117	93223	7/20/2017	PER DIEM/APCO 08/12/17-08/18/17	10-000-14900	Prepaid Expenses-BS	\$397.50
							Totals for SUTTON, LAUREL:	\$397.50
TAYLOR HEALTHCARE PRODUCTS, INC.	7/5/2017	60794201	93224	7/20/2017	LINENS	10-008-53800	Disposable Linen-Mater	\$1,577.20
	7/13/2017	60794239	93312	7/26/2017	LINENS	10-008-53800	Disposable Linen-Mater	\$1,490.00
	7/19/2017	60794256	93397	8/3/2017	LINENS	10-008-53800	Disposable Linen-Mater	\$1,219.60
	7/25/2017	60794282		8/24/2017	LINENS	10-008-53800	Disposable Linen-Mater	\$1,404.40
							Totals for TAYLOR HEALTHCARE PRODUCTS, INC.:	\$5,691.20
TCDRS	7/1/2017	TCD063017	3130	7/15/2017	TCDRS TRANSMISSION JUNE 2017	10-000-21650	TCDRS Defined Benefit Plan-BS	\$169,921.19
						10-000-21650	TCDRS Defined Benefit Plan-BS	\$164,823.55
							Totals for TCDRS:	\$334,744.74
TESSCO TECHNOLOGIES INC.	7/7/2017	300028	93314	7/26/2017	SURECALL FORCE 5 YD KIT	10-004-55600	Maintenance & Repair - Radio	\$3,203.43
	7/10/2017	301311	93314	7/26/2017	SURECALL 5-BAND BOOSTER	10-004-55600	Maintenance & Repair - Radio	\$1,563.21
	7/18/2017	325237	93398	8/3/2017	SURECALL FORCE 5 YD KIT	10-004-55600	Maintenance & Repair - Radio	\$3,203.43
	7/25/2017	344306		8/24/2017	SURECALL FORCE 5 YD KIT	10-004-55600	Maintenance & Repair - Radio	\$3,203.43
							Totals for TESSCO TECHNOLOGIES INC.:	\$11,173.50
TESSITORE, JOSHUA	7/21/2017	TES072117	93233	7/21/2017	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$720.91
	7/27/2017	TES072717	93331	7/27/2017	MONIES OWED TO EMPLOYEE	10-000-21400	Accrued Payroll-BS	\$925.24
							Totals for TESSITORE, JOSHUA:	\$1,646.15

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
TEXAS A&M UNIVERSITY	7/18/2017	PMTNS071817-03	93399	8/3/2017	PATIENT MGMT TOOL FOR NAV SYSTEMS - 2017 RENEWAL	10-039-55400	Leases/Contracts-Param	\$10,300.00
							Totals for TEXAS A&M UNIVERSITY:	\$10,300.00
TEXAS MUTUAL INSURANCE COMPANY	7/20/2017	0001217354 06/30/17	3224	7/20/2017	PERIOD 04/01/2017-06/30/2017 DOC ID: 7 313 879 5	10-025-59350	Worker's Compensation Insurance-Human	\$110,367.00
							Totals for TEXAS MUTUAL INSURANCE COMPANY:	\$110,367.00
TEXAS WORKFORCE COMMISSION	7/11/2017	99-991956-1 JUNE		8/31/2017	UNEMPLOYMENT QUARTER ENDING 06/30/17	10-025-51800	Unemployment Ins.-Human	\$4,184.96
							Totals for TEXAS WORKFORCE COMMISSION:	\$4,184.96
THE VEST GUY	7/5/2017	0974 6838 07	3216	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$107.90
	7/5/2017	0974 6857 07	3216	7/20/2017	UNIFORMS	10-008-58700	Uniforms-Matls. Mgmt.	\$117.90
							Totals for THE VEST GUY:	\$225.80
THE WOODLANDS TOWNSHIP (23/24/29)	7/21/2017	AUG 2017-146	93315	7/26/2017	STATION 23, 24, & 29 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
						10-000-14900	Prepaid Expenses-BS	\$1,000.00
							Totals for THE WOODLANDS TOWNSHIP (23/24/29):	\$3,000.00
TREMCO PRODUCTS INC dba TREMCO POLICE PROI	7/7/2017	15434	93316	7/26/2017	TREMCO COVER ANTI-THEFT SYSTEM	10-010-59050	Vehicle-Parts-Fleet	\$396.00
						10-010-59050	Vehicle-Parts-Fleet	\$16.90
							Totals for TREMCO PRODUCTS INC dba TREMCO POLICE PRODUCTS:	\$412.90
TRIZETTO (GATEWAY EDI, LLC)	7/1/2017	121Y071700	93225	7/20/2017	INTEGRATED ELIG/QUICK POSTED REMITS/ELECTRONIC CLAI	10-011-52900	Collection Fees-Bill	\$1,067.22
							Totals for TRIZETTO (GATEWAY EDI, LLC):	\$1,067.22
TROPHY HOUSE, LLC	7/18/2017	27012	93401	8/3/2017	NAME PLATE - JOSEPH FIORETTI	10-008-56300	Office Supplies-Matls. Mgmt.	\$8.50
	7/18/2017	27013	93401	8/3/2017	NAME PLATE - LEE GILLUM	10-008-56300	Office Supplies-Matls. Mgmt.	\$8.50
	7/18/2017	27009	93401	8/3/2017	NAME PLATE - SARAH COTTAR	10-008-56300	Office Supplies-Matls. Mgmt.	\$8.50
	7/18/2017	27010	93401	8/3/2017	NAME PLATE - KATELYN MOOTE & CONF ROOM	10-008-56300	Office Supplies-Matls. Mgmt.	\$17.00
							Totals for TROPHY HOUSE, LLC:	\$42.50
UNITED AIRLINES	7/5/2017	3629 002882 07	3217	7/20/2017	AIRFARE/VALENTINE 09/17/17	10-000-14900	Prepaid Expenses-BS	\$394.40
							Totals for UNITED AIRLINES:	\$394.40
UPS	7/5/2017	1754 0000A0R4227 05	3218	7/20/2017	ACCT# A690R4	10-008-56900	Postage-Meter	\$263.04
							Totals for UPS:	\$263.04
VALIC COLLECTIONS	7/3/2017	VAL070317	3123	7/3/2017	EMPLOYEE CONTRIBUTIONS FOR 07/03/17	10-000-21600	Employee Deferred Comp.-BS	\$8,670.80
	7/13/2017	VAL071317	3219	7/13/2017	EMPLOYEE CONTRIBUTIONS FOR 07/13/17	10-000-21600	Employee Deferred Comp.-BS	\$8,271.45
	7/27/2017	VAL072717	3230	7/27/2017	EMPLOYEE CONTRIBUTIONS FOR 07/27/17	10-000-21600	Employee Deferred Comp.-BS	\$7,928.72
							Totals for VALIC COLLECTIONS:	\$24,870.97
VERIZON WIRELESS (POB 660108)	7/5/2017	1754 9787220049 07	3220	7/20/2017	ACCT# 920161350-00002 05/09/17-06/09/17	10-006-58200	Telephones-Cellular-Alarm	\$185.94
						10-007-58200	Telephones-Cellular-EMS	\$341.91
						10-007-58200	Telephones-Cellular-EMS	\$1,744.95
	7/5/2017	1754 9787220048 07	3221	7/20/2017	ACCT# 920161350-00001 05/09/17-06/09/17	10-005-58200	Telephones-Cellular-Accou	\$51.46
						10-001-58200	Telephones-Cellular-Admin	\$160.31
						10-011-58200	Telephones-Cellular-Bill	\$89.45

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
						10-006-58200	Telephones-Cellular-Alarm	\$198.84
						10-004-58200	Telephones-Cellular-Radio	\$283.05
						10-007-58200	Telephones-Cellular-EMS	\$2,128.63
						10-016-58200	Telephones-Cellular-Facil	\$357.80
						10-010-58200	Telephones-Cellular-Fleet	\$51.46
						10-002-58200	Telephones-Cellular-PA	\$112.92
						10-015-58200	Telephones-Cellular-Information Technolog	\$311.04
						10-008-58200	Telephones-Cellular-Matls. Mgmt.	\$257.30
						10-009-58200	Telephones-Cellular-OMD	\$319.99
						10-039-58200	Telephones-Cellular-Param	\$498.71
						10-025-58200	Telephones-Cellular-Human	\$51.46
						10-027-58200	Telephones-Cellular-Emerg	\$94.15
						Totals for VERIZON WIRELESS (POB 660108):		\$7,239.37
VFIS OF TEXAS / REGNIER & ASSOCIATES	7/17/2017	38360			CREDIT - CM 1051153	10-027-54900	Insurance-Emerg	(\$1,202.00)
	7/23/2017	38347	93402	8/3/2017	RENEWAL INSTALLMENT CM 1051153 & TR 2051953	10-027-54900	Insurance-Emerg	\$39,436.00
						Totals for VFIS OF TEXAS / REGNIER & ASSOCIATES:		\$38,234.00
W & A ELECTRIC SERVICE COMPANY - ARK GENE	7/10/2017	0000018867	93226	7/20/2017	SERVICE CALL	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$518.47
						Totals for W & A ELECTRIC SERVICE COMPANY - ARK GENERATORS:		\$518.47
WALKUP, MATTHEW	7/10/2017	WAL071017	93149	7/12/2017	MILEAGE REIMBURSEMENT (ZOLL SUMMIT)	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$29.53
	7/10/2017	WAL062717	93149	7/12/2017	TRAVEL REIMBURSEMENT (ZOLL SUMMIT)	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$74.00
	7/10/2017	WAL052217	93149	7/12/2017	PER DIEM - ZOLL SUMMIT CONFERENCE 05/15/17-05/18/17	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$176.50
						Totals for WALKUP, MATTHEW:		\$280.03
WASTE MANAGEMENT OF TEXAS	7/5/2017	754 543700917924 07	3124	7/5/2017	ACCT# 9-13656-13009	10-016-58800	Utilities-Facil	\$1,787.65
	7/24/2017	5467574-1792-0		8/23/2017	ACCT #16-54354-33009 STATION 41	10-016-58800	Utilities-Facil	\$142.89
	7/24/2017	5467572-1792-4		8/23/2017	ACCT #16-53303-73004 STATION 43	10-016-58800	Utilities-Facil	\$120.95
						Totals for WASTE MANAGEMENT OF TEXAS:		\$2,051.49
WAVEMEDIA, INC	7/1/2017	473130	93026	7/5/2017	TRANSPORT CIRCUIT/INTERNET SERVICES/2 STRANDS DARK	10-015-58310	Telephones-Service-Information Technology	\$975.00
						10-015-58310	Telephones-Service-Information Technology	\$975.00
						10-015-58310	Telephones-Service-Information Technology	\$975.00
						10-015-58310	Telephones-Service-Information Technology	\$650.00
						10-015-58310	Telephones-Service-Information Technology	\$300.00
						Totals for WAVEMEDIA, INC:		\$3,875.00
WAYTEK, INC.	7/19/2017	2525420	93404	8/3/2017	SHOP SUPPLIES	10-004-57725	Shop Supplies-Radio	\$746.01
						10-004-57725	Shop Supplies-Radio	\$20.57
						Totals for WAYTEK, INC.:		\$766.58
WEIRICH, LLA dba LONE STAR SEPTIC PUMPING	7/1/2017	2688	93227	7/20/2017	REMOVED 2000 GALLONS OF SEPTIC WASTE STATION 40	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$640.00
						Totals for WEIRICH, LLA dba LONE STAR SEPTIC PUMPING:		\$640.00
WHITENER ENTERPRISES, INC.	7/10/2017	29881	93318	7/26/2017	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$839.90
	7/31/2017	31000		8/30/2017	OIL & LUBRICANTS/SHOP SUPPLIES	10-010-56400	Oil & Lubricants-Fleet	\$97.98
						10-010-57725	Shop Supplies-Fleet	\$595.90

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Payment No.	Payment Date	Invoice Description	Account No.	Account Description	Amount
							Totals for WHITENER ENTERPRISES, INC.:	\$1,533.78
WOLEBEN, SHANNON	7/17/2017	WOL071717	93228	7/20/2017	ANNUAL CPA DUES-AICPA & GFOAT DUES	10-005-54100	Dues/Subscriptions-Accou	\$345.00
							Totals for WOLEBEN, SHANNON:	\$345.00
WOODFOREST NATIONAL BANK (7889)	7/1/2017	JULY 6937593-07	93029	7/5/2017	CAPITAL/LEASE #7593 STATION 40	10-040-52725	Capital Lease Expense-Build	\$21,359.42
	7/1/2017	JULY 6937554-07	93029	7/5/2017	CAPITAL/LEASE #6937554 P25	10-040-55025	Interest Expense-Build	\$1,489.29
	7/1/2017	JULY 6937709-07	93029	7/5/2017	CAPITAL/LEASE #7709 STATION 43	10-004-52725	Capital Lease Expense-Radio	\$30,822.81
						10-004-55025	Interest Expense-Radio	\$1,054.12
						10-040-52725	Capital Lease Expense-Build	\$16,170.06
						10-040-55025	Interest Expense-Build	\$1,520.21
							Totals for WOODFOREST NATIONAL BANK (7889):	\$72,415.91
WRIGHT EXPRESS-FLEET FUEL	7/3/2017	WRI070317	3111	7/3/2017	ACCT #5974 06/21/17 - 07/03/17	10-010-54700	Fuel-Fleet	\$13,077.73
	7/10/2017	WRI071017	3125	7/10/2017	ACCT #5974 07/04/17 - 07/10/17	10-010-54700	Fuel-Fleet	\$8,640.03
							Totals for WRIGHT EXPRESS-FLEET FUEL:	\$21,717.76
WYNDHAM HOTEL	7/5/2017	4784 823415 07	3223	7/20/2017	HOTEL STAY 06/07/17-06/11/17	10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$426.84
							Totals for WYNDHAM HOTEL:	\$426.84
ZOHO CORPORATION	7/1/2017	2164566	93319	7/26/2017	ANNUAL SUBSCRIPTION FEE - MANAGEENGINE	10-015-53050	Computer Software-Information Technology	\$1,345.00
							Totals for ZOHO CORPORATION:	\$1,345.00
ZOLL DATA SYSTEMS	7/1/2017	INV00003745	93153	7/12/2017	SUBSCRIPTION BILLING ELIGIBILITY JUNE '17	10-015-53050	Computer Software-Information Technology	\$1,150.00
							Totals for ZOLL DATA SYSTEMS:	\$1,150.00
ZOLL MEDICAL CORPORATION	7/3/2017	2543343	93229	7/20/2017	LITHIUM ION BATTERY	10-008-54200	Durable Medical Equipment-Mater	\$1,485.00
	7/1/2017	2542671	93229	7/20/2017	LITHIUM ION BATTERY	10-008-54200	Durable Medical Equipment-Mater	\$742.50
	7/11/2017	2545590	93320	7/26/2017	SENSOR/SHIPPING	10-008-54200	Durable Medical Equipment-Mater	\$885.00
						10-008-54200	Durable Medical Equipment-Mater	\$32.81
	7/13/2017	2546859	93320	7/26/2017	BATTERY	10-008-54200	Durable Medical Equipment-Mater	\$1,113.75
						10-008-54200	Durable Medical Equipment-Mater	\$15.31
	7/17/2017	2547827	93407	8/3/2017	BATTERY	10-008-54200	Durable Medical Equipment-Mater	\$1,856.25
	7/19/2017	2549018	93407	8/3/2017	BATTERY,LITHIUM ION,SUREPOWER II	10-008-54200	Durable Medical Equipment-Mater	\$742.50
						10-008-54200	Durable Medical Equipment-Mater	\$12.81
	7/20/2017	2549584	93407	8/3/2017	BATTERY	10-008-54200	Durable Medical Equipment-Mater	\$1,113.75
						10-008-54200	Durable Medical Equipment-Mater	\$13.88
	7/28/2017	2552898		8/27/2017	CARRY CASE/PRINTER CHUTE	10-008-54200	Durable Medical Equipment-Mater	\$1,623.60
							Totals for ZOLL MEDICAL CORPORATION:	\$9,637.16
<b>CAPITAL PURCHASES</b>								
DAILEY WELLS COMMUNICATION	7/25/2017	17CC052367		8/24/2017	CONSOLE, SYMPHONY, BUNDLE, PREMIER	10-004-52754	Capital Purchase - Equipment-Radio	\$128,448.40
							Totals for DAILEY WELLS COMMUNICATION:	\$128,448.40
FRAZER, LTD.	7/1/2017	X-1155	93080	7/12/2017	REMOUNT & REFURBISH 4500 CHASSIS VIN:HG579979	10-010-52755	Capital Purchase - Vehicles-Fleet	\$98,600.00
							Totals for FRAZER, LTD.:	\$98,600.00
HENRY SCHEIN, INC.-MATRX MEDICAL	7/17/2017	43387805	93370	8/3/2017	MEDICAL SUPPLIES	10-008-52754	Capital Purchase - Equipment-Mater	\$11,250.00
							Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:	\$11,250.00



**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

**Account Summary**

<b>Account Number</b>	<b>Description</b>	<b>Net Amount</b>
10-000-14100	Patient Refunds-BS	\$5,007.44
10-000-14900	Prepaid Expenses-BS	\$26,875.67
10-000-21000	Accrued Expenditures-BS	\$92.71
10-000-21400	Accrued Payroll-BS	\$6,083.71
10-000-21585	P/R-Flexible Spending-BS-BS	\$1,242.87
10-000-21590	P/R-Premium Cancer/Accident-BS	\$12,250.92
10-000-21595	P/R-Health Savings-BS-BS	\$22,474.62
10-000-21600	Employee Deferred Comp.-BS	\$24,870.97
10-000-21650	TCDRS Defined Benefit Plan-BS	\$334,744.74
10-001-51700	Health & Dental-Admin	\$895.29
10-001-52200	Advertising-Admin	\$218.68
10-001-53150	Conferences - Fees, Travel, & Meals-Admin	\$480.28
10-001-54100	Dues/Subscriptions-Admin	\$81.00
10-001-57100	Professional Fees-Admin	\$4,000.00
10-001-58200	Telephones-Cellular-Admin	\$160.31
10-001-58500	Training/Related Expenses-CE-Admin	\$119.00
10-002-51700	Health & Dental-PA	\$1,987.36
10-002-55700	Management Fees-PA	\$38,541.19
10-002-56200	Mileage Reimbursements-PA	\$37.74
10-002-57100	Professional Fees-PA	\$760.25
10-002-57750	Small Equipment & Furniture-PA	\$1,149.50
10-002-58200	Telephones-Cellular-PA	\$112.92
10-004-51700	Health & Dental-Radio	\$926.92
10-004-52725	Capital Lease Expense-Radio	\$30,822.81
10-004-52754	Capital Purchase - Equipment-Radio	\$139,621.90
10-004-53150	Conferences - Fees, Travel, & Meals-Radio	\$431.91
10-004-55025	Interest Expense-Radio	\$1,054.12
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$2,500.90
10-004-55650	Maintenance-Contract Equipment-Radio	\$345.00
10-004-57100	Professional Fees-Radio	\$48,430.00
10-004-57225	Radio Repair - Parts-Radio	\$25.34
10-004-57725	Shop Supplies-Radio	\$1,101.11
10-004-57750	Small Equipment & Furniture-Radio	\$1,805.71
10-004-58200	Telephones-Cellular-Radio	\$474.23
10-004-58310	Telephones-Service-Radio	\$238.20
10-004-58800	Utilities-Radio	\$3,440.24
10-005-51700	Health & Dental-Accou	\$1,083.12
10-005-53150	Conferences - Fees, Travel, & Meals-Accou	\$854.50
10-005-54100	Dues/Subscriptions-Accou	\$345.00
10-005-56200	Mileage Reimbursements-Accou	\$234.33
10-005-58200	Telephones-Cellular-Accou	\$51.46
10-006-51700	Health & Dental-Alarm	\$4,831.26
10-006-53150	Conferences - Fees, Travel, & Meals-Alarm	\$143.97
10-006-57750	Small Equipment & Furniture-Alarm	\$17.99
10-006-58200	Telephones-Cellular-Alarm	\$384.78
10-006-58500	Training/Related Expenses-CE-Alarm	\$260.00
10-007-51700	Health & Dental-EMS	\$37,187.04
10-007-53150	Conferences - Fees, Travel, & Meals-EMS	\$3,725.67
10-007-54100	Dues/Subscriptions-EMS	\$55.00
10-007-54450	Employee Recognition-EMS	\$899.38
10-007-55900	Meals - Business and Travel-EMS	\$26.82
10-007-56100	Meeting Expenses-EMS	\$495.56
10-007-56200	Mileage Reimbursements-EMS	\$295.31
10-007-56700	Paging System-EMS	\$638.49
10-007-57750	Small Equipment & Furniture-EMS	\$1,030.90

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

**Account Summary**

<b>Account Number</b>	<b>Description</b>	<b>Net Amount</b>
10-007-58200	Telephones-Cellular-EMS	\$4,253.48
10-008-51700	Health & Dental-Matls. Mgmt.	\$1,339.29
10-008-52500	Bio-Waste Removal-Mater	\$2,459.61
10-008-52754	Capital Purchase - Equipment-Mater	\$11,250.00
10-008-53150	Conferences - Fees, Travel, & Meals-Mater	\$54.19
10-008-53800	Disposable Linen-Mater	\$5,691.20
10-008-53900	Disposable Medical Supplies-Mater	\$76,608.20
10-008-54000	Drug Supplies-Mater	\$23,455.22
10-008-54200	Durable Medical Equipment-Mater	\$28,984.73
10-008-55650	Maintenance-Contract Equipment-Mater	\$5,211.00
10-008-56300	Office Supplies-Matls. Mgmt.	\$1,660.34
10-008-56600	Oxygen & Gases-Mater	\$5,355.21
10-008-56900	Postage-Meter	\$1,807.86
10-008-57650	Repair-Equipment-Matls. Mgmt.	\$337.50
10-008-57750	Small Equipment & Furniture-Matls. Mgmt.	\$2,390.00
10-008-57900	Station Supplies-Mater	\$6,124.93
10-008-58100	Supplemental Food-Matls. Mgmt.	\$586.54
10-008-58200	Telephones-Cellular-Matls. Mgmt.	\$257.30
10-008-58700	Uniforms-Matls. Mgmt.	\$7,234.75
10-009-51700	Health & Dental-OMD	\$2,163.84
10-009-52600	Books/Materials-OMD	\$617.60
10-009-52700	Business Licenses-OMD	\$222.00
10-009-53150	Conferences - Fees, Travel, & Meals-Dept	\$877.50
10-009-53550	Customer Relations-OMD	\$13,376.75
10-009-54100	Dues/Subscriptions-OMD	\$1,000.00
10-009-54450	Employee Recognition-OMD	\$740.00
10-009-56100	Meeting Expenses-OMD	\$2,234.11
10-009-56200	Mileage Reimbursements-OMD	\$52.37
10-009-57100	Professional Fees-OMD	\$20,734.42
10-009-58200	Telephones-Cellular-OMD	\$319.99
10-009-58500	Training/Related Expenses-CE-OMD	\$3,790.00
10-010-51700	Health & Dental-Fleet	\$1,566.67
10-010-52755	Capital Purchase - Vehicles-Fleet	\$98,600.00
10-010-54700	Fuel-Fleet	\$21,717.76
10-010-54800	Hazardous Waste Removal-Fleet	\$77.55
10-010-55100	Laundry Service & Purchase-Fleet	\$376.53
10-010-56200	Mileage Reimbursements-Fleet	\$72.97
10-010-56400	Oil & Lubricants-Fleet	\$3,666.46
10-010-57725	Shop Supplies-Fleet	\$1,686.01
10-010-57750	Small Equipment & Furniture-Fleet	\$11,774.91
10-010-58200	Telephones-Cellular-Fleet	\$51.46
10-010-58900	Vehicle-Batteries-Fleet	\$220.00
10-010-59000	Vehicle-Outside Services-Fleet	\$1,685.00
10-010-59050	Vehicle-Parts-Fleet	\$32,824.80
10-010-59100	Vehicle-Registration-Fleet	\$7.66
10-010-59150	Vehicle-Tires-Fleet	\$1,998.68
10-010-59200	Vehicle-Towing-Fleet	\$131.90
10-011-51700	Health & Dental-Bill	\$2,429.26
10-011-52900	Collection Fees-Bill	\$13,550.83
10-011-58200	Telephones-Cellular-Bill	\$89.45
10-015-51700	Health & Dental-Information Technology	\$985.51
10-015-52700	Business Licenses-Information Technology	\$100.00
10-015-53000	Computer Maintenance-Information Technology	\$943.92
10-015-53050	Computer Software-Information Technology	\$22,967.31
10-015-53150	Conferences - Fees, Travel, & Meals-Infor	\$556.89

**Montgomery County Hospital District**  
**Invoice Expense Allocation Report**  
Board Meeting 08/22/17- Paid Invoices

**Account Summary**

<b>Account Number</b>	<b>Description</b>	<b>Net Amount</b>
10-015-55400	Leases/Contracts-Information Technology	\$4,628.32
10-015-56200	Mileage Reimbursements-Information Technology	\$31.29
10-015-57100	Professional Fees-Information Technology	\$26,450.00
10-015-57650	Repair-Equipment-Information Technology	\$794.93
10-015-57750	Small Equipment & Furniture-Information Technology	\$18,179.25
10-015-58200	Telephones-Cellular-Information Technology	\$472.20
10-015-58310	Telephones-Service-Information Technology	\$14,674.16
10-015-58320	Telephones - Long Distance-Information Technology	\$974.22
10-016-51700	Health & Dental-Facil	\$890.64
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$42,916.04
10-016-57650	Repair-Equipment-Facil	\$50.95
10-016-57700	Shop Tools-Facil	\$531.30
10-016-57725	Shop Supplies-Facil	\$2,672.58
10-016-57750	Small Equipment & Furniture-Facil	\$741.73
10-016-58200	Telephones-Cellular-Facil	\$357.80
10-016-58800	Utilities-Facil	\$29,158.88
10-025-51700	Health & Dental-Human	\$919.11
10-025-51710	Health Insurance Claims-Human	\$240,059.26
10-025-51720	Health Insurance Admin Fees-Human	\$758.65
10-025-51800	Unemployment Ins.-Human	\$4,184.96
10-025-53150	Conferences - Fees, Travel, & Meals-Human	\$103.50
10-025-54100	Dues/Subscriptions-Human	\$6,085.00
10-025-54350	Employee Health/Wellness-Human	\$1,233.33
10-025-54450	Employee Recognition-Human	\$13.49
10-025-55500	Legal Fees-Human	\$2,618.43
10-025-55700	Management Fees-Human	\$187.50
10-025-57100	Professional Fees-Human	\$853.28
10-025-57300	Recruit/Investigate-Human	\$3,229.50
10-025-58200	Telephones-Cellular-Human	\$51.46
10-025-58500	Training/Related Expenses-CE-Human	\$105.99
10-025-58550	Tuition Reimbursement-Human	\$880.00
10-025-59350	Worker's Compensation Insurance-Human	\$110,367.00
10-026-51700	Health & Dental-Recor	\$655.24
10-026-53150	Conferences - Fees, Travel, & Meals-Recor	\$503.16
10-026-56500	Other Services-Recor	\$233.25
10-027-51700	Health & Dental-Emerg	\$301.81
10-027-52600	Books/Materials-Emerg	\$104.95
10-027-53050	Computer Software-Emerg	\$1,500.00
10-027-54900	Insurance-Emerg	\$42,602.00
10-027-56200	Mileage Reimbursements-Emerg	\$126.36
10-027-58200	Telephones-Cellular-Emerg	\$94.15
10-039-51700	Health & Dental-Param	\$990.54
10-039-55400	Leases/Contracts-Param	\$10,300.00
10-039-56500	Other Services-Param	\$2,220.00
10-039-58200	Telephones-Cellular-Param	\$498.71
10-040-52725	Capital Lease Expense-Build	\$37,529.48
10-040-52753	Capital Purchase - Building/Improvements-Build	\$3,348.73
10-040-55025	Interest Expense-Build	\$3,009.50
10-043-51700	Health & Dental-Busin	\$262.87
22-401-53900	Disposable Medical Supplies-PHC G	(\$70.58)
<b>GRAND TOTAL:</b>		<b><u>\$1,834,622.52</u></b>

# JPM Morgan Chase Bank

## July Credit Card Transactions

Vendor	Invoice number	Invoice date	Description	Invoice amount
ACT SAFEKIDS	4784 449989 07	7/5/17	PRECON REGISTRATION A HERRING	\$350.00
AICPA	1754 170661949 07	7/5/17	DELINQUENT FILER VOLUNTARY COMPLIANCE	\$4,000.00
ALLEN'S SAFE AND LOCK	9390 418169 07	7/5/17	KEYS FOR KATELYN'S DESK	\$54.00
ALLEN'S SAFE AND LOCK	9390 988502 07	7/5/17	STATION 20 DOOR LOCK FOR OFFICE SUPPLIES	\$134.90
ALLEN'S SAFE AND LOCK	9390 923905 07	7/5/17	STATION 20 SUP DOOR LOCK	\$146.03
ALONTI CAFE & CATERING	1754 1281071 07	7/5/17	EXECUTIVE RETREAT	\$105.99
ALTITUDE TECHNOLOGIES INC	0974 0064469 07	7/5/17	MEDICATION KIT	\$354.90
AMERICAN AIRLINES	4784 457349 07	7/5/17	FLIGHT/A HERRING	\$450.60
APCO INTERNATIONAL, INC.	8383 700406 07	7/5/17	REGISTRATION FOR APCO	\$420.00
ASPIRE HOSPITAL, LLC	1754 1030696 07	7/5/17	RECRUIT/INVESTIGATE	\$313.00
AT&T (105414)	1754 2812591182 07	7/5/17	STATION 42 05/13/17-06/12/17	\$135.32
AT&T (105414)	1754 2812591182 07	7/5/17	STATION 42 05/13/17-06/12/17	\$135.32
AT&T (105414)	1754 2812591182.2 07	7/5/17	STATION 42 05/13/17-06/12/17	\$3.61
AT&T (105414)	1754 2816893247 07	7/5/17	STATION 30 05/23/17-06/22/17	\$274.92
AT&T (105414)	1754 2816896865 07	7/5/17	STATION 31 05/23/17-06/22/17	\$279.58
BEST BUY	9390 043848 07	7/5/17	WALL MOUNTED UNDER TV SHELF	\$149.97
CALLFIRE, INC.	1754 710095 07	7/5/17	ELITE TEXTING PLAN	\$149.00
CED	9390 116153 07	7/5/17	DRYER PLUG	\$74.34
CED	9390 955926 07	7/5/17	30 AMP SHORE LINE SUPPLY	\$1,237.05
CENTERPOINT ENERGY (REL109)	1754 88589239 07	7/5/17	STATION 11 05/04/17-06/02/17	\$316.35
CHICK-FIL-A	0974 640862 07	7/5/17	EMPLOYEE DBAY GIFT CARDS	\$1,000.00
COBURN SUPPLY COMPANY, INC.	9390 612041 07	7/5/17	SHOP SUPPLIES	\$30.47
COBURN SUPPLY COMPANY, INC.	9390 961195 07	7/5/17	STATION 20 BATHROOM FLUSH VALVE KIT	\$77.50
COBURN SUPPLY COMPANY, INC.	9390 785264 07	7/5/17	STATION 41 AC UNIT CAP	\$45.63
COMCAST CORPORATION	1754 0849557 07	7/5/17	STATION 23 06/16/17-07/15/17	\$111.26
CONROE NOON LIONS CLUB	1754 203554 07	7/5/17	MONTHLY DUES	\$55.00
COURTYARD HOTEL	3629 121868 07	7/5/17	HOTEL	\$310.50
DEPARTMENT OF STATE HEALTH SEI 6430 461416 07		7/5/17	RECERTIFICATION	\$62.00
DEPARTMENT OF STATE HEALTH SEI 6430 066622 07		7/5/17	RECERTIFICATION	\$96.00
DEPARTMENT OF STATE HEALTH SEI 6430 908674 07		7/5/17	RECERTIFICATION	\$64.00
DEPARTMENT OF STATE HEALTH SEI 6430 821815 07		7/5/17	RECERTIFICATION	\$96.00
DIRECTV	1754 007780873 07	7/5/17	STATION 31 06/05/17-07/04/17	\$117.98
DIRECTV	1754 026721655 07	7/5/17	STATION 32 06/06/17-07/05/17	\$117.98
DIRECTV	1754 052835057 07	7/5/17	STATION 40 06/10/17-07/09/17	\$124.98
DIRECTV	1754 026363325 07	7/5/17	STATION 45 06/12/17-07/11/17	\$117.98
DIRECTV	1754 053487253 07	7/5/17	STATION 10 06/14/17-07/13/17	\$124.98
DIRECTV	1754 059502753 07	7/5/17	STATION 20 06/15/17-07/14/17	\$124.98
DIRECTV	1754 035677337 07	7/5/17	STATION 11 06/21/17-07/20/17	\$63.98
DIRECTV	1754 007637939 07	7/5/17	STATION 44 06/22/17-07/21/17	\$117.98
DIRECTV	1754 002444813 07	7/5/17	STATION 41 06/23/17-07/22/17	\$117.98
DIRECTV	1754 028100681 07	7/5/17	STATION 30 06/24/17-07/23/17	\$136.97
DIRECTV	1754 022828155 07	7/5/17	STATION 43 06/28/17-07/27/17	\$117.98
ELLIOTT ELECTRIC SUPPLY, INC	9390 207148 07	7/5/17	SHOP TOOLS	\$51.05
ELLIOTT ELECTRIC SUPPLY, INC	9390 207197 07	7/5/17	SHOP SUPPLIES FOR DRYER PLUG	\$14.08
EXPEDIA	3629 089902 07	7/5/17	EXPEDIA	\$259.50
FEDERAL EXPRESS (POB 660481)	1754 581293559 07	7/5/17	ACCT# 2319-6903-9	\$401.16
FEDERAL EXPRESS (POB 660481)	1754 583366765 07	7/5/17	ACCT# 2319-6903-9	\$118.61
FEDERAL EXPRESS (POB 660481)	1754 584866350 07	7/5/17	ACCT# 2319-69039	\$35.05
FLIGHT NETWORK	4784 991337 07	7/5/17	IPMBA FLIGHT	\$96.40
FRONTIER	4784 273413 07	7/5/17	IPMBA FLIGHT	\$315.20
FRONTIER	4784 273728 07	7/5/17	IPMBA FLIGHT	\$383.60
FRONTIER	4784 273769 07	7/5/17	BAGGAGE	\$35.00
FTD/AMERINET	0974 036173 07	7/5/17	FLOWERS-ERIC BERLEHNER	\$28.68
FTD/AMERINET	0974 036181 07	7/5/17	FLOWERS-ERIC BERLEHNER	\$28.68
FTD/AMERINET	0974 866911 07	7/5/17	FLOWERS-FAMILY BRANDI SCHROEDER	\$67.55
FTD/AMERINET	0974 959229 07	7/5/17	FLOWERS-KIMBERLIE BRITT	\$62.62
GRAINGER	9390 830606 07	7/5/17	STATION 40 BAY HEATER	\$32.10
GRANT WRITING	3629 602528 07	7/5/17	GRANT WRITING 07/17/17-07/18/17	\$595.00
GREATER MAGNOLIA CHAMBER OF C	2269 010278 07	7/5/17	MEMBERSHIP DUES	\$15.00
HAMPTON INN HOTEL	3629 722522 07	7/5/17	HOTEL 06/04/17	\$556.89
HILTON ST. LOUIS	3629 808245 07	7/5/17	HOTEL 06/03/17	\$503.16
HOME DEPOT CREDIT SERVICES	9390 328853 07	7/5/17	OVERHEAD DOOR PLUGS	\$52.29

# JPM Morgan Chase Bank

## July Credit Card Transactions

Vendor	Invoice number	Invoice date	Description	Invoice amount
HOME DEPOT CREDIT SERVICES	9390 255061 07	7/5/17	AC DUCT FOR FLEET	\$21.35
HOME DEPOT CREDIT SERVICES	9390 324342 07	7/5/17	SC AC UNITS WATER LEAK IN AIR HANDLER	\$34.49
HOME DEPOT CREDIT SERVICES	9390 359803 07	7/5/17	SHOP SUPPLIES	\$61.43
HOME DEPOT CREDIT SERVICES	9390 359811 07	7/5/17	STATION 20 GUTTERS,BEDS, DOORBELLS	\$129.57
HOME DEPOT CREDIT SERVICES	9390 359829 07	7/5/17	SUPPLY TV MOUNT IN ADMIN RM 166	\$115.83
HOME DEPOT CREDIT SERVICES	9390 355559 07	7/5/17	PAINT BRUSHES	\$70.50
HOME DEPOT CREDIT SERVICES	9390 355567 07	7/5/17	STATION 20 SEALANT FOR NEW AC UNIT	\$17.00
HOME DEPOT CREDIT SERVICES	9390 030422 07	7/5/17	REPLACE DOOR PATIENT HOME	\$69.98
HOME DEPOT CREDIT SERVICES	9390 310942 07	7/5/17	STATION BAY DOORS	\$88.29
HOME DEPOT CREDIT SERVICES	9390 311344 07	7/5/17	FITTINGS TO INSTALL WATER EXPANSION TANI	\$45.91
HOME DEPOT CREDIT SERVICES	9390 433448 07	7/5/17	SERVICE CENTER YIELD SIGN MATERIAL	\$17.21
HOME DEPOT CREDIT SERVICES	9390 433455 07	7/5/17	STATION 41 SALT FOR WATER SOFTNER	\$33.12
HOME DEPOT CREDIT SERVICES	9390 435518 07	7/5/17	SHOP SUPPLIES DRYER PLUG	\$11.42
HOME DEPOT CREDIT SERVICES	9390 479251 07	7/5/17	STATION 21 CO2 ALARM	\$39.97
HOME DEPOT CREDIT SERVICES	9390 479269 07	7/5/17	STATION 32 WATER HAMMER ARRESTER	\$12.97
HOME DEPOT CREDIT SERVICES	9390 376990 07	7/5/17	SHOP SUPPLIES	\$35.99
HOME DEPOT CREDIT SERVICES	9390 633673 07	7/5/17	STATION 43 BAY FAN REWIRE SUPPLY	\$13.92
HOME DEPOT CREDIT SERVICES	9390 633681 07	7/5/17	SHOP/TRUCK TOOL	\$29.97
IBS OF GREATER CONROE	9390 316445 07	7/5/17	BATTERY FOR BIG RED	\$128.95
IPMBA CONFERENCE	4784 715153 07	7/5/17	REGISTRATION /R MORRIS & B. SANSON	\$1,020.00
IPMBA CONFERENCE	4784 715161 07	7/5/17	REGISTRATION R. MORRIS	\$50.00
IPMBA CONFERENCE	4784 715179 07	7/5/17	REGISTRATION B. SANSON	\$50.00
LA QUINTA INNS	8383 341671 07	7/5/17	PARKING FOR NENA	\$11.91
LA TORRETA	2269 950959 07	7/5/17	BUSINESS LUNCHEON/TX EMS CONF DISCUSSIO	\$81.28
LAPTOP BATTERY	0974 148245 07	7/5/17	LENOVO THINK PAD BATTERY	\$163.90
LOWE'S COMPANIES, INC.	4549 191683 07	7/5/17	POWER STRIPS FOR TAHOES	\$59.80
LOWE'S COMPANIES, INC.	8383 228159 07	7/5/17	BDA INSTALL AT METHODIST HOSP	\$25.34
LOWE'S COMPANIES, INC.	9390 094743 07	7/5/17	STATION 20 AC UNTI FOR WELLNESS ROOM	\$377.74
LOWE'S COMPANIES, INC.	9390 202248 07	7/5/17	STATION 20 SAFE SLEEP ROOM BLACKOUT CUR	\$42.96
LOWE'S COMPANIES, INC.	9390 607820 07	7/5/17	STATION 10 DRYER AND PIGTAIL	\$363.99
MONTGOMERY CNTY TAX ASSESSOR	4549 004697 07	7/5/17	REGISTRATION SHOP 36	\$0.16
MONTGOMERY CNTY TAX ASSESSOR	4549 005355 07	7/5/17	REGISTRATION SHOP 36	\$7.50
MUSTANG MACHINERY COMPANY	1754 \$1187.77 07	7/5/17	MAINTENANCE/REPAIR	\$1,187.77
NAEMT	6430 848024 07	7/5/17	COURSE FEES	\$140.00
NOVA BIOLOGICALS, INC	9390 000028 07	7/5/17	STATION 32 WATER TESTING	\$452.00
PAYPAL TEMSA	2269 403395 07	7/5/17	TX EMS REGISTRATION FOR JORDAN ANDERSO	\$375.00
PAYSCALE, INC	1754 AR-0016720 07	7/5/17	BENCHMARK ESSENTIALS	\$2,085.00
PEDIATRIC EMERG	4784 834018 07	7/5/17	SEMINAR REGISTRATION L. GILLUM	\$295.00
PEDIATRIC EMERG	4784 950830 07	7/5/17	SEMINAR REGISTRATION J. ANDERSON	\$295.00
PREMIERE GLOBAL SERVICES	1754 23851171 07	7/5/17	ACCT# 8071370 05/13/17-06/12/17	\$75.51
READY REFRESH BY NESTLE	1754 0123393399 07	7/5/17	STATION 31 05/09/17-06/08/17	\$27.73
READY REFRESH BY NESTLE	1754 0123393597 07	7/5/17	STATION 32 05/11/17-06/10/17	\$31.42
READY REFRESH BY NESTLE	1754 0123393225 07	7/5/17	STATION 24 05/11/17-06/10/17	\$74.81
READY REFRESH BY NESTLE	1754 0123390965 07	7/5/17	STATION 12 05/11/17-06/10/17	\$33.42
READY REFRESH BY NESTLE	1754 0124330192 07	7/5/17	STATION 14 05/11/17-06/10/17	\$31.41
READY REFRESH BY NESTLE	1754 0123390916 07	7/5/17	STATION 10 05/11/17-06/10/17	\$33.42
READY REFRESH BY NESTLE	1754 0123392532 07	7/5/17	STATION 22 05/11/17-06/10/17	\$31.42
READY REFRESH BY NESTLE	1754 0123391062 07	7/5/17	STATION 21 05/11/17-06/10/17	\$24.93
READY REFRESH BY NESTLE	1754 0123393738 07	7/5/17	STATION 42 05/11/17-06/10/17	\$24.93
READY REFRESH BY NESTLE	1754 0123393670 07	7/5/17	STATION 34 05/11/17-06/10/17	\$49.38
READY REFRESH BY NESTLE	1754 0123393712 07	7/5/17	STATION 41 05/11/17-06/10/17	\$19.95
READY REFRESH BY NESTLE	1754 0123393654 07	7/5/17	STATION 33 05/11/17-06/10/17	\$22.44
READY REFRESH BY NESTLE	1754 0123390924 07	7/5/17	STATION 11 05/11/17-06/10/17	\$51.36
READY REFRESH BY NESTLE	1754 0124383076 07	7/5/17	STATION 45 05/11/17-06/10/17	\$33.92
READY REFRESH BY NESTLE	1754 0123391039 07	7/5/17	STATION 20 05/11/17-06/10/17	\$60.85
READY REFRESH BY NESTLE	1754 0123393704 07	7/5/17	STATION 40 05/11/17-06/10/17	\$33.42
READY REFRESH BY NESTLE	1754 007003034 07	7/5/17	MOCO CONSTABLE 06/11/17-07/10/17	\$117.98
READY REFRESH BY NESTLE	1754 0123392599 07	7/5/17	STATION 23 05/13/17-06/12/17	\$69.34
READY REFRESH BY NESTLE	1754 0123393332 07	7/5/17	STATION 30 05/17/17-06/16/17	\$39.38
READY REFRESH BY NESTLE	1754 0123390957 07	7/5/17	SC 05/23/17-06/22/17	\$51.36
RELIANT ENERGY	1754 91123703 07	7/5/17	STATION 40 04/28/17-05/30/17	\$700.44
RELIANT ENERGY	1754 703320333 07	7/5/17	GRANGERLAND 04/28/17-05/30/17	\$55.18

# JPM Morgan Chase Bank

## July Credit Card Transactions

Vendor	Invoice number	Invoice date	Description	Invoice amount
SKILL PATH NATIONAL	3629 635542 07	7/5/17	SKILL PATH NATIONAL	\$399.00
STERICYCLE	1754 4007170828 07	7/5/2017	HAZARD WASTTE	2459.61
THE VEST GUY	0974 6838 07	7/5/17	UNIFORMS	\$107.90
THE VEST GUY	0974 6857 07	7/5/17	UNIFORMS	\$117.90
UNITED AIRLINES	3629 002882 07	7/5/17	AIRFARE/VALENTINE 09/17/17	\$394.40
UPS	1754 0000A0R4227 07	7/5/17	ACCT# A690R4	\$263.04
VERIZON	1754 978722049 07	7/5/2017	CELLULAR PHONES	2272.8
VERIZON	1754 9787220048 07	7/5/2017	CELLULAR PHONES	5394.01
WASTE MANAGEMENT	1754 5437009-1792-4 07	7/5/2017	WASTE	1787.65
WYNDHAM HOTEL	4784 823415 07	7/5/17	HOTEL STAY 06/07/17-06/11/17	\$426.84
			<b>TOTAL</b>	<b>\$39,348.00</b>

**Montgomery County Hospital District**  
**Bank Register - Operating Acct-WF**  
**Patient Refunds - One Time Checks (07/01/2017-07/31/2017)**

Payment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
93160	Computer Check	7/17/17	AARP (POB 740819)	\$65.20	7/27/17	7/20/17
93034	Computer Check	7/10/17	AETNA (POB 14079)	\$91.21	8/1/17	7/12/17
93042	Computer Check	7/10/17	PATIENT REFUND	\$25.00	7/31/17	7/12/17
93051	Computer Check	7/10/17	PATIENT REFUND	\$578.30	7/24/17	7/12/17
93175	Computer Check	7/17/17	CIGNA (POB 182223)	\$937.34	7/28/17	7/20/17
93265	Computer Check	7/24/17	CITY OF LEAGUE CITY	\$92.71		7/26/17
93053	Computer Check	7/10/17	CITY OF LEAGUE CITY	\$80.01		7/12/17
93089	Computer Check	7/10/17	HEALTH CARE SERVICE CORP (POB 25552)	\$652.93	7/24/17	7/12/17
93090	Computer Check	7/10/17	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$408.70	7/21/17	7/12/17
93091	Computer Check	7/10/17	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$415.58	7/21/17	7/12/17
93092	Computer Check	7/10/17	HEALTH CARE SERVICE CORPORATION (POB 731431)	\$109.87	7/21/17	7/12/17
93099	Computer Check	7/10/17	PATIENT REFUND	\$133.35	7/25/17	7/12/17
93103	Computer Check	7/10/17	PATIENT REFUND	\$84.07	8/4/17	7/12/17
93107	Computer Check	7/10/17	PATIENT REFUND	\$275.21	8/1/17	7/12/17
93200	Computer Check	7/17/17	MEMORIAL HERMANN HEALTH PLAN (7737)	\$505.93	7/26/17	7/20/17
93205	Computer Check	7/17/17	NOVITAS SOLUTIONS (POB 3106)	\$255.59	7/26/17	7/20/17
93313	Computer Check	7/24/17	PATIENT REFUND	\$10.00		7/26/17
93323	Computer Check	7/24/17	PATIENT REFUND	\$10.00		7/26/17
93327	Computer Check	7/24/17	UNITED HEALTHCARE INSURANCE COMPANY (30555)	\$138.22		7/26/17
93317	Computer Check	7/24/17	UNITED HEALTHCARE INSURANCE COMPANY (30555)	\$138.22		7/26/17
<b>TOTAL</b>				<b>\$5,007.44</b>		

MCHD Surplus/Salvage  
August 2017

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason
1	1GNEC03069R177077		Old Shop 617, 2009 Chevrolet Tahoe	Surplus	End of Life, Mileage 177,806 with 11,725 engine hours = 386,925 miles
1	1GNEC03059R176177		Old Shop 618, 2009 Chevrolet Tahoe	Surplus	End of Life, Mileage 184392 with 6860 engine hours = 226,380 miles
1	3D6WG4EL1AG130232		Old Shop 22 cab/chassis from remount	Surplus	End of Life, Mileage 191005 with 9931 engine hours = 327,723 miles
1	1FAFP52UX2A194915		Shop 609, 2002 Ford Taurus	Surplus	No longer used, Mileage 142,836
1	C11145A023072	10021	KING VISION LARYNGOSCOPE	salvage	Display is distorted. Cannot be repaired.
1	70332	7591	EZ IO DRIVER	salvage	Doesn't have enough power. Cannot be repaired.
1	H04270	9575	EZ IO DRIVER	salvage	Indicator shows that the unit needs to be replaced. Cannot be repaired
1	N/A	N/A	Mobile Mounting Kit 500M	Surplus	Equipment not used anymore. Old Radio equipment.
1	N/A	N/A	Mobile Mounting Kit 500M	Surplus	Equipment not used anymore. Old Radio equipment.
1	974 8231	N/A	PANTHER 605M Mobile Radio	Surplus	Equipment not used anymore. Old Radio equipment.
1	0909450f	N/A	500M Radio	Surplus	Equipment not used anymore. Old Radio equipment.
1	0908644f	N/A	500M Radio	Surplus	Equipment not used anymore. Old Radio equipment.
1	9010169	8574	M7100 VHF	Surplus	Equipment not used anymore. Old Radio equipment.
1	9815731	N/A	M7100 UHF	Surplus	Equipment not used anymore. Old Radio equipment.
1	9815782	N/A	M7100 VHF	Surplus	Equipment not used anymore. Old Radio equipment.
1	9815687	N/A	M7100 VHF	Surplus	Equipment not used anymore. Old Radio equipment.
1	9009591F	9397	M7100 VHF	Surplus	Equipment not used anymore. Old Radio equipment.
1	RW04575	N/A	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RA51094	N/A	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RW10769	N/A	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RA50954	6029	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	N/A	N/A	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RA50998	6091	M7100 CONTROL HEAD(Scan)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RP21089	6749	M7100 CONTROL HEAD(System)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RP25633	N/A	M7100 CONTROL HEAD(System)	Surplus	Equipment not used anymore. Old Radio equipment.
1	RP80380	8256	M7100 CONTROL HEAD(System)	Surplus	Equipment not used anymore. Old Radio equipment.
1	600614	1644	Kenwood	Surplus	Equipment not used anymore. Old Radio equipment.



# AGENDA ITEM # 26

Board Mtg.: 08/22/17

## Montgomery County Hospital District

### Proceeds from Sale of Assets

10/01/2016 - 07/31/2017

<b>Account Name</b>	<b>Description</b>	<b>Sale Date</b>	<b>Sale of Surplus</b>
Vehicles	2010 Dodge Ram 3500 - 237,850 miles	2/7/2017	6,170.00
Vehicles	2014 Chevy Tahoe - 29,839 miles	3/28/2017	3,460.00
Vehicles	2010 Dodge Ram 3500 - 223,323 miles	4/4/2017	7,600.00
Vehicles	2010 Dodge Ram 3500 - 222,539 miles	5/16/2017	6,165.00
Vehicles	2010 Dodge Ram 3500 - 195,972 miles	7/18/2017	8,210.00
	<b>Vehicles Total</b>		<b>31,605.00</b>
	<b>Total Proceeds</b>		<b>31,605.00</b>

**MINUTES OF A REGULAR MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., July 25, 2017 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

**1. Call to Order**

Meeting called to order at 4:00 p.m.

**2. Invocation**

Led by Mr. Cole

**3. Pledge of Allegiance**

Led by Mr. Grice

**4. Roll Call**

**Present:**

Bob Bagley  
Chris Grice  
Mark Cole  
Kenn Fawn  
Sandy Wagner  
Brad Spratt  
Georgette Whatley

**5. Public Comment**

John Nicks made a public comment to the board.

**6. Special Recognition:**

**Non Field** – Maura Shapiro for June/2017  
Joseph Fioretti for July/2017

**Field** – Jared Cosper requested Field EOM to be deferred to next month due to the employee not able to attend the board meeting tonight.

**7. CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**

Mr. Randy Johnson, CEO presented report to the board.

**8. EMS Director Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations and fleet.**

Mr. Jared Cosper, EMS Director presented a report to the board.

9. **Consider and act on purchase and installation of (33 each) 360 degree cameras as budgeted. (Mr. Bagley, Chair – EMS Committee) (attached)**

Mr. Bagley made a motion to consider and act on purchase and installation of (33 each) 360 degree cameras as budgeted. Ms. Whatley offered a second and motion passed unanimously.

10. **Financial update of Transfer Service. (Mr. Bagley, Chair – EMS Committee) (attached)**

Mr. Randy Johnson, CEO and Mr. Brett Allen, CFO gave a financial update of Transfer Service to the board.

Mr. Allen Sims with Conroe Regional advised the board that this is a great partnership along with the top quality level of care that MCHD provides.

*“Mr. Fawn requested agenda item no. 13 be moved up prior to agenda item no. 11.”*

11. **Consider and act on the purchase of equipment for ambulances 48 and 49. (Mr. Bagley, Chair – EMS Committee)**

Mr. Bagley made a motion to consider and act on the purchase of equipment for ambulances 48 and 49. Mr. Grice offered a second. After board discussion motion passed unanimously.

12. **COO Report to include updates on infrastructure, facilities, radio system, warehousing, staff activities, community paramedicine, emergency management, and purchasing.**

Mrs. Melissa Miller, COO presented a report to the board.

13. **Consider and act on Station 90 Lease Agreement. (Mr. Cole, Chair – PADCOM Committee) (attached)**

Presentation to the board by executive staff advising that no action would be taken at this meeting. Board discussion followed on station 90 and other locations.

14. **Consider and act on station 32 water system repairs. (Mr. Cole, Chair – PADCOM Committee) (attached)**

Mrs. Melissa Miller, COO made a presentation on station 32 water system repairs to the board.

Mr. Jim Moore from Culligan answered questions from the board.

Mr. Cole made a motion to move forward with staff’s recommendation with Culligan for a monthly rental of six months. Mr. Moore with Culligan advised the board if system purchased after the six month trial Culligan would take all of the six months’ rental and apply towards purchase. If rental continues for an additional six months and the system purchased, Culligan would still apply six months of the rental towards purchase. This also includes Culligan’s monthly comprehensive maintenance plan of \$229.00 a month. Mr. Grice offered a second. After board discussion motion passed unanimously.

*“Mr. Fawn advised the time of 5:06 p.m. and Mr. Grice had exited the boardroom”*

15. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education, clinical services, epidemiology, and emergency preparedness.**

Mrs. Ade Moronkeji, HCAP Manager presented a report to the board.

**16. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. (Mrs. Wagner, Chair - Indigent Care Committee)**

Mrs. Wagner made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers processed by Boon-Chapman. Ms. Whatley offered a second and motion passed unanimously.

**17. Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. (Mrs. Wagner, Chair – Indigent Care Committee)**

*“Mr. Fawn advised the time of 5:08 p.m. and Mr. Grice has returned to the boardroom”*

Mrs. Wagner made a motion to consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims processed by Boon Chapman. Ms. Whatley offered a second and motion passed unanimously.

**18. Presentation of preliminary Financial Report for nine months ended June 30, 2017 – Brett Allen, CFO, report to include Financial Summary, Financial Statements, Supplemental EMS Billing Information, and Supplemental Schedules.**

Mr. Brett Allen, CFO presented financial report to the board.

**19. Consider and act on Accounting Policy: (Mr. Grice, Treasurer – MCHD Board) (attached)**  
• **ACC 05-103 Budget Policy**

Mr. Grice made a motion to consider and act on accounting Policy ACC 05-103 Budget Policy. Mr. Fawn offered a second. After board discussion motion passed unanimously.

**20. Consider and act on engagement of auditor Weaver and Tidwell, LLP for audit. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion to consider and act on engagement of auditor Weaver and Tidwell, LLP for audit. Mr. Cole offered a second and motion passed unanimously.

**21. Presentation of Investment Report for quarter ending June 30, 2017. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Brett Allen, CFO presented investment report to the board.

**22. Consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2017. (Mr. Grice, Treasurer – MCHD Board) (attached)**

Mr. Grice made a motion consider and act upon recommendation for amendment(s) to the budget for fiscal year ending September 30, 2017. Mr. Spratt offered a second and motion passed unanimously.

**23. Consider and act on ratification of payment of District invoices. (Mr. Grice, Treasurer - MCHD Board)**

Mr. Grice made a motion to consider and act on ratification of payment of District invoices. Mr. Bagley offered a second and motion passed unanimously.

**24. Consider and act on salvage and surplus. (Mr. Grice, Treasurer – MCHD Board)  
(attached)**

Mr. Grice made a motion to consider and act on salvage and surplus. Mr. Bagley offered a second and motion passed unanimously.

**25. Secretary's Report - Consider and act on minutes for the June 27, 2017 Regular Meeting.  
(Mrs. Wagner, Secretary - MCHD Board)**

Mrs. Wagner made a motion to consider and act on minutes for the June 27, 2017 Regular BOD Meeting. Ms. Whatley offered a second. Motion passed with a vote of four for (Mr. Bagley, Mr. Fawn, Mrs. Wagner and Mr. Spratt) with 3 abstaining from vote (Mr. Cole, Mr. Grice and Ms. Whatley).

**26. Convene into executive session pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson. (Ms. Whatley, Chair – Personnel Committee)**

Mr. Fawn made a motion to convene into executive session at 5:27 p.m. pursuant to section 551.074 of the Texas Government Code to deliberate personnel matters related evaluation of Chief Executive Officer, Randy E. Johnson.

**27. Reconvene from executive session and make recommendations if needed on matters relating to the evaluation of Chief Executive Officer, Randy E. Johnson. (Ms. Whatley, Chair – Personnel Committee)**

The board reconvened from executive session at 5:54 p.m.

Mr. Cole made a motion to approve a 3% raise for CEO, Mr. Randy Johnson. Mrs. Wagner offered a second. Motion passed with a vote of four for (Mr. Cole, Mr. Grice, Mr. Fawn and Mrs. Wagner with 3 abstaining from vote (Ms. Whatley, Mr. Bagley and Mr. Spratt).

**28. Adjourn**

Meeting adjourned at 5:55 p.m.

---

Sandy Wagner, Secretary

**MINUTES OF A SPECIAL MEETING  
OF THE BOARD OF DIRECTORS  
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:01 p.m., August 8, 2017, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

**1. Call to Order**

Meeting called to order at 4:01 p.m.

**2. Roll Call**

**Present**

Chris Grice  
Mark Cole  
Sandy Wagner  
Brad Spratt  
Georgette Whatley

**Not present**

Bob Bagley  
Kenn Fawn

**3. Present, consider and take action if necessary upon the proposed tax rate for the Fiscal Year Ending September 30, 2018; if the proposed tax rate will exceed the rollback rate of the effective rate (whichever is lower), take record vote and schedule public hearing. (Mr. Grice, Chair – Finance and Budget Committee) (attached)**

Tammy McRae, Montgomery County Tax Assessor made a presentation to the board.

Mr. Grice made a motion to move forward with a proposed tax rate of \$.0664 per \$100 for Montgomery County Hospital District. Mr. Spratt offered a second. After board discussion motion passed four for (Mr. Grice, Mr. Cole, Mr. Spratt and Ms. Whatley) to one abstained (Mrs. Wagner).

**4. Consider and act on tentative schedule for tax rate and budget hearings. (Mr. Grice, Chair – Finance and Budget Committee) (attached)**

Mr. Grice made a motion to approve the calendar(s) with the tentative schedule for tax rate and budget hearings noting that the scheduled Budget Committee meeting for August 15<sup>th</sup> the start time will be moved up to 3:00 p.m.. Mr. Spratt offered a second and motion passed unanimously.

Mr. Grice made a motion that no public hearings will be required due to proposed tax rate. Ms. Whatley offered a second and motion passed unanimously.

**5. Adjourn**

Meeting adjourned at 4:16.m.

---

Sandy Wagner, Secretary

# Agenda Item # 28



We Make a Difference!

**To:** Board of Directors

**From:** Matthew Walkup and Justin Evans

**Date:** August 22<sup>nd</sup>, 2017

**Re:** Consider and Act on Annual US Digital Designs Maintenance

---

US Digital Designs provides equipment and software to MCHD for station and radio alerting.

This item is for the warranty and service fees for August 1, 2017 to July 31, 2018. It also includes a quote to make all of our warranties expire at the same time.

The total cost for the renewal is \$55,918.88. This renewal is under budget.

Fiscal Impact: Minimal

Yes	No	N/A	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Budgeted item?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Within budget?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Renewal contract?
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Special request?

# US DIGITAL DESIGNS

1835 E Sixth Street, Suite 27  
 Tempe, Arizona 85281  
 Fax # 480-290-7896 Phone # 877-551-USDD  
 E-mail: sales@usdd.com

# Budgetary Quote

Date	Quote #
17-Apr-17	17-MCHTX-004

This quote is effective until 31 August 2017

Name / Address
Montgomery County Hospital District 1400 S. Loope 336 W Conroe, TX 77304 Attn: Justin Evans
<a href="mailto:jevans@mchd-tx.org">jevans@mchd-tx.org</a>

ALL AMOUNTS QUOTED ARE IN US DOLLARS		Terms	Rep	Project
		Net 30		
Item	Description	Qty	Cost	Total
SrvcAgrmt_Annl	Annual Service Fee - (01 August 2017 to 31 July 2017) Base Amount: \$83,657.10	1	\$ 7,529.14	\$ 7,529.14
SrvcAgrmt_Annl	Annual Service Fee (pro-rated 21 September 2017 to 31 July 2018) Base Amount: \$526,208.40	1	\$ 40,611.76	\$ 40,611.76
SrvcAgrmt_Annl	Annual Service Fee (pro-rated 8 June 2018 to 1 July 2018) - Room Remote 2 Base Amount: \$98,820.00	1	\$ 1,315.80	\$ 1,315.80
Thank you for your business			<b>Total</b>	\$ 49,456.70



# US DIGITAL DESIGNS

1835 E Sixth Street, Suite 27  
 Tempe, Arizona 85281  
 Fax # 480-290-7896 Phone # 877-551-USDD  
 E-mail: sales@usdd.com

# Quote

Date	Quote #
31-Aug-16	16-MCHTX-003

This quote is effective until 30 Sept 2016

Name / Address
Montgomery County Hospital District 1400 S. Loop 336 W Conroe, TX 77304 Attn: Justin Evans
<a href="mailto:jevans@mchd-tx.org">jevans@mchd-tx.org</a>

		Terms	Rep	Project
		Net 30		
Item	Description	Qty	Cost	Total
SrvAgrmt_Annl	Annual Service Fee (01 Aug 2016 to 31 July 2017) Base Amount: \$60,393.00	1	\$ 5,435.37	\$ 5,435.37
SrvAgrmt_Annl	Annual Service Fee (2015 purchase- pro-rated 03 Feb 2017 to 31 July 2017) Base Amount: \$23,264.10	1	\$ 1,026.81	\$ 1,026.81
Thank you for your business			<b>Total</b>	\$ 6,462.18

# Agenda Item # 29



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** August 22, 2017

**Re: Convene into Executive Session – Level II Grievance –  
Christopher Blethen**

---

Convene into executive session pursuant to section 551.074 of the Texas Government Code for the MCHD Board to hear and deliberate upon the employment appeal of Christopher Blethen pursuant to the District's personnel policy HR 25-204, Disciplinary and Grievance Procedure. (Mr. Fawn, Chairman – MCHD Board)

# Agenda Item # 30



We Make a Difference!

**To:** Board of Directors

**From:** Randy Johnson, CEO

**Date:** August 22, 2017

**Re: Reconvene from Executive Session – Level II Grievance –  
Christopher Blethen**

---

Reconvene from executive session to act upon the employment appeal of Christopher Blethen pursuant to the District's personnel policy HR 25-204, Disciplinary and Grievance Procedure. (Mr. Fawn, Chairman – MCHD Board)