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SUMMARY

February 28, 2010



Memorandum

To: The Board of Directors

From: Michael J. Nicknish, CPA
Chief Financial Officer

Re: Financial summary for the five months ended February 28, 2010

Financial Summary

Cash and Investments

Total Consolidated Cash and Investments as of February 28, 2010 was **\$42,184,537**, compared to last month's total cash balance of **\$44,013,003**, representing a decrease in cash of **\$1,828,466**. Compared to last year at this time, the District's Total Consolidated Cash and Investments decreased **\$2,284,892**.

Fund Balance and Investment in Fixed Assets

Fund Balance as of February 28, 2010 is **\$45,839,988** compared to the **\$46,231,563** Fund Balance this time last year. Investment in Fixed Assets of **\$27,640,741** has increased **\$3,640,445** compared to February 2009.

Revenue

Total Revenue for the month ended February 28, 2010 was **\$2,732,158** compared to **\$3,579,470** budgeted, resulting in an unfavorable variance of **\$847,312**. This is due to lower than budgeted Total Tax Revenue **\$742,912**, Total Investment Income **\$23,608** and Total EMS Revenue **\$115,828**. Partially offset by higher than budgeted Other Financing Sources **\$39,887**. Other Financing Sources includes a \$35,500 insurance reimbursement from VFIS for an ambulance involved in a motor vehicle accident.

Total Revenue for the five months ended February 28, 2010 was **\$28,629,753** compared to **\$28,348,839** budgeted, resulting in a favorable year-to-date variance of **\$280,914**. This is due to higher than budgeted Total Tax Revenue **\$445,411**, Education/Training Revenue **\$25,544**, VHF Project Revenue **\$139,997** and Other Financing Sources **\$39,887**. Partially offset by lower than budgeted Total Investment Income **\$88,843** and Total EMS Revenue **\$261,978**.

Expenses

Total Expenses, before Capital Purchases for the month of February totaled **\$2,578,009** resulting in a favorable variance of **\$132,027** compared to the **\$2,710,036** budgeted. This is due to favorable variances for Payroll Expenses **\$30,513** and Operating Expenses **\$109,908**. Partially offset by higher than budgeted Indigent Care Expenses of **\$8,394**.

Year-To-Date Total Expenses, before Capital Purchases for the month totaled **\$13,015,550**. Compared to a budget of **\$14,755,266**, there is a favorable variance of **\$1,739,716**. This is due to favorable variances for Payroll Expenses **\$105,322**, Operating Expenses **\$807,132** and Indigent Care Expenses of **\$827,262**.

Payroll Expenses – Total Payroll Expenses for the month had a favorable variance to budget of **\$30,513**. This is due to favorable variance for Overtime Pay **\$30,665**. Partially offset by higher than budgeted Paid Time Off **\$5,781** and Health & Dental **\$5,347**.

Year-to-Date Total Payroll Expenses are **\$105,322** less than budgeted. This is due to favorable variances of Regular Pay **\$36,128**, Paid Time Off **\$31,657** and Payroll Taxes **\$32,721**.

I have completed my investigation of the payroll variances in Regular Pay and Overtime Pay for Alarm and EMS Operations. With regards to Alarm, during the final days of approving the budget one of the full-time Alarm staff resigned. I inadvertently did not adjust the payroll headcount to properly reflect filling the open and budgeted position. Alarm's payroll budget includes a Senior Communication Supervisor effective April 1. It is anticipated that this position will be filled with an internal candidate. The vacated position due to the promotion will not be filled. This will help bring Alarm's Payroll Expenses in line with budget for the remaining months.

EMS Operations' Regular Pay and Overtime Pay have been higher than budget and is partially offset by lower than budget Paid Time Off. Year-To-Date Total Payroll Expenses for EMS Operations is \$62,534 higher than budgeted. The payroll budget was prepared using the assumption that a high percentage of PTO hours would be back-filled with Regular Pay hours. In actuality these hours are being filled with Overtime hours. Allen Sims is reviewing staffing and deployment options to help mitigate this negative budget trend.

Operating Expenses – Month-to-Date Total Operating Expenses of **\$486,276** has a favorable variance to budget of **\$109,908**. This is due to lower than budgeted Computer Maintenance

\$6,313, Contingencies **\$29,892**, Disposable Medical Supplies **\$24,924**, Durable Medical Equipment **\$7,472**, Fuel **\$10,819**, Professional Fees **\$14,714** and Vehicle-Parts **\$8,389**. Partially offset by higher than budgeted Business Licenses **\$6,450**, Computer Software **\$13,200** and Maintenance-Contract Equipment **\$6,924**.

Year-to-Date Total Operating Expenses of **\$2,637,941** has a favorable variance to budget of **\$807,132**. The favorable variance is a result of lower than budgeted Collection Fees **\$30,934**, Contingencies **\$146,269**, Disposable Medical Supplies **\$79,272**, Drug Supplies **\$24,714**, Durable Medical Equipment **\$35,348**, Fuel **\$45,885**, Legal Fees **\$21,314**, Maintenance-Contract Equipment **\$60,769**, Training/Related Expenses-CE **\$38,528**, Uniforms **\$40,633**, Vehicle-Parts **\$31,460** and Worker's Compensation Insurance **\$37,842**. Partially offset by higher than budgeted Management Fees **\$44,127**.

Our Commercial Package and Business Auto insurance renewal for the period beginning April 17, 2010 included a 5% decrease in premium compared to prior year. The renewal premium is also \$4,000 less per month than budgeted.

Indigent Care Expenses – Total Indigent Care Expenses has an unfavorable variance compared to budget of **\$8,394** for the month ended February 28, 2010 due to higher than budgeted payments to Specialty Healthcare Providers **\$66,961**, partially offset by lower than budgeted Voluntary Contributions to UPL **\$58,567**.

For the five months ended February 28, 2010, Total Indigent Care Expenses has a favorable variance to budget of **\$827,262**. Voluntary Contributions to UPL **\$734,184** and Specialty Healthcare Providers **\$93,078** are lower than budget.

Capital Purchases – Capital Purchases/Fixed Assets for the month of **\$84,897** has an unfavorable variance of **\$63,972** compared to budget. February included Capital Purchase for a budgeted remount of shop 12.

Year-to-Date Capital Purchases/Fixed Assets have a favorable variance to budget of **\$409,160**. This is due to the timing of the funding of \$450,000 for the New CAD system.

Business Unit Summary

Administration – Total Administration Revenue is lower than budget by **\$762,942** for the month. This is due to lower than budgeted Total Tax Revenue **\$742,912** and Total Investment Income **\$23,608**.

Total Payroll Expense for the month of **\$97,974** was less than budgeted by **\$12,408** due to lower than budgeted Regular Pay **\$11,392**.

Total Operating Expenses for the Administration Business Unit are less than budgeted by **\$9,997** for the month. This is due largely to lower than budgeted Contingencies **\$29,892**.

Partially offset by higher than budgeted Computer Software **\$19,280** and Training/Related Expenses **\$8,615**.

There were no Capital Purchases budgeted for the month.

Year-To-Date Total Administration Revenue is higher than budget by **\$363,299**. This is due to higher than budgeted Total Tax Revenue **\$445,411**. Partially offset by lower than budgeted Total Investment Income **\$88,843**.

Total Payroll Expense for the five months ended February 28, 2010 of **\$510,266** was less than budgeted by **\$86,726** due to lower than budgeted Regular Pay **\$75,568**, coupled with lower than budgeted Payroll Taxes **\$12,748**.

Total Operating Expenses for the Administration Business Unit are less than budgeted by **\$226,080** for the year. This is due to lower than budgeted Contingencies **\$146,269**, Insurance Expense **\$12,507**, Legal Fees **\$22,814** and Professional Fees **\$26,118**.

Capital Purchases are **\$67** higher than budget for the year.

Healthcare Assistance – Total Indigent Care Expenses has an unfavorable variance compared to budget of **\$8,394** for the month ended February 28, 2010 due to higher than budgeted payments to Specialty Healthcare Providers **\$66,961**, partially offset by lower than budgeted Voluntary Contributions to UPL **\$58,567**.

Total Payroll Expense for the month of **\$47,734** was less than budgeted by **\$13,499** due to lower than budgeted Regular Pay **\$3,145** and Overtime Pay **\$7,719**.

Total Operating Expenses for the Healthcare Assistance Business Unit are **\$18,968** lower than the **\$87,788** budgeted for the month. This is due to lower than budgeted Computer Software **\$5,445**, Drug Supplies **\$5,500** and Professional Fees **\$11,797**. Partially offset by higher than budgeted Management Fees **\$5,694**.

Capital Purchases are **\$2,392** higher than budget for the month.

For the five months ended February 28, 2010, Total Indigent Care Expenses has a favorable variance to budget of **\$827,262**. Voluntary Contributions to UPL **\$734,184** and Specialty Healthcare Providers **\$93,078** are lower than budget.

Total Payroll Expense for the five months ended February 28, 2010 of **\$247,168** was less than budgeted by **\$84,614** due to lower than budgeted Regular Pay **\$27,294** and Overtime Pay **\$41,363**.

Total Operating Expenses for the Healthcare Assistance Business Unit are **\$14,798** higher than the **\$486,593** budgeted for the year. This is due to higher than budgeted Computer

Software **\$20,730** and Management Fees **\$52,357**. Partially offset by lower than budgeted Drug Supplies **\$18,910**.

Capital Purchases are **\$8,392** lower than budget for the year.

EMS Business Unit – For the month ended February 28, 2010, Total Revenue for the EMS Business Unit is lower than budget by **\$79,320** due to unfavorable variance in Total EMS Revenue **\$115,828**, partially offset by higher than expected Other Financing Sources **\$39,887**.

Total Payroll Expenses are lower than budget for the month by **\$5,339** due to lower than budgeted Overtime Pay **\$24,914**. Partially offset by higher than budgeted Regular Pay **\$16,295** and Paid Time Off **\$5,781**.

Total Operating Expenses were **\$59,225** lower than budget for the month. This is due to favorable variances to budget for Disposable Medical Supplies **\$24,924**, Durable Medical Equipment **\$7,472**, Fuel **\$10,474**, Professional Fees **\$5,221** and Vehicle-Parts **\$8,389**. Partially offset by higher than budgeted Business Licenses **\$6,450** and Maintenance-Contract Equipment **\$9,124**.

Capital Purchases were higher than budgeted for the month by **\$43,525** due to remount of shop 12.

Year-To-Date, Total Revenue for the EMS Business Unit is lower than budget by **\$195,373** due to lower than budgeted Total EMS Revenue **\$261,978**. Partially offset by favorable variances in Education/Training Revenue **\$25,544** and Other Financing Sources **\$42,661**. EMS-Advanced Life Support Revenue, EMS-Basic Life Support Revenue and Transfer Service Fees are less than budgeted for the year by **\$162,106**, **\$133,840** and **\$251,545** respectively. Contractual Allowance is **\$427,056** higher than budget, while Provision for Bad Debt is **\$784,329** less than budgeted.

Total Payroll Expenses are higher than budget for the year by **\$73,385** due to higher than budgeted Regular Pay **\$67,118** and Overtime Pay **\$55,290**. Partially offset by lower than budget Paid Time Off **\$31,657**.

Year-To-Date Total Operating Expenses were **\$451,353** lower than budget. This is due to favorable variances to budget for Collection Fees **\$30,934**, Disposable Medical Supplies **\$79,272**, Durable Medical Equipment **\$35,348**, Fuel **\$44,160**, Professional Fees **\$22,961**, Training/Related Expenses **\$23,006**, Uniforms **\$38,190**, Vehicle-Parts **\$31,460** and Worker's Compensation Insurance **\$37,070**. Partially offset by higher than budgeted Disposable Linen **\$7,144** and Utilities **\$9,445**.

Capital Purchases were lower than budgeted for the year by **\$405,912** as a result of the timing of the funding of \$450,000 for the New CAD system.

March 23, 2010

Facilities Management & Information Technology (FaST) – Total Revenue is slightly less than budget by **\$2,167** for the month due to lower than budgeted Radio Repair Income.

Total Payroll Expenses are higher than budgeted for the month by **\$733** due to an unfavorable variance in Overtime Pay **\$2,786**. Partially offset by lower Regular Pay **\$2,487**.

Total Operating Expenses are lower than budget for the month by **\$21,718**, primarily due to lower than budgeted Computer Maintenance **\$4,900**, Small Equipment & Furniture **\$3,354** and Utilities **\$8,758**. Partially offset by higher than budgeted Leases/Contracts **\$2,387** and Professional Fees **\$5,307**.

Capital Purchases are higher than budgeted for the month by **\$18,055**.

Year-To-Date Total Revenue for the FaST Business Unit is higher than budget by **\$130,958** due VHF Project Revenue **\$139,997** from the Montgomery County Fire Chiefs Association to offset implementation costs.

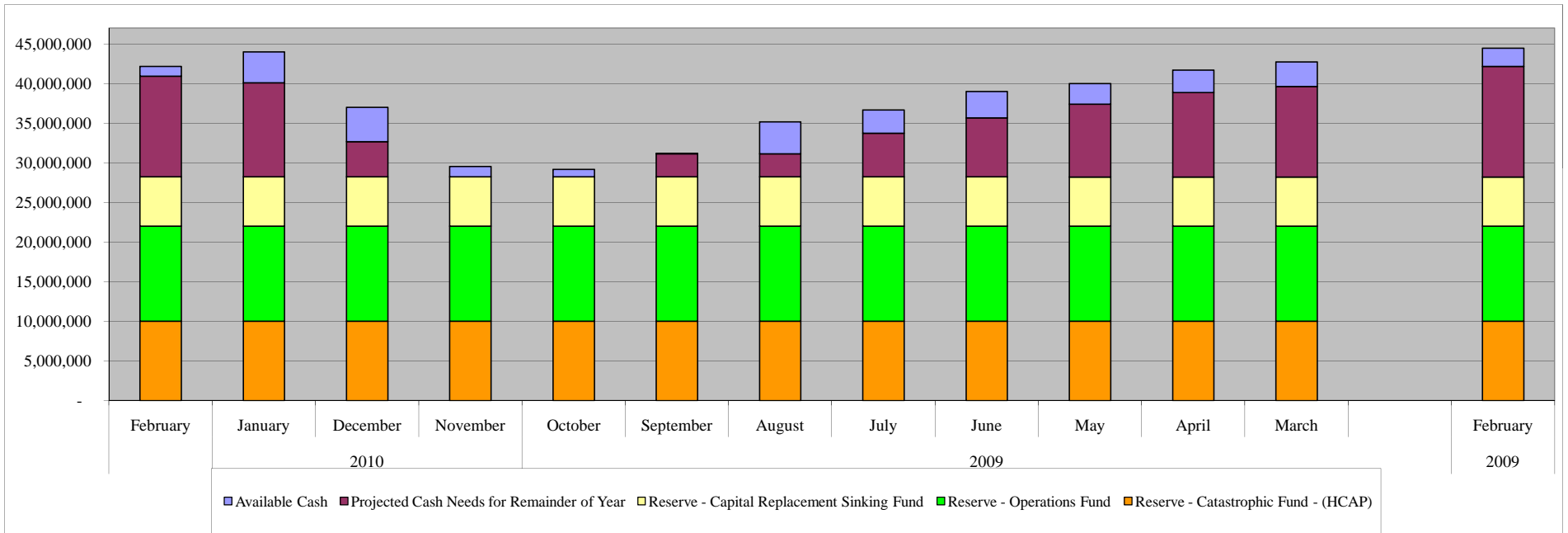
Total Payroll Expenses are lower than budgeted for the year by **\$7,368** due to a favorable variance in Overtime Pay **\$5,083**.

Total Operating Expenses are lower than budget for the year by **\$144,497**, primarily due to lower than budgeted Business Licenses **\$11,300**, Computer Maintenance **\$12,748**, Computer Software **\$18,962**, Maintenance Contract-Equipment **\$42,838**, Training/Related Expenses **\$11,982** and Utilities **\$17,924**. Partially offset by higher than budgeted Professional Fees **\$43,998**.

Year-To-Date Capital Purchases are **\$5,076** higher than budgeted.

Montgomery County Hospital District
Cash and Investments

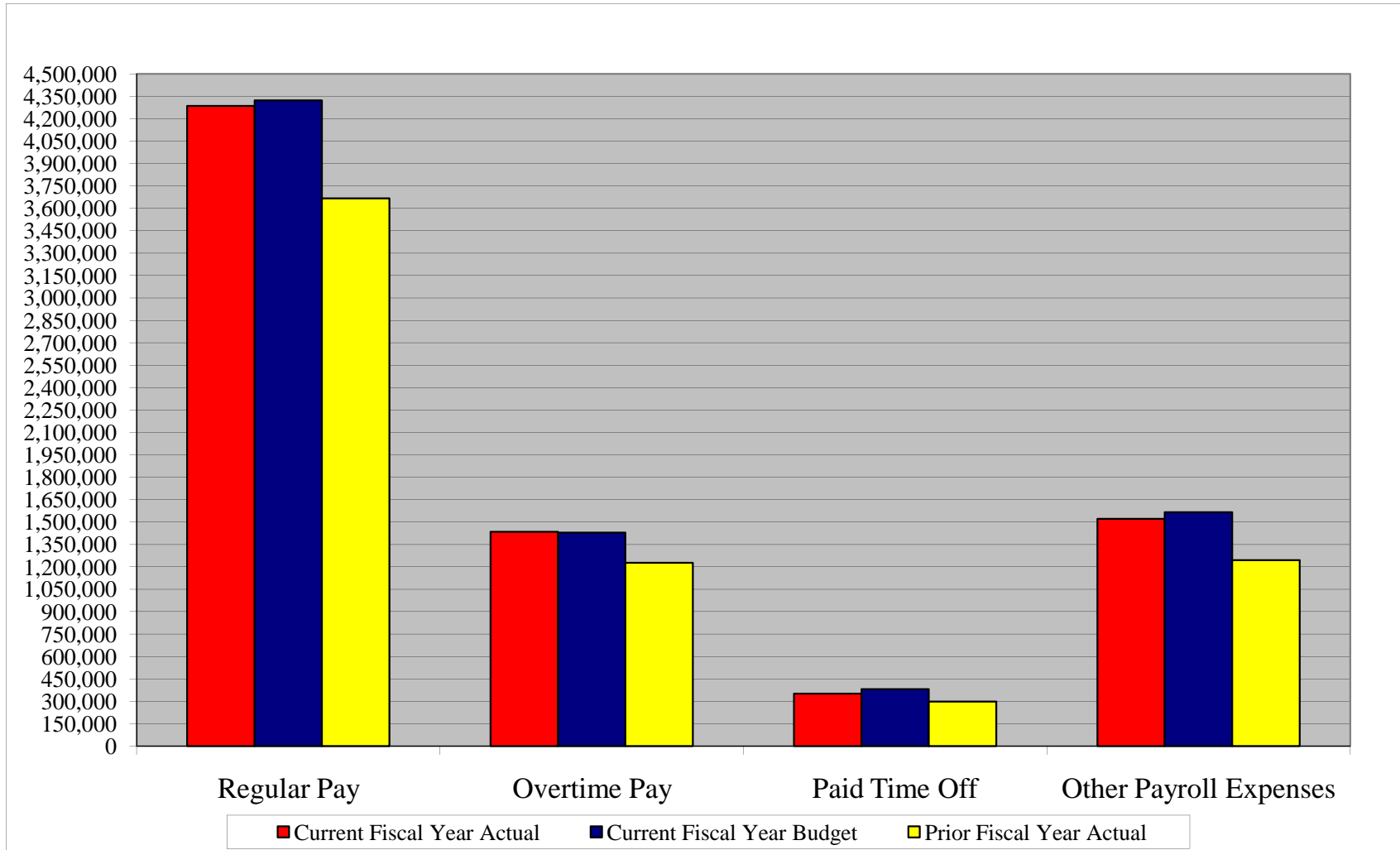
	2010					2009							2009
	February	January	December	November	October	September	August	July	June	May	April	March	February
Reserve - Catastrophic Fund - (HCAP)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Reserve - Operations Fund	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000
Reserve - Capital Replacement Sinking Fund	6,241,599	6,240,737	6,239,561	6,238,289	6,236,944	6,235,190	6,233,289	6,231,145	6,228,606	6,225,740	6,222,305	6,218,574	6,214,248
Projected Cash Needs for Remainder of Year	12,716,523	11,868,013	4,450,561	-	-	2,918,276	2,918,276	5,513,573	7,446,547	9,200,470	10,665,569	11,434,125	13,962,748
Available Cash	1,226,416	3,904,253	4,313,967	1,300,475	927,416	66,475	4,020,782	2,947,867	3,328,552	2,588,741	2,826,774	3,101,824	2,292,433
Total Cash	\$ 42,184,537	\$ 44,013,003	\$ 37,004,089	\$ 29,538,764	\$ 29,164,360	\$ 31,219,941	\$ 35,172,347	\$ 36,692,585	\$ 39,003,705	\$ 40,014,951	\$ 41,714,649	\$ 42,754,523	\$ 44,469,429



Montgomery County Hospital District Payroll and Related Expenses

For the Five Months Ended February 28, 2010

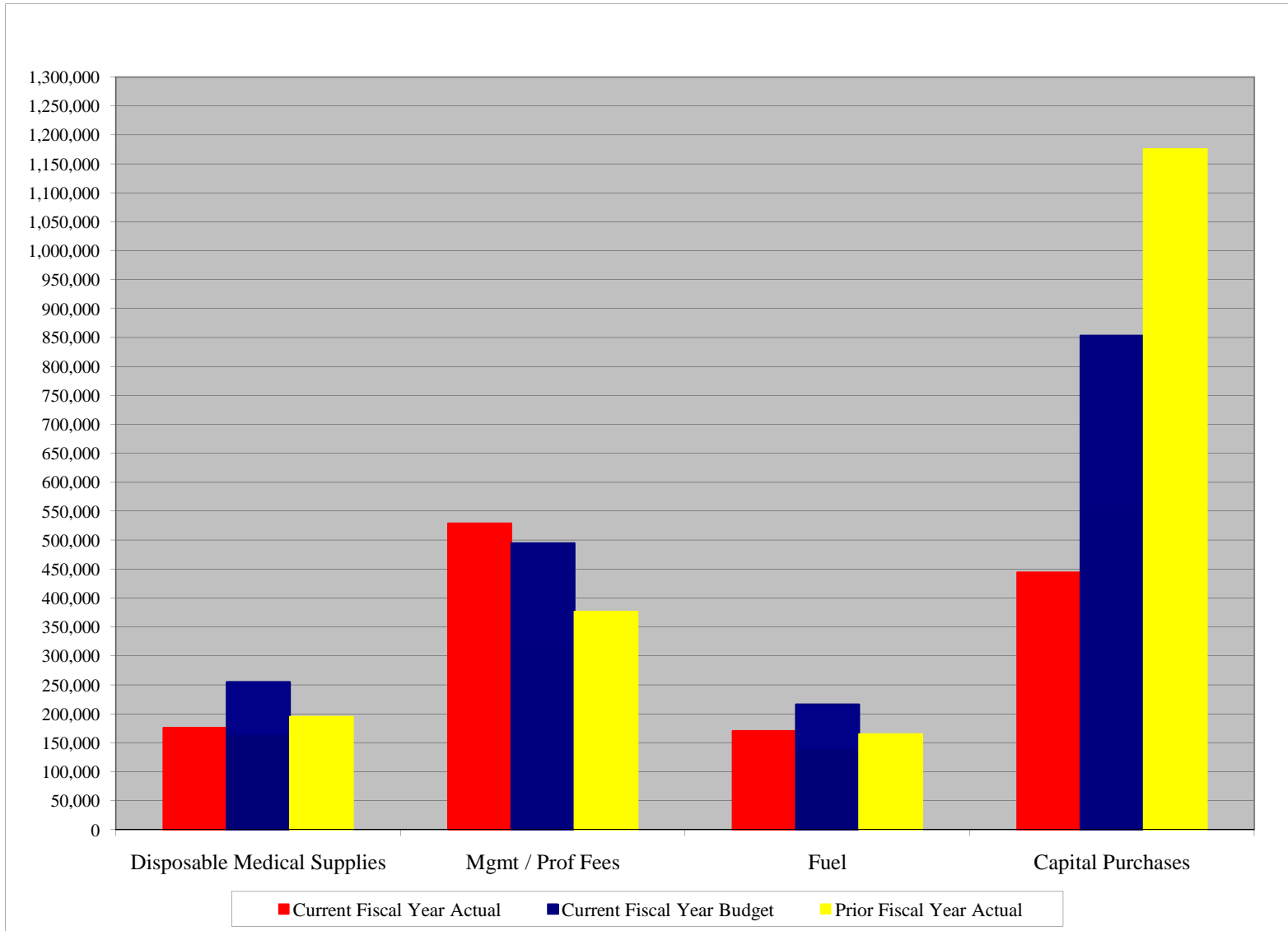
	Regular Pay	Overtime Pay	Paid Time Off	Other Payroll Expenses
Current Fiscal Year Actual	\$ 4,285,869	\$ 1,435,018	\$ 350,434	1,522,080
Current Fiscal Year Budget	4,321,997	1,429,571	382,091	1,565,064
Prior Fiscal Year Actual	3,666,578	1,226,554	298,514	1,244,885



Montgomery County Hospital District Operating and Other Expenses

For the Five Months Ended February 28, 2010

	Disposable			
	Medical Supplies	Mgmt / Prof Fees	Fuel	Capital Purchases
Current Fiscal Year Actual	\$ 175,818	\$ 528,945	\$ 170,425	\$ 444,300
Current Fiscal Year Budget	255,090	494,950	216,310	853,460
Prior Fiscal Year Actual	195,030	376,721	164,927	1,175,594



**Montgomery County Hospital District
For the One Month Ended February 28, 2010**

	Actual	Budget	Variance	Prior Year
<u>Revenue</u>				
Total Tax Revenue	\$ 1,895,427	\$ 2,638,339	\$ (742,912)	\$ 1,708,222
Total Investment Income	24,544	48,152	(23,608)	35,212
Other Financing Sources	39,887	0	39,887	0
EMS Net Revenue				
ALS & BLS	2,252,991	2,410,067	(157,076)	2,223,486
Transfer Service Fee	32,723	69,977	(37,254)	71,781
Contractual Allowances	(872,103)	(830,644)	(41,459)	(794,110)
Provision for Bad Debt	(709,737)	(844,978)	135,241	(571,059)
Other Revenue	68,425	88,557	(20,132)	97,169
Total Revenue	\$ 2,732,157	\$ 3,579,470	\$ (847,313)	\$ 2,770,701

	Actual	Budget	Variance	Prior Year
<u>Expenses</u>				
Total Payroll Expenses	\$ 1,398,545	\$ 1,429,058	\$ 30,513	\$ 1,353,322
Business Licenses	6,450	0	(6,450)	0
Computer Maintenance	7,013	13,326	6,313	5,165
Computer Software	43,336	30,136	(13,200)	14,202
Contingencies	3,441	33,333	29,892	0
Disposable Medical Supplies	25,984	50,908	24,924	35,504
Durable Medical Equipment	3,561	11,033	7,472	7,391
Fuel	32,443	43,262	10,819	30,860
Maintenance-Contract Equipment	20,124	13,200	(6,924)	23,142
Professional Fees	34,666	49,380	14,714	58,616
Uniforms	2,463	7,550	5,087	12,840
Utilities	10,086	16,550	6,464	9,390
Vehicle-Parts	12,444	20,833	8,389	20,996
Other Operating Expenses	284,265	306,673	22,408	261,439
Voluntary Contributions - CRMC	250,000	308,567	58,567	240,000
Specialty Healthcare	443,188	376,227	(66,961)	228,194
Capital Purchases	84,897	20,925	(63,972)	122,751
Total Expenses	\$ 2,662,906	\$ 2,730,961	\$ 68,055	\$ 2,423,814

**Montgomery County Hospital District
For the Five Months Ended February 28, 2010**

	Actual	Budget	Variance	Prior Year
<u>Revenue</u>				
Total Tax Revenue	\$ 23,931,567	\$ 23,486,156	\$ 445,411	\$ 22,386,851
Total Investment Income	101,720	190,563	(88,843)	216,200
Education/Training Revenue	34,554	9,010	25,544	25,516
VHF Project Revenue	139,997	0	139,997	-
Other Financing Sources	42,661	0	42,661	-
EMS Net Revenue				
ALS & BLS	12,029,486	12,325,432	(295,946)	11,390,790
Transfer Service Fee	165,535	417,080	(251,545)	425,796
Contractual Allowances	(4,670,838)	(4,243,782)	(427,056)	(4,254,444)
Provision for Bad Debt	(3,599,555)	(4,383,884)	784,329	(3,980,938)
Recovery of Bad Debt	140,566	196,380	(55,814)	176,133
Other Revenue	314,060	351,884	(37,824)	529,641
Total Revenue	\$ 28,629,753	\$ 28,348,839	\$ 280,914	\$ 26,915,543

	Actual	Budget	Variance	Prior Year
<u>Expenses</u>				
Payroll Expenses	7,593,400	7,698,723	\$ 105,323	\$ 6,436,532
Collection Fees	58,441	89,375	30,934	61,505
Contingencies	20,396	166,665	146,269	4,400
Disposable Medical Supplies	175,818	255,090	79,272	195,030
Drug Supplies	50,066	74,780	24,714	38,153
Durable Medical Equipment	20,317	55,665	35,348	36,062
Fuel	170,425	216,310	45,885	164,927
Legal Fees	55,521	76,835	21,314	95,297
Maintenance-Contract Equipment	80,171	140,940	60,769	128,009
Management Fees	279,751	235,624	(44,127)	195,827
Training/Related Expenses-CE	44,656	83,183	38,527	43,929
Uniforms	18,957	59,590	40,633	61,323
Vehicle-Parts	72,705	104,165	31,460	115,426
Worker's Compensation Insurance	71,191	109,033	37,842	101,941
Other Operating Expenses	1,519,526	1,777,818	258,292	1,519,962
Voluntary Contributions - CRMC	996,151	1,730,335	734,184	1,367,606
Specialty Healthcare	1,788,057	1,881,135	93,078	1,513,240
Capital Purchases	444,300	853,460	409,160	1,175,594
Total Expenses	\$ 13,459,849	\$ 15,608,726	\$ 2,148,877	\$ 13,254,763

Montgomery County Hospital District
For the One Month Ended February 28, 2010

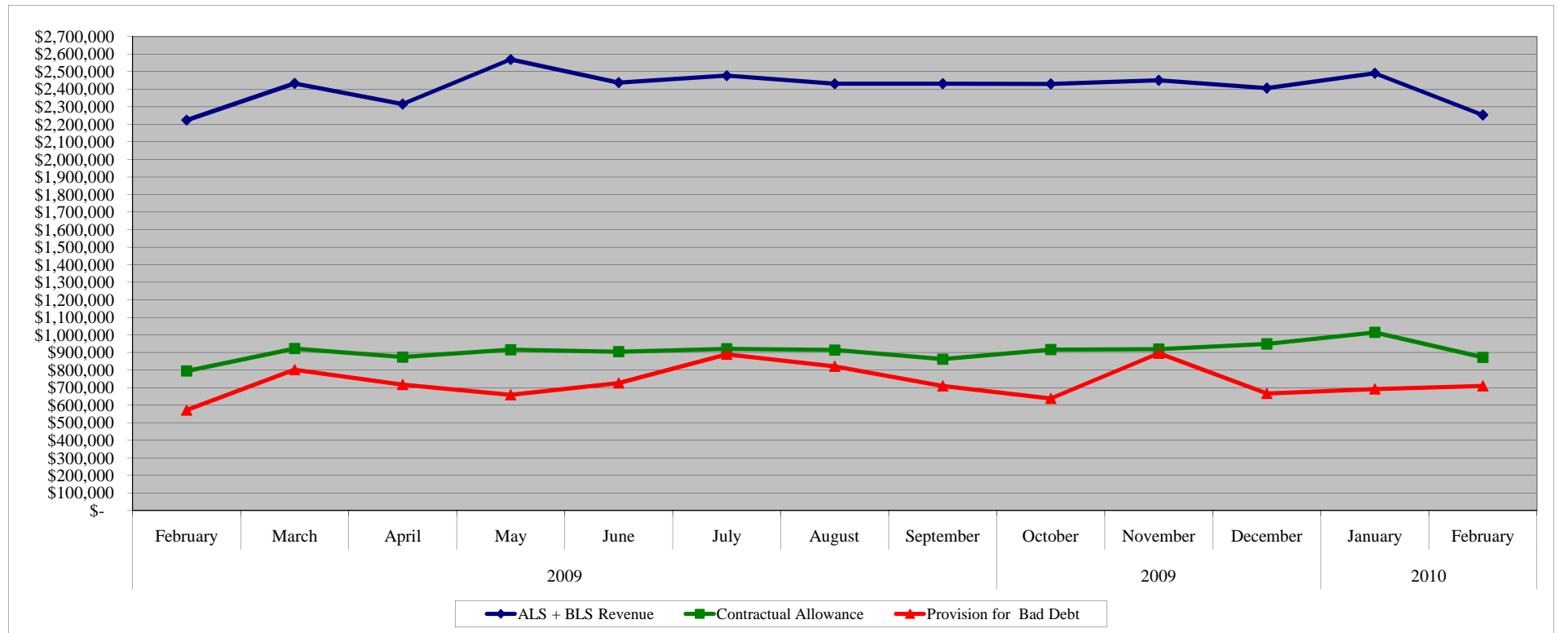
	Actual	Budget	Variance	Prior Year
Total Revenue	\$ 2,732,157	\$ 3,579,470	\$ (847,313)	\$ 2,770,701
Total Expenses	2,662,906	2,730,961	68,055	2,423,814
Revenue Over (Under) Expenses	<u>\$ 69,251</u>	<u>\$ 848,509</u>	<u>\$ (779,258)</u>	<u>\$ 346,887</u>

Montgomery County Hospital District
For the Five Months Ended February 28, 2010

	Actual	Budget	Variance	Prior Year
Total Revenue	\$ 28,629,753	\$ 28,348,839	\$ 280,914	\$ 26,915,543
Total Expenses	13,459,850	15,608,726	2,148,877	13,254,763
Revenue Over (Under) Expenses	<u>\$ 15,169,903</u>	<u>\$ 12,740,113</u>	<u>\$ 2,429,790</u>	<u>\$ 13,660,780</u>

Montgomery County Hospital District
EMS Revenue

	2009							2009				2010	
	February	March	April	May	June	July	August	September	October	November	December	January	February
ALS + BLS Revenue	\$ 2,223,486	\$ 2,432,678	\$ 2,314,743	\$ 2,568,453	\$ 2,437,006	\$ 2,476,269	\$ 2,430,180	\$ 2,431,375	\$ 2,429,601	\$ 2,450,284	\$ 2,406,173	\$ 2,490,437	\$ 2,252,991
Contractual Allowance	794,110	922,017	873,825	915,502	904,192	920,827	914,047	862,078	916,172	919,361	948,528	1,014,675	872,103
Provision for Bad Debt	571,059	801,238	716,585	658,046	725,100	888,809	821,134	708,604	637,627	894,993	665,541	691,656	709,737



Balance Sheet

February 28, 2010

**Montgomery County Hospital District
Combined Balance Sheet
February 28, 2010**

	Fund 10	Fund 12	Fund 14	Fund 18	Fund 20	Total All Funds	Prior Year Balance
ASSETS							
Cash							
Petty Cash-Adm.	\$ 1,100					\$ 1,100	\$ 1,100
Petty Cash-EMS Adm.	1,750					1,750	1,750
Petty Cash-Fam.Prac.	20					20	20
Capital Replacement-BA	-					-	-
Capital Replacement-WF	91,601					91,601	91,555
Pension Fund-BA	-					-	-
Employee Retirement-WF	27,126					27,126	27,112
Operating Account-BA	1,716					1,716	1,716
Operating Account-WF	11,076					11,076	57,991
HCAP Disbursement-BA	-					-	-
HCAP Disbursement-WF	5					5	20
Collections-BA	-					-	-
Collections-WF	62,740					62,740	62,708
Communications-BA	-					-	-
Communications-WF	86,117					86,117	86,074
Tax Revenue-BA	-					-	-
Tax Revenue-WF	264,815					264,815	398,387
Health Insurance-BA	-					-	-
Health Insurance-WF	9,251					9,251	9,246
Memorial Fund-BA	-					-	-
Memorial Fund-WF	125,577					125,577	125,515
MCHF-Bank of America	-					-	-
Total cash	<u>682,894</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>682,894</u>	<u>863,195</u>
Investments							
Texpool-District	10,566,240					10,566,240	23,382,347
Investments-WF Bank	6,241,599					6,241,599	6,214,248
TexStar Investment Pool	10,566,182					10,566,182	-
Investments-Raymond James, Inc.	4,356,709					4,356,709	2,811,051
Raymond James, Inc. - Cash	103,143					103,143	103,143
Investments-WF-Spec. Liquidity Fund	3,051,700					3,051,700	3,038,328
Investments-WF-Govt. Portfolio	4,037,378					4,037,378	4,031,785
Investments-Frost Bank-CD's	2,578,692					2,578,692	4,025,332
Total investments	<u>41,501,643</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,501,643</u>	<u>43,606,234</u>
Receivables							
A/R-EMS Billings	5,889,870					5,889,870	7,517,098
Allowance for Bad Debts	(4,551,297)					(4,551,297)	(4,870,421)
A/R-Other	336,273					336,273	423,468
Taxes Receivable	3,089,164					3,089,164	3,159,442
Allowance for bad debt-tax rev	(703,104)					(703,104)	(703,104)
Total receivables	<u>4,060,906</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,060,906</u>	<u>5,526,483</u>
Other assets							
Deposits	24,845					24,845	24,845
Prepaid Expenses	137,347					137,347	158,152
Inventory	474,309					474,309	474,309
Deferred Compensation			159,593			159,593	151,033
Amount Provided for L/T Debt				678,631		678,631	619,399
Total other assets	<u>636,501</u>	<u>-</u>	<u>159,593</u>	<u>678,631</u>	<u>-</u>	<u>1,474,725</u>	<u>1,427,737</u>
Capital assets							
Land	411,414				1,497,571	1,908,985	1,497,571
Construction in Progress	3,198,245					3,198,245	-
Buildings					528,363	528,363	528,363
Equipment					10,758,984	10,758,984	10,758,984
Vehicles					4,692,102	4,692,102	4,692,102
Communications System	\$1,000.00				6,523,276	6,524,276	6,523,276
Leasehold Improvements	29,787				-	29,787	-
Total capital assets	<u>3,640,445</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>24,000,296</u>	<u>27,640,741</u>	<u>24,000,296</u>
Total assets	<u>50,522,390</u>	<u>-</u>	<u>159,593</u>	<u>678,631</u>	<u>24,000,296</u>	<u>75,360,909</u>	<u>75,423,945</u>

**Montgomery County Hospital District
Combined Balance Sheet
February 28, 2010**

	<u>Fund 10</u>	<u>Fund 12</u>	<u>Fund 14</u>	<u>Fund 18</u>	<u>Fund 20</u>	<u>Total All Funds</u>	<u>Prior Year Balance</u>
LIABILITIES							
Current							
Payables and accrued liabilities							
Encumbrance Payable	-					-	-
Accounts Payable	224,061					224,061	328,684
Accounts Payable-Other	2,342					2,342	1,909
Accrued Expenditures	506,368					506,368	598,783
Payroll liabilities	744,758					744,758	184,254
Total payables	1,477,529	-	-	-	-	1,477,529	1,113,629
Other liabilities							
Deferred Tax Revenue	2,386,060					2,386,060	2,456,338
Due to Participants			159,593			159,593	151,033
Deferred Revenue	-					-	32,874
Interfund Payable	-					-	-
RP-Taxable Principal	-					-	-
RP-Non-Taxable Principal	-					-	-
Accrued Comp. Absences				678,631		678,631	619,399
Total other liabilities	2,386,060	-	159,593	678,631	-	3,224,283	3,259,644
Total liabilities	3,863,589	-	159,593	678,631	-	4,701,812	4,373,273
FUND BALANCE							
Restricted-Retirement	26,824					26,824	26,824
Reserved - Capital Expenditures	18,950					18,950	18,950
Reserved - Legal Fees	144,809					144,809	144,809
Reserved - Inventory	474,309					474,309	474,309
Investment In Fixed Assets					24,000,296	24,000,296	24,000,296
Proprietary Fund-Unreserved		-				-	-
Reserved - Prepays	153,922					153,922	153,922
Unreserved Fund Balance-MCHD	45,839,988					45,839,988	46,231,563
Unreserved Fund Balance-MCHF	-					-	-
Total fund balance	46,658,801	-	-	-	24,000,296	70,659,097	71,050,672
Total liabilities and fund balance	\$ 50,522,390	\$ -	\$ 159,593	\$ 678,631	\$ 24,000,296	\$ 75,360,909	\$ 75,423,945

Income Statement
Summary
Consolidated

February 28, 2010

Montgomery County Hospital District
Income Statement - Summary by Unit

For the One Month Ended	Current Month	Current Month	Prior Year Month
<u>Revenue</u>	February 28, 2010	Budget	February 28, 2009
Taxes	\$ 1,895,427	\$ 2,638,339	\$ 1,708,222
Investments	24,544	48,152	35,212
Tobacco Settlement	-	-	-
EMS	761,754	877,582	993,812
Other	50,431	15,397	33,455
Total Revenue	2,732,158	3,579,470	2,770,701
<u>Expenses</u>			
Payroll	1,398,545	1,429,058	1,353,322
Operating Expenses	486,276	596,184	479,547
Indigent Care Expenses	693,188	684,794	468,194
Sub-Total Expenses	2,578,009	2,710,036	2,301,063
<u>Capital Purchases</u>	84,897	20,925	122,751
Total Expenses	2,662,906	2,730,961	2,423,814
Revenues over(under) Expenditures	\$ 69,252	\$ 848,509	\$ 346,887
For the Five Months Ended	Current Year	Current Year	Prior Year
<u>Revenue</u>	February 28, 2010	Budget	February 28, 2009
Taxes	\$ 23,931,567	\$ 23,486,156	\$ 22,386,851
Investments	101,720	190,563	216,200
Tobacco Settlement	-	-	-
EMS	4,233,866	4,495,844	3,926,082
Other	362,599	176,276	386,410
Total Revenue	28,629,753	28,348,839	26,915,543
<u>Expenses</u>			
Payroll	7,593,400	7,698,723	6,436,532
Operating Expenses	2,637,941	3,445,073	2,761,791
Indigent Care Expenses	2,784,208	3,611,470	2,880,846
Sub-Total Expenses	13,015,550	14,755,266	12,079,169
<u>Capital Purchases</u>	444,300	853,460	1,175,594
Total Expenses	13,459,850	15,608,726	13,254,763
Revenues over(under) Expenditures	\$ 15,169,903	\$ 12,740,113	\$ 13,660,780

Montgomery County Hospital District
Income Statement - All Units
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes									
Tax Revenue	1,847,503	2,550,131	(702,628)	23,712,800	23,114,293	598,507	24,313,438	97.53%	600,638
Delinquent Tax Revenue	20,242	41,197	(20,955)	149,651	261,012	(111,361)	455,757	32.84%	306,106
Penalties and Interest	27,682	47,011	(19,329)	69,115	110,851	(41,736)	349,700	19.76%	280,585
Total tax revenue	1,895,427	2,638,339	(742,912)	23,931,567	23,486,156	445,411	25,118,895	95.27%	1,187,328
Investments									
Investment Income - MCHD	24,544	48,152	(23,608)	101,720	190,563	(88,843)	552,679	18.40%	450,959
Investment Income - MCHF	-	-	-	-	-	-	-	0.00%	-
Total investment revenue	24,544	48,152	(23,608)	101,720	190,563	(88,843)	552,679	18.40%	450,959
Tobacco Settlement Proceeds	-	-	-	-	-	-	400,000	0.00%	400,000
EMS revenue									
EMS - Advanced Life Support Reve	1,883,104	1,958,179	(75,075)	9,972,150	10,134,256	(162,106)	24,965,651	39.94%	14,993,501
EMS - Basic Life Support Revenue	369,886	451,888	(82,002)	2,057,336	2,191,176	(133,840)	5,478,757	37.55%	3,421,421
Transfer Service Fees	32,723	69,977	(37,254)	165,535	417,080	(251,545)	951,679	17.39%	786,144
Non-Transport Fees	19,294	24,028	(4,734)	107,522	135,338	(27,816)	324,001	33.19%	216,479
Recovery of Bad Debt - EMS	31,500	39,276	(7,776)	140,566	196,380	(55,814)	471,312	29.82%	330,746
Contract Revenue (Net)	7,088	10,000	(2,913)	42,638	50,000	(7,363)	120,000	35.53%	77,363
Stand-By Fees	-	-	-	18,513	-	18,513	-	0.00%	(18,513)
	2,343,594	2,553,348	(209,754)	12,504,259	13,124,230	(619,971)	32,311,400	38.70%	19,807,141
Contractual Allowance	(872,103)	(830,644)	(41,459)	(4,670,838)	(4,243,782)	(427,056)	(10,374,334)	45.02%	(5,703,496)
Provision for Bad Debt	(709,737)	(844,978)	135,241	(3,599,555)	(4,383,884)	784,329	(10,870,684)	33.11%	(7,271,129)
Adjustment For P.A. - Transports	-	(144)	144	-	(720)	720	(1,728)	0.00%	(1,728)
	(1,581,840)	(1,675,766)	93,926	(8,270,393)	(8,628,386)	357,993	(21,246,746)	38.93%	(12,976,353)
Total EMS Revenue	761,754	877,582	(115,828)	4,233,866	4,495,844	(261,978)	11,064,654	38.26%	6,830,788
Fire / EMS Communications									
Education/Training Revenue	(750)	2,630	(3,380)	34,554	9,010	25,544	44,640	77.41%	10,086
Dispatch Fees	-	-	-	78,500	80,100	(1,600)	175,400	44.75%	96,900
Radio Repair Income	-	1,667	(1,667)	1,796	8,335	(6,539)	20,004	8.98%	18,208
Total Fire/EMS Communication	(750)	4,297	(5,047)	114,850	97,445	17,405	240,044	47.85%	125,194
Restricted revenue									
Radio User Agreements	-	-	-	-	-	-	-	0.00%	-
Inter Local 800 Mhz	-	-	-	-	-	-	180,000	0.00%	180,000
Total restricted revenue	-	-	-	-	-	-	180,000	0.00%	180,000
Other revenue									
Weyland Bldg. Land Lease	-	-	-	16,531	16,531	0	33,062	50.00%	16,531
Miscellaneous Income	4,577	1,000	3,577	22,321	11,800	10,521	25,600	87.19%	3,279
P.A. Co-Payments	6,212	9,200	(2,988)	24,095	46,000	(21,905)	110,400	21.82%	86,305
P.A. Processing Fees	505	400	105	2,145	2,000	145	4,800	44.69%	2,655
Recovery of Bad Debt - PA	-	-	-	-	-	-	-	0.00%	-
EMS - Trauma Fund Income	-	-	-	-	-	-	-	0.00%	-
Immunization Fees	-	-	-	-	-	-	-	0.00%	-
Special Project Revenue	-	500	(500)	-	2,500	(2,500)	6,000	0.00%	6,000
VHF Project Revenue	-	-	-	139,997	-	139,997	-	0.00%	(139,997)
Other Financing Sources	39,887	-	39,887	42,661	-	42,661	-	0.00%	(42,661)
Total other revenue	51,181	11,100	40,081	247,750	78,831	168,919	179,862	137.74%	(67,888)
Total revenue	2,732,158	3,579,470	(847,312)	28,629,753	28,348,839	280,914	37,736,134	75.87%	9,106,381

Montgomery County Hospital District
Income Statement - All Units
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
EXPENSES									
Payroll									
Regular Pay	787,376	788,104	728	4,285,869	4,321,997	36,128	10,429,739	41.09%	6,143,870
Overtime Pay	260,858	291,523	30,665	1,435,018	1,429,571	(5,447)	3,382,573	42.42%	1,947,556
Paid Time Off	55,409	49,628	(5,781)	350,434	382,091	31,657	879,673	39.84%	529,240
Stipend Pay	1,217	3,000	1,783	15,181	21,000	5,819	33,429	45.41%	18,248
Payroll Taxes	81,379	86,618	5,239	438,108	470,829	32,721	1,126,488	38.89%	688,380
401A Plan	-	-	-	-	-	-	-	0.00%	-
TCDRS Plan	65,197	67,257	2,060	358,868	365,586	6,718	874,693	41.03%	515,826
Health & Dental	147,109	141,762	(5,347)	700,056	701,311	1,255	1,693,645	41.33%	993,589
Unemployment Ins.	-	1,166	1,166	9,867	6,338	(3,529)	15,165	65.06%	5,298
Total payroll	1,398,545	1,429,058	30,513	7,593,400	7,698,723	105,322	18,435,406	41.19%	10,842,006
Operating Expenses									
Accident Repair	-	550	550	2,588	2,750	162	6,600	39.21%	4,012
Accounting/Auditing Fees	1,740	4,840	3,100	11,667	10,870	(797)	56,920	20.50%	45,253
Advertising	624	917	293	1,166	4,051	2,885	9,470	12.31%	8,304
Bank Charges	-	8	8	284	270	(14)	361	78.53%	78
Bio-Waste Removal	1,661	1,417	(244)	7,547	7,085	(462)	17,000	44.40%	9,453
Books/Materials	2,118	2,800	682	5,806	20,635	14,829	39,989	14.52%	34,183
Business Licenses	6,450	-	(6,450)	6,520	23,055	16,535	24,345	26.78%	17,825
Collection Fees	13,693	16,760	3,067	58,441	89,375	30,934	206,695	28.27%	148,254
Computer Maintenance	7,013	13,326	6,313	20,514	38,245	17,731	131,086	15.65%	110,572
Computer Software	43,336	30,136	(13,200)	169,513	154,354	(15,159)	430,084	39.41%	260,571
Computer Supplies/Non-Cap.	424	2,877	2,453	11,590	14,080	2,490	32,859	35.27%	21,269
Contingencies	3,441	33,333	29,892	20,396	166,665	146,269	400,000	5.10%	379,604
Contractual Obligations- County Ap	-	-	-	45,922	51,450	5,528	205,800	22.31%	159,878
Contractual Obligations- Tax Collect	47	50	3	29,025	33,120	4,095	33,470	86.72%	4,445
Contractual Obligations- Crisis Stabi	-	-	-	-	-	-	-	0.00%	-
Courier	164	603	439	1,278	3,015	1,737	7,281	17.56%	6,003
Customer Property Damage	-	42	42	-	210	210	504	0.00%	504
Customer Relations	-	2,966	2,966	11,783	24,522	12,738	51,534	22.86%	39,751
Disposable Linen	7,088	3,650	(3,438)	25,094	17,950	(7,144)	44,400	56.52%	19,306
Disposable Medical Supplies	25,984	50,908	24,924	175,818	255,090	79,272	611,996	28.73%	436,178
Drug Supplies	13,913	14,666	753	50,066	74,780	24,714	180,792	27.69%	130,726
Dues/Subscriptions	4,122	2,117	(2,005)	11,559	21,160	9,601	26,444	43.71%	14,885
Durable Medical Equipment	3,561	11,033	7,472	20,317	55,665	35,348	134,795	15.07%	114,478
Election Expenses	-	-	-	-	-	-	150,000	0.00%	150,000
Employee Assistance Program	-	-	-	-	-	-	-	0.00%	-
Employee Health/Wellness	2,984	3,067	83	14,484	21,405	6,921	43,974	32.94%	29,490
Employee Recognition	(47)	2,421	2,467	20,405	21,951	1,545	40,967	49.81%	20,562
Equipment Rental	-	-	-	-	778	778	2,343	0.00%	2,343
Fuel	32,443	43,262	10,819	170,425	216,310	45,885	524,044	32.52%	353,619
Hazardous Waste Removal	150	150	-	770	750	(20)	1,800	42.78%	1,030
Insurance	32,035	31,492	(543)	154,953	167,460	12,507	402,902	38.46%	247,949
Interest Expense	68	100	32	515	540	25	27,105	1.90%	26,590
Late Fees	-	-	-	-	-	-	-	0.00%	-
Laundry Service & Purchase	554	750	196	2,989	3,750	761	9,000	33.21%	6,011
Leases/Contracts	10,913	8,452	(2,461)	55,092	64,150	9,058	279,423	19.72%	224,332
Leases/Contracts - Buildings	23,850	24,485	635	121,213	125,723	4,510	327,091	37.06%	205,877
Legal Fees	15,331	14,167	(1,164)	55,521	76,835	21,314	185,004	30.01%	129,483
Maintenance & Repairs-Buildings	1,901	5,498	3,597	10,872	29,940	19,068	73,830	14.73%	62,958
Maintenance-Contract Equipment	20,124	13,200	(6,924)	80,171	140,940	60,769	257,100	31.18%	176,929
Management Fees	47,150	41,352	(5,797)	279,751	235,624	(44,127)	605,420	46.21%	325,668
Marketing Materials	-	200	200	431	2,970	2,539	4,910	8.79%	4,479
Meals - Business and Travel	811	978	167	6,234	8,585	2,351	21,424	29.10%	15,190
Meeting Expenses	943	1,280	337	1,560	3,000	1,440	5,745	27.16%	4,185
Mileage Reimbursements	55	410	355	1,145	2,755	1,610	6,743	16.98%	5,598
Office Supplies	1,889	2,334	445	8,572	12,150	3,578	28,504	30.07%	19,932
Oil & Lubricants	406	1,833	1,427	7,279	9,165	1,886	21,996	33.09%	14,717
Other Services	100	337	237	500	7,185	6,685	11,094	4.51%	10,594
Oxygen & Gases	4,530	5,470	940	27,077	27,350	273	65,640	41.25%	38,563
Paging System	1,977	1,750	(227)	9,073	8,750	(323)	21,000	43.20%	11,927
Postage	1,698	1,409	(289)	7,659	8,441	782	18,550	41.29%	10,891

Montgomery County Hospital District
Income Statement - All Units
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
Printing Services	265	375	110	2,851	3,730	879	7,940	35.91%	5,089
Professional Fees	34,666	49,380	14,714	249,194	259,326	10,131	580,611	42.92%	331,417
Radio Repairs - Outsourced (Depot)	621	2,167	1,546	5,153	10,835	5,682	26,004	19.81%	20,851
Radio Repair - Parts	2,607	3,792	1,185	13,125	18,960	5,835	48,504	27.06%	35,379
Radios	-	-	-	-	800	800	1,600	0.00%	1,600
Radio - Special Project Expenditures	651	458	(193)	1,473	2,290	817	5,496	26.80%	4,023
Recruit/Investigate	153	1,050	897	1,069	8,000	6,931	15,950	6.70%	14,881
Relocation Expenses	-	-	-	-	18,000	18,000	36,500	0.00%	36,500
Rent	17,353	18,374	1,021	86,763	91,870	5,107	215,261	40.31%	128,498
Rent-Storage Facility	374	1,750	1,376	5,588	9,060	3,472	26,030	21.47%	20,442
Repair-Equipment	1,164	2,588	1,423	3,928	12,388	8,460	32,050	12.25%	28,122
Shop Tools	100	891	791	1,012	2,656	1,644	5,930	17.06%	4,918
Shop Supplies	2,685	1,466	(1,219)	8,616	7,330	(1,286)	17,792	48.43%	9,176
Small Equipment & Furniture	3,887	8,308	4,421	35,808	38,590	2,782	77,396	46.27%	41,588
Special Events Supplies	-	130	130	-	650	650	1,560	0.00%	1,560
Station Supplies	1,672	2,650	978	16,047	13,250	(2,797)	31,800	50.46%	15,753
Supplemental Food	52	350	298	1,083	2,150	1,067	3,650	29.68%	2,567
Telephones-Cellular	4,123	6,419	2,296	24,250	32,095	7,845	77,453	31.31%	53,203
Telephones-Service	17,652	19,650	1,998	80,171	96,998	16,827	234,598	34.17%	154,427
Telephones - Long Distance	392	612	220	2,129	3,060	931	7,344	29.00%	5,215
Tower Rental	13,124	14,145	1,021	65,622	70,725	5,103	169,740	38.66%	104,118
Training/Related Expenses-CE	14,076	10,031	(4,045)	44,656	83,183	38,528	163,058	27.39%	118,402
Travel Expenses	4,293	4,190	(103)	20,540	29,787	9,246	71,941	28.55%	51,400
Uniforms	2,463	7,550	5,087	18,957	59,590	40,633	126,480	14.99%	107,523
Utilities	10,086	16,550	6,464	57,771	66,250	8,479	197,080	29.31%	139,309
Vehicle-Batteries	628	900	272	7,311	4,500	(2,811)	10,800	67.69%	3,489
Vehicle-Outside Services	693	1,000	307	2,361	5,000	2,639	12,000	19.68%	9,639
Vehicle-Parts	12,444	20,833	8,389	72,705	104,165	31,460	249,996	29.08%	177,291
Vehicle-Registration	-	175	175	-	875	875	2,100	0.00%	2,100
Vehicle-Tires	4,144	2,730	(1,414)	14,117	13,650	(467)	32,760	43.09%	18,643
Vehicle-Towing	664	275	(389)	869	1,375	506	3,300	26.33%	2,431
Worker's Compensation Insurance	-	-	-	71,191	109,033	37,842	550,843	12.92%	479,652
Total Operating Expenses	486,276	596,184	109,908	2,637,941	3,445,073	807,132	8,831,600	29.87%	6,193,659
Indigent care expenses									
Voluntary Contributions - CRMC	250,000	308,567	58,567	996,151	1,730,335	734,184	4,452,804	22.37%	3,456,653
Specialty Healthcare Providers	443,188	376,227	(66,961)	1,788,057	1,881,135	93,078	4,514,724	39.61%	2,726,667
Total indigent care expenses	693,188	684,794	(8,394)	2,784,208	3,611,470	827,262	8,967,528	31.05%	6,183,320
Total expenses before capital purchases	2,578,009	2,710,036	132,027	13,015,550	14,755,266	1,739,716	36,234,534	35.92%	23,218,984
Capital Purchases / Fixed Assets	84,897	20,925	(63,972)	444,300	853,460	409,160	1,478,010	30.06%	1,033,710
Total expenses	2,662,906	2,730,961	68,055	13,459,850	15,608,726	2,148,877	37,712,544	35.69%	24,252,694
Revenues over/(under) expenditures	\$ 69,252	\$ 848,509	\$ (779,258)	\$ 15,169,903	\$ 12,740,113	\$ 2,429,790	\$ 23,590	N/A	N/A

Montgomery County Hospital District

Monthly Income Statement

October 2009 - September 2010

All Units

		Oct. 2009	Nov. 2009	Dec. 2009	Jan. 2010	Feb. 2010	YTD Total
REVENUE							
Tax Revenue							
10-01-40000	Tax Revenue-Admin	\$677,451.53	\$2,017,334.07	\$9,842,712.88	\$9,327,798.48	\$1,847,503.49	\$23,712,800.45
10-01-40100	Delinquent Tax Revenue-Admin	\$44,156.76	\$21,379.02	\$20,615.86	\$43,257.48	\$20,242.27	\$149,651.39
10-01-40200	Penalties and Interest-Admin	\$13,850.92	\$8,748.29	\$10,053.31	\$8,780.82	\$27,681.60	\$69,114.94
Total Tax Revenue		\$735,459.21	\$2,047,461.38	\$9,873,382.05	\$9,379,836.78	\$1,895,427.36	\$23,931,566.78
Investment Income							
10-01-41100	Investment Income - MCHD-Admin	\$18,297.75	\$22,604.30	\$17,709.79	\$18,563.77	\$24,544.47	\$101,720.08
10-01-41200	Investment Income - MCHF-Admin	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Investment Income		\$18,297.75	\$22,604.30	\$17,709.79	\$18,563.77	\$24,544.47	\$101,720.08
Tobacco Suit Litigation Proceeds							
10-01-41300	Tobacco Settlement Proceeds-Admin	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Tobacco Suit Litigation Proceeds		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EMS Net Income							
10-07-43100	EMS - Advanced Life Support Revenue-EMS	\$1,991,368.64	\$2,004,697.63	\$1,956,459.87	\$2,136,519.97	\$1,883,104.37	\$9,972,150.48
10-07-43200	EMS - Basic Life Support Revenue-EMS	\$438,232.65	\$445,586.45	\$449,713.01	\$353,917.12	\$369,886.30	\$2,057,335.53
10-07-43300	Transfer Service Fees-EMS	\$31,977.27	\$31,153.85	\$40,315.74	\$29,365.17	\$32,722.73	\$165,534.76
10-07-43400	Non-Transport Fees-EMS	\$21,130.25	\$21,712.87	\$21,851.62	\$23,533.53	\$19,293.78	\$107,522.05
10-07-43500	Contractual Allowance-EMS	(\$916,171.97)	(\$919,360.84)	(\$948,527.86)	(\$1,014,674.64)	(\$872,102.97)	(\$4,670,838.28)
10-07-43520	Provision for Bad Debt-EMS	(\$637,626.93)	(\$894,993.39)	(\$665,541.26)	(\$691,656.22)	(\$709,736.83)	(\$3,599,554.63)
10-07-43540	Adjustment For P.A. - Transports-EMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-07-43600	Recovery of Bad Debt - EMS-EMS	\$28,789.35	\$23,821.42	\$31,558.23	\$24,897.93	\$31,499.53	\$140,566.46
10-07-43700	Contract Revenue (Net)-EMS	\$8,550.00	\$9,037.50	\$8,962.50	\$9,000.00	\$7,087.50	\$42,637.50
Total EMS Net Income		\$966,249.26	\$721,655.49	\$894,791.85	\$870,902.86	\$761,754.41	\$4,215,353.87

Montgomery County Hospital District

Monthly Income Statement

October 2009 - September 2010

All Units

	Oct. 2009	Nov. 2009	Dec. 2009	Jan. 2010	Feb. 2010	YTD Total
Miscellaneous Revenue						
10-01-41400 Weyland Bldg. Land Lease-Admin	\$8,265.51	\$0.00	\$0.00	\$8,265.51	\$0.00	\$16,531.02
10-**-41500 Miscellaneous Income-Admin	\$4,856.77	\$2,429.27	\$1,969.87	\$8,487.94	\$4,577.00	\$22,320.85
10-02-42100 P.A. Co-Pay Fees-PA	\$3,982.51	\$3,720.00	\$4,490.00	\$5,690.00	\$6,212.00	\$24,094.51
10-02-42200 P.A. Processing Fees-PA	\$628.42	\$280.00	\$306.00	\$425.58	\$505.00	\$2,145.00
10-02-42400 Recovery of Bad Debt - PA-PA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-**-43800 Education/Training Revenue-Clini	\$6,065.00	\$4,934.00	\$21,757.50	\$2,547.50	(\$750.00)	\$34,554.00
10-07-43910 Stand-By Fees-EMS	\$13,697.50	\$4,815.00	\$0.00	\$0.00	\$0.00	\$18,512.50
10-07-43930 Immunization Fees-EMS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-06-45100 Dispatch Fees-Alarm	\$78,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$78,500.00
10-04-46100 Radio Repair Income-Radio	\$832.40	\$236.42	\$65.00	\$662.00	\$0.00	\$1,795.82
10-04-46200 Radio User Agreements-Radio	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-04-46300 Inter Local 800 Mhz-Radio	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-**-46400 Special Project Revenue-Radio	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-15-46500 VHF Project Revenue	\$0.00	\$139,997.25	\$0.00	\$0.00	\$0.00	\$139,997.25
Total Miscellaneous Revenue	\$116,828.11	\$156,411.94	\$28,588.37	\$26,078.53	\$10,544.00	\$338,450.95
TOTAL REVENUE	\$1,836,834.33	\$2,948,133.11	\$10,814,472.06	\$10,295,381.94	\$2,692,270.24	\$28,587,091.68
INCOME - OTHER SOURCES						
Other Financing Sources						
10-**-49000 Other Financing Sources-Admin	\$0.00	\$0.00	\$0.00	\$2,773.58	\$39,887.36	\$42,660.94
Total Other Financing Sources	\$0.00	\$0.00	\$0.00	\$2,773.58	\$39,887.36	\$42,660.94
Total	\$0.00	\$0.00	\$0.00	\$2,773.58	\$39,887.36	\$42,660.94
TOTAL INCOME - ALL SOURCES	\$1,836,834.33	\$2,948,133.11	\$10,814,472.06	\$10,298,155.52	\$2,732,157.60	\$28,629,752.62

Montgomery County Hospital District

Monthly Income Statement

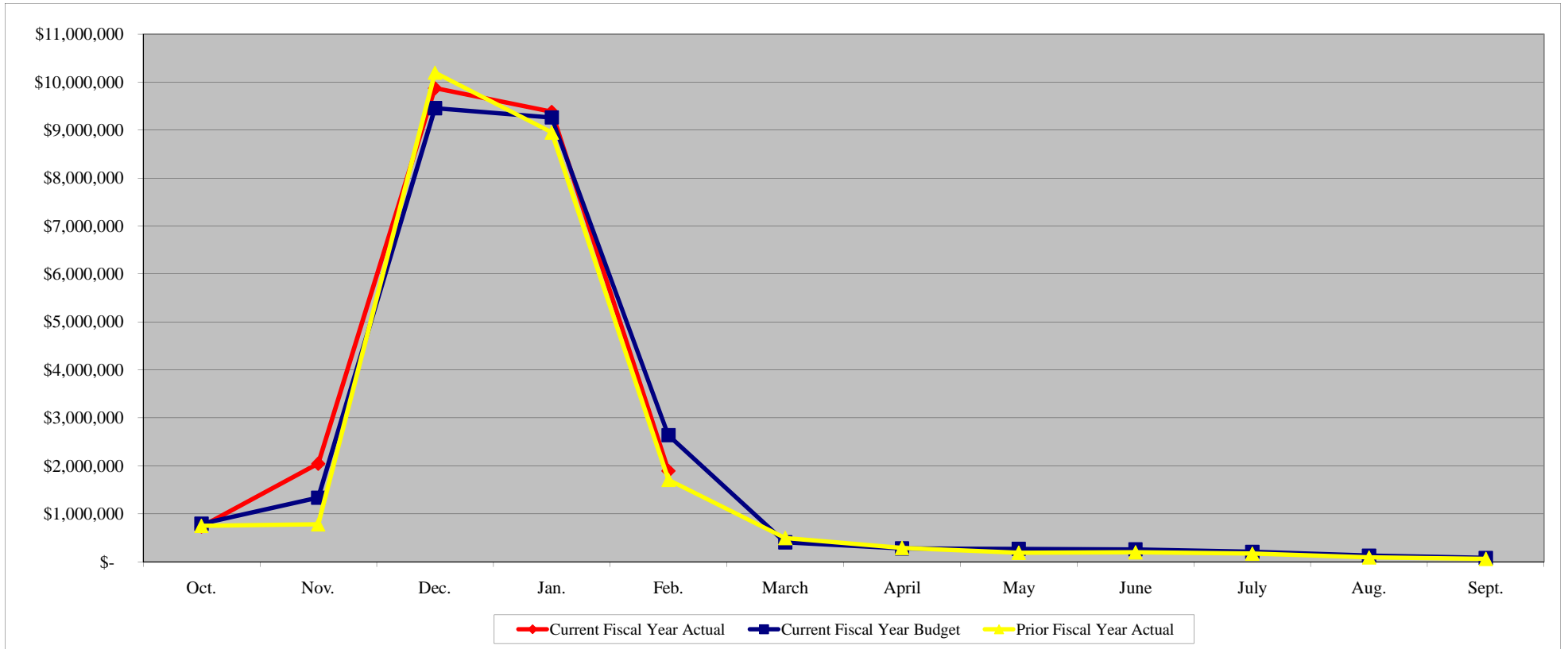
October 2009 - September 2010

All Units

	Oct. 2009	Nov. 2009	Dec. 2009	Jan. 2010	Feb. 2010	YTD Total
10-**-57900 Station Supplies-EMS	\$2,124.54	\$3,739.77	\$4,707.44	\$3,803.13	\$1,671.76	\$16,046.64
10-**-58100 Supplemental Food-Clini	\$44.64	\$226.28	\$660.80	\$99.33	\$52.16	\$1,083.21
10-**-58200 Telephones-Cellular-Admin	\$5,923.00	\$5,643.12	\$5,686.38	\$2,874.67	\$4,122.52	\$24,249.69
10-**-58310 Telephones-Service-IS	\$15,200.81	\$15,385.92	\$15,142.95	\$16,789.58	\$17,651.96	\$80,171.22
10-**-58320 Telephones - Long Distance-Admin	\$444.79	\$462.78	\$425.68	\$403.86	\$392.36	\$2,129.47
10-04-58400 Tower Rental-Radio	\$13,124.33	\$13,124.33	\$13,124.33	\$13,124.33	\$13,124.33	\$65,621.65
10-**-58500 Training/Related Expenses-CE-Radio	(\$5,819.47)	\$14,771.31	\$8,701.25	\$12,926.27	\$14,076.36	\$44,655.72
10-**-58600 Travel Expenses-Clini	\$1,490.14	\$5,832.42	\$7,900.35	\$1,024.57	\$4,292.71	\$20,540.19
10-**-58700 Uniforms-Radio	(\$7,101.10)	\$7,374.53	\$12,622.29	\$3,598.71	\$2,462.87	\$18,957.30
10-**-58800 Utilities-EMS	\$9,630.02	\$11,452.77	\$13,356.87	\$13,244.84	\$10,086.41	\$57,770.91
10-10-58900 Vehicle-Batteries-Fleet	\$1,881.82	\$1,247.51	\$210.88	\$3,342.90	\$627.94	\$7,311.05
10-10-59000 Vehicle-Outside Services-Fleet	\$430.07	\$453.86	\$0.00	\$783.81	\$693.44	\$2,361.18
10-10-59050 Vehicle-Parts-Fleet	\$9,337.80	\$8,616.32	\$26,988.25	\$15,318.53	\$12,444.29	\$72,705.19
10-10-59100 Vehicle-Registration-Fleet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10-10-59150 Vehicle-Tires-Fleet	\$3,112.56	\$2,466.58	\$2,631.85	\$1,762.64	\$4,143.52	\$14,117.15
10-10-59200 Vehicle-Towing-Fleet	\$0.00	\$0.00	\$95.00	\$110.00	\$663.95	\$868.95
10-01-59350 Worker's Compensation Insurance-Admin	\$0.00	\$0.00	\$71,718.00	(\$527.00)	\$0.00	\$71,191.00
Total Operation Expenses	\$443,826.15	\$513,405.25	\$646,298.85	\$548,135.14	\$486,275.60	\$2,637,940.99
Indigent Care Expenses						
10-02-53350 Contractual Obligations - Conroe Regional Med. Ctr.-I	\$84,267.20	\$261,781.15	\$150,102.92	\$250,000.00	\$250,000.00	\$996,151.27
10-02-57850 Specialty Healthcare Providers-PA	\$31,484.19	\$204,099.65	\$688,755.47	\$420,529.50	\$443,188.30	\$1,788,057.11
Total Indigent Care Expenses	\$115,751.39	\$465,880.80	\$838,858.39	\$670,529.50	\$693,188.30	\$2,784,208.38
TOTAL EXPENSES, BEFORE CAPITAL PURCHASES	\$1,934,566.50	\$2,375,845.22	\$3,523,039.19	\$2,604,090.08	\$2,578,008.86	\$13,015,549.85
CAPITAL PURCHASES						
Capital Purchases - Fixed Assets						
10-**-52750 Capital Purchases / Fixed Assets-Admin	\$73,790.73	\$149,331.48	\$67,886.49	\$68,393.93	\$84,897.04	\$444,299.67
Total Capital Purchases - Fixed Assets	\$73,790.73	\$149,331.48	\$67,886.49	\$68,393.93	\$84,897.04	\$444,299.67
TOTAL CAPITAL PURCHASES	\$73,790.73	\$149,331.48	\$67,886.49	\$68,393.93	\$84,897.04	\$444,299.67
TOTAL EXPENDITURES	\$2,008,357.23	\$2,525,176.70	\$3,590,925.68	\$2,672,484.01	\$2,662,905.90	\$13,459,849.52
REVENUE OVER (UNDER) EXPENSES	(\$171,522.90)	\$422,956.41	\$7,223,546.38	\$7,625,671.51	\$69,251.70	\$15,169,903.10

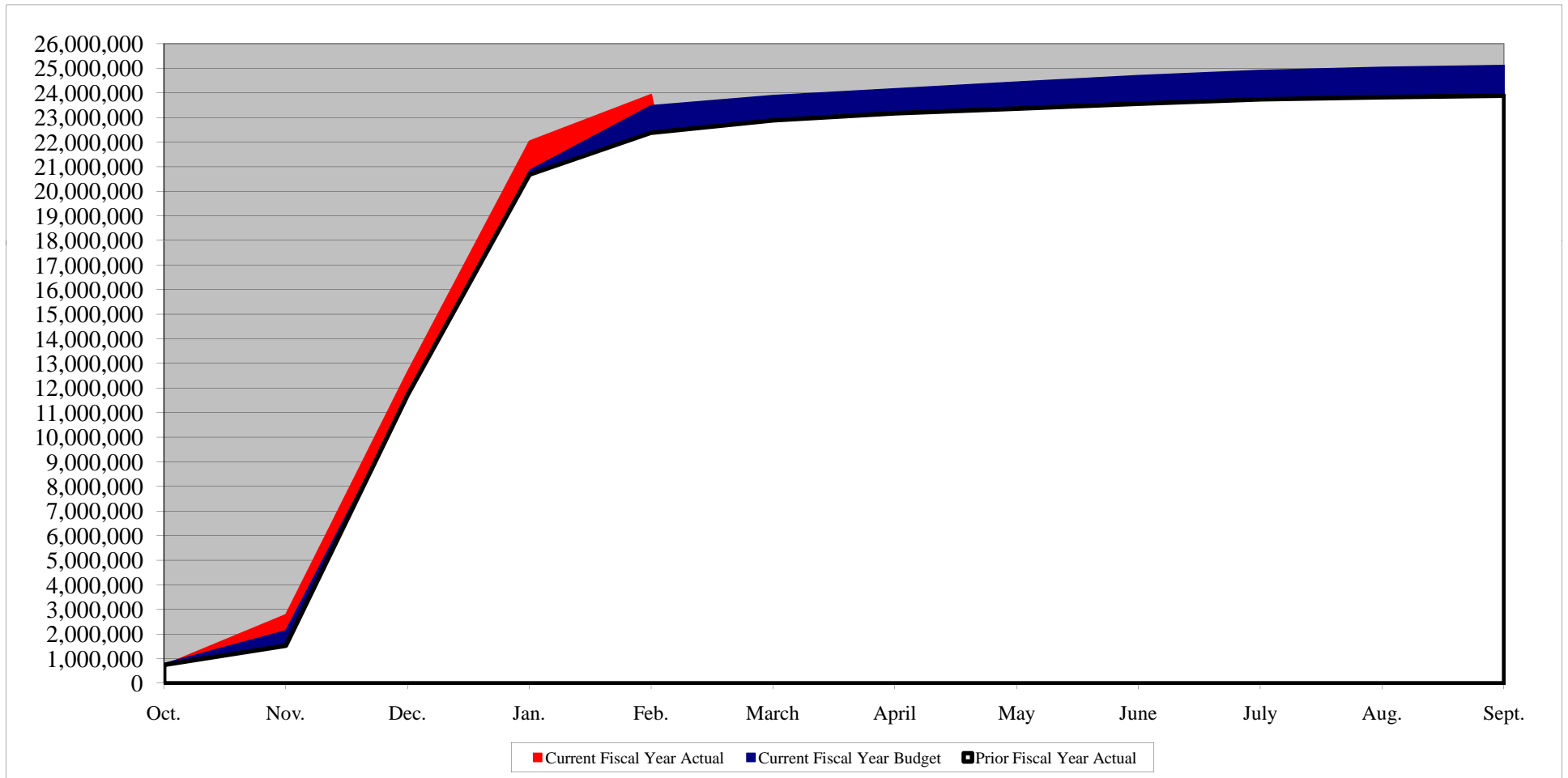
Montgomery County Hospital District Total Tax Revenue

	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug.	Sept.
Current Fiscal Year Actual	\$ 735,459	\$ 2,047,461	\$ 9,873,382	\$ 9,379,837	\$ 1,895,427							
Current Fiscal Year Budget	791,592	1,336,716	9,456,803	9,262,706	2,638,339	406,858	278,591	270,292	259,356	208,559	128,900	80,183
Prior Fiscal Year Actual	749,916	781,286	10,196,472	8,950,955	1,708,222	497,464	290,884	191,302	199,813	171,080	91,545	61,512



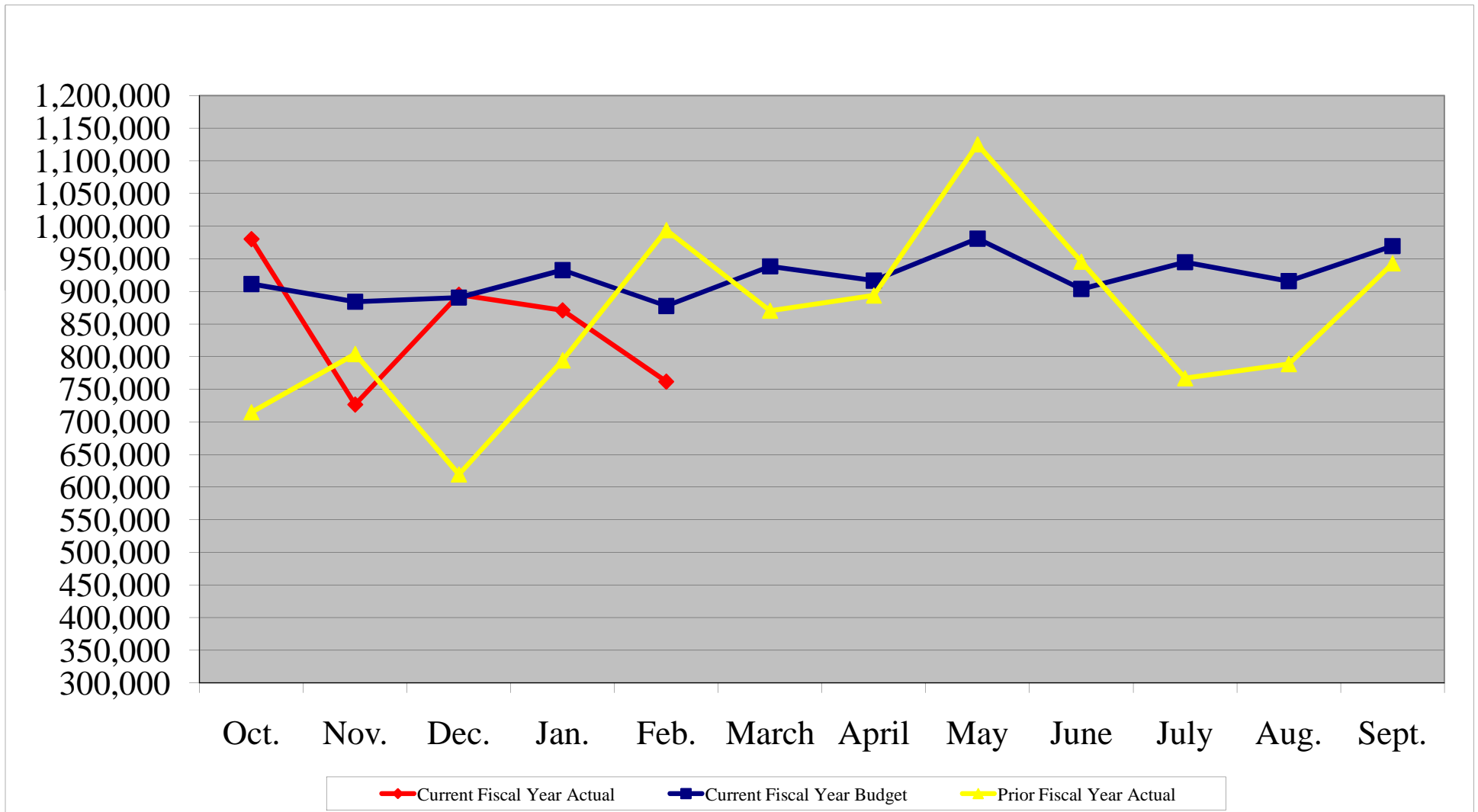
**Montgomery County Hospital District
Total Tax Revenue**

<u>Year-To-Date</u>	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug.	Sept.
Current Fiscal Year Actual	\$ 735,459	\$ 2,782,921	\$ 12,656,303	\$ 22,036,139	\$ 23,931,567							
Current Fiscal Year Budget	791,592	2,128,308	11,585,111	20,847,817	23,486,156	23,893,014	24,171,605	24,441,897	24,701,253	24,909,812	25,038,712	25,118,895
Prior Fiscal Year Actual	749,916	1,531,202	11,727,674	20,678,629	22,386,851	22,884,315	23,175,199	23,366,501	23,566,314	23,737,394	23,828,940	23,890,451



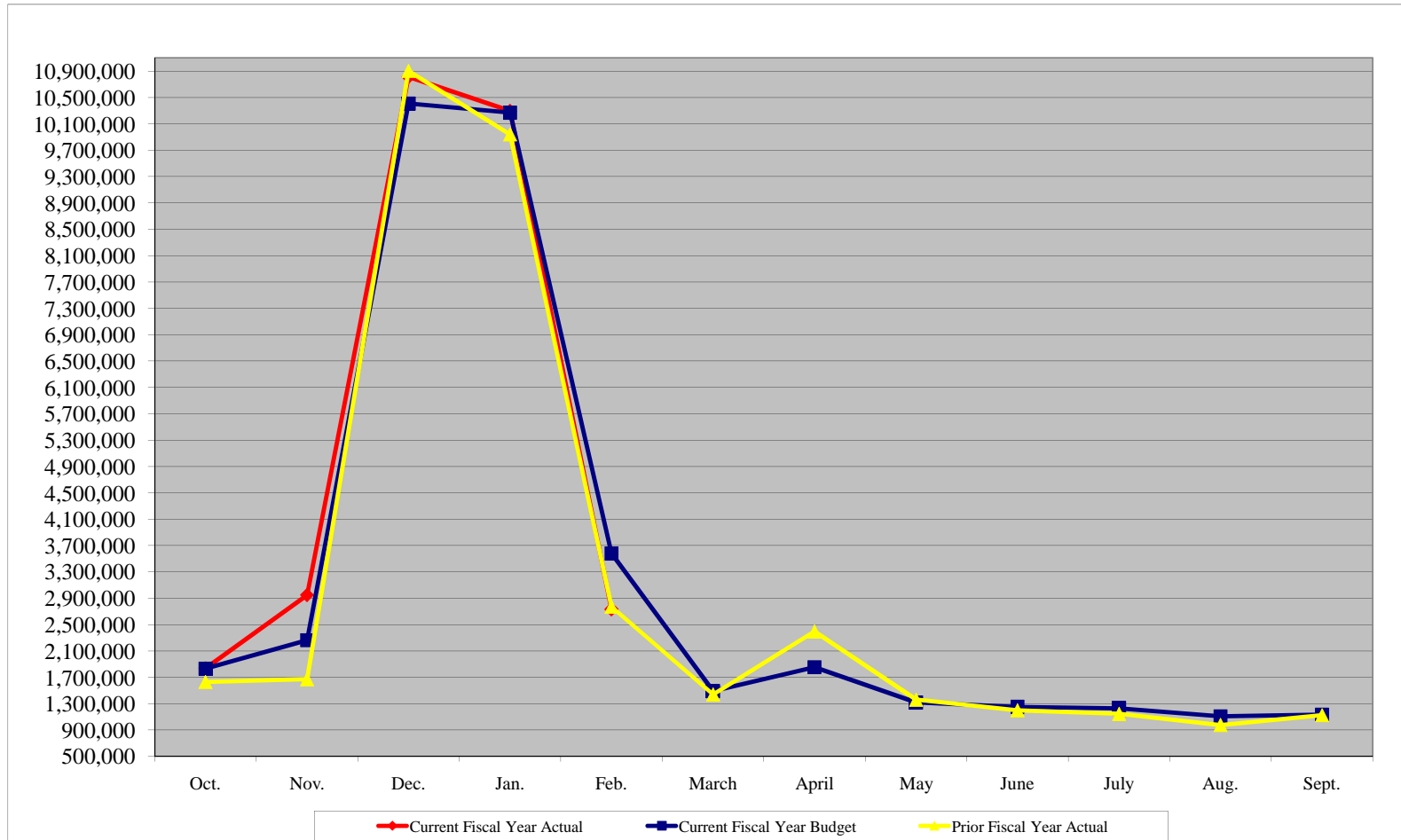
Montgomery County Hospital District Total Net EMS Revenue

	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug.	Sept.
Current Fiscal Year Actual	\$ 979,947	\$ 726,470	\$ 894,792	\$ 870,903	\$ 761,754							
Current Fiscal Year Budget	911,238	884,041	890,485	932,498	877,582	938,267	916,430	980,814	903,682	944,593	915,634	969,390
Prior Fiscal Year Actual	714,720	803,937	619,404	794,209	993,812	870,317	893,665	1,125,249	945,433	766,880	788,559	942,926



**Montgomery County Hospital District
Total Revenue - All Sources**

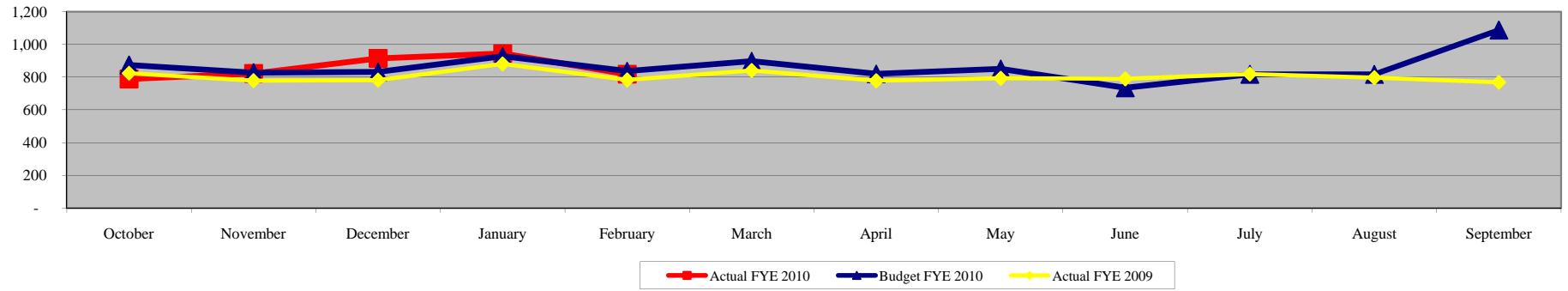
	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug.	Sept.
Current Fiscal Year Actual	\$ 1,836,834	\$ 2,948,133	\$ 10,814,472	\$ 10,298,156	\$ 2,732,158							
Current Fiscal Year Budget	1,830,581	2,262,621	10,406,930	10,269,237	3,579,470	1,490,294	1,854,386	1,317,961	1,251,723	1,230,942	1,108,030	1,133,959
Prior Fiscal Year Actual	1,629,517	1,671,131	10,903,850	9,940,345	2,770,701	1,438,994	2,394,551	1,360,992	1,199,190	1,144,923	976,465	1,125,396



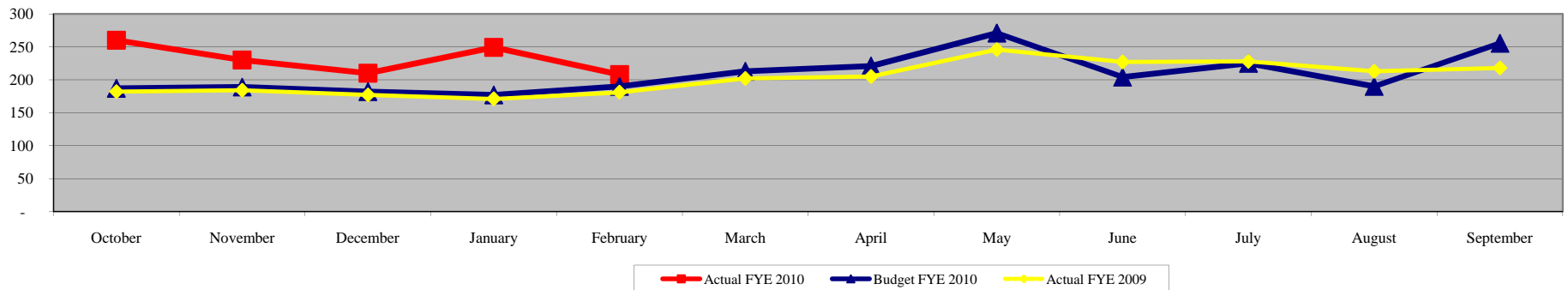
Supplemental EMS Billing Information

February 28, 2010

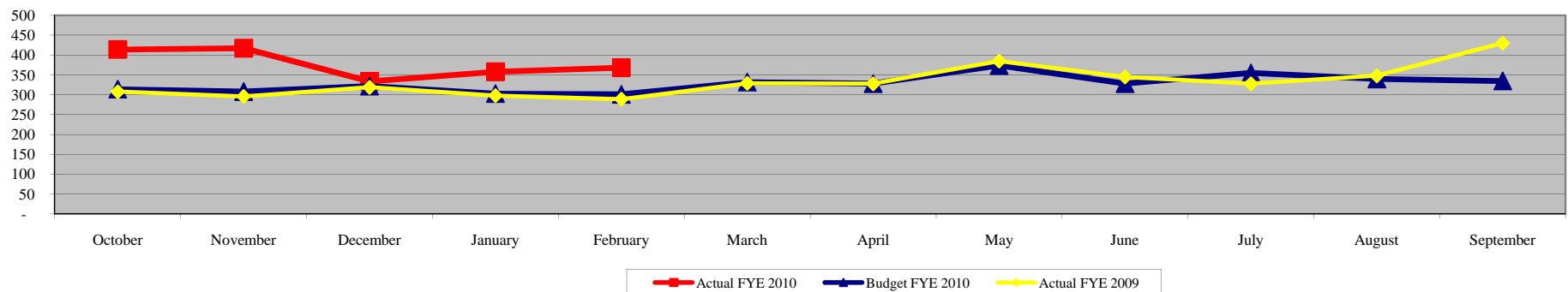
EMS Billable Trips - MEDICARE



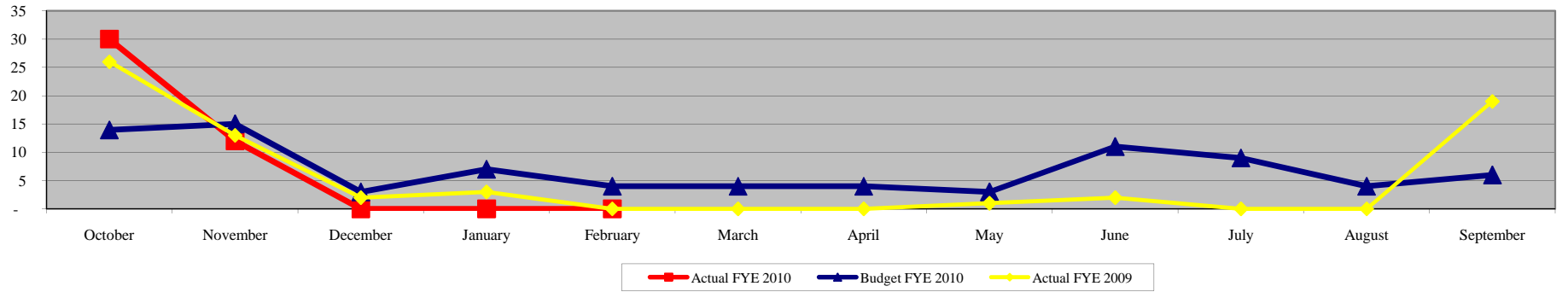
EMS Billable Trips - MEDICAID



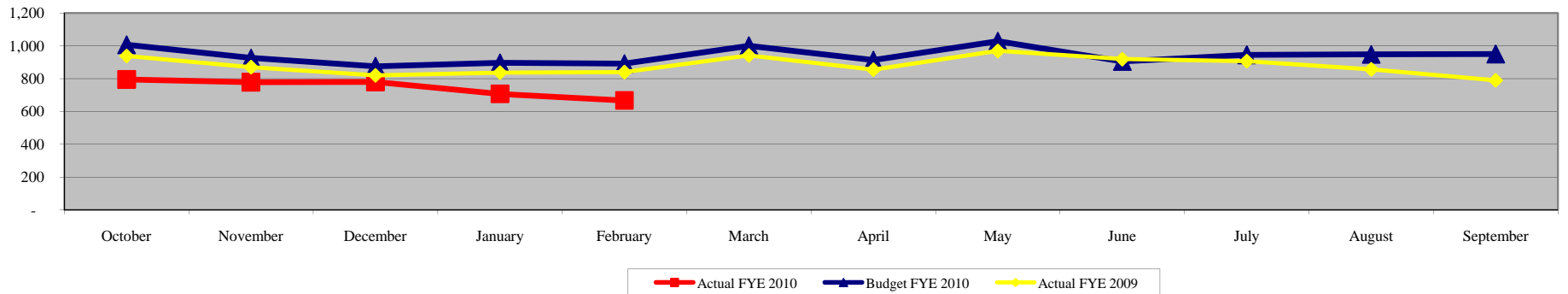
EMS Billable Trips - INSURANCE



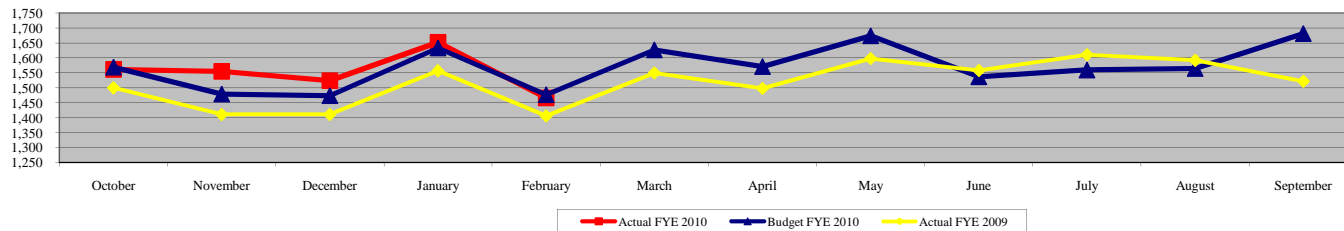
EMS Billable Trips - FACILITY



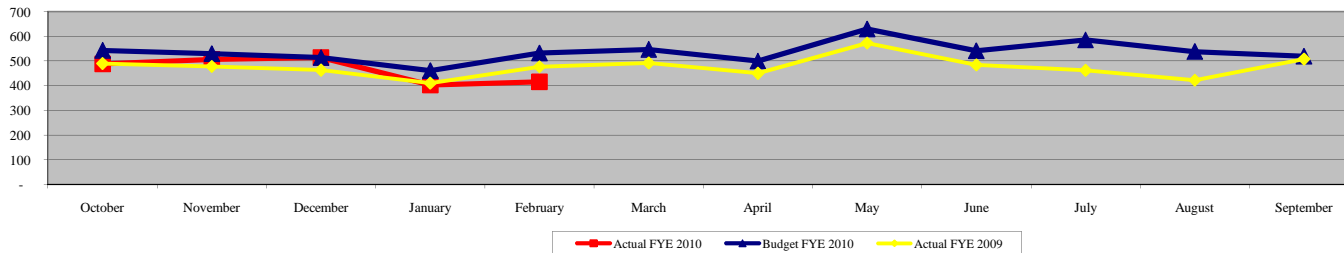
EMS Billable Trips - BILL PATIENT



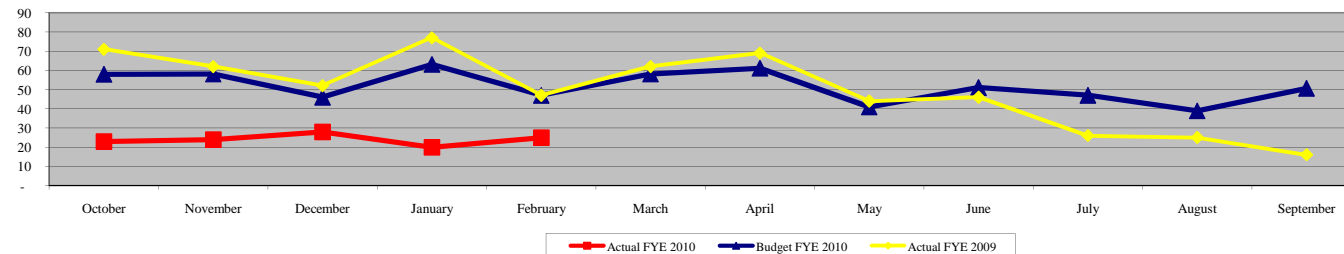
EMS Billable Trips - ALS



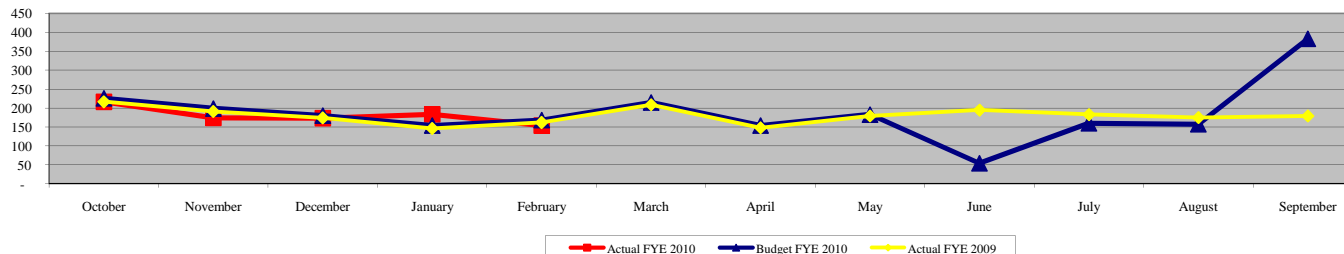
EMS Billable Trips - BLS



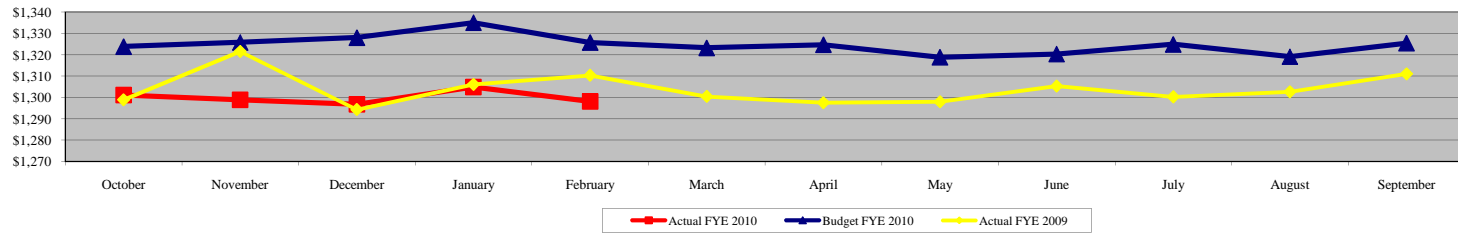
EMS Billable Trips - Transfers



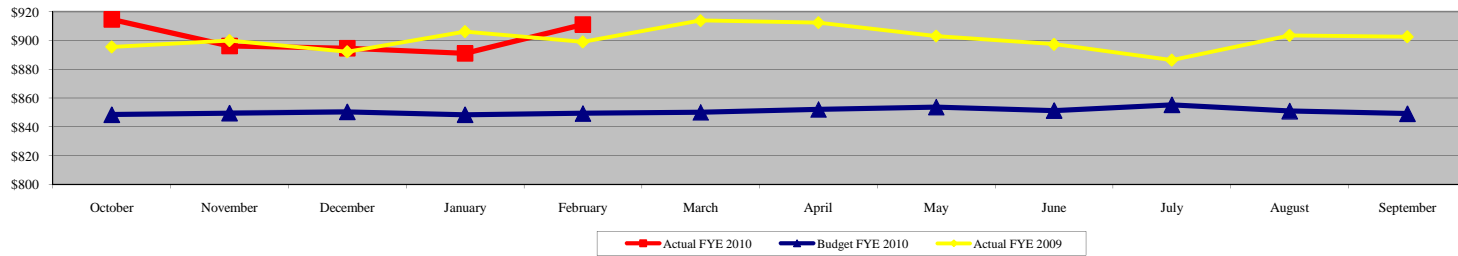
EMS Billable Trips - Other



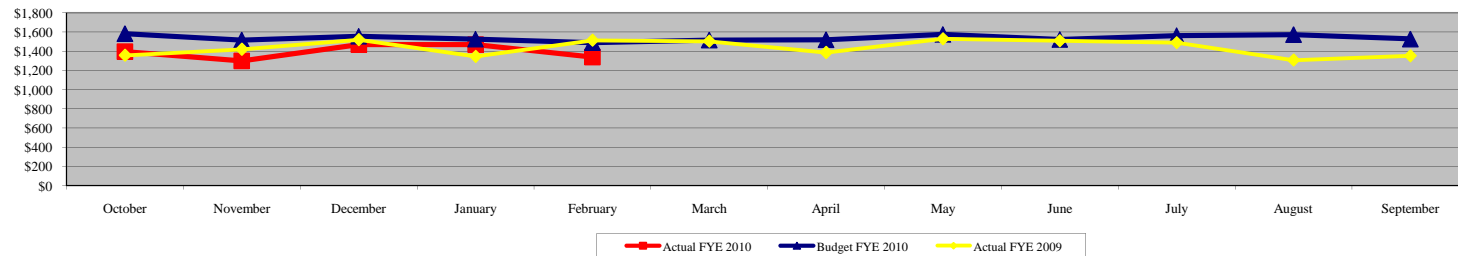
EMS Gross Charges per Trip - ALS



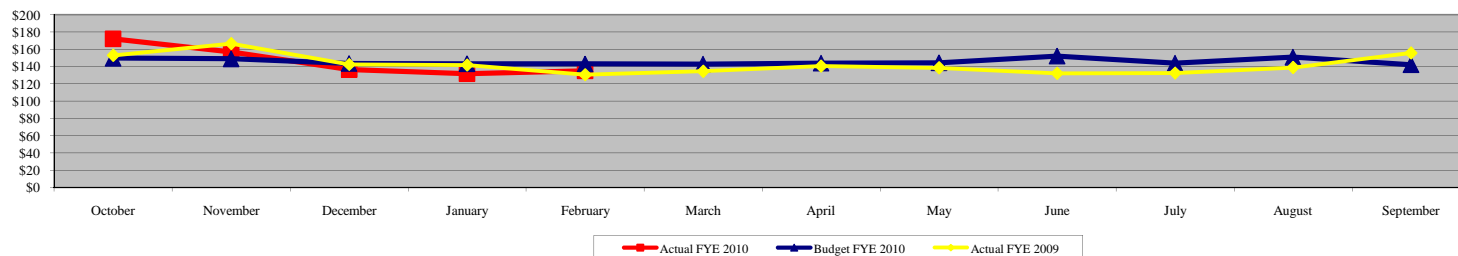
EMS Gross Charges per Trip - BLS



EMS Gross Charges per Trip - Transfers



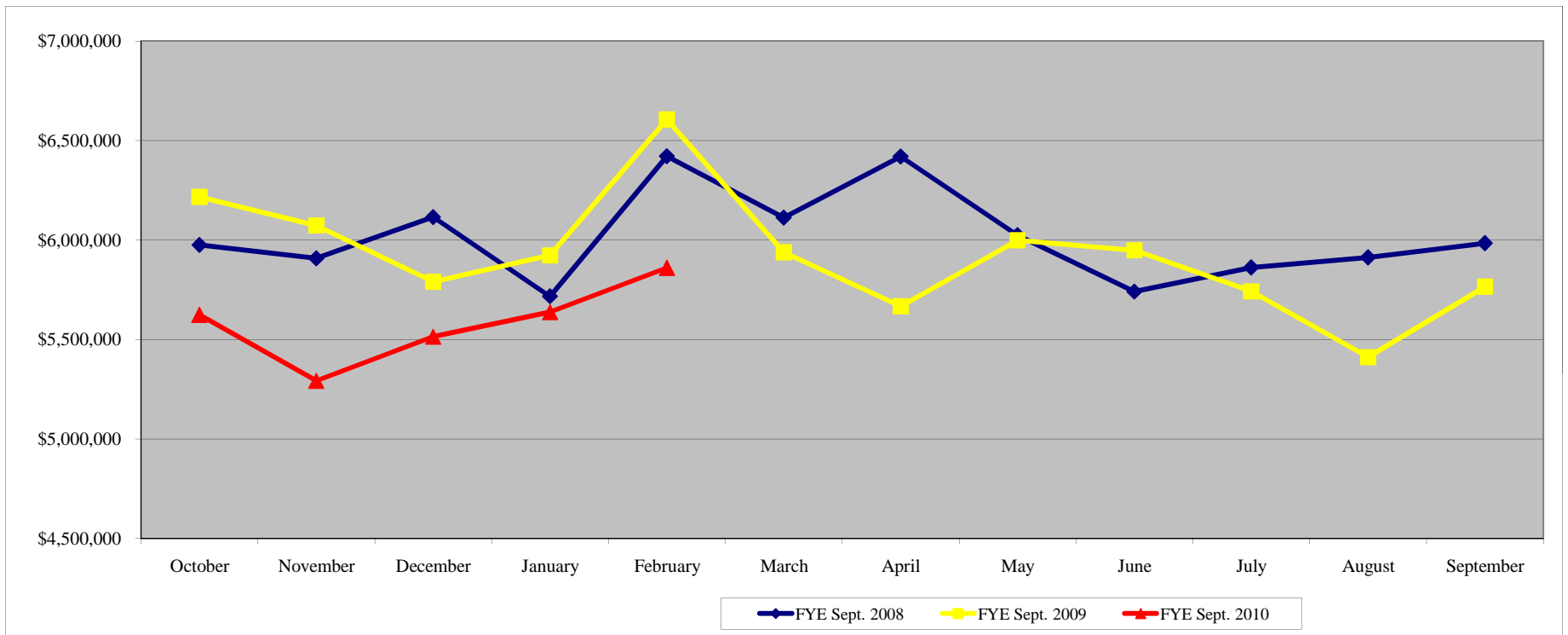
EMS Gross Charges per Trip - Other



Montgomery County Hospital District

EMS Accounts Receivable *

	October	November	December	January	February	March	April	May	June	July	August	September
FYE Sept. 2008	\$ 5,975,400	\$ 5,908,000	\$ 6,115,200	\$ 5,717,300	\$ 6,421,100	\$ 6,112,600	\$ 6,419,500	\$ 6,024,200	\$ 5,740,700	\$ 5,862,200	\$ 5,912,800	\$ 5,984,100
FYE Sept. 2009	\$ 6,217,030	\$ 6,073,419	\$ 5,790,772	\$ 5,922,943	\$ 6,605,971	\$ 5,938,852	\$ 5,667,242	\$ 5,998,695	\$ 5,948,877	\$ 5,742,169	\$ 5,411,945	\$ 5,766,130
FYE Sept. 2010	\$ 5,624,327	\$ 5,293,521	\$ 5,514,656	\$ 5,637,888	\$ 5,860,455							

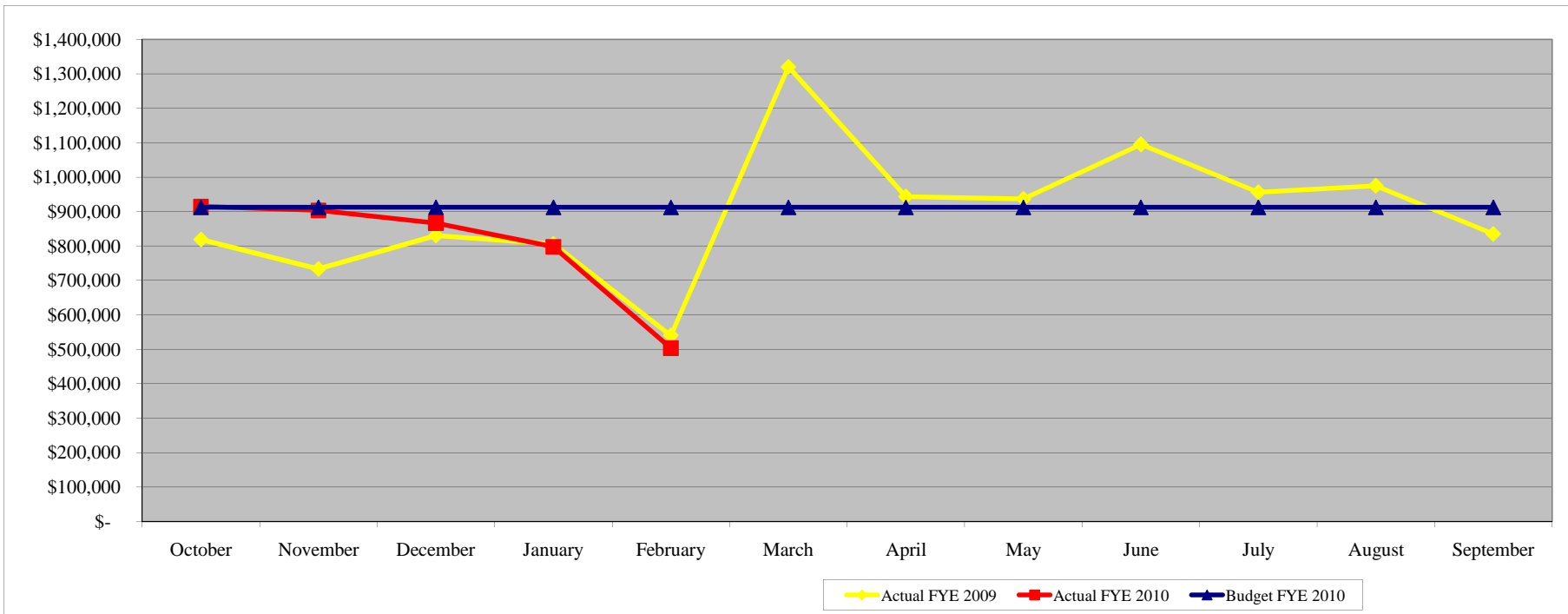


* Collections days exclude previously filed liens held in accounts receivable.

Montgomery County Hospital District

EMS Cash Collections

	October	November	December	January	February	March	April	May	June	July	August	September	Total For Year
Actual FYE 2009	\$ 818,648	\$ 733,401	\$ 830,356	\$ 805,728	\$ 539,960	\$ 1,320,455	\$ 943,509	\$ 936,769	\$ 1,095,245	\$ 956,370	\$ 974,933	\$ 834,919	\$ 10,790,293
Actual FYE 2010	\$ 914,675	\$ 903,283	\$ 866,559	\$ 797,552	\$ 503,195								\$ 3,985,264
Budget FYE 2010	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 912,200	\$ 10,946,400



Income Statement

Detailed - by Business Unit

February 28, 2010

**Montgomery County Hospital District
Income Statement Summary - Administration Unit
For The Month Ended
February 28, 2010**

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes	1,895,427	2,638,339	(742,912)	23,931,567	23,486,156	445,411	25,118,895	95.27%	1,187,328
Investments	24,544	48,152	(23,608)	101,720	190,563	(88,843)	552,679	18.40%	450,959
Tobacco Settlement Proceeds	-	-	-	-	-	-	400,000	0.00%	400,000
EMS revenue	-	-	-	-	-	-	-	0.00%	-
Other revenue	4,577	1,000	3,577	28,262	21,531	6,731	45,062	62.72%	16,800
Total revenue	1,924,549	2,687,491	(762,942)	24,061,549	23,698,250	363,299	26,116,636	92.13%	2,055,087
EXPENSES									
Payroll	97,974	110,382	12,408	510,266	596,992	86,726	1,440,377	35.43%	930,111
Operating expenses	111,645	121,642	9,997	525,308	751,389	226,080	2,039,820	25.75%	1,514,511
Indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	209,618	232,024	22,406	1,035,574	1,348,380	312,806	3,480,197	29.76%	2,444,623
Capital Purchases / Fixed Assets	-	-	-	4,967	4,900	(67)	4,900	101.38%	(67)
Total expenses	209,618	232,024	22,406	1,040,542	1,353,280	312,739	3,485,097	29.86%	2,444,555
Revenues over/(under) expenditures	\$ 1,714,930	\$ 2,455,467	\$ (740,536)	\$ 23,021,007	\$ 22,344,970	\$ 676,037	\$ 22,631,539	N/A	N/A

**Montgomery County Hospital District
Income Statement - Administration Unit
For The Month Ended
February 28, 2010**

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes									
Tax Revenue	1,847,503	2,550,131	(702,628)	23,712,800	23,114,293	598,507	24,313,438	97.53%	600,638
Delinquent Tax Revenue	20,242	41,197	(20,955)	149,651	261,012	(111,361)	455,757	32.84%	306,106
Penalties and Interest	27,682	47,011	(19,329)	69,115	110,851	(41,736)	349,700	19.76%	280,585
Total tax revenue	1,895,427	2,638,339	(742,912)	23,931,567	23,486,156	445,411	25,118,895	95.27%	1,187,328
Investments									
Investment Income - MCHD	24,544	48,152	(23,608)	101,720	190,563	(88,843)	552,679	18.40%	450,959
Investment Income - MCHF	-	-	-	-	-	-	-	0.00%	-
Total investment revenue	24,544	48,152	(23,608)	101,720	190,563	(88,843)	552,679	18.40%	450,959
Tobacco Settlement Proceeds	-	-	-	-	-	-	400,000	0.00%	400,000
EMS revenue									
EMS - Advanced Life Support Reven	-	-	-	-	-	-	-	0.00%	-
EMS - Basic Life Support Revenue	-	-	-	-	-	-	-	0.00%	-
Transfer Service Fees	-	-	-	-	-	-	-	0.00%	-
Non-Transport Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - EMS	-	-	-	-	-	-	-	0.00%	-
Contract Revenue (Net)	-	-	-	-	-	-	-	0.00%	-
Stand-By Fees	-	-	-	-	-	-	-	0.00%	-
	-	-	-	-	-	-	-	0.00%	-
Contractual Allowance	-	-	-	-	-	-	-	0.00%	-
Provision for Bad Debt	-	-	-	-	-	-	-	0.00%	-
Adjustment For P.A. - Transports	-	-	-	-	-	-	-	0.00%	-
	-	-	-	-	-	-	-	0.00%	-
Total EMS revenue	-	-	-	-	-	-	-	0.00%	-
Fire / EMS Communications									
Education/Training Revenue	-	-	-	-	-	-	-	0.00%	-
Dispatch Fees	-	-	-	-	-	-	-	0.00%	-
Radio Repair Income	-	-	-	-	-	-	-	0.00%	-
Total fire/EMS Communication	-	-	-	-	-	-	-	0.00%	-
Restricted revenue									
Radio User Agreements	-	-	-	-	-	-	-	0.00%	-
Inter Local 800 Mhz	-	-	-	-	-	-	-	0.00%	-
Total restricted revenue	-	-	-	-	-	-	-	0.00%	-
Other revenue									
Weyland Bldg. Land Lease	-	-	-	16,531	16,531	0	33,062	50.00%	16,531
Miscellaneous Income	4,577	1,000	3,577	11,731	5,000	6,731	12,000	97.76%	269
P.A. Co-Payments	-	-	-	-	-	-	-	0.00%	-
P.A. Processing Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - PA	-	-	-	-	-	-	-	0.00%	-
EMS - Trauma Fund Income	-	-	-	-	-	-	-	0.00%	-
Immunization Fees	-	-	-	-	-	-	-	0.00%	-
Special Project Revenue	-	-	-	-	-	-	-	0.00%	-
Other Financing Sources	-	-	-	-	-	-	-	0.00%	-
Total other revenue	4,577	1,000	3,577	28,262	21,531	6,731	45,062	62.72%	16,800
Total revenue	1,924,549	2,687,491	(762,942)	24,061,549	23,698,250	363,299	26,116,636	92.13%	2,055,087

Montgomery County Hospital District
Income Statement - Administration Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
EXPENSES									
Payroll									
Regular Pay	76,261	87,653	11,392	402,102	477,670	75,568	1,152,416	34.89%	750,314
Overtime Pay	269	1,087	819	2,543	5,941	3,398	14,323	17.75%	11,780
Paid Time Off	-	-	-	-	-	-	-	0.00%	-
Stipend Pay	-	-	-	-	-	-	-	0.00%	-
Payroll Taxes	5,692	6,789	1,097	24,248	36,996	12,748	89,255	27.17%	65,007
401A Plan	-	-	-	-	-	-	-	0.00%	-
TCDRS Plan	4,539	5,271	732	23,873	28,725	4,852	69,302	34.45%	45,429
Health & Dental	11,212	8,976	(2,236)	51,643	44,366	(7,277)	107,195	48.18%	55,552
Unemployment Ins.	-	606	606	5,857	3,295	(2,562)	7,885	74.27%	2,029
Total payroll	97,974	110,382	12,408	510,266	596,992	86,726	1,440,377	35.43%	930,111
Operating expenses									
Accident Repair	-	-	-	-	-	-	-	0.00%	-
Accounting/Auditing Fees	1,740	4,840	3,100	11,667	10,870	(797)	56,920	20.50%	45,253
Advertising	624	500	(124)	875	2,500	1,625	6,000	14.59%	5,125
Bank Charges	-	8	8	284	270	(14)	361	78.53%	78
Bio-Waste Removal	-	-	-	-	-	-	-	0.00%	-
Books/Materials	-	350	350	-	900	900	1,100	0.00%	1,100
Business Licenses	-	-	-	-	-	-	-	0.00%	-
Collection Fees	-	-	-	-	-	-	-	0.00%	-
Computer Maintenance	1,188	1,188	0	5,939	5,940	1	14,256	41.66%	8,317
Computer Software	19,447	167	(19,280)	21,303	4,034	(17,269)	16,731	127.33%	(4,572)
Computer Supplies/Non-Cap.	30	50	20	498	900	402	2,215	22.49%	1,717
Contingencies	3,441	33,333	29,892	20,396	166,665	146,269	400,000	5.10%	379,604
Contractual Obligations- County Appr	-	-	-	45,922	51,450	5,528	205,800	22.31%	159,878
Contractual Obligations- Tax Collecto	47	50	3	29,025	33,120	4,095	33,470	86.72%	4,445
Courier	-	34	34	23	170	147	408	5.65%	385
Customer Property Damage	-	-	-	-	-	-	-	0.00%	-
Customer Relations	-	-	-	-	-	-	-	0.00%	-
Disposable Linen	-	-	-	-	-	-	-	0.00%	-
Disposable Medical Supplies	-	-	-	-	-	-	-	0.00%	-
Drug Supplies	-	-	-	-	-	-	-	0.00%	-
Dues/Subscriptions	188	57	(131)	1,181	1,640	459	3,521	33.54%	2,340
Durable Medical Equipment	-	-	-	-	-	-	-	0.00%	-
Election Expenses	-	-	-	-	-	-	150,000	0.00%	150,000
Employee Assistance Program	-	-	-	-	-	-	-	0.00%	-
Employee Health/Wellness	2,984	2,567	(417)	14,484	18,905	4,421	37,974	38.14%	23,490
Employee Recognition	(176)	300	475	5,711	12,677	6,966	14,613	39.08%	8,902
Equipment Rental	-	-	-	-	-	-	-	0.00%	-
Fuel	-	-	-	-	-	-	-	0.00%	-
Hazardous Waste Removal	-	-	-	-	-	-	-	0.00%	-
Insurance	32,035	31,492	(543)	154,953	167,460	12,507	402,902	38.46%	247,949
Interest Expense	68	100	32	515	540	25	1,128	45.64%	613
Late Fees	-	-	-	-	-	-	-	0.00%	-
Laundry Service & Purchase	-	-	-	-	-	-	-	0.00%	-
Leases/Contracts	1,335	1,252	(83)	6,421	6,220	(201)	15,285	42.01%	8,864
Leases/Contracts - Buildings	19,443	19,548	105	97,283	97,738	455	235,045	41.39%	137,763
Legal Fees	12,331	13,867	1,536	46,521	69,335	22,814	166,404	27.96%	119,883
Maintenance & Repairs-Buildings	-	83	83	-	415	415	1,000	0.00%	1,000
Maintenance-Contract Equipment	-	-	-	-	-	-	3,160	0.00%	3,160
Management Fees	104	-	(104)	520	1,250	731	1,250	41.56%	731
Marketing Materials	-	-	-	-	-	-	-	0.00%	-
Meals - Business and Travel	716	75	(641)	1,703	1,872	169	2,622	64.94%	919
Meeting Expenses	50	185	135	62	925	863	2,220	2.81%	2,158
Mileage Reimbursements	-	60	60	699	300	(399)	720	97.08%	21
Office Supplies	770	875	105	2,999	4,375	1,376	10,500	28.56%	7,501
Oil & Lubricants	-	-	-	-	-	-	-	0.00%	-
Other Services	-	-	-	-	-	-	-	0.00%	-
Oxygen & Gases	-	-	-	-	-	-	-	0.00%	-
Paging System	-	-	-	-	-	-	-	0.00%	-

Montgomery County Hospital District
Income Statement - Administration Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
Postage	603	317	(286)	2,215	1,681	(534)	4,050	54.68%	1,835
Printing Services	46	225	179	1,531	1,295	(236)	3,040	50.36%	1,509
Professional Fees	2,155	5,158	3,003	17,472	43,590	26,118	81,646	21.40%	64,174
Radio Repairs - Outsourced (Depot)	-	-	-	-	-	-	-	0.00%	-
Radio Repair - Parts	-	-	-	-	-	-	-	0.00%	-
Radios	-	-	-	-	-	-	-	0.00%	-
Radio - Special Project Expenditures	-	-	-	-	-	-	-	0.00%	-
Recruit/Investigate	45	300	255	45	1,500	1,455	3,600	1.24%	3,555
Relocation Expenses	-	-	-	-	500	500	1,500	0.00%	1,500
Rent	-	-	-	-	-	-	-	0.00%	-
Rent-Storage Facility	374	1,520	1,146	5,588	7,910	2,322	23,270	24.01%	17,682
Repair-Equipment	-	-	-	-	-	-	-	0.00%	-
Shop Tools	-	-	-	-	-	-	-	0.00%	-
Shop Supplies	-	-	-	-	-	-	-	0.00%	-
Small Equipment & Furniture	918	260	(658)	1,586	1,800	214	3,620	43.82%	2,034
Special Events Supplies	-	-	-	-	-	-	-	0.00%	-
Station Supplies	-	-	-	-	-	-	-	0.00%	-
Supplemental Food	-	100	100	481	500	19	1,200	40.07%	719
Telephones-Cellular	396	547	151	2,828	2,735	(93)	6,419	44.06%	3,591
Telephones-Service	820	860	40	3,988	4,300	312	10,370	38.46%	6,382
Telephones - Long Distance	42	65	23	247	325	78	780	31.67%	533
Tower Rental	-	-	-	-	-	-	-	0.00%	-
Training/Related Expenses-CE	9,565	950	(8,615)	14,436	17,240	2,804	27,680	52.15%	13,244
Travel Expenses	316	360	44	5,172	6,412	1,240	7,132	72.52%	1,960
Uniforms	-	-	-	-	-	-	-	0.00%	-
Utilities	-	-	-	-	-	-	-	0.00%	-
Vehicle-Batteries	-	-	-	-	-	-	-	0.00%	-
Vehicle-Outside Services	-	-	-	-	-	-	-	0.00%	-
Vehicle-Parts	-	-	-	-	-	-	-	0.00%	-
Vehicle-Registration	-	-	-	-	-	-	-	0.00%	-
Vehicle-Tires	-	-	-	-	-	-	-	0.00%	-
Vehicle-Towing	-	-	-	-	-	-	-	0.00%	-
Worker's Compensation Insurance	-	-	-	738	1,131	393	79,908	0.92%	79,170
Total operating expenses	111,645	121,642	9,997	525,308	751,389	226,080	2,039,820	25.75%	1,514,511
Indigent care expenses									
Voluntary Contributions - CRMC	-	-	-	-	-	-	-	0.00%	-
Specialty Healthcare Providers	-	-	-	-	-	-	-	0.00%	-
Total indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	209,618	232,024	22,406	1,035,574	1,348,380	312,806	3,480,197	29.76%	2,444,623
Capital Purchases / Fixed Assets	-	-	-	4,967	4,900	(67)	4,900	101.38%	(67)
Total expenses	209,618	232,024	22,406	1,040,542	1,353,280	312,739	3,485,097	29.86%	2,444,555
Revenues over/(under) expenditures	\$ 1,714,930	\$ 2,455,467	\$ (740,536)	\$ 23,021,007	\$ 22,344,970	\$ 676,037	\$ 22,631,539	N/A	N/A

Montgomery County Hospital District
Income Statement Summary - Healthcare Assistance Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Total</u>	<u>%</u>	<u>Remaining</u>
REVENUE									
Taxes	-	-	-	-	-	-	-	0.00%	-
Investments	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue	-	-	-	-	-	-	-	0.00%	-
Other revenue	6,717	9,600	(2,883)	36,830	54,800	(17,970)	128,800	28.59%	91,970
Total revenue	6,717	9,600	(2,883)	36,830	54,800	(17,970)	128,800	28.59%	91,970
EXPENSES									
Payroll	47,734	61,233	13,499	247,168	331,782	84,614	804,984	30.70%	557,816
Operating expenses	68,820	87,788	18,968	501,391	486,593	(14,798)	1,190,183	42.13%	688,792
Indigent care expenses	693,188	684,794	(8,394)	2,784,208	3,611,470	827,262	8,967,528	31.05%	6,183,320
Total expenses before capital purchases	809,742	833,815	24,073	3,532,768	4,429,845	897,077	10,962,695	32.23%	7,429,927
Capital Purchases / Fixed Assets	5,067	2,675	(2,392)	10,883	19,275	8,392	23,275	46.76%	12,392
Total expenses	814,809	836,490	21,681	3,543,651	4,449,120	905,470	10,985,970	32.26%	7,442,319
Revenues over/(under) expenditures	\$ (808,092)	\$ (826,890)	\$ 18,798	\$ (3,506,821)	\$ (4,394,320)	\$ 887,499	\$ (10,857,170)	N/A	N/A

Montgomery County Hospital District
Income Statement - Healthcare Assistance Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes									
Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Delinquent Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Penalties and Interest	-	-	-	-	-	-	-	0.00%	-
Total tax revenue	-	-	-	-	-	-	-	0.00%	-
Investments									
Investment Income - MCHD	-	-	-	-	-	-	-	0.00%	-
Investment Income - MCHF	-	-	-	-	-	-	-	0.00%	-
Total investment revenue	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue									
EMS - Advanced Life Support Revenue	-	-	-	-	-	-	-	0.00%	-
EMS - Basic Life Support Revenue	-	-	-	-	-	-	-	0.00%	-
Transfer Service Fees	-	-	-	-	-	-	-	0.00%	-
Non-Transport Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - EMS	-	-	-	-	-	-	-	0.00%	-
Contract Revenue (Net)	-	-	-	-	-	-	-	0.00%	-
Stand-By Fees	-	-	-	-	-	-	-	0.00%	-
Total EMS revenue	-	-	-	-	-	-	-	0.00%	-
Contractual Allowance	-	-	-	-	-	-	-	0.00%	-
Provision for Bad Debt	-	-	-	-	-	-	-	0.00%	-
Adjustment For P.A. - Transports	-	-	-	-	-	-	-	0.00%	-
Total EMS revenue	-	-	-	-	-	-	-	0.00%	-
Fire / EMS Communications									
Education/Training Revenue	-	-	-	-	-	-	-	0.00%	-
Dispatch Fees	-	-	-	-	-	-	-	0.00%	-
Radio Repair Income	-	-	-	-	-	-	-	0.00%	-
Total fire/EMS Communication	-	-	-	-	-	-	-	0.00%	-
Restricted revenue									
Radio User Agreements	-	-	-	-	-	-	-	0.00%	-
Inter Local 800 Mhz	-	-	-	-	-	-	-	0.00%	-
Total restricted revenue	-	-	-	-	-	-	-	0.00%	-
Other revenue									
Weyland Bldg. Land Lease	-	-	-	-	-	-	-	0.00%	-
Miscellaneous Income	-	-	-	10,590	6,800	3,790	13,600	77.87%	3,010
P.A. Co-Payments	6,212	9,200	(2,988)	24,095	46,000	(21,905)	110,400	21.82%	86,305
P.A. Processing Fees	505	400	105	2,145	2,000	145	4,800	44.69%	2,655
Recovery of Bad Debt - PA	-	-	-	-	-	-	-	0.00%	-
EMS - Trauma Fund Income	-	-	-	-	-	-	-	0.00%	-
Immunization Fees	-	-	-	-	-	-	-	0.00%	-
Special Project Revenue	-	-	-	-	-	-	-	0.00%	-
Other Financing Sources	-	-	-	-	-	-	-	0.00%	-
Total other revenue	6,717	9,600	(2,883)	36,830	54,800	(17,970)	128,800	28.59%	91,970
Total revenue	6,717	9,600	(2,883)	36,830	54,800	(17,970)	128,800	28.59%	91,970

Montgomery County Hospital District
Income Statement - Healthcare Assistance Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
EXPENSES									
Payroll									
Regular Pay	36,748	39,893	3,145	191,033	218,327	27,294	531,477	35.94%	340,444
Overtime Pay	325	8,044	7,719	2,856	44,219	41,363	105,864	2.70%	103,009
Paid Time Off	-	-	-	-	-	-	-	0.00%	-
Stipend Pay	-	-	-	-	-	-	-	0.00%	-
Payroll Taxes	2,699	3,667	968	14,172	20,084	5,912	48,755	29.07%	34,583
401A Plan	-	-	-	-	-	-	-	0.00%	-
TCDRS Plan	2,175	2,847	672	11,390	15,594	4,204	37,855	30.09%	26,465
Health & Dental	5,786	6,782	996	27,718	33,558	5,841	81,032	34.21%	53,315
Unemployment Ins.	-	-	-	-	-	-	-	0.00%	-
Total payroll	47,734	61,233	13,499	247,168	331,782	84,614	804,984	30.70%	557,816
Operating expenses									
Accident Repair	-	-	-	-	-	-	-	0.00%	-
Accounting/Auditing Fees	-	-	-	-	-	-	-	0.00%	-
Advertising	-	-	-	290	300	10	970	29.94%	680
Bank Charges	-	-	-	-	-	-	-	0.00%	-
Bio-Waste Removal	-	-	-	-	-	-	-	0.00%	-
Books/Materials	-	-	-	(190)	230	420	920	-20.65%	1,110
Business Licenses	-	-	-	-	125	125	125	0.00%	125
Collection Fees	-	-	-	-	-	-	-	0.00%	-
Computer Maintenance	-	-	-	-	730	730	730	0.00%	730
Computer Software	11,919	17,364	5,445	112,850	92,120	(20,730)	222,468	50.73%	109,618
Computer Supplies/Non-Cap.	-	100	100	232	1,200	968	2,700	8.59%	2,468
Contractual Obligations- County Appraisal	-	-	-	-	-	-	-	0.00%	-
Contractual Obligations- Tax Collector Asses	-	-	-	-	-	-	-	0.00%	-
Contractual Obligations- Crisis Stabilization U	-	-	-	-	-	-	-	0.00%	-
Courier	-	40	40	-	200	200	480	0.00%	480
Customer Property Damage	-	-	-	-	-	-	-	0.00%	-
Customer Relations	-	293	293	5,139	10,893	5,754	15,855	32.41%	10,716
Disposable Linen	-	-	-	-	-	-	-	0.00%	-
Disposable Medical Supplies	-	-	-	-	-	-	-	0.00%	-
Drug Supplies	-	5,500	5,500	8,590	27,500	18,910	66,000	13.01%	57,410
Dues/Subscriptions	-	300	300	5,054	7,702	2,649	9,530	53.03%	4,477
Durable Medical Equipment	-	-	-	-	-	-	-	0.00%	-
Election Expenses	-	-	-	-	-	-	-	0.00%	-
Employee Assistance Program	-	-	-	-	-	-	-	0.00%	-
Employee Health\Wellness	-	-	-	-	-	-	-	0.00%	-
Employee Recognition	(79)	85	164	165	405	240	1,000	16.50%	835
Equipment Rental	-	-	-	-	-	-	-	0.00%	-
Fuel	-	-	-	-	-	-	-	0.00%	-
Hazardous Waste Removal	-	-	-	-	-	-	-	0.00%	-
Insurance	-	-	-	-	-	-	-	0.00%	-
Late Fees	-	-	-	-	-	-	-	0.00%	-
Laundry Service & Purchase	-	-	-	-	-	-	-	0.00%	-
Leases/Contracts	-	-	-	-	-	-	-	0.00%	-
Leases/Contracts - Buildings	4,407	4,837	430	22,036	24,186	2,150	83,046	26.53%	61,010
Legal Fees	-	-	-	-	-	-	-	0.00%	-
Maintenance & Repairs-Buildings	-	415	415	-	2,075	2,075	4,980	0.00%	4,980
Maintenance-Contract Equipment	-	-	-	3,875	7,140	3,265	7,140	54.27%	3,265
Management Fees	47,046	41,352	(5,694)	276,732	224,374	(52,357)	584,170	47.37%	307,438
Marketing Materials	-	-	-	-	1,200	1,200	1,200	0.00%	1,200
Meals - Business and Travel	(249)	150	399	1,424	2,250	827	3,550	40.10%	2,127
Meeting Expenses	-	75	75	-	550	550	785	0.00%	785
Mileage Reimbursements	-	-	-	-	705	705	1,623	0.00%	1,623
Office Supplies	254	510	256	1,632	2,370	738	5,580	29.24%	3,948
Oil & Lubricants	-	-	-	-	-	-	-	0.00%	-
Other Services	100	337	237	500	7,185	6,685	10,094	4.95%	9,594
Oxygen & Gases	-	-	-	-	-	-	-	0.00%	-
Paging System	-	-	-	-	-	-	-	0.00%	-
Postage	770	742	(28)	3,830	5,010	1,180	10,200	37.55%	6,370
Printing Services	-	100	100	770	650	(120)	1,300	59.20%	530
Professional Fees	2,477	14,274	11,797	50,519	55,571	5,051	124,889	40.45%	74,369
Radio Repairs - Outsourced (Depot)	-	-	-	-	-	-	-	0.00%	-
Radio Repair - Parts	-	-	-	-	-	-	-	0.00%	-
Radios	-	-	-	-	-	-	-	0.00%	-

Montgomery County Hospital District
Income Statement - Healthcare Assistance Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
Radio - Special Project Expenditures	-	-	-	-	-	-	-	0.00%	-
Recruit/Investigate	-	-	-	-	-	-	-	0.00%	-
Relocation Expenses	-	-	-	-	-	-	-	0.00%	-
Rent	-	-	-	-	-	-	-	0.00%	-
Rent-Storage Facility	-	110	110	-	550	550	1,320	0.00%	1,320
Repair-Equipment	-	-	-	-	-	-	-	0.00%	-
Shop Tools	-	-	-	-	-	-	-	0.00%	-
Shop Supplies	-	-	-	-	-	-	-	0.00%	-
Small Equipment & Furniture	180	-	(180)	412	500	88	1,000	41.20%	588
Special Events Supplies	-	-	-	-	-	-	-	0.00%	-
Station Supplies	-	-	-	-	-	-	-	0.00%	-
Supplemental Food	-	-	-	-	-	-	-	0.00%	-
Telephones-Cellular	185	394	209	1,167	1,970	803	4,728	24.68%	3,561
Telephones-Service	95	150	55	472	750	278	1,800	26.22%	1,328
Telephones - Long Distance	72	80	8	402	400	(2)	960	41.92%	558
Tower Rental	-	-	-	-	-	-	-	0.00%	-
Training/Related Expenses-CE	-	-	-	1,965	2,700	735	10,600	18.54%	8,635
Travel Expenses	1,643	180	(1,463)	3,159	3,690	531	6,800	46.46%	3,641
Uniforms	-	400	400	-	800	800	1,200	0.00%	1,200
Utilities	-	-	-	-	-	-	-	0.00%	-
Vehicle-Batteries	-	-	-	-	-	-	-	0.00%	-
Vehicle-Outside Services	-	-	-	-	-	-	-	0.00%	-
Vehicle-Parts	-	-	-	-	-	-	-	0.00%	-
Vehicle-Registration	-	-	-	-	-	-	-	0.00%	-
Vehicle-Tires	-	-	-	-	-	-	-	0.00%	-
Vehicle-Towing	-	-	-	-	-	-	-	0.00%	-
Worker's Compensation Insurance	-	-	-	368	563	195	2,441	15.06%	2,073
Total operating expenses	68,820	87,788	18,968	501,391	486,593	(14,798)	1,190,183	42.13%	688,792
Indigent care expenses									
Voluntary Contributions - CRMC	250,000	308,567	58,567	996,151	1,730,335	734,184	4,452,804	22.37%	3,456,653
Specialty Healthcare Providers	443,188	376,227	(66,961)	1,788,057	1,881,135	93,078	4,514,724	39.61%	2,726,667
Total indigent care expenses	693,188	684,794	(8,394)	2,784,208	3,611,470	827,262	8,967,528	31.05%	6,183,320
Total expenses before capital purchases	809,742	833,815	24,073	3,532,768	4,429,845	897,077	10,962,695	32.23%	7,429,927
Capital Purchases / Fixed Assets	5,067	2,675	(2,392)	10,883	19,275	8,392	23,275	46.76%	12,392
Total expenses	814,809	836,490	21,681	3,543,651	4,449,120	905,470	10,985,970	32.26%	7,442,319
Revenues over/(under) expenditures	\$ (808,092)	\$ (826,890)	\$ 18,798	\$ (3,506,821)	\$ (4,394,320)	\$ 887,499	\$ (10,857,170)	N/A	N/A

**Montgomery County Hospital District
Income Statement Summary - EMS Unit
For The Month Ended
February 28, 2010**

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes	-	-	-	-	-	-	-	0.00%	-
Investments	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue	761,754	877,582	(115,828)	4,233,866	4,495,844	(261,978)	11,064,654	38.26%	6,830,788
Other revenue	39,137	2,630	36,507	155,715	89,110	66,605	220,040	70.77%	64,325
Total revenue	800,892	880,212	(79,320)	4,389,581	4,584,954	(195,373)	11,284,694	38.90%	6,895,113
EXPENSES									
Payroll	1,196,472	1,201,811	5,339	6,539,674	6,466,290	(73,385)	15,463,892	42.29%	8,924,217
Operating expenses	226,078	285,303	59,225	1,195,056	1,646,409	451,353	4,160,562	28.72%	2,965,505
Indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	1,422,550	1,487,114	64,563	7,734,731	8,112,699	377,968	19,624,453	39.41%	11,889,723
Capital Purchases / Fixed Assets	43,525	-	(43,525)	292,023	697,935	405,912	974,735	29.96%	682,712
Total expenses	1,466,075	1,487,114	21,038	8,026,754	8,810,634	783,880	20,599,188	38.97%	12,572,434
Revenues over/(under) expenditures	\$ (665,183)	\$ (606,902)	\$ (58,282)	\$(3,637,173)	\$ (4,225,680)	\$ 588,507	\$ (9,314,494)	N/A	N/A

**Montgomery County Hospital District
Income Statement - EMS Unit
For The Month Ended
February 28, 2010**

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes									
Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Delinquent Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Penalties and Interest	-	-	-	-	-	-	-	0.00%	-
Total tax revenue	-	-	-	-	-	-	-	0.00%	-
Investments									
Investment Income - MCHD	-	-	-	-	-	-	-	0.00%	-
Investment Income - MCHF	-	-	-	-	-	-	-	0.00%	-
Total investment revenue	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue									
EMS - Advanced Life Support Revenue	1,883,104	1,958,179	(75,075)	9,972,150	10,134,256	(162,106)	24,965,651	39.94%	14,993,501
EMS - Basic Life Support Revenue	369,886	451,888	(82,002)	2,057,336	2,191,176	(133,840)	5,478,757	37.55%	3,421,421
Transfer Service Fees	32,723	69,977	(37,254)	165,535	417,080	(251,545)	951,679	17.39%	786,144
Non-Transport Fees	19,294	24,028	(4,734)	107,522	135,338	(27,816)	324,001	33.19%	216,479
Recovery of Bad Debt - EMS	31,500	39,276	(7,776)	140,566	196,380	(55,814)	471,312	29.82%	330,746
Contract Revenue (Net)	7,088	10,000	(2,913)	42,638	50,000	(7,363)	120,000	35.53%	77,363
Stand-By Fees	-	-	-	18,513	-	18,513	-	0.00%	(18,513)
	<u>2,343,594</u>	<u>2,553,348</u>	<u>(209,754)</u>	<u>12,504,259</u>	<u>13,124,230</u>	<u>(619,971)</u>	<u>32,311,400</u>	<u>38.70%</u>	<u>19,807,141</u>
Contractual Allowance	(872,103)	(830,644)	(41,459)	(4,670,838)	(4,243,782)	(427,056)	(10,374,334)	45.02%	(5,703,496)
Provision for Bad Debt	(709,737)	(844,978)	135,241	(3,599,555)	(4,383,884)	784,329	(10,870,684)	33.11%	(7,271,129)
Adjustment For P.A. - Transports	-	(144)	144	-	(720)	720	(1,728)	0.00%	(1,728)
	<u>(1,581,840)</u>	<u>(1,675,766)</u>	<u>93,926</u>	<u>(8,270,393)</u>	<u>(8,628,386)</u>	<u>357,993</u>	<u>(21,246,746)</u>	<u>38.93%</u>	<u>(12,976,353)</u>
Total EMS revenue	<u>761,754</u>	<u>877,582</u>	<u>(115,828)</u>	<u>4,233,866</u>	<u>4,495,844</u>	<u>(261,978)</u>	<u>11,064,654</u>	<u>38.26%</u>	<u>6,830,788</u>
Fire / EMS Communications									
Education/Training Revenue	(750)	2,630	(3,380)	34,554	9,010	25,544	44,640	77.41%	10,086
Dispatch Fees	-	-	-	78,500	80,100	(1,600)	175,400	44.75%	96,900
Radio Repair Income	-	-	-	-	-	-	-	0.00%	-
Total fire/EMS Communication	<u>(750)</u>	<u>2,630</u>	<u>(3,380)</u>	<u>113,054</u>	<u>89,110</u>	<u>23,944</u>	<u>220,040</u>	<u>51.38%</u>	<u>106,986</u>
Restricted revenue									
Radio User Agreements	-	-	-	-	-	-	-	0.00%	-
Inter Local 800 Mhz	-	-	-	-	-	-	-	0.00%	-
Total restricted revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>
Other revenue									
Weyland Bldg. Land Lease	-	-	-	-	-	-	-	0.00%	-
Miscellaneous Income	-	-	-	-	-	-	-	0.00%	-
P.A. Co-Payments	-	-	-	-	-	-	-	0.00%	-
P.A. Processing Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - PA	-	-	-	-	-	-	-	0.00%	-
EMS - Trauma Fund Income	-	-	-	-	-	-	-	0.00%	-
Immunization Fees	-	-	-	-	-	-	-	0.00%	-
Special Project Revenue	-	-	-	-	-	-	-	0.00%	-
Other Financing Sources	39,887	-	39,887	42,661	-	42,661	-	0.00%	(42,661)
Total other revenue	<u>39,887</u>	<u>-</u>	<u>39,887</u>	<u>42,661</u>	<u>-</u>	<u>42,661</u>	<u>-</u>	<u>0.00%</u>	<u>(42,661)</u>
Total revenue	<u>800,892</u>	<u>880,212</u>	<u>(79,320)</u>	<u>4,389,581</u>	<u>4,584,954</u>	<u>(195,373)</u>	<u>11,284,694</u>	<u>38.90%</u>	<u>6,895,113</u>

Montgomery County Hospital District
Income Statement - EMS Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
EXPENSES									
Payroll									
Regular Pay	638,249	621,954	(16,295)	3,480,796	3,413,678	(67,118)	8,238,479	42.25%	4,757,683
Overtime Pay	250,793	275,707	24,914	1,397,935	1,342,644	(55,290)	3,174,527	44.04%	1,776,593
Paid Time Off	55,409	49,628	(5,781)	350,434	382,091	31,657	879,673	39.84%	529,240
Stipend Pay	1,217	3,000	1,783	15,181	21,000	5,819	33,429	45.41%	18,248
Payroll Taxes	69,674	72,697	3,023	383,229	394,692	11,463	942,938	40.64%	559,710
401A Plan	-	-	-	-	-	-	-	0.00%	-
TCDRS Plan	55,823	56,449	626	309,352	306,472	(2,880)	732,182	42.25%	422,830
Health & Dental	125,307	121,816	(3,491)	598,737	602,668	3,931	1,455,383	41.14%	856,645
Unemployment Ins.	-	560	560	4,011	3,043	(968)	7,280	55.09%	3,269
Total payroll	1,196,472	1,201,811	5,339	6,539,674	6,466,290	(73,385)	15,463,892	42.29%	8,924,217
Operating expenses									
Accident Repair	-	550	550	2,588	2,750	162	6,600	39.21%	4,012
Accounting/Auditing Fees	-	-	-	-	-	-	-	0.00%	-
Advertising	-	417	417	-	1,251	1,251	2,500	0.00%	2,500
Bank Charges	-	-	-	-	-	-	-	0.00%	-
Bio-Waste Removal	1,661	1,417	(244)	7,547	7,085	(462)	17,000	44.40%	9,453
Books/Materials	2,049	2,267	218	4,896	18,590	13,694	35,769	13.69%	30,873
Business Licenses	6,450	-	(6,450)	6,520	11,630	5,110	11,720	55.63%	5,200
Collection Fees	13,693	16,760	3,067	58,441	89,375	30,934	206,695	28.27%	148,254
Computer Maintenance	4,625	6,038	1,413	10,223	14,475	4,252	32,050	31.90%	21,827
Computer Software	633	1,055	422	3,322	7,200	3,878	14,585	22.77%	11,263
Computer Supplies/Non-Cap.	-	278	278	475	1,335	860	2,881	16.49%	2,406
Contractual Obligations- County Appra	-	-	-	-	-	-	-	0.00%	-
Contractual Obligations- Tax Collector	-	-	-	-	-	-	-	0.00%	-
Contractual Obligations- Crisis Stabiliz	-	-	-	-	-	-	-	0.00%	-
Courier	164	251	87	877	1,255	378	3,057	28.68%	2,180
Customer Property Damage	-	42	42	-	210	210	504	0.00%	504
Customer Relations	-	2,673	2,673	6,644	13,629	6,985	35,679	18.62%	29,035
Disposable Linen	7,088	3,650	(3,438)	25,094	17,950	(7,144)	44,400	56.52%	19,306
Disposable Medical Supplies	25,984	50,908	24,924	175,818	255,090	79,272	611,996	28.73%	436,178
Drug Supplies	13,913	9,166	(4,747)	41,476	47,280	5,804	114,792	36.13%	73,316
Dues/Subscriptions	3,624	1,700	(1,924)	4,705	10,720	6,015	12,160	38.69%	7,455
Durable Medical Equipment	3,561	11,033	7,472	20,317	55,665	35,348	134,795	15.07%	114,478
Election Expenses	-	-	-	-	-	-	-	0.00%	-
Employee Assistance Program	-	-	-	-	-	-	-	0.00%	-
Employee Health/Wellness	-	500	500	-	2,500	2,500	6,000	0.00%	6,000
Employee Recognition	183	2,011	1,828	14,418	8,744	(5,674)	25,054	57.55%	10,636
Equipment Rental	-	-	-	-	-	-	-	0.00%	-
Fuel	32,443	42,917	10,474	170,425	214,585	44,160	515,004	33.09%	344,579
Hazardous Waste Removal	150	150	-	770	750	(20)	1,800	42.78%	1,030
Insurance	-	-	-	-	-	-	-	0.00%	-
Interest Expense	-	-	-	-	-	-	25,977	0.00%	25,977
Late Fees	-	-	-	-	-	-	-	0.00%	-
Laundry Service & Purchase	554	750	196	2,989	3,750	761	9,000	33.21%	6,011
Leases/Contracts	1,791	1,800	9	8,953	9,350	397	163,578	5.47%	154,625
Leases/Contracts - Buildings	-	100	100	1,895	3,800	1,905	9,000	21.06%	7,105
Legal Fees	3,000	-	(3,000)	9,000	6,000	(3,000)	15,000	60.00%	6,000
Maintenance & Repairs-Buildings	1,901	3,755	1,854	8,126	19,125	10,999	46,110	17.62%	37,984
Maintenance-Contract Equipment	20,124	11,000	(9,124)	70,534	85,200	14,666	148,500	47.50%	77,966
Management Fees	-	-	-	-	-	-	-	0.00%	-
Marketing Materials	-	200	200	431	1,770	1,339	3,710	11.63%	3,279
Meals - Business and Travel	149	607	458	2,713	3,467	754	12,096	22.43%	9,383
Meeting Expenses	893	1,018	125	1,406	1,415	9	2,416	58.21%	1,010
Mileage Reimbursements	-	275	275	367	1,375	1,008	3,500	10.49%	3,133
Office Supplies	744	847	103	3,386	4,215	829	10,144	33.38%	6,758
Oil & Lubricants	406	1,833	1,427	7,279	9,165	1,886	21,996	33.09%	14,717
Other Services	-	-	-	-	-	-	-	0.00%	-
Oxygen & Gases	4,530	5,470	940	27,077	27,350	273	65,640	41.25%	38,563
Paging System	1,921	1,700	(221)	8,813	8,500	(313)	20,400	43.20%	11,587

Montgomery County Hospital District
Income Statement - EMS Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
Postage	320	345	25	1,592	1,725	133	4,240	37.55%	2,648
Printing Services	219	50	(169)	550	1,685	1,135	3,350	16.43%	2,800
Professional Fees	3,829	9,050	5,221	21,539	44,500	22,961	95,350	22.59%	73,811
Radio Repairs - Outsourced (Depot)	-	1,000	1,000	-	5,000	5,000	12,000	0.00%	12,000
Radio Repair - Parts	-	292	292	-	1,460	1,460	3,504	0.00%	3,504
Radios	-	-	-	-	800	800	1,600	0.00%	1,600
Radio - Special Project Expenditures	-	-	-	-	-	-	-	0.00%	-
Recruit/Investigate	108	750	642	1,024	6,500	5,476	12,350	8.29%	11,326
Relocation Expenses	-	-	-	-	12,500	12,500	25,000	0.00%	25,000
Rent	17,353	18,374	1,021	86,763	91,870	5,107	215,261	40.31%	128,498
Rent-Storage Facility	-	-	-	-	-	-	-	0.00%	-
Repair-Equipment	1,164	1,400	236	3,621	7,000	3,379	16,800	21.55%	13,179
Shop Tools	31	225	194	630	1,125	495	2,700	23.34%	2,070
Shop Supplies	1,246	1,000	(246)	4,479	5,000	521	12,000	37.32%	7,521
Small Equipment & Furniture	735	2,640	1,905	23,580	18,375	(5,205)	36,080	65.36%	12,500
Special Events Supplies	-	130	130	-	650	650	1,560	0.00%	1,560
Station Supplies	1,672	2,590	918	15,903	12,950	(2,953)	31,080	51.17%	15,177
Supplemental Food	52	250	198	602	1,650	1,048	2,450	24.59%	1,848
Telephones-Cellular	3,139	4,818	1,679	18,251	24,090	5,839	58,386	31.26%	40,135
Telephones-Service	6,906	8,170	1,264	33,950	40,850	6,900	98,040	34.63%	64,090
Telephones - Long Distance	262	437	175	1,359	2,185	826	5,244	25.91%	3,885
Tower Rental	-	-	-	-	-	-	-	0.00%	-
Training/Related Expenses-CE	4,213	6,831	2,618	27,957	50,963	23,006	92,119	30.35%	64,162
Travel Expenses	2,334	3,650	1,316	12,062	17,295	5,233	45,125	26.73%	33,063
Uniforms	1,893	6,750	4,857	18,120	56,310	38,190	118,560	15.28%	100,440
Utilities	9,794	7,500	(2,294)	48,445	39,000	(9,445)	98,500	49.18%	50,055
Vehicle-Batteries	628	900	272	7,311	4,500	(2,811)	10,800	67.69%	3,489
Vehicle-Outside Services	693	1,000	307	2,361	5,000	2,639	12,000	19.68%	9,639
Vehicle-Parts	12,444	20,833	8,389	72,705	104,165	31,460	249,996	29.08%	177,291
Vehicle-Registration	-	175	175	-	875	875	2,100	0.00%	2,100
Vehicle-Tires	4,144	2,730	(1,414)	14,117	13,650	(467)	32,760	43.09%	18,643
Vehicle-Towing	664	275	(389)	869	1,375	506	3,300	26.33%	2,431
Worker's Compensation Insurance	-	-	-	69,740	106,810	37,070	466,198	14.96%	396,458
Total operating expenses	226,078	285,303	59,225	1,195,056	1,646,409	451,353	4,160,562	28.72%	2,965,505
Indigent care expenses									
Voluntary Contributions - CRMC	-	-	-	-	-	-	-	0.00%	-
Specialty Healthcare Providers	-	-	-	-	-	-	-	0.00%	-
Total indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	1,422,550	1,487,114	64,563	7,734,731	8,112,699	377,968	19,624,453	39.41%	11,889,723
Capital Purchases / Fixed Assets	43,525	-	(43,525)	292,023	697,935	405,912	974,735	29.96%	682,712
Total expenses	1,466,075	1,487,114	21,038	8,026,754	8,810,634	783,880	20,599,188	38.97%	12,572,434
Revenues over/(under) expenditures	\$ (665,183)	\$ (606,902)	\$ (58,282)	\$(3,637,173)	\$ (4,225,680)	\$ 588,507	\$ (9,314,494)	N/A	N/A

Montgomery County Hospital District
Income Statement Summary - Facilities Management & Systems Technology Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes	-	-	-	-	-	-	-	0.00%	-
Investments	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue	-	-	-	-	-	-	-	0.00%	-
Other revenue	-	2,167	(2,167)	141,793	10,835	130,958	206,004	68.83%	64,211
Total revenue	-	2,167	(2,167)	141,793	10,835	130,958	206,004	68.83%	64,211
EXPENSES									
Payroll	56,365	55,632	(733)	296,292	303,659	7,368	726,154	40.80%	429,862
Operating expenses	79,733	101,451	21,718	416,185	560,683	144,497	1,441,035	28.88%	1,024,850
Indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	136,098	157,083	20,985	712,477	864,342	151,865	2,167,189	32.88%	1,454,712
Capital Purchases / Fixed Assets	36,305	18,250	(18,055)	136,426	131,350	(5,076)	475,100	28.72%	338,674
Total expenses	172,403	175,333	2,929	848,903	995,692	146,789	2,642,289	32.13%	1,793,386
Revenues over/(under) expenditures	\$ (172,403)	\$ (173,166)	\$ 762	\$ (707,110)	\$ (984,857)	\$ 277,747	\$ (2,436,285)	N/A	N/A

Montgomery County Hospital District
Income Statement - Facilities Management & Systems Technology Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
REVENUE									
Taxes									
Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Delinquent Tax Revenue	-	-	-	-	-	-	-	0.00%	-
Penalties and Interest	-	-	-	-	-	-	-	0.00%	-
Total tax revenue	-	-	-	-	-	-	-	0.00%	-
Investments									
Investment Income - MCHD	-	-	-	-	-	-	-	0.00%	-
Investment Income - MCHF	-	-	-	-	-	-	-	0.00%	-
Total investment revenue	-	-	-	-	-	-	-	0.00%	-
Tobacco Settlement Proceeds	-	-	-	-	-	-	-	0.00%	-
EMS revenue									
EMS - Advanced Life Support Revenue	-	-	-	-	-	-	-	0.00%	-
EMS - Basic Life Support Revenue	-	-	-	-	-	-	-	0.00%	-
Transfer Service Fees	-	-	-	-	-	-	-	0.00%	-
Non-Transport Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - EMS	-	-	-	-	-	-	-	0.00%	-
Contract Revenue (Net)	-	-	-	-	-	-	-	0.00%	-
Stand-By Fees	-	-	-	-	-	-	-	0.00%	-
	-	-	-	-	-	-	-	0.00%	-
Contractual Allowance	-	-	-	-	-	-	-	0.00%	-
Provision for Bad Debt	-	-	-	-	-	-	-	0.00%	-
Adjustment For P.A. - Transports	-	-	-	-	-	-	-	0.00%	-
	-	-	-	-	-	-	-	0.00%	-
Total EMS revenue	-	-	-	-	-	-	-	0.00%	-
Fire / EMS Communications									
Education/Training Revenue	-	-	-	-	-	-	-	0.00%	-
Dispatch Fees	-	-	-	-	-	-	-	0.00%	-
Radio Repair Income	-	1,667	(1,667)	1,796	8,335	(6,539)	20,004	8.98%	18,208
Total fire/EMS Communication	-	1,667	(1,667)	1,796	8,335	(6,539)	20,004	8.98%	18,208
Restricted revenue									
Radio User Agreements	-	-	-	-	-	-	-	0.00%	-
Inter Local 800 Mhz	-	-	-	-	-	-	180,000	0.00%	180,000
Total restricted revenue	-	-	-	-	-	-	180,000	0.00%	180,000
Other revenue									
Weyland Bldg. Land Lease	-	-	-	-	-	-	-	0.00%	-
Miscellaneous Income	-	-	-	-	-	-	-	0.00%	-
P.A. Co-Payments	-	-	-	-	-	-	-	0.00%	-
P.A. Processing Fees	-	-	-	-	-	-	-	0.00%	-
Recovery of Bad Debt - PA	-	-	-	-	-	-	-	0.00%	-
EMS - Trauma Fund Income	-	-	-	-	-	-	-	0.00%	-
Immunization Fees	-	-	-	-	-	-	-	0.00%	-
Special Project Revenue	-	500	(500)	-	2,500	(2,500)	6,000	0.00%	6,000
VHF Project Revenue	-	-	-	139,997	-	139,997	-	0.00%	(139,997)
Other Financing Sources	-	-	-	-	-	-	-	0.00%	-
Total other revenue	-	500	(500)	139,997	2,500	137,497	6,000	2333.29%	(133,997)
Total revenue	-	2,167	(2,167)	141,793	10,835	130,958	206,004	68.83%	64,211

Montgomery County Hospital District
Income Statement - Facilities Management & Systems Technology Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
EXPENSES									
Payroll									
Regular Pay	36,117	38,604	2,487	211,938	212,322	384	507,367	41.77%	295,429
Overtime Pay	9,471	6,685	(2,786)	31,684	36,767	5,083	87,859	36.06%	56,175
Paid Time Off	-	-	-	-	-	-	-	0.00%	-
Stipend Pay	-	-	-	-	-	-	-	0.00%	-
Payroll Taxes	3,313	3,465	152	16,459	19,057	2,598	45,539	36.14%	29,080
401A Plan	-	-	-	-	-	-	-	0.00%	-
TCDRS Plan	2,660	2,690	30	14,253	14,795	542	35,354	40.31%	21,101
Health & Dental	4,804	4,188	(616)	21,958	20,718	(1,239)	50,034	43.89%	28,077
Unemployment Ins.	-	-	-	-	-	-	-	0.00%	-
Total payroll	56,365	55,632	(733)	296,292	303,659	7,368	726,154	40.80%	429,862
Operating expenses									
Accident Repair	-	-	-	-	-	-	-	0.00%	-
Accounting/Auditing Fees	-	-	-	-	-	-	-	0.00%	-
Advertising	-	-	-	-	-	-	-	0.00%	-
Bank Charges	-	-	-	-	-	-	-	0.00%	-
Bio-Waste Removal	-	-	-	-	-	-	-	0.00%	-
Books/Materials	69	183	114	1,100	915	(185)	2,200	50.00%	1,100
Business Licenses	-	-	-	-	11,300	11,300	12,500	0.00%	12,500
Collection Fees	-	-	-	-	-	-	-	0.00%	-
Computer Maintenance	1,200	6,100	4,900	4,352	17,100	12,748	84,050	5.18%	79,698
Computer Software	11,337	11,550	213	32,038	51,000	18,962	176,300	18.17%	144,262
Computer Supplies/Non-Cap.	394	2,449	2,055	10,384	10,645	261	25,063	41.43%	14,679
Contractual Obligations- County Apprai	-	-	-	-	-	-	-	0.00%	-
Contractual Obligations- Tax Collector	-	-	-	-	-	-	-	0.00%	-
Courier	-	278	278	378	1,390	1,012	3,336	11.35%	2,958
Customer Property Damage	-	-	-	-	-	-	-	0.00%	-
Customer Relations	-	-	-	-	-	-	-	0.00%	-
Disposable Linen	-	-	-	-	-	-	-	0.00%	-
Disposable Medical Supplies	-	-	-	-	-	-	-	0.00%	-
Drug Supplies	-	-	-	-	-	-	-	0.00%	-
Dues/Subscriptions	310	60	(250)	620	1,098	478	1,233	50.28%	613
Durable Medical Equipment	-	-	-	-	-	-	-	0.00%	-
Election Expenses	-	-	-	-	-	-	-	0.00%	-
Employee Assistance Program	-	-	-	-	-	-	-	0.00%	-
Employee Health/Wellness	-	-	-	-	-	-	-	0.00%	-
Employee Recognition	25	25	0	111	125	14	300	37.16%	189
Equipment Rental	-	-	-	-	778	778	2,343	0.00%	2,343
Fuel	-	345	345	-	1,725	1,725	9,040	0.00%	9,040
Hazardous Waste Removal	-	-	-	-	-	-	-	0.00%	-
Insurance	-	-	-	-	-	-	-	0.00%	-
Late Fees	-	-	-	-	-	-	-	0.00%	-
Laundry Service & Purchase	-	-	-	-	-	-	-	0.00%	-
Leases/Contracts	7,787	5,400	(2,387)	39,717	48,580	8,863	100,560	39.50%	60,843
Leases/Contracts - Buildings	-	-	-	-	-	-	-	0.00%	-
Legal Fees	-	300	300	-	1,500	1,500	3,600	0.00%	3,600
Maintenance & Repairs-Buildings	-	1,245	1,245	2,745	8,325	5,580	21,740	12.63%	18,995
Maintenance-Contract Equipment	-	2,200	2,200	5,762	48,600	42,838	98,300	5.86%	92,538
Management Fees	-	-	-	2,500	10,000	7,500	20,000	12.50%	17,500
Marketing Materials	-	-	-	-	-	-	-	0.00%	-
Meals - Business and Travel	195	146	(49)	394	996	602	3,156	12.50%	2,762
Meeting Expenses	-	2	2	91	110	19	324	28.24%	233
Mileage Reimbursements	55	75	20	79	375	296	900	8.78%	821
Office Supplies	121	102	(19)	556	1,190	634	2,280	24.38%	1,724
Oil & Lubricants	-	-	-	-	-	-	-	0.00%	-
Other Services	-	-	-	-	-	-	1,000	0.00%	1,000
Oxygen & Gases	-	-	-	-	-	-	-	0.00%	-
Paging System	56	50	(6)	259	250	(9)	600	43.20%	341

Montgomery County Hospital District
Income Statement - Facilities Management & Systems Technology Unit
For The Month Ended
February 28, 2010

	Current Month			Year To Date			Annual Budget		
	Actual	Budget	Variance	Actual	Budget	Variance	Total	%	Remaining
Postage	5	5	0	23	25	2	60	37.55%	37
Printing Services	-	-	-	-	100	100	250	0.00%	250
Professional Fees	26,205	20,898	(5,307)	159,663	115,665	(43,998)	278,726	57.28%	119,063
Radio Repairs - Outsourced (Depot)	621	1,167	546	5,153	5,835	682	14,004	36.79%	8,851
Radio Repair - Parts	2,607	3,500	893	13,125	17,500	4,375	45,000	29.17%	31,875
Radios	-	-	-	-	-	-	-	0.00%	-
Radio - Special Project Expenditures	651	458	(193)	1,473	2,290	817	5,496	26.80%	4,023
Recruit/Investigate	-	-	-	-	-	-	-	0.00%	-
Relocation Expenses	-	-	-	-	5,000	5,000	10,000	0.00%	10,000
Rent	-	-	-	-	-	-	-	0.00%	-
Rent-Storage Facility	-	120	120	-	600	600	1,440	0.00%	1,440
Repair-Equipment	-	1,188	1,188	307	5,388	5,081	15,250	2.01%	14,943
Shop Tools	69	666	597	381	1,531	1,150	3,230	11.81%	2,849
Shop Supplies	1,438	466	(972)	4,137	2,330	(1,807)	5,792	71.43%	1,655
Small Equipment & Furniture	2,054	5,408	3,354	10,229	17,915	7,686	36,696	27.88%	26,467
Special Events Supplies	-	-	-	-	-	-	-	0.00%	-
Station Supplies	-	60	60	144	300	156	720	20.00%	576
Supplemental Food	-	-	-	-	-	-	-	0.00%	-
Telephones-Cellular	403	660	257	2,004	3,300	1,296	7,920	25.30%	5,916
Telephones-Service	9,831	10,470	639	41,761	51,098	9,337	124,388	33.57%	82,627
Telephones - Long Distance	16	30	14	121	150	29	360	33.68%	239
Tower Rental	13,124	14,145	1,021	65,622	70,725	5,103	169,740	38.66%	104,118
Training/Related Expenses-CE	298	2,250	1,952	298	12,280	11,982	32,658	0.91%	32,360
Travel Expenses	-	-	-	148	2,390	2,243	12,884	1.14%	12,737
Uniforms	569	400	(169)	837	2,480	1,643	6,720	12.46%	5,883
Utilities	292	9,050	8,758	9,326	27,250	17,924	98,580	9.46%	89,254
Vehicle-Batteries	-	-	-	-	-	-	-	0.00%	-
Vehicle-Outside Services	-	-	-	-	-	-	-	0.00%	-
Vehicle-Parts	-	-	-	-	-	-	-	0.00%	-
Vehicle-Registration	-	-	-	-	-	-	-	0.00%	-
Vehicle-Tires	-	-	-	-	-	-	-	0.00%	-
Vehicle-Towing	-	-	-	-	-	-	-	0.00%	-
Worker's Compensation Insurance	-	-	-	345	529	184	2,296	15.04%	1,951
Total operating expenses	79,733	101,451	21,718	416,185	560,683	144,497	1,441,035	28.88%	1,024,850
Indigent care expenses									
Voluntary Contributions - CRMC	-	-	-	-	-	-	-	0.00%	-
Specialty Healthcare Providers	-	-	-	-	-	-	-	0.00%	-
Total indigent care expenses	-	-	-	-	-	-	-	0.00%	-
Total expenses before capital purchases	136,098	157,083	20,985	712,477	864,342	151,865	2,167,189	32.88%	1,454,712
Capital Purchases / Fixed Assets	36,305	18,250	(18,055)	136,426	131,350	(5,076)	475,100	28.72%	338,674
Total expenses	172,403	175,333	2,929	848,903	995,692	146,789	2,642,289	32.13%	1,793,386
Revenues over/(under) expenditures	\$ (172,403)	\$ (173,166)	\$ 762	\$ (707,110)	\$ (984,857)	\$ 277,747	\$ (2,436,285)	N/A	N/A